



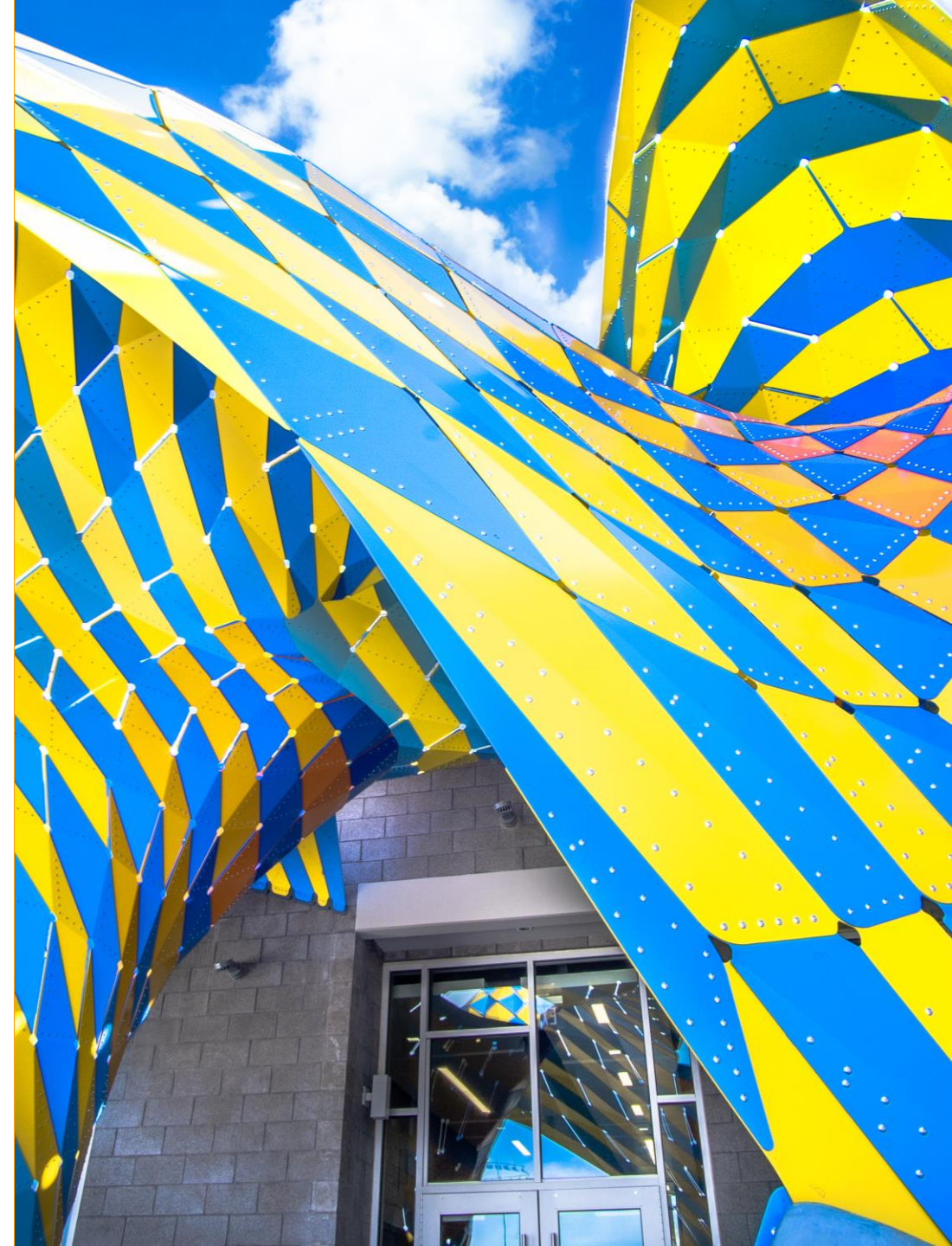
FY 2021 3rd Qtr. Financial Report

July 27, 2021



Agenda

- Current year recap
- Revenue
- Expenses
- Recommendation



Current Budget Look Back

12 Months Ago – Summer 2020

- No tax rate increase
- Uncertainty of COVID-19 impact on health, economy, finances
- Plan for long-term recovery through proactive approach
- Focus on the basics
- Defer capital project and set-aside funding for priorities

Addressing Impacted Services – Current Budget



- Health authority has approved reopening of many park, aquatic, museum, and library facilities
- Police academy started three months earlier than budgeted to address attrition
- Capital projects – originally deferred, but funding was identified through refinancing and low interest rates
- Transferring City COVID response costs to Federal funding will allow for restoring residential street projects



General Fund Summary

	FY 2021 Budget	FY 2021 Projected	Variance
	<hr/>	<hr/>	<hr/>
Revenue.....	\$ 442.0	\$ 472.9	\$ 30.9
Expenses.....	442.0	457.0	(15.0)
FY 2021 Surplus / (Deficit).....			<hr/> \$ 15.9 <hr/>

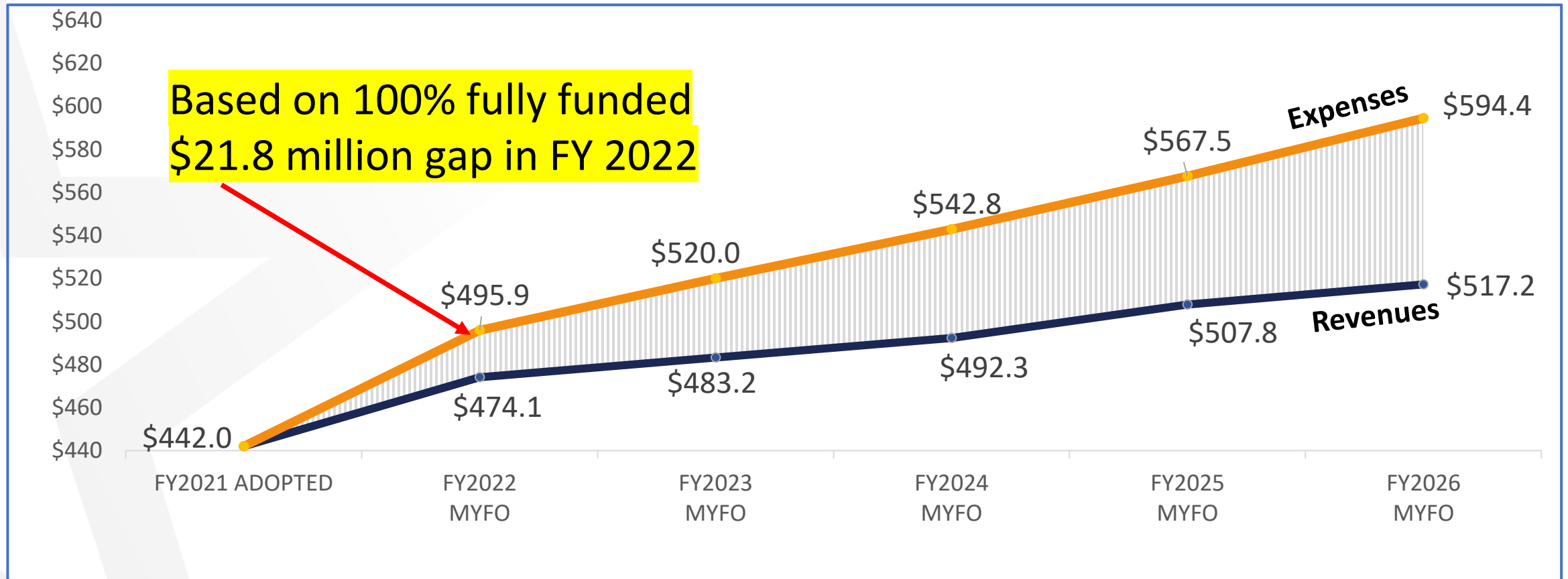
* Expenses include \$16.3 million in COVID-19 public health and safety costs incurred since January. \$15.0 million of this total is eligible to be covered by the American Rescue Plan funding (eligible start date is March 3)

Focus on Long-Term Financial Sustainability

- General Fund reserves
- Budget rate stabilization fund
- 3.5% property tax cap
- Pension unfunded liability
- Street project investment – catching up on deferred projects
- Public safety
 - Bond projects - \$330 million remaining to issue from total approved in Nov. 2019
 - Increased costs for more police officers and firefighters – new fire stations and police command centers
 - Increased costs for collective bargaining agreements

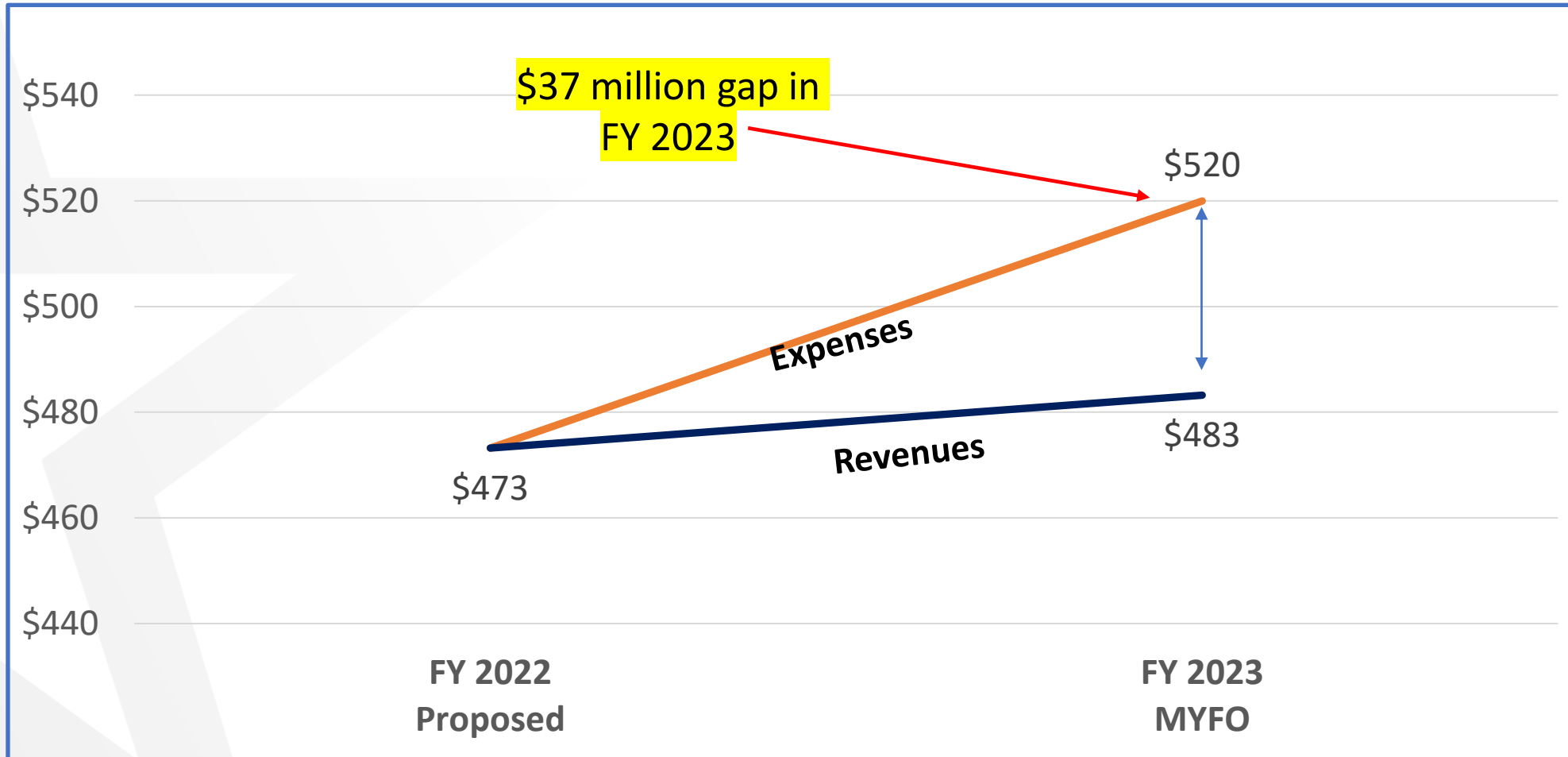
General Fund Five-Year Outlook

Presented February 15, 2021



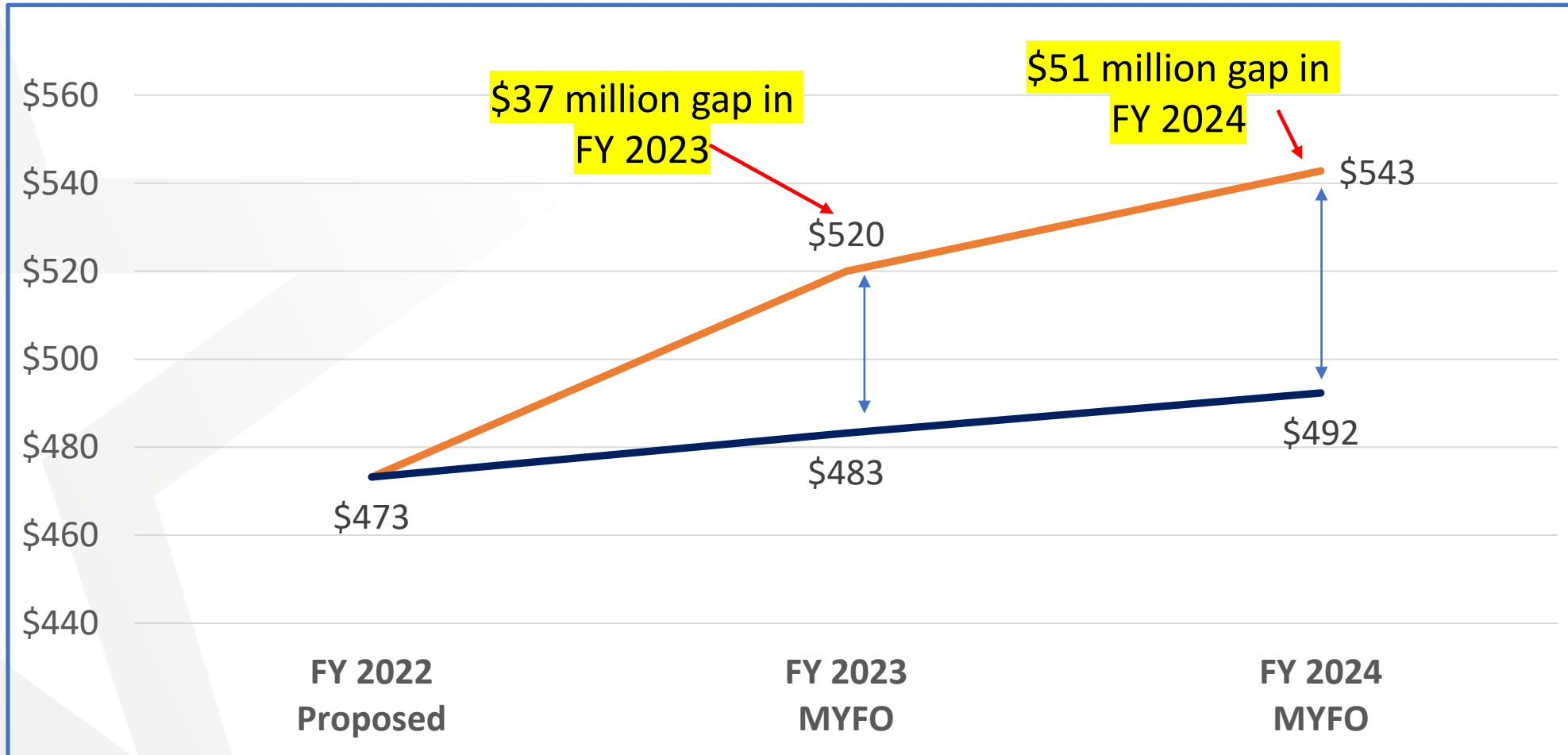
General Fund Five-Year Outlook

Presented February 15, 2021



General Fund Five-Year Outlook

Presented February 15, 2021



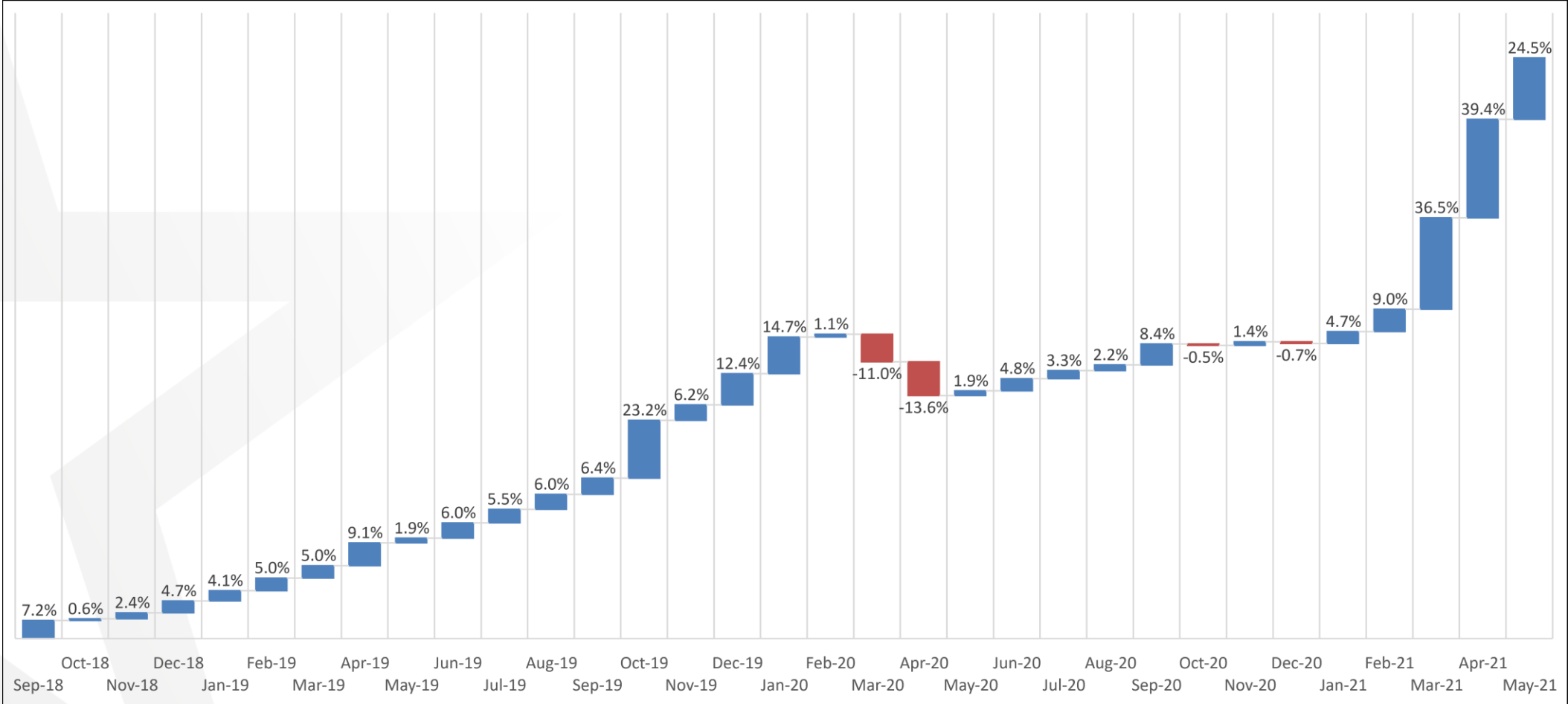
General Fund Revenue



Category	FY 2021 Budget	FY 2021 Actuals (Sep - May)	FY 2021 Projected	Projected / Budget Variance
Property Taxes.....	226,894,834	226,894,834	226,894,834	0
Sales Taxes.....	82,572,139	80,375,591	109,566,620	26,994,481
Franchise Fees.....	45,465,495	36,376,750	48,940,146	3,474,651
Charges For Services.....	32,267,367	20,331,598	26,876,096	(5,391,271)
Other Sources (Uses).....	36,155,201	33,755,917	38,283,096	2,127,895
Licenses And Permits.....	10,640,778	10,335,292	13,866,423	3,225,645
Fines And Forfeitures.....	4,950,740	4,871,957	6,592,672	1,641,932
Rents And Other.....	1,954,438	896,829	891,676	(1,062,762)
Intergovernmental	984,329	699,283	812,412	(171,917)
Interest.....	100,000	144,392	199,798	99,798
Total Revenues	\$441,985,321	414,682,442	472,923,773	\$30,938,452

City Sales Tax Collection

% Change from Same Month in Prior Year



City Sales Tax Collection



MONTH	FY 2019	FY 2020	FY 2021	FY2020 - FY2021 \$ VARIANCE	FY2020 - FY2021 % VARIANCE
September	8,016,728	8,531,453	9,249,868	718,415	8.4%
October	6,654,004	8,196,972	8,151,893	(45,079)	-0.5%
November	7,534,722	8,000,613	8,114,935	114,322	1.4%
December	9,823,987	11,043,946	10,970,054	(73,892)	-0.7%
January	6,723,544	7,708,830	8,069,558	360,729	4.7%
February	6,907,203	6,985,854	7,616,442	630,588	9.0%
March	9,033,420	8,039,429	10,975,509	2,936,080	36.5%
April	7,727,934	6,680,305	9,309,326	2,629,021	39.4%
May	7,578,589	7,724,896	9,617,957	1,893,062	24.5%
June	8,495,973	8,907,540			
July	7,764,926	8,017,974			
August	7,591,264	7,759,741			
Total	93,852,294	97,597,554	82,075,543	\$9,163,245	12.6%

General Fund Expenses



Strategic Goal	FY 2021 Budget	FY 2021 Actuals (Sep - May)	FY 2021 Projected	Projected / Budget Variance
Economic Development.....	1,826,045	1,118,075	1,821,270	4,775
Public Safety.....	277,071,145	205,788,801	290,921,819	(13,850,674)
Visual Image.....	7,343,043	4,865,915	7,042,352	300,691
Quality of Life.....	42,734,506	21,983,776	41,280,235	1,454,271
Communication.....	18,953,219	13,816,644	18,941,387	11,832
Sound Governance.....	44,768,429	33,142,010	47,698,900	(2,930,471)
Infrastructure.....	41,792,085	27,434,858	41,592,870	199,215
Healthy, Sustainable Community.....	7,496,849	4,572,276	7,706,112	(209,263)
Total Expenditures.....	\$441,985,321	\$312,722,355	\$457,004,945	(\$15,019,624)

* Public Safety and Healthy, Sustainable Community include \$16.3 million in COVID-19 public health and safety costs incurred since January. \$15.0 million of this total is eligible to be covered by the American Rescue Plan funding (eligible start date is March 3)

Recommendation/Requested Action



- Transfer \$15.0 million of City COVID response costs to Federal funding
- Reallocate \$15.0 million to:
 - Restore \$9.2 million to previously deferred residential street projects (fully funds current year and next year)
 - \$1.05 million for vehicles, equipment, street striping, and street lighting
 - Pay for capital obligations related to previous purchases of public safety radios, energy efficiency improvements, and bridge projects

General Fund Summary



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Expenses.....	442.0	457.0	(15.0)
FY 2021 Surplus / (Deficit).....			\$ 15.9

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MISSION



Deliver exceptional services to support a high quality of life and place for our community

VISION



Develop a vibrant regional economy, safe and beautiful neighborhoods and exceptional recreational, cultural and educational opportunities powered by a high performing government



VALUES

Integrity, **R**espect, **E**xcellence,
Accountability, **P**eople

COVID-19 Public Health and Safety Response City Costs since Jan 2021

Description	Budget	Encumbered	Expenses	Remaining
Compliance	0.51	0.00	0.96	(0.46)
Education	0.49	0.00	0.64	(0.16)
EOC and Response	0.33	0.02	0.84	(0.52)
Epidemiology & Contact Tracing	3.60	0.09	5.68	(2.17)
Isolation & Quarantine	0.28	0.08	0.67	(0.47)
Lab Testing & Collection	3.63	0.33	3.83	(0.53)
Logistics	0.25	0.01	0.29	(0.05)
Preparedness & Immunization	2.09	0.38	2.74	(1.02)
Re-open El Paso	0.80	0.01	0.68	0.11
Total	\$11.98M	\$0.92M	\$16.33M	(\$5.27M)

*Federal funding start date for eligible expenditures is March 3, 2021. Estimated expenditures from March 3 - August 31, 2021 is \$15 million