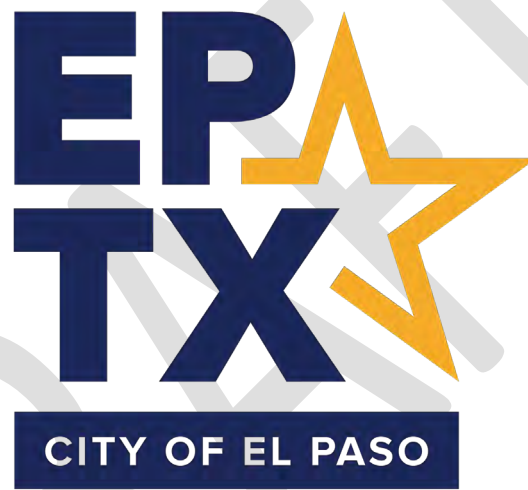


**ANNUAL ACTION PLAN  
CITY OF EL PASO, TEXAS  
2024-2025**



**PREPARED BY THE DEPARTMENT OF COMMUNITY  
AND HUMAN DEVELOPMENT**

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## Executive Summary

### AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

#### 1. Introduction

The City of El Paso's Department of Community + Human Development (DCHD) is fully dedicated to promoting equity, resilience, and sustainability among the most vulnerable residents. Through the 2024-2025 Annual Action Plan (AAP), the city aims to achieve resilient community outcomes by serving these populations and advancing equity, sustainability, and poverty reduction.

The projects outlined in the AAP stem from a comprehensive Community Needs Assessment conducted in 2022 and 2023, which involved engaging the community to identify priorities and gaps in resources and services. The identified priorities include homelessness, mental health, resident empowerment, food security, and affordable housing, which are addressed through projects supporting vulnerable groups such as low-income children and youth, persons experiencing homelessness or at risk, persons with disabilities, seniors, victims of domestic violence, and low to moderate-income households.

Acknowledging the limitations of HUD Entitlement Grants, the plan focuses on leveraging funding sources to benefit low and moderate-income residents effectively. Informed by the city's Strategic Plan, the El Paso Regional Housing Plan, Resilient El Paso, and a Financial Empowerment Blueprint, the AAP represents the fifth of five annual plans under the 2020-2025 Consolidated Plan.

The objectives of the plan include addressing poverty and housing instability in El Paso. With nearly 19% of residents living in poverty and a significant portion experiencing housing cost burdens, the city seeks to enhance housing stability, family resilience, and overall quality of life. Key concerns include severe housing cost burdens among low-income households, the potential increase in homelessness due to rising rents, and the expiration of rental assistance programs stemming from temporary and/or emergency funding.

Therefore, the plan prioritizes ensuring quality, affordable housing options, preventing and responding to homelessness, and empowering households to become more resilient in the face of financial challenges. These priorities underscore the city's commitment to addressing the needs of its most vulnerable residents and promoting a more equitable and sustainable community for all.

### 3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The figures in the table below for 2023-2024 are projections based on the actual projects being implemented under the 2023-2024 Annual Action Plan. The figures for 2024-2025 are projections based on the projects to be funded under this current Annual Action Plan.

<b><u>2020-2025 Consolidated Plan Goals</u></b>							
<b>Decent Housing Goals (DH)</b>	<b>5-Yr Goal</b>	<b>Annual Performance</b>					<b>Progress Towards Completion</b>
		<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>	<b>2024-2025</b>	
DH 1.1 FTHB Counseling & Education	600 persons	104	100	-	-	-	34%
DH 1.2 Fair Housing Education	500 persons	-	60	-	-	-	12%
DH 1.3 HOPWA Support Services	600 persons	69	68	69	90	27	54%
DH 2.1 Housing Rehabilitation Assistance	250 households	102	106	78	77	50	165%
DH 2.2 Rental Housing by Developers	75 units	-	-	-	50	-	67%
DH 2.3 Rental Housing by CHDOs	24 units	-	30	-	4	-	142%

DH 3.1 TBRA/Homeless Prevention	500 households	152	118	87	114	73	109%
DH 3.2 Rapid Rehousing	125 households	68	58	27	34	33	176%
DH 3.3 First Time Homebuyer Assistance	70 households	1	62	15	12	-	129%
<b>Economic Opportunity Goals (EO)</b>							
EO 1.1 Financial Empowerment	500 persons	195	132	-	-	-	65%
EO 1.2 Microenterprise Technical Assistance	500 businesses	137	110	-	-	-	49%
<b>Suitable Living Environment Goals (SL)</b>							
SL 1.1 Homeless, Emergency Shelter & Housing	7,500 persons	9,244	1,840	1,189	3,908	3230	259%
SL 1.2 Street Outreach	1,000 persons	277	100	102	102	102	68%
SL 1.3 Mental & Medical Health Services	6,000perso ns	2,882	1,420	1,812	-	-	102%

SL 1.4 Food Infrastructure & Access	10,000 persons	-	7,500	-	-	-	75%
SL 1.5 Children & Youth Services	7,500 persons	1,780	1,328	596	427	525	62%
SL 1.6 Seniors & Persons w/ Disabilities	2,000 persons	195	408	455	70	70	60%
SL 2.1 Public Facilities - Homeless Shelters	500 persons	-	-	-	2,000	2000	800%
SL 2.2 Public Facilities - Mobility Infrastructure	10,000 persons	-	5,100	2,355	-	3635	111%
SL 2.3 Public Facilities - Neighborhood	50,000 persons	16,682	7,065	3,260	71	286	55%
SL 2.4 Public Facilities - Healthcare	5,000 persons	-	2,126	-	2,000	-	83%
SL 2.5 Public Facilities - Mental Health	500 persons	-	-	-	-	-	0%
SL 2.6 Public Facilities - Parks & Open Space	60,000 persons	11,410	7,970	6,255	-	6255	53%
SL 2.7 Public Facilities - Abused/Neglected Children	100 persons	-	933	-	-	-	933%

SL 2.8 Public Facilities - Senior Centers	1,000 persons	-	-	-	-	-	0%
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The 2024-2025 Annual Action Plan, if carried out effectively, will make big strides in achieving the goals laid out in the 5-Year Consolidated Plan (Con Plan). Most of the goals are on track for completion, which is a positive sign. However, some goals haven't been tackled in the yearly plans because the Department of Community and Human Development didn't receive good proposals from potential partners.

This shows how important it is to work closely with others to fully implement the Consolidated Plan. It's crucial to help potential partners understand what's expected and to support them in getting ready. By doing this, the department can improve how it plans for community development. It's also important to keep an eye on how things are going and make changes as needed to better meet the community's needs.

**4. Summary of Citizen Participation Process and consultation process**

The Department of Community + Human Development (DCHD) in El Paso conducted extensive outreach and consultations to pinpoint priority needs for the Annual Action Plan. This process, known as the Community Needs Assessment (CNA), began in September 2022 and was refreshed in September 2023. Led by the DCHD Civic Empowerment team, the CNA aimed to gather community perspectives on housing, development needs, and support for vulnerable populations.

In the 2023 CNA, surveys were sent out to various community members and groups. Sixty surveys were returned, providing 165 unique data points on community needs, strengths, weaknesses, and areas for improvement. These findings echoed previous years, highlighting ongoing priority areas. Collaboration with nonprofit and for-profit organizations throughout the year helped reinforce these concerns.

Moreover, individuals interested in discussing issues or receiving updates on future assessments were encouraged to subscribe to news alerts. Regular consultations also occurred with community stakeholders, including neighborhood coalitions, to gather input on neighborhood-specific needs. Additionally, ongoing collaboration took place with the CoC through monthly meetings.

The draft of the 2023-2024 Annual Action Plan was presented to the City Council on May 7, 2024, followed by a 30-day public comment period. The Council approved the final plan on June 18, 2024.

## **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Input from the community is summarized in the above section and can be found in detail at <https://www.elpasotexas.gov/assets/Documents/CoEP/Community-Development/Forms-and-Notices/2023-NOFA/CNA-Report.pdf>

Additional comments may be added as a result of the 30-day public comment period.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

All comments received were accepted and considered in the formulation of the Plan.

## **7. Summary**

The previous sections are an all-encompassing summary of the 2023-2024 Annual Action Plan for the City of El Paso.



**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

<b>Agency Role</b>	<b>Name</b>	<b>Department/Agency</b>
CDBG Administrator	The City of El Paso, Texas	Community and Human Development
HOPWA Administrator	The City of El Paso, Texas	Community and Human Development
HOME Administrator	The City of El Paso, Texas	Community and Human Development
ESG Administrator	The City of El Paso, Texas	Community and Human Development

**Table 1 – Responsible Agencies**

**Narrative (optional)**

**Consolidated Plan Public Contact Information**

Department of Community and Human Development, [DCHDServices@elpasotexas.gov](mailto:DCHDServices@elpasotexas.gov), (915) 212-0138/(915) 212-0139

## **AP-10 Consultation – 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

The City of El Paso’s Department of Community and Human Development (DCHD) consults with community residents, multiple organizations, and community representatives in preparation to submit the Annual Action Plan as the City's application for HUD funding. The Draft Annual Action Plan was made available on the City's website at <https://www.elpasotexas.gov/community-and-human-development/forms-and-notice/>. Following the distribution of the Draft Annual Action Plan, the City provided a 30-day public comment period to allow for its citizens to provide their views and feedback. After this 30-day comment period, another public hearing was held at City Council where the final version of the Annual Action Plan was ultimately approved. The City also regularly communicates with various state and local groups, departments and organizations as part of the planning process. The projects and activities funded under this Plan are a result of a Community Needs Assessment conducted in the Fall of 2022 and Fall 2023. During that needs assessment process, DCHD hosted numerous conversations, public meetings, and public hearings to identify community strengths and challenges, as well as resource and service gaps.

### **Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))**

The City of El Paso’s Department of Community and Human Development (DCHD) collaborates with various local and regional institutions, including the Continuum of Care, businesses, developers, nonprofit organizations, philanthropic organizations, and community-based and faith-based organizations, throughout the process of developing the Annual Action Plan. This collaborative effort ensures a comprehensive approach to addressing community needs.

As part of this collaboration, DCHD consults with service agencies such as Housing Opportunity Management Enterprises (HOME) and coordinates with the local Department of Public Health, which serves as the provider for Housing Opportunities for Persons with AIDS (HOPWA) programming. Together, they establish goals and benchmarks for the program to effectively serve eligible individuals and families.

The projects and activities funded under this Plan are informed by a thorough Community Needs Assessment conducted in the Fall of 2022 and Fall 2023. Throughout the needs assessment process, DCHD facilitates numerous conversations, public meetings, and public hearings to engage stakeholders and gather insights into community strengths, challenges, and resource gaps.

Based on the findings of the needs assessment, the following priorities are identified for investment of the HUD Entitlement grants: Homelessness, Mental Health, Resident Empowerment, Food Security, and Affordable Housing. These priorities are carefully considered in the development of the Annual Action Plan to ensure that resources are allocated effectively to address the most pressing needs of the community.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The City of El Paso works closely with the El Paso Coalition for the Homeless (EPCH), which leads the El Paso Continuum of Care (CoC). EPCH offers guidance to applicant agencies and organizes monthly meetings of the CoC, which includes various stakeholders like homeless assistance providers, victim service providers, faith-based organizations, governments, public housing agencies, school districts, social service providers, healthcare entities, universities, veterans' services, and housing assistance providers.

The City actively participates in CoC meetings and serves on several CoC committees, such as the Planning Committee, Coordinated Assessment Oversight Committee, Performance and Benchmarks Committee, and the HMIS Oversight Committee. This year, the City also engages in Technical Assistance led by the CoC's Lead Agency in the overhaul of the Policies and procedures for HMIS,

Together, the City and the CoC utilize resources to support chronically homeless individuals and families, families with children, veterans, unaccompanied youth, and those at-risk of homelessness.

Furthermore, the Department of Community and Human Development partners with the City of El Paso Veterans Advisory Committee and the CoC to guarantee that local veterans receive top-notch services. This entails working closely with organizations such as the American GI Forum, Endeavors, Texas Veterans Commission, and the El Paso Veteran Affairs (VA) Homeless Program. The City actively engages in various veteran events to raise awareness about the existing gaps in services for homeless veterans in the local community.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The projects and initiatives funded under this Plan stem from a thorough Community Needs Assessment conducted in the Fall of 2022 and 2023. Throughout this assessment process, the Department of Community and Human Development (DCHD) facilitated numerous conversations, public meetings, and hearings to pinpoint community strengths, challenges, as well as resource and service gaps. Notably, the El Paso Coalition for the Homeless (EPCH), serving as the lead agency for the Continuum of Care (CoC), actively participated in these discussions and events.

In addition to hosting these community engagements, the City of El Paso actively participates in various committee meetings of the EPCH. This involvement allows the city to collaborate closely with the EPCH and gather valuable input regarding proposed funding distributions. Moreover, the City's recommendations play a significant role in shaping the Performance Standards and Evaluation of Outcomes established by the EPCH. This collaborative approach ensures that the funded projects and activities effectively address the identified needs and priorities of the community.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities**

1	<b>Agency/Group/Organization</b>	Housing Opportunity Management Enterprises (HOME)
	<b>Agency/Group/Organization Type</b>	Public Housing Authority
	<b>What section of the Plan was addressed by Consultation?</b>	AP-60 Public Housing
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Numerous conversations with HOME informed the Public Housing section of the annual plan.
2	<b>Agency/Group/Organization</b>	El Paso Continuum of Care (CoC)
	<b>Agency/Group/Organization Type</b>	Local Continuum of Care Board
	<b>What section of the Plan was addressed by Consultation?</b>	AP-55 Affordable Housing AP-65 Homeless and Other Special Needs Activities AP-90 Program Specific Requirements
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The CoC board was consulted to arrive at the projected percentage allocations for all ESG components.
3	<b>Agency/Group/Organization</b>	More than 20 service provider agencies
	<b>Agency/Group/Organization Type</b>	Service Providers
	<b>What section of the Plan was addressed by Consultation?</b>	AP-35 Projects AP-38 Project Summary AP-55 Affordable Housing AP-65 Homeless and Other Special Need Activities

<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>These agencies submitted funding proposals that established the programs to be funded under this Plan.</p>
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**Table 2 – Agencies, groups, organizations who participated**

**Identify any Agency Types not consulted and provide rationale for not consulting**

The City of El Paso has made every reasonable effort to consult with agencies of all types through direct outreach, needs assessments, surveys, and public meetings and hearings, including faith base organization.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
City of El Paso Strategic Plan	City of El Paso	The City’s Strategic Plan specifically calls for supporting affordable, high quality housing options especially for vulnerable populations, and developing solutions to increase access and services for El Pasoans experiencing or at risk of homelessness.
El Paso Regional Housing Plan	City of El Paso	All affordable housing strategies were informed by the El Paso Regional Housing Plan.
Financial Empowerment Blueprint	City of El Paso	Economic and workforce development strategies are aligned with the Financial Empowerment Blueprint.
Resilient El Paso	City of El Paso	Resilient El Paso addresses the physical and social well-being of the community and our ability to withstand unexpected shocks as a community and as individual households. Many of the social service and public facility goals were informed by Resilient El Paso.

PHA 5-Year Plan	Housing Opportunity Management Enterprises	goals to increase the local stock of decent and affordable housing are aligned with the PHA 5-Year Plan.
Strategic Plan to Prevent, Reduce and End Homelessness	El Paso Continuum of Care	Goal SL 1.1 Homeless, Emergency Shelter and Housing aligns with the Continuum of Care Plan.

**Table 3 – Other local / regional / federal planning efforts**

**Narrative (optional)**

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**AP-12 Participation – 91.105, 91.200(c)**

**1. Summary of citizen participation process/Efforts made to broaden citizen participation  
Summarize citizen participation process and how it impacted goal-setting**

The City of El Paso encouraged its residents to provide input throughout the 2023-2024 Annual Action Plan process. Through its adopted Citizen Participation Plan (CPP), the City sets forth policies and procedures to engage with low-and moderate-income individuals and residents of predominantly low- and moderate-income neighborhoods. That engagement provides the City with vital feedback on housing, infrastructure, public facilities and public service needs that are then addressed in the Consolidated Plan and Annual Action Plan.

As required by the CPP, a minimum of two public hearings were held at different stages in the planning process. Furthermore, going beyond established requirements, DCHD held several other public meetings, events and workshops training sessions (see below for more detail). Lastly, as required by HUD, the City holds a final 30-day public comment period to collect any residual feedback from the public before the Final Annual Action Plan is approved by City Council and then submitted to HUD.

**Citizen Participation Outreach**

Citizen Participation and comments will be submitted with Final Annual Action Plan.

**Table 4 – Citizen Participation Outreach**



**Expected Resources**

**AP-15 Expected Resources – 91.220(c)(1,2)**

**Introduction Anticipated Resources**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 5				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	\$6,569,063	\$400,000	\$0	\$6,969,063	6,969,063	The City will receive \$6,569,063 in CDBG entitlement funding, and expects to receive \$400,000 in CDBG RLF for the 2024-2025 Program Year. This program year will be the 5th year of the 2020-2025 Consolidated Plan.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction	\$3,162,143	\$1,400,000	\$0	\$4,562,143	\$4,562,143	The 2024-2025 Program Year will be the 5th year for the 2020-2025 Consolidated Plan. The City has been allocated a HOME entitlement allocation of \$4,562,143, and expects to receive \$1,400,000 in program income. PI on hand and will be utilized for multi-family

		for ownership TBRA						construction of affordable housing,
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	\$1,099,772	\$0	\$0	\$1,099,772	\$1,099,722	The City will receive \$1,099,772 in HOPWA Entitlement funding for the 2024-2025 Program Year, which will be the 5th year for the 2020-2025 Consolidated Plan.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	\$540,889	\$0	\$0	\$540,899	\$540,899	The City will receive \$540,899 in ESG Entitlement funding for the 2025-2025 Program Year, which will be the 5th year for the 2020-2025 Consolidated Plan.

Other	Public - Federal	Public Services and Facilities	\$9,686,577	0	0	\$9,686,577	\$9,686,577	This amount reflects the required project match and other leveraged funds that are bestowed through a variety of sources: other federal, state, local, private and in-kind.
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**Table 5 - Expected Resources – Priority Table**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The HOME Investment Partnership Program funds may be leveraged with private, state and local funds including 4% and 9% Low Income Housing Tax Credits (LIHTC). HOME funds will also be leveraged through a competitive NOFA process for investors and CHDO's.

Required ESG match is provided by subrecipients as a requirement under subaward agreements. Administrative match is provided by the City's General funds.

**If appropriate, describe publicly-owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

For the 2023-2024 Program Year, the City did not accept applications Public Facilities improvements. In 2022, City Council approved the 3-Year Community Vulnerability Capital Improvement Plan, allowing recommendations for Public Facilities projects to represent a 3-year allocation plan including the projects to be wholly or partially funded under the second year's HUD allocation, as well as the projected funding for projects in the third years of the Public Facilities funding cycle. For year 5 of the 2020-2025 Consolidated Plan, the City of El Paso will deploy \$4,270,703.55 of CDBG funding to Public Facilities improvements. From this amount, \$200,000 will be used to address accessibility and other critical repairs to ensure the health and safety of residents. The City will also be funding the renovation of a homeless shelter, healthcare center, and housing. Another project will include the new construction of an inclusive learning center.

**Discussion**

See above.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives

#### Goals Summary Information

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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1.	DH 1.3 HOPWA Support Services	2020	2024	Affordable Housing Public Housing Non-Homeless Special Needs	Citywide	DH 1.3 HOPWA Support Services	HOPWA: \$351,470.31	Public Service activities other than Low/Moderate Income Housing Benefit: 27 Persons Assisted
2.	DH 2.1 Housing Rehabilitation Assistance	2020	2024	Affordable Housing	Citywide	DH 2.1 Housing Rehabilitation Assistance	CDBG: \$200,000 CDBG RLF: \$350,000	Homeowner Housing Rehabilitated: 57 Household Housing Units
3.	DH 2.2 Rental Housing by Developers	2020	2024	Affordable Housing	Citywide	DH 2.2 Rental Housing by Developers	HOME: \$2,371,607 HOME PI: \$1,220,000	Rental Units Constructed: 72 Household Housing Units
4.	DH 2.3 Rental Housing by CHDOs	2020	2024	Affordable Housing	Citywide	DH 2.3 Rental Housing by CHDOs	HOME: \$474,321	Rental Units Constructed: 4 Household Housing Units
5.	DH 3.1 Tenant Based Rental Assistance/ Homeless Prevention	2020	2024	Homeless	Citywide Countywide- HOPWA	DH 3.1 Tenant Based Rental Assistance/ Homeless Prevention	HOPWA: \$764,25147	Tenant-based rental assistance: 73 Persons Assisted
6.	DH 3.2 Rapid Rehousing	2020	2024	Homeless	Citywide	DH 3.2 Rapid Rehousing	ESG: \$184,066	Tenant-based Rental Assistance/Rapid Rehousing: 43 Persons Assisted

8.	SL 1.1 Homeless, Emergency Shelter and Housing	2020	2024	Homeless	Citywide	SL 1.1 Homeless, Emergency Shelter and Housing	ESG: \$136,478 CDBG : \$585,359.45	Homeless Person Overnight Shelter: 3230 Persons
9.	SL 1.2 Street Outreach	2020	2024	Homeless	Citywide	SL 1.2 Street Outreach	ESG: \$107,900.00	Public Service activities other than Low/Moderate Income Housing Benefit: 102 Persons
10.	SL 1.5 Children and Youth Services	2020	2024	Children and Youth	Citywide	SL 1.5 Children and Youth Services	CDBG: \$200,000	Public service activities other than Low/Moderate Income Housing Benefit: 525 Children Assisted
11.	SL 1.6 Seniors & Person with Disabilities Services	2020	2024	Seniors and Disabled	Citywide	SL 1.6 Seniors & Person with Disabilities Services	CDBG: \$200,000	Public service activities other than Low/Moderate Income Housing Benefit: 70 Persons Assisted
12.	SL 2.1 Public Facilities – Homeless Shelter	2020	2024	Public Facilities	Citywide	SL 2.1 Public Facilities – Homeless Shelter	CDBG: \$1,380,952.55	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2,000 Persons Assisted
13.	SL 2.2 Public Facilities - Mobility Infrastructure	2020	2024	Public Facilities	Citywide	SL 2.2 Public Facilities - Mobility Infrastructure	CDBG: \$525,435.99	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 3,635 Persons Assisted
14.	SL 2.3 Public Facilities - Neighborhood	2020	2024	Public Facilities	Citywide	SL 2.3 Public Facilities - Neighborhood	CDBG: \$1,446,222.51	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 286 Persons Assisted

15.	SL 2.6 Public Facilities - Parks and Open Space	2020	2024	Public Facilities	Citywide	SL 2.6 Public Facilities - Parks and Open Space	CDBG: \$718,092.50	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 6255 Persons Assisted
15.	CDBG Program Administration	2020	2024	Administration	Citywide	CDBG Program Administration	CDBG: \$1,313,000.00	Other: 1 Other
16.	ESG Program Administration	2020	2024	Administration	Citywide	ESG Program Administration	ESG: \$40,500	Other: 1 Other
17.	HOPWA Program Administration	2020	2024	Administration	Citywide	HOPWA Program Administration	HOPWA: \$32,993.16	Other: 1 Other
18.	HOPWA Sponsor Administration	2020	2024	Administration	Countywide	HOPWA Sponsor Administration	HOPWA: \$0	Other: 1 Other
19.	Housing Program Administration	2020	2024	Administration	Citywide	Housing Program Administration	CDBG RLF: \$50,000 HOME EN: \$316,214 HOME PI: \$180,000	Other: 1 Other

**Table 6 – Goals Summary**



**Goal Descriptions**

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1.	<b>Goal Name</b>	DH 1.3 HOPWA Support Services
	<b>Goal Description</b>	A total of \$351,470.31 HOPWA will be used to provide supportive services to benefit 27 persons living with HIV/AIDS and their families.
2.	<b>Goal Name</b>	DH 2.1 Housing Rehabilitation Assistance
	<b>Goal Description</b>	A total of \$200,000 CDBG and \$350,000 CDBG RLF funds will be used to assist 57 units under the following activities: <ul style="list-style-type: none"> <li>• Volunteer Housing Rehabilitation: 50 Units; \$200,000 (CDBG)</li> <li>• Single-Family Owner-Occupied Rehabilitation Program: 7 Units; \$350,000 (CDBG)</li> </ul>
3.	<b>Goal Name</b>	DH 2.2 Rental Housing by Developers
	<b>Goal Description</b>	A total of \$2,371,607 HOME EN funds will be used to construct 47 units through this activity and a total of \$1,220,000 in HOME PI will be used to construct at least 24 additional units.
4.	<b>Goal Name</b>	DH 2.3 Rental Housing by CHDOs
	<b>Goal Description</b>	A total of \$474,321 HOME funds will be used to construct 4 units through this activity.
5.	<b>Goal Name</b>	DH 3.1 Tenant Based Rental Assistance/ Homeless Prevention
	<b>Goal Description</b>	A total of \$692,306.47 HOPWA and \$71,945 ESG will be used to provide TBRA/homeless prevention services to 73 persons.
6.	<b>Goal Name</b>	DH 3.2 Rapid Rehousing

	<b>Goal Description</b>	A total of \$184,066.00 ESG funds will be used to benefit 33 persons.
<b>8.</b>	<b>Goal Name</b>	SL 1.1 Homeless, Emergency Shelter and Housing
	<b>Goal Description</b>	A total of \$585,359.45 CDBG funds and \$136,478 ESG Funds will be used to benefit 3,230 persons.
<b>9.</b>	<b>Goal Name</b>	SL 1.2 Street Outreach
	<b>Goal Description</b>	A total of \$107,900.00 CDBG funds will be used to benefit 102 persons.
<b>10.</b>	<b>Goal Name</b>	SL 1.5 Children and Youth Services
	<b>Goal Description</b>	A total of \$200,000.00 CDBG funds will be used to benefit 525 persons.
<b>11.</b>	<b>Goal Name</b>	SL 1.6 Seniors & Person with Disabilities Services
	<b>Goal Description</b>	A total of \$200,000 CDBG funds will be used to benefit 70 persons.
<b>12</b>	<b>Goal Name</b>	SL 2.1 Public Facilities – Homeless Shelter
	<b>Goal Description</b>	A total of \$1,380,952.55 CDBG funds will be used to benefit 2,000 persons through shelter improvements.
<b>13.</b>	<b>Goal Name</b>	SL 2.2 Public Facilities -Mobility Infrastructure

	<b>Goal Description</b>	A total of \$525,435.99 CDBG funds will be used to benefit 3,625 persons through mobility infrastructure improvements.
14.	<b>Goal Name</b>	SL 2.3 Public Facilities - Neighborhood
	<b>Goal Description</b>	A total of \$1,446,222.51 CDBG funds will be used to benefit 286 persons through the rehabilitation of affordable housing apartments.
15.	<b>Goal Name</b>	SL 2.6 Public Facilities - Parks and Open Space
	<b>Goal Description</b>	A total of \$718,092.50 CDBG funds will be used to benefit 6,255 persons through park improvements.
15.	<b>Goal Name</b>	CDBG Program Administration
	<b>Goal Description</b>	Funding is for 2024-2025 activities to provide program management and coordination of CDBG projects: \$1,313,000.
16.	<b>Goal Name</b>	ESG Program Administration
	<b>Goal Description</b>	Funding is for planning and management of 2024-2025 ESG projects: \$40,500.00
17.	<b>Goal Name</b>	HOPWA Program Administration
	<b>Goal Description</b>	Funding is for program administration of 2024-2025 HOPWA program: \$0.
18.	<b>Goal Name</b>	HOPWA Sponsor Administration

	<b>Goal Description</b>	Funding is for sponsor administration of 2024-2025 HOPWA program: \$0.
19.	<b>Goal Name</b>	Housing Program Administration
	<b>Goal Description</b>	<p>Funding is for 2024-2025 projects to provide planning and management for the HOME and CDBG RLF program:</p> <ul style="list-style-type: none"> <li>• HOME EN: \$316,214.00</li> <li>• HOME PI: \$180,000.00</li> <li>• CDBG RLF: \$50,000.00</li> </ul>

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## Projects

### AP-35 Projects – 91.220(d)

#### Introduction

This section lists the projects that will be funded during the 2024-2025 Program Year with the Community Development Block Grant (CDBG), Home Investment Partnerships (HOME) Grant, Emergency Solutions Grant (ESG) and the Housing Opportunities for Persons Living with AIDS (HOPWA) Grant.

#### Projects

#	Project Name
1	DH 1.3 HOPWA Support Services
2	DH 2.1 Housing Rehabilitation Assistance
3	DH 2.2 Rental Housing by Developers
4	DH 2.3 Rental Housing by CHDO's
5	DH 3.1 Tenant Based Rental Assistance & Homeless Prevention
6	DH 3.2 Rapid Rehousing
8	SL 1.1 Homeless, Emergency Shelter and Housing
9	SL 1.2 Street Outreach
10	SL 1.5 Children and Youth Services
11	SL 1.6 Seniors & Person with Disabilities Services
12	SL 2.1 Public Facilities – Homeless Shelter
13	SL 2.2 Public Facilities -Mobility Infrastructure
14	SL 2.3 Public Facilities - Neighborhood
15	SL 2.6 Public Facilities - Parks and Open Space
15	CDBG Program Administration
16	ESG Program Administration
17	HOPWA Program Administration
18	HOPWA Sponsor Administration
19	Housing Program Administration

**Table 7 - Project Information**

#### **Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

Allocation priorities for funding in El Paso are determined by a variety of factors, including findings from a comprehensive housing market and demographic analysis conducted as part of the 2020-2025 Consolidated Plan. This analysis provides valuable insights into the specific needs and demographics of the community, helping to guide resource allocation decisions. Additionally, citizen requests, community housing needs, and recommendations from the Community Needs Assessment (CNA) are taken into consideration when setting funding

priorities.

However, despite these efforts to address underserved needs, several challenges persist. One significant obstacle is the limitation of available funding, which may not fully meet the demands of the community. Furthermore, increased costs related to public service programming and construction, as well as rising housing costs, pose additional challenges to effectively addressing these needs.

In response to these challenges, the City of El Paso actively encourages its sub grantees to explore alternative sources of funding from both public and private sectors. By seeking additional resources, sub grantees can augment the limited federal entitlement funds, enabling more robust and comprehensive initiatives to address the diverse needs of the community. This collaborative approach fosters partnerships and leverages resources beyond traditional federal funding streams, ultimately enhancing the city's capacity to effectively serve its residents.

Finally, the Fair Market Rent (FMR) is not updated in real time and once a year may not be sufficient to provide viable rental options for those seeking assistance under the HUD programs.

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**AP-38 Project Summary**

**Project Summary Information**

<b>1.</b>	<b>Project Name</b>	DH 1.3 HOPWA Supportive Services
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	DH 1.3 HOPWA Support Services
	<b>Needs Addressed</b>	DH 1.3 HOPWA Support Services
	<b>Funding</b>	HOPWA: \$351,470.31
	<b>Description</b>	Provision of supportive services including, but not limited to, case management, counseling, referral services and resource identification for housing, health and mental health services.
	<b>Target Date</b>	8/31/25
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	27 low-to-moderate income families will receive supportive services.
	<b>Location Description</b>	TBD
<b>Planned Activities</b>	Enable low- and moderate-income persons living with HIV/AIDS, and their families, to establish or better maintain a stable living environment in housing that is decent, safe and sanitary by providing supportive	



		services, such as case management, counseling and resources identification for housing, health and mental health services.
<b>2.</b>	<b>Project Name</b>	DH 2.1 Housing Rehabilitation Assistance
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	DH 2.1 Housing Rehabilitation Assistance
	<b>Needs Addressed</b>	DH 2.1 Housing Rehabilitation Assistance
	<b>Funding</b>	CDBG: \$200,000 CDBG RLF: \$350,000
	<b>Description</b>	Projects will provide safe, affordable and decent housing through the rehabilitation of existing single-family, owner-occupied dwellings.
	<b>Target Date</b>	8/31/25
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	57 households (7 CDBG RLF, and 50 CDBG EN) will be assisted through single-family owner-occupied rehabilitation.
	<b>Location Description</b>	Citywide
<b>Planned Activities</b>	Owner-occupied single-family housing rehabilitation for homeowners at 60% AMI or below.	
<b>3.</b>	<b>Project Name</b>	DH 2.2 Rental Housing by Developers
	<b>Target Area</b>	Citywide

	<b>Goals Supported</b>	DH 2.2 Rental Housing by Developers
	<b>Needs Addressed</b>	DH 2.2 Rental Housing by Developers
	<b>Funding</b>	HOME: \$2,371,607 HOME PI: \$1,220,000
	<b>Description</b>	This project will provide loans to construct safe, affordable and decent housing to increase and maintain the affordable rental housing stock.
	<b>Target Date</b>	8/31/25
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	76 households earning under 60% Annual Median Income (AMI) will be supported through this project.
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Construction of rental units available for low-income households.
<b>4.</b>	<b>Project Name</b>	DH 2.3 Rental Housing by CHDOs
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	DH 2.3 Rental Housing by CHDOs
	<b>Needs Addressed</b>	DH 2.3 Rental Housing by CHDOs
	<b>Funding</b>	HOME: \$474,321

	<b>Description</b>	This project will provide loans to construct safe, affordable and decent housing to increase and maintain the affordable rental housing stock.
	<b>Target Date</b>	8/31/25
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	4 households earning 60% Annual Median Income (AMI) or less will be supported through this program.
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	New rental units to be constructed by Community Housing Development Organizations (CHDOs) for low-income households.
<b>5.</b>	<b>Project Name</b>	DH 3.1 Tenant Based Rental Assistance & Homelessness Prevention
	<b>Target Area</b>	Countywide (HOPWA) and Citywide (ESG)
	<b>Goals Supported</b>	DH 3.1 Tenant Based Rental Assistance & Homelessness Prevention
	<b>Needs Addressed</b>	DH 3.1 Tenant Based Rental Assistance & Homeless Prevention
	<b>Funding</b>	HOPWA: \$692,306.47 ESG: \$71,945 (plus match)
	<b>Description</b>	This project will provide affordable decent housing for people at risk of experiencing homelessness.
	<b>Target Date</b>	8/31/25

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	73 (52 HOPWA + 21 ESG)
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	HOPWA: Enable persons living with HIV/AIDS, and their families, to establish or better maintain a stable living environment in housing that is decent, safe and sanitary by providing long-term housing assistance through tenant-based rental assistance and permanent housing placement.
6.	<b>Project Name</b>	DH 3.2 Rapid Rehousing
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	DH 3.2 Rapid Rehousing
	<b>Needs Addressed</b>	DH 3.2 Rapid Rehousing
	<b>Funding</b>	ESG: \$184,066 (plus \$184,066 match)
	<b>Description</b>	This project will move people experiencing homelessness into safe, decent housing.
	<b>Target Date</b>	8/31/25
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	33 persons

	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	This project will provide rapid rehousing services to people experiencing homelessness.
<b>8.</b>	<b>Project Name</b>	SL 1.1 Homeless, Emergency Shelter and Housing
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	SL 1.1 Homeless, Emergency Shelter and Housing
	<b>Needs Addressed</b>	SL 1.1 Homeless, Emergency Shelter and Housing
	<b>Funding</b>	ESG: \$136,478 (plus \$136,478 match) CDBG: \$585,359.45
	<b>Description</b>	These projects will increase availability and accessibility to a suitable living environment through homeless, emergency shelter and housing activities.
	<b>Target Date</b>	8/31/25
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	3,230 presumed benefit individuals will benefit from four activities.
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	Agencies will assist individuals and families that are experiencing homelessness by providing emergency shelter services. Emergency shelter services from these agencies include safe shelter, job readiness training, GED instruction, case management, financial assistance and housing navigation. The ultimate goal of these

		activities is to help clients achieve stable, permanent housing and/or become economically independent.
9.	<b>Project Name</b>	SL 1.2 Street Outreach
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	SL 1.2 Street Outreach
	<b>Needs Addressed</b>	SL 1.2 Street Outreach
	<b>Funding</b>	ESG: \$107,900
	<b>Description</b>	This project will address housing and homelessness, and mental health by providing street outreach services to individuals experiencing homelessness.
	<b>Target Date</b>	8/31/25
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 102 individuals will be assisted through this program.
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	Street Outreach is intended to link individuals on the streets to services that will help them become self-sufficient and find permanent housing.
10.	<b>Project Name</b>	SL 1.5 Children and Youth Services
	<b>Target Area</b>	Citywide

	<b>Goals Supported</b>	SL 1.5 Children and Youth Services
	<b>Needs Addressed</b>	SL 1.5 Children and Youth Services
	<b>Funding</b>	CDBG: \$200,000
	<b>Description</b>	These programs will provide improved access to suitable living environments with a comprehensive range of services for children and youth through educational and personal development opportunities
	<b>Target Date</b>	8/31/25
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 525 low-to-moderate income children and their families will be assisted with this funding.
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	Agencies will provide a comprehensive range of services to children, youth and their families.
<b>11.</b>	<b>Project Name</b>	SL 1.6 Seniors & Person with Disabilities Services
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	SL 1.6 Seniors & Person with Disabilities Services
	<b>Needs Addressed</b>	SL 1.6 Seniors & Person with Disabilities Services
	<b>Funding</b>	CDBG: \$200,000

	<b>Description</b>	This program will provide improved access to a suitable living environment by providing a continuum of care that includes a comprehensive range of services and safety net services for seniors and persons with disabilities.
	<b>Target Date</b>	8/31/25
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This project will address resident empowerment, food security, housing and homelessness, and mental health by assisting 70 elderly persons and/or adults with disabilities.
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	Elderly persons and/or adults with disabilities who are unable to manage their finances, will receive access to a suitable living environment through the provision of money management services.
<b>12.</b>	<b>Project Name</b>	SL 2.1 2ublic Facilities – Homeless Shelter
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	SL 2.1 2ublic Facilities – Homeless Shelter
	<b>Needs Addressed</b>	SL 2.1 2ublic Facilities – Homeless Shelter
	<b>Funding</b>	CDBG: \$1,380,952.55
	<b>Description</b>	This project will provide availability and accessibility for a suitable living environment by renovating a homeless shelter.
	<b>Target Date</b>	8/31/25



	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 2,000 residents will gain access to shelter.
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	This project will renovate an existing emergency shelter to provide shelter and supportive services to low- and very-low-income persons.
<b>13.</b>	<b>Project Name</b>	SL 2.2 Public Facilities -Mobility Infrastructure
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	SL 2.2 Public Facilities -Mobility Infrastructure
	<b>Needs Addressed</b>	SL 2.2 Public Facilities -Mobility Infrastructure
	<b>Funding</b>	CDBG: \$525,435.99
	<b>Description</b>	This project will provide availability and accessibility for a suitable living environment by mobility infrastructure improvements.
	<b>Target Date</b>	8/31/25
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 3,655 residents will gain access to mobility infrastructure improvements.

	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	This project will provide mobility infrastructure improvements by installing sidewalks and wheelchair ramps to support low- and very-low-income persons.
<b>14.</b>	<b>Project Name</b>	SL 2.3 Public Facilities - Neighborhood
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	SL 2.3 Public Facilities - Neighborhood
	<b>Needs Addressed</b>	SL 2.3 Public Facilities - Neighborhood
	<b>Funding</b>	CDBG: \$1,446,222.51
	<b>Description</b>	This project will provide availability and accessibility for a suitable living environment by improving a neighborhood facility.
	<b>Target Date</b>	8/31/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 286 persons will gain access to affordable housing apartments.
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	This project will include the rehabilitation of affordable housing apartments.
<b>14.</b>	<b>Project Name</b>	SL 2.6 Public Facilities - Parks and Open Space

	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	SL 2.6 Public Facilities - Parks and Open Space
	<b>Needs Addressed</b>	SL 2.6 Public Facilities - Parks and Open Space
	<b>Funding</b>	CDBG: \$718,092.50
	<b>Description</b>	This project will provide availability and accessibility for a suitable living environment by improving a park.
	<b>Target Date</b>	8/31/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 6,255 persons will gain access to park improvements.
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	This project will renovate a park to provide new and improved park availability.
<b>15.</b>	<b>Project Name</b>	CDBG Program Administration
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	CDBG Program Administration
	<b>Needs Addressed</b>	CDBG Program Administration
	<b>Funding</b>	\$1,313,000

	<b>Description</b>	This project will provide program management and coordination of CDBG funding.
	<b>Target Date</b>	8/31/25
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Not applicable
	<b>Location Description</b>	801 Texas Ave., 3 <sup>rd</sup> floor, El Paso, TX, 79901
	<b>Planned Activities</b>	This project will provide program management and coordination of CDBG funding.
<b>16.</b>	<b>Project Name</b>	ESG Program Administration
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	ESG Program Administration
	<b>Needs Addressed</b>	ESG Program Administration
	<b>Funding</b>	\$40,500
	<b>Description</b>	This project will provide program management and coordination of ESG funding
	<b>Target Date</b>	8/31/25
	<b>Estimate the number and type of families</b>	Not applicable

	<b>that will benefit from the proposed activities</b>	
	<b>Location Description</b>	801 Texas Ave., 3 <sup>rd</sup> floor, El Paso, TX, 79901
	<b>Planned Activities</b>	This project will provide program management and coordination of ESG funding
<b>17.</b>	<b>Project Name</b>	HOPWA Program Administration
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	HOPWA Program Administration
	<b>Needs Addressed</b>	HOPWA Program Administration
	<b>Funding</b>	HOPWA: \$0
	<b>Description</b>	This project will provide program management and coordination of HOPWA funding
	<b>Target Date</b>	8/31/25
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Not applicable
	<b>Location Description</b>	801 Texas Ave., 3 <sup>rd</sup> floor, El Paso, TX, 79901
	<b>Planned Activities</b>	This project will provide program management and coordination of HOPWA funding
<b>18.</b>	<b>Project Name</b>	HOPWA Sponsor Administration

	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	HOPWA Sponsor Administration
	<b>Needs Addressed</b>	HOPWA Sponsor Administration
	<b>Funding</b>	HOPWA: \$0
	<b>Description</b>	This project will fund management and coordination of the City of El Paso Department of Public Health's HOPWA-funded activities.
	<b>Target Date</b>	8/31/25
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Not applicable
	<b>Location Description</b>	City of El Paso Department of Public Health, 701 Montana Ave., El Paso, TX 79902
	<b>Planned Activities</b>	This project will fund management and coordination of the City of El Paso Department of Public Health's HOPWA-funded activities.
<b>19.</b>	<b>Project Name</b>	Housing Program Administration
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Program Administration
	<b>Needs Addressed</b>	Housing Program Administration

<b>Funding</b>	HOME EN: \$316,214 HOME PI: \$180,000 CDBG RLF: \$50,000
<b>Description</b>	This project will provide program management and coordination activities for housing activities funded through HOME EN, HOME PI and CDBG-RLF.
<b>Target Date</b>	8/31/2025
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Not applicable.
<b>Location Description</b>	Community and Human Development, 801 Texas Avenue (City 3), El Paso, TX 79901
<b>Planned Activities</b>	This project will provide program management and coordination activities for housing activities funded through HOME EN, HOME PI and CDBG-RLF.

**AP-50 Geographic Distribution – 91.220(f)**

**Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

All services and facility improvement projects identified in the Plan are intended to serve low to moderate income households across the City.

**Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
Citywide	100%

**Table 8 - Geographic Distribution**

**Rationale for the priorities for allocating investments geographically**

All of the City’s HUD-funded programs and services under this Plan are offered Citywide in an effort to fairly and justly serve the City’s low-to-moderate population without regard to where people live in the City.



## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

The City of El Paso's affordable housing priorities are to increase the supply of affordable rental housing for low to moderate income households and expand homeownership opportunities. The El Paso Regional Housing Plan has identified a growing gap in rental housing affordable for El Paso households earning \$30,000 and below. While the City does not foresee the completion of construction of new affordable units under HOME funding for the upcoming year, a NOFA has been released that is aimed at creating and/or rehabilitating approximately 250 new affordable units by leveraging \$15 Million in HOME and HOME Program Income (HOME PI) funds. For the 2024-2025 program year, the City will seek to increase the availability of affordable housing through the following activities:

- Rehabilitation of 57 single-family owner-occupied units.
- The City is allocating funds through an RFP for development of affordable multi-family rental housing. However, the build out of these units is not expected to be completed in this program year.
- HOPWA TBRA - 79 persons/households.
- ESG Homeless Prevention – 10 households

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	208
Non-Homeless	143
Special-Needs	79
<b>Total</b>	<b>430</b>

**Table 9 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	297
The Production of New Units	76
Rehab of Existing Units	57
Acquisition of Existing Units	0
<b>Total</b>	<b>430</b>

**Table 10 - One Year Goals for Affordable Housing by Support Type**

## **Discussion**

The City will provide the following housing programs through its CDBG, HOME, ESG and HOPWA grants for the reporting period:

1. Financing of rehabilitation and/or construction of multi-family affordable rental units.
2. Rehabilitation and repair of single-family owner-occupied homes owned by low to moderate income households.
3. HOPWA TBRA program - Provides Tenant Based Rental Assistance to low-income persons with HIV/AIDS in El Paso County. The amount of assistance is determined on a case-by-case basis.
4. ESG Homeless Prevention and Rapid Rehousing provides rental assistance to persons at-risk of experiencing homelessness.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

Housing Opportunity Management Enterprises (HOME) is the local public housing authority and the second largest in the state of Texas. Its mission is to provide and increase the supply of safe, decent, sanitary and affordable housing for families at or below 80% of median income by maintaining the Housing Authority's housing stock and ensuring that private rentals under the Section 8 – Housing Choice Voucher (HCV) Programs meet HUD Housing Quality Standards. A categorical description follows:

HOME administers:

- Conventional Public Housing units which includes scattered site dwellings.
- Section 8 New Construction (project-based) dwellings.
- non-subsidized dwellings.
- USDA-subsidized units for migrant workers.
- units for the elderly.
- HOME units for the elderly.
- Low-income housing tax credit units (LIHTC, including PBRA).
- Housing Choice Vouchers (HCV) / Section 8 assistance.
- Project Based Rental Assistance (PBRA)/LIHTC Units.
- Project-based vouchers.

### **Actions planned during the next year to address the needs to public housing**

- The City will continue to support, as appropriate, HOME efforts to obtain funds for housing-related renovations or new construction.
- The City will continue to review, and approve as appropriate, Consolidated Plan certifications of consistency for HOME projects and proposals and annual plan/five-year plan submissions.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

The City encourages qualifying graduates of the HOME Public Housing, Project-Based Rental Assistance and Housing Choice Voucher Homeownership Assistance program to participate in homeownership by assisting them with Housing Counseling and Homebuyer Assistance through numerous local programs.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

Housing Opportunity Management Enterprises does not fall under a troubled PHA designation.

## Discussion

HOME will continue to focus on the following areas of its Annual Plan to better serve its residents:

- Implementation of Rental Assistance Demonstration (RAD) Conversion of Public Housing portfolio;
- Identification of management's needs to enable HOME staff to continue providing exceptional customer service to its clients;
- Provide services to children, youth, and families to engage them in productive, healthy activities that promote physical and emotional well-being, community involvement, positive social interaction, good school attendance, and grades;
- Develop additional partnerships to augment activities for children and youth to explore careers;
- Prior to assisting children with services that will prepare them at an early age to develop the skills and knowledge to become self-sufficient, it is important to teach them the importance of values as a member of a family and community;
- Reduce drug and alcohol abuse through youth and family programs;
- Preserve and improve housing stock through numerous activities, including modernization, rehabilitation, new construction, and acquisition;
- Identify resources through local partnerships in addressing homelessness;
- Provide equal housing opportunities to all applicants/residents;
- Involve the Council of Presidents, housing programs residents, and Section 8 - HCV participants on the preparation of the agency plan;
- Provide training to staff and commissioners to fully understand and take advantage of opportunities under QHWRA of 1998 to better serve residents and the community; and
- Identify, develop, and leverage services to enable low-income families to become self-sufficient.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The City, collaborating with the Continuum of Care (CoC), is dedicated to providing comprehensive services and support to every client, aiding their transition back into stable housing. To combat homelessness effectively, the City secures funding from various sources, including an anticipated \$540,889 in Emergency Solutions Grant (ESG) funds from HUD. Once received, these funds will be allocated to meet the needs of the homeless population in our community.

In order to match the allocation from HUD, the City will generate a 100% match through in-kind contributions, volunteer services, donated resources, and state funds, alongside contributions from the City's general fund to match admin.

Utilizing the Emergency Solutions Grants Program funds, the City aims to support several key activities, including ESG Program Administration, Emergency Shelter Operations, Street Outreach, Rapid Re-Housing, and Homelessness Prevention. It's important to note that spending caps regulate the amounts allocated for Emergency Shelter, Street Outreach, and Administration. The City will strictly adhere to these limits when distributing funds and engaging local service providers. This strategic approach ensures the efficient and effective utilization of resources in addressing homelessness within our community.

**Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including Current housing market to include an increase rental prices has left many El Pasoans, struggling to keep their home.**

The City's one-year goals involve increasing Homeless Prevention assistance by 13.30% and bolstering support for Rapid Rehousing by 34% using ESG funds. Emergency Shelter allocations will rise to 25.20%, while Street Outreach will receive 20%, totaling 45.20%, well within the 60% statutory cap.

Furthermore, the City is directing Coronavirus State and Local Fiscal Recovery Funds (SLFRF) towards expanding the availability of Rapid Rehousing and Homeless Prevention. The continuation of the pilot program El Paso Helps / El Paso Ayuda underscores the City's commitment to ensuring that no El Pasoan in crisis, including those facing housing instability, is left unsupported. El Paso Helps aims to provide easy access to essential human services for the most vulnerable population in El Paso through a user-friendly, widely accessible, live help portal.

By harnessing the collaborative efforts of public, private, and nonprofit partnerships, alongside

the secure network infrastructure of the City of El Paso, El Paso Helps facilitates unprecedented cross-agency collaboration with the sole mission of supporting individuals and families in crisis. Leveraging additional federal funds enables the City to have a more substantial impact on the most vulnerable members of our community.

These efforts include increasing funding for local emergency shelters, aiding homeless individuals in transitioning to permanent housing and independent living, reducing the duration of homelessness experienced by individuals and families, facilitating access to affordable housing units, and preventing recently homeless individuals and families from returning to homelessness. By utilizing non-HUD funds, the City can extend assistance to a broader spectrum of individuals who may not be prioritized through the Coordinated Entry process..

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

20% of the City's ESG entitlement will be dedicated to Street Outreach, directly assisting unsheltered individuals and families. Additionally, local street outreach providers, in partnership with the CoC, will engage in outreach efforts with the support of individuals who have experienced homelessness. These efforts will involve coordination with local law enforcement and the mental health authority. Both the City and CoC mandate that all funded programs must provide services accessible to all, irrespective of race, color, religion, gender, sexual orientation, age, familial status, or disability.

Furthermore, through non-HUD funding and the El Paso Helps initiative, the City has established 24/7 street administration teams operating year-round. These teams are accessible to the public directly via a designated duty cell phone number.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The City's dedication is evident in allocating 25.2% of its ESG entitlement to Emergency Shelter operations, along with 59% of CDBG Public Services funding directed towards bolstering these operations. Additionally, the City is leveraging additional Non-HUD funding to support a new shelter established in 2022. However, amidst surges in migrant populations that have burdened existing Emergency shelters, it's crucial to acknowledge the pressing need to do more. The City recognizes the importance of ensuring that our local homeless community does not endure undue distress, emphasizing the urgency of proactive measures to provide adequate support

and resources to those in need.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

As part of our comprehensive plan, we are allocating 34% of our Emergency Solutions Grant (ESG) funding specifically for Rapid Rehousing (RRH) programs. This targeted allocation will enable us to swiftly assist homeless individuals and families in securing permanent housing solutions. Furthermore, we are expanding our efforts through additional funding sources, including non-HUD funding and the El Paso Helps initiative. Through these avenues, we will not only increase the number of RRH providers but also provide them with the necessary financial resources to effectively carry out their programs. This concerted effort will enhance our capacity to address homelessness and provide vital support to those in need of rapid rehousing assistance.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

Our commitment to homelessness prevention is underscored by recognizing the challenges posed by the increasing rent market, which further burdens low-income individuals and places them at greater risk. In response, we're allocating 13.30% of our ESG funding to targeted initiatives and leveraging non-HUD resources to strengthen our efforts. This strategic allocation enables us to provide comprehensive assistance to those at risk, fostering housing stability and averting homelessness. Our core focus remains on preventing homelessness among low-income individuals and families, particularly those transitioning from institutions or receiving aid from agencies. Working closely with partners, we identify and support those at risk, offering rapid rehousing solutions and personalized housing plans. Community outreach and education efforts are also underway to enhance awareness and accessibility to support services. Recognizing the unique challenges faced by individuals leaving the jail system, the County of El Paso operates a

re-entry program offering assessment, support, and legal aid services to address any barriers to housing and community reintegration. Through collaboration and a multifaceted approach, we strive to meet the diverse needs of low-income individuals and families, ensuring access to resources for stable housing and long-term stability.

**.Discussion**

See above.



**AP-70 HOPWA Goals– 91.220 (I)(3)**

<b>One-year goals for the number of households to be provided housing through the use of HOPWA via:</b>	
Short-term rent, mortgage and utility assistance to prevent homelessness of the individual/family	0
Tenant-based rental assistance	79
Units in permanent housing facilities developed, leased or operated with HOPWA funds	0
Units in transitional short-term housing facilities developed, leased or operated with HOPWA funds	0
<b>Total</b>	<b>79</b>

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

Historically, El Paso’s stock of lower-cost, quality housing has been an asset for the region. The lower cost of housing allowed households with modest incomes to afford quality housing and helped to attract businesses to the region. In recent years housing has shifted from an asset to a challenge for the region. Housing affordability is an increasing burden on residents as they struggle to afford rent or access homeownership. At the same time, development along the edges of the City coupled with disinvestment in existing neighborhoods is undermining the economic strength of the region. El Paso faces a rapidly growing shortage of affordable rental housing for households earning less than \$30,000 a year. Currently The El Paso region faces a shortage of approximately 3,300 rental housing units. That number is projected to expand to 15,600 by 2025 as the number of households earning \$30,000 or less increases and the supply of affordable rental housing decreases as rents rise.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

To eliminate barriers and provide high quality affordable housing, the following are positive effects of public action:

1. The El Paso Regional Housing Plan adopted by City Council lays out a strategy to ameliorate the barriers to affordable housing. That strategy includes the following:
  - Housing Trust Fund: Dedicate additional City and County funding sources to affordable housing projects.
  - Public Land Sale Policy: Establish a Request-for-Proposals process to sell infill sites in priority areas at a discount in exchange for affordable housing production, or other public benefits. Dedicate local funding to assemble sites for development in priority areas.
  - 9% Low Income Housing Tax Credit Local Support Criteria: Revise local criteria to promote mixed income housing with deeper affordability in priority areas.
  - 4% Low Income Housing Tax Credit Funding: Invest locally-controlled public funding for projects using 4% LIHTC to increase the production of affordable rental housing in partnership with the Housing Authority
2. DCHD sets aside funding each year for a Volunteer Housing Rehabilitation program where up to \$4,999 in CDBG funds are used in combination with applicant funding, donations and volunteers to provide housing rehabilitation for the elderly and/or disabled. This has proved to be a great way to increase housing rehabilitation within the City and assist people to remain in their homes longer at no cost to the homeowner.
- 3.

## **Discussion:**

Public policies are impeding the City's endeavors to expand affordable housing options. In Texas, regulatory barriers pose challenges in establishing and maintaining a Housing Trust Fund, and the prohibition of linkage fees complicates financing for affordable housing projects. At the local level, development policies inadvertently subsidize the construction of affordable single-family homes on the outskirts, as they fail to generate sufficient revenue for essential infrastructure and services. Consequently, this leads to a decline in affordable housing availability in central neighborhoods and prompts population shifts to the outskirts.

To counteract these trends, the City has devised a Housing Strategy that targets Priority Housing Areas in the urban core to promote both affordable and market-rate housing development. Furthermore, as outlined in the El Paso Regional Housing Plan, there will be continued emphasis on utilizing below-market public land sales as an incentive for developers to incorporate public benefits like affordable housing or open space. Successful projects on public land can serve as catalysts, attracting more developers and bolstering housing supply without additional public support.

Furthermore, the department is looking to redo the El Paso Regional Housing Plan pending local approval of funds, as the plan was developed prior to the pandemic and the economic impact that followed.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

This section will outline actions that are not part of any specific category.

### **Actions planned to address obstacles to meeting underserved needs**

Access to affordable housing is a growing concern in El Paso. The City, through its El Paso Regional Housing Plan, is actively researching strategies to invest additional dollars into affordable housing rehabilitation and new construction. Establishment of a Housing Trust Fund is one avenue being researched, while coordination with and alignment of existing programs (public, private and non-profit) should increase access to affordable housing.

### **Actions planned to foster and maintain affordable housing**

The City of El Paso plans to foster and maintain affordable housing for its residents by providing a variety of affordable housing programs to assist with the preservation, construction and purchase of affordable housing that has been discussed elsewhere in this Plan (AP-55 Affordable Housing). In addition, the City will take advantage of appropriate opportunities to support the development or rehabilitation of multi-family, mixed income and mixed-use housing projects that have an affordable component.

### **Actions planned to reduce lead-based paint hazards**

Although there are no indications of a significant problem with lead poisoning in El Paso, it still does occur. Consequently, the City of El Paso Public Health Department, other public health agencies, and private sector health care providers, have continued to emphasize a “community level intervention” that consists of training and education prevention activities, screening, surveillance, risk management and primary prevention. Until lead poisoning has been eliminated, the City of El Paso’s public health agencies will continue to devote much of their lead-poisoning prevention resources to case management services for poisoned children. In addition, the City of El Paso will continue to utilize its federal funding in the abatement of lead-based paint in houses that were built prior to 1978.

Lead-Based Paint hazard inspections and mitigation is a standard practice for renovation of residential structures. Contractors and subcontractors are required to comply with all provisions on the detection and elimination of lead-based paint hazards set forth by HUD Regulation 24 CFR Part 35 – Lead-Based Paint Poisoning Prevention in Single-Family Owner-Occupied dwellings. The City of El Paso maintains and updates procedures in its federally funded housing renovation programs to ensure it follows all regulations.

Additionally, the State Department of Health’s Toxic Substances Control Division must be informed of all Lead Based Paint activities and must perform an inspection during the construction phase. Only State-certified Lead Firms can perform lead-based paint abatement, interim controls and clearances. The City

continues to improve the methods and procedures for identifying and eliminating Lead Based paint hazards in housing built prior to 1978 that is being processed for renovation through the City's Housing Programs Division. Housing programs staff in the Department of Community & Human Development continuously receive training on implementation, inspection, design and federal reporting requirements; all staff members have been trained in Lead Safe Practices.

### **Actions planned to reduce the number of poverty-level families**

A significant portion of El Paso's population falls under the category of very low-income, with the city's poverty rate at 18.3%, surpassing the state average of 14.2%. Despite its lower cost of living compared to other U.S. cities, this doesn't fully address the challenges residents face in seeking an improved quality of life or economic prosperity. To alleviate this, the city has dedicated a portion of its Community Development Block Grant (CDBG) funding to enhance living conditions for this demographic through various public service initiatives. For the 2024-2025 period, the city plans to allocate \$985,359.45 from the CDBG funds, constituting 15% of the annual entitlement towards public service programs. These funds will be disbursed through sub-contracts with nonprofit organizations, targeting areas identified in the Community Needs Assessment conducted in late 2022 and late 2023, including homelessness, mental health, resident empowerment, food security, and affordable housing.

### **Actions planned to develop institutional structure**

#### **Actions planned to enhance coordination between public and private housing and social service agencies**

About 6% of the projected CDBG-RLF funds will go towards repairing, rehabilitating, renovating and reconstructing owner-occupied single-family homes.

All organizations receiving Emergency Solutions Grant (ESG) funds and Community Development Block Grant (CDBG) Public Services funds are nonprofit agencies, ensuring that these resources are directed towards community-focused initiatives. Following administrative deductions, 47.3% of the ESG allocation aims to facilitate individuals and families securing or retaining private housing through rapid rehousing and homelessness prevention programs. Additionally, the Housing Opportunities for Persons With AIDS (HOPWA) funds have two recipients: one nonprofit organization and the City of El Paso Department of Health. This diverse allocation of resources underscores the collaborative effort between nonprofit agencies and governmental entities to address housing and health-related needs within the community.

### **Discussion**

See above.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

#### Introduction:

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed. **\$1,098,357**
  2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. **\$0**
  3. The amount of surplus funds from urban renewal settlements. **\$0**
  4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan. **\$0**
  5. The amount of income from float-funded activities **\$0**
- Total Program Income. **\$1,098,357**

#### Other CDBG Requirements

1. The amount of urgent need activities. **\$0**
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. **100%**

#### HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(l)(2)

1. **A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**

The City seeks to leverage significant public and private funding for the development of affordable rental units by making available HOME funds to support approximately 50% of per unit funding requiring developers to find other funding sources for the remainder of the per unit costs.

**State whether any HOME activities in AP-35 will limit beneficiaries or give preference to a segment of the LMI population (e.g., persons with disabilities, veterans, elderly). If they are, then describe the preference or limitation in enough detail to show it's not violating nondiscrimination requirements and the limitation or preference does not include students.**

Not applicable.

**Narrative of eligible applicants, description of process for soliciting or funding applications and proposals, and identify where applicants can get detailed information, such as application packages.**

Each HOME Program has its own requirements for eligibility. To be eligible for the Home Renovation Program, which provides grants or zero-interest loans for those who need basic repairs made to their home, the applicants must meet the following requirements:

- Applicants must be the owner(s) and occupant of the property to be renovated.
- Occupy home as their principal residence for a period of 3 years prior to applying for assistance.
- Home must be within the El Paso City limits.
- Home must be in repairable condition.
- Family income cannot exceed the 80% median income for the City of El Paso.

**A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:**

Subrecipients shall comply with all guidelines for the resale and recapture of HOME funds as indicated in CFR 92.254. The recaptured funds will be treated by the City as program income, which is income that is required to be utilized to assist other HOME eligible activities.

**A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:**

The recaptured funds will be treated by the City as program income, which is income that is required to be utilized to assist other HOME eligible activities serving any of the City's housing programs. The City's recapture policy is noted in Unique Grantee Appendices.

**Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

For single-family owner-occupied housing, when lending HOME funds to rehabilitate housing, refinancing is allowed only if it excludes a lien created as a result of an extension of “home equity” credit under Section 50, Article XVI, Texas Constitution; and refinancing is necessary to reduce the overall housing costs to the borrower and make the housing more affordable and if the rehabilitation costs are greater than the amount of debt that is refinanced. The City must have a first lien after refinancing. The amount being refinanced is in the form of a loan at the owner-occupant’s qualifying interest rate for the rehabilitation loan.

2. For single family or multifamily projects, refinancing is an eligible cost when lending HOME/CDBG funds to rehabilitate multi-family units if refinancing is necessary to permit or continue affordability under 24 CFR 92.252. In such cases, the minimum affordability period shall be 15 years. 92.206(b)(2)(iv) The City will refinance existing debt if;
  - The project demonstrates that rehabilitation is the primary eligible activity. 92.206(b)(2)(i)
  - More than 50% of the total HOME funds must be for eligible rehabilitation soft and hard costs. Additionally, the amount being refinanced is in the form of a loan at the owner’s qualifying interest rate for the rehabilitation loan. The total of the refinancing loan and the rehabilitation loan shall not exceed the maximum loan to after rehabilitation value of 120%. 92.206(b)(2)(i)
  - The City reviews management practices to determine that disinvestment in the property has not occurred, that the long-term needs of the project can be met and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated. 92.206(b)(2)(ii)
  - The project outlines that the investment is being used to maintain current affordable units, create additional units, or both. 92.206(b)(2)(iii)
  - Refinancing will be limited to projects within the City of El Paso. 92.206(b)(2)(v)
  - HOME funds used to refinance single or multifamily housing loans will not be used on loans made or insured by any other federal program including CDBG. 92.206(b)(2)(vi)

**Emergency Solutions Grant (ESG)  
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)  
*Included as attachment*
2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.



Coordinated Entry (CE) is a critical tool aimed at swiftly connecting homeless individuals and those at risk with the most suitable housing interventions. In El Paso County, the CE system, managed by the El Paso Coalition for the Homeless, ensures consistent and efficient access to housing services. Individuals undergo comprehensive assessments to determine their housing needs and priorities and are then referred to appropriate programs and services. Access points for CE include Recovery Alliance locations and a hotline, ensuring accessibility during specified hours.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

For the allocation of Emergency Solutions Grant (ESG) funds to private nonprofit organizations, the City of El Paso employs a thorough process. Through a Notice of Funding Availability (NOFA), private nonprofit entities are invited to submit proposals. The applications undergo rigorous review by the Department of Community and Human Development (DCHD) staff and a Technical Advisory Review Panel (TARP), comprising community members with relevant expertise. Final funding decisions are made based on agency past performance (if applicable), completeness of proposals, community impact, and program eligibility. Recommendations are then reviewed by the Community Needs Advisory Committee (CNAC) and ultimately presented to the City Council for approval.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

In an effort to ensure that policies and decisions regarding homelessness are informed by the firsthand experiences and perspectives of those affected, the City of El Paso mandates that subrecipients include homeless or formerly homeless individuals in their policy-making processes. This requirement underscores the city's commitment to inclusivity and empowerment, acknowledging the valuable insights that individuals with lived experiences can offer in shaping effective strategies.

5. Furthermore, the city actively engages with the General Membership and the Planning Committee of the El Paso Coalition for the Homeless (EPCH), a collaborative platform comprising approximately 65 homeless assistance agencies. Within this coalition, formerly homeless individuals are welcomed as members, providing a crucial voice in discussions surrounding policy and funding decisions. The Planning Committee, a dedicated subgroup of EPCH members, plays a pivotal role in strategic planning, conducting gap analyses, advocating for change, and educating stakeholders. By involving both service providers and individuals with lived experiences, the city ensures that its initiatives are

grounded in real-world insights and responsive to the needs of the homeless community.  
Describe performance standards for evaluating ESG.

- All agencies awarded ESG funds are evaluated by the CoC's community-wide performance standards. CoC's reporting and evaluation standards for ESG & CoC programs were developed in collaboration with stakeholders, providers, and CoC & ESG Program recipients and approved by the CoC Board. The reporting and evaluation requirements are as follows: All ESG & CoC recipients must enter client level information in HMIS, capturing all of HUD's Data Standards.
- Programs are evaluated quarterly using HMIS data for performance and a monitoring report is provided.
- The performance categories to be monitored and evaluated through this process align with HUD System Performance Measures (SPMs) and are as follows:
  - Length of Stay or program participation
  - Returns to Homelessness
  - Increase in Earned, Other and Total Income
  - Exits to Permanent Housing
- Data completeness, accuracy and timeliness are reviewed monthly and included in the quarterly monitoring report
- Through the Performance and Benchmarks committee, CoC works with underperforming programs to develop a Peer Improvement Plan. After implementation of the Peer Improvement Plan the CoC re-evaluates the programs every 30-60 days for a 12-month period.
- Underperforming programs are those that have not met three benchmarks for four consecutive quarters.
- Programs continuing to perform below standards or that are not compliant for 12 months are reported to the City DCHD, as ESG Recipient, for ESG-funded programs or CoC Board for CoC-funded programs.

### **Housing Opportunities for People with AIDS/HIV (HOPWA) - Program Specific Requirements Reference 91.220(I)(3)**

#### HOPWA Application Process Overview

The City of El Paso ensures that HOPWA funds are distributed equitably and transparently, considering the critical services provided by private nonprofit organizations. To achieve this, the Department of Community and Human Development (DCHD) manages a meticulous process that involves multiple steps to evaluate and allocate funds. Private nonprofits, alongside city departments, have the opportunity to apply for funding through a Notice of Funding Availability (NOFA). Once submitted, proposals undergo thorough scrutiny by DCHD staff and a Technical Advisory Review Panel (TARP), comprising knowledgeable community members. This panel assesses each proposal based on various criteria, such as past performance, completeness, and

potential community impact. Those meeting the criteria and scoring above a predetermined threshold are then invited to present their proposals to the TARP for further consideration. Following this presentation, the TARP deliberates and formulates a final recommendation, which is then reviewed by the Community Needs Advisory Committee (CNAC) and ultimately presented to the City Council for approval. This comprehensive process ensures that HOPWA funds are allocated in a fair and responsible manner, maximizing their impact in addressing the needs of individuals and communities affected by HIV/AIDS in El Paso.