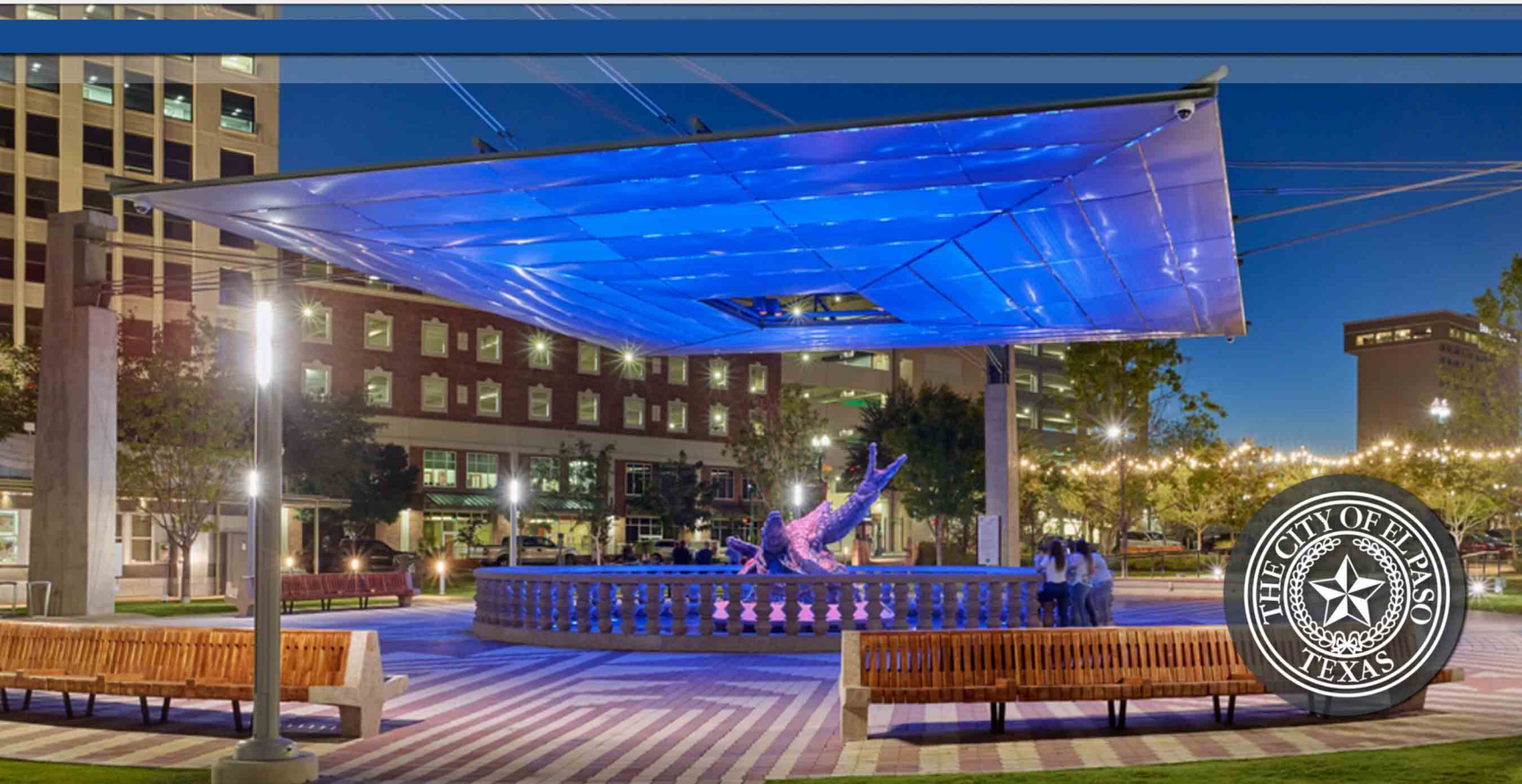


2017 BUDGET

CITY OF EL PASO, TEXAS



CITY OF EL PASO
Fiscal Year 2016-2017
Budget Cover Page
August 23, 2016

This budget will raise more revenue from property taxes than last year's budget by an amount of $8,177,674, which is a 3.37 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $4,441,995.

The members of the governing body voted on the budget as follows:
FOR: Represenatives Svarzbein, Tolbert, Acosta, Robinson, Noe, Ordaz, and Niland

AGAINST: Represenative Limon

PRESENT and not voting: None

ABSENT: None

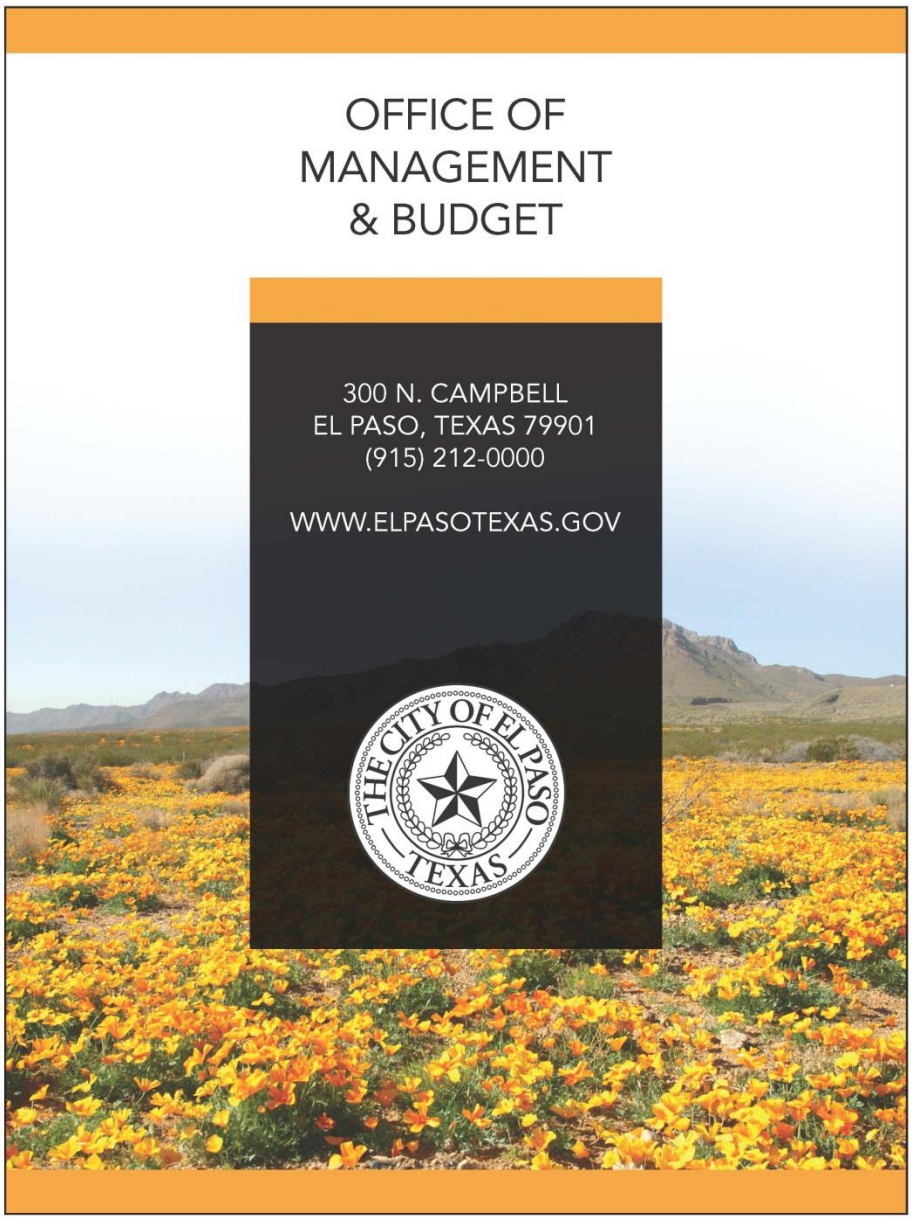
Property Tax Rate Comparison

	2016-2017	2015-2016
Property Tax Rate:	$0.759656/100	$0.729725/100
Effective Tax Rate:	$0.738042/100	$0.704327/100
Effective Maintenance & Operations Tax Rate:	$0.483602/100	$0.463939/100
Rollback Tax Rate:	$0.796305/100	$0.752649/100
Debt Rate:	$0.274015/100	$0.251595/100

Total debt obligation for CITY OF EL PASO secured by property taxes: $90,450,335

Fiscal Year 2017 Budget
Adopted by City Council August 23, 2016

Prepared by:





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CITY OF EL PASO

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Goal 1

AVIATION (MONICA LOMBRANA) 915-212-0330
DESTINATION EL PASO (BRYAN CROWE) 915-534-0600
ECONOMIC DEVELOPMENT (CARY WESTIN) 915-212-0094
INTERNATIONAL BRIDGES (MATTHEW MCELROY) 915-533-7428

Goal 2

FIRE (SAM PENA) 915-485-5600
POLICE (GREG ALLEN) 915-832-4400

Goal 3

PLANNING AND INSPECTIONS (LARRY NICHOLS) 915-212-0085

Goal 4

LIBRARY (MARK PUMPHREY – MARGARET NEILL) 915-212-7323
MUSEUMS AND CULTURAL AFFAIRS DEPARTMENT (TRACEY JEROME) 915-212-0110
PARKS (TRACY NOVAK) 915-212-0092
ZOO (STEVE MARSHALL) 915-212-0966

Goal 5

INFORMATION TECHNOLOGY (ENRIQUE MARTINEZ) 915-212-0072

Goal 6

CITY ATTORNEY (SYLVIA FIRTH) 915-212-0033
CITY MANAGER OFFICE 915-212-0023
HUMAN RESOURCES (LINDA THOMAS) 915-212-0045
MAYOR AND COUNCIL (OSCAR LEESER) 915-212-0021
MUNICIPAL CLERK (RICHARDA MOMSEN) 915-212-1212
NON-DEPARTMENTAL 915-212-1088
OFFICE OF THE COMPTROLLER (PAT DEGMAN) 915-212-0040
PURCHASING AND STRATEGIC RESOURCING (BRUCE COLLINS) 915-212-0043
TAX (MARIA PASILLAS) 915-212-0106

Goal 7

CAPITAL IMPROVEMENT DEPARTMENT 915-212-0065
SUN METRO (JAY BANASIAK) 915-212-3333
STREETS AND MAINTENANCE (TED MARQUEZ) 915-212-0118

Goal 8

ANIMAL SERVICES (KURT FENSTERMACHER) 915-212-7297
COMMUNITY AND HUMAN DEVELOPMENT (VERONICA SOTO) 915-212-0138
ENVIRONMENTAL SERVICES (ELLEN SMYTH) 915-212-6000
PUBLIC HEALTH (ROBERT RESENDES) 915-212-0200

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District 7
Lily Limón: (915) 212-0007 ..... district7@elpasotexas.gov

District 8
Cortney Niland: (915) 212-0008 ..... district8@elpasotexas.gov

Community and Human Development: (915) 212-0138

Graffiti Hotline: (915) 212-0132

Recycling & Garbage Collection: (915) 212-6000

Bus Information: (915) 212-3333

Non-Emergency-El Paso
- Fire & Ambulance: (915) 832-4438
- Police: (915) 832-4400

Parks and Recreation Administration: (915) 212-0092

Tax Assessor Collector: (915) 212-0106

Helpful Mobile Apps

Parking Meters iOS Android

No need to carry around coins; pay for parking in just a few seconds with your smartphone. You can receive one push notification reminder 5 minutes prior to your parking expiring and extend your parking session remotely from the mobile application.

Build El Paso Inspection iOS Android

Allows users to view and request inspections on issued permits.

Bookmyne Mobile iOS Android

BookMyne™ makes it quick and easy to access your local library on the go! Search your library's catalog, download items, manage your account, and find suggested reading instantly with your iOS device.

Visit El Paso iOS Android

The Visit El Paso app has everything you need to know about where to stay, play, eat, and shop. This free mobile app is your one-stop-shop to a real adventure found only in El Paso! revis

OverDrive iOS Android

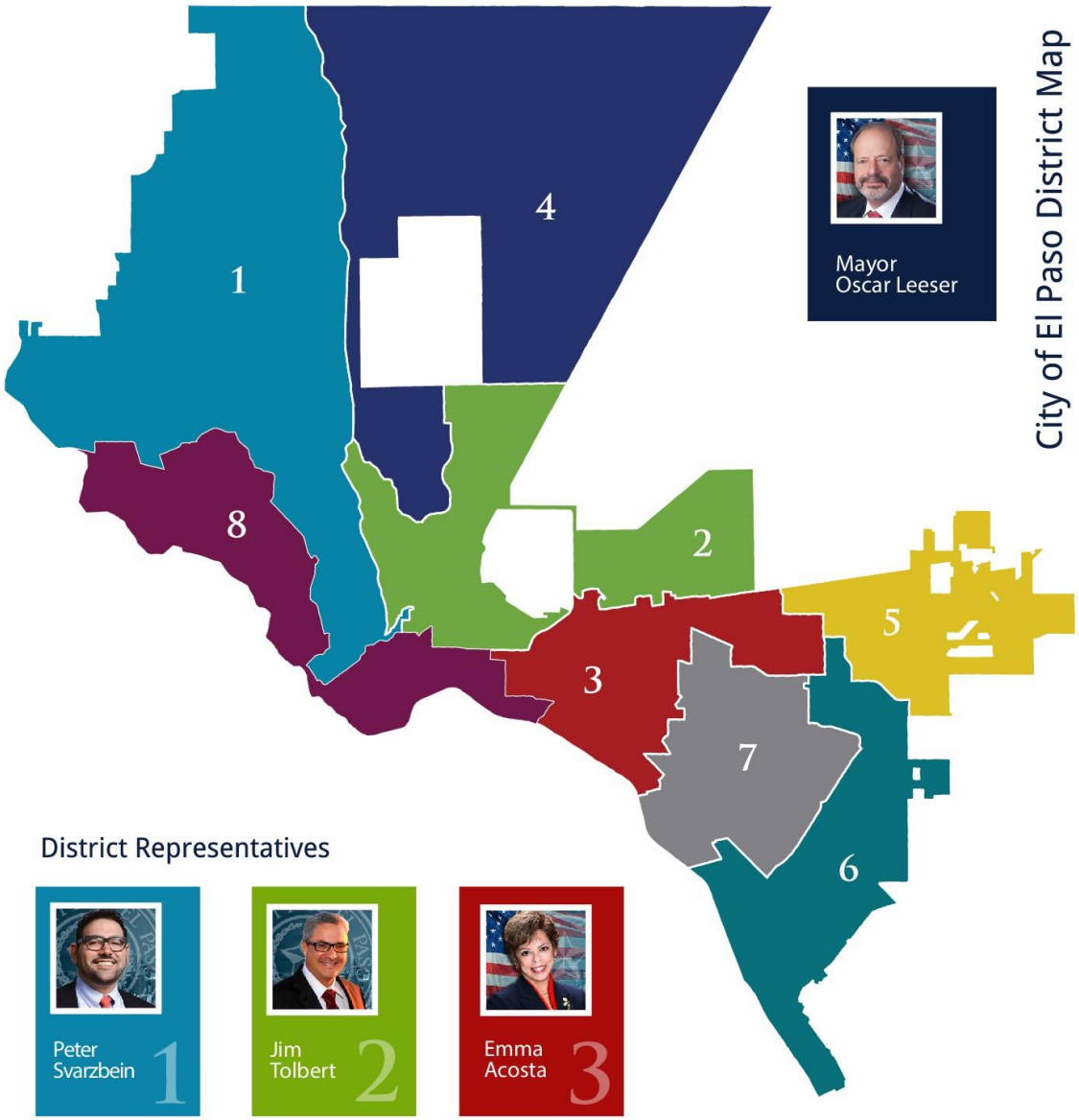
More than 30,000 libraries worldwide offer titles from OverDrive, so download the app and find your next book today!

Zinio iOS Android

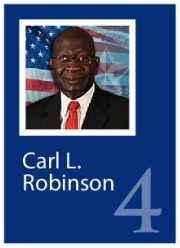
Check out magazines through your local library, login using your library account, then download them onto your iPad to read anytime, online or offline.

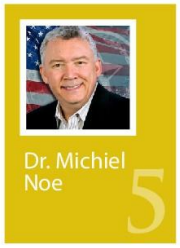
EP311 iOS Android

EP311 connects you directly with City of El Paso staff to more efficiently resolve issues in our community. Submit service requests and attach photos, receive notifications when a service request is complete. Download the app to get stay involved with your City today



District Representatives











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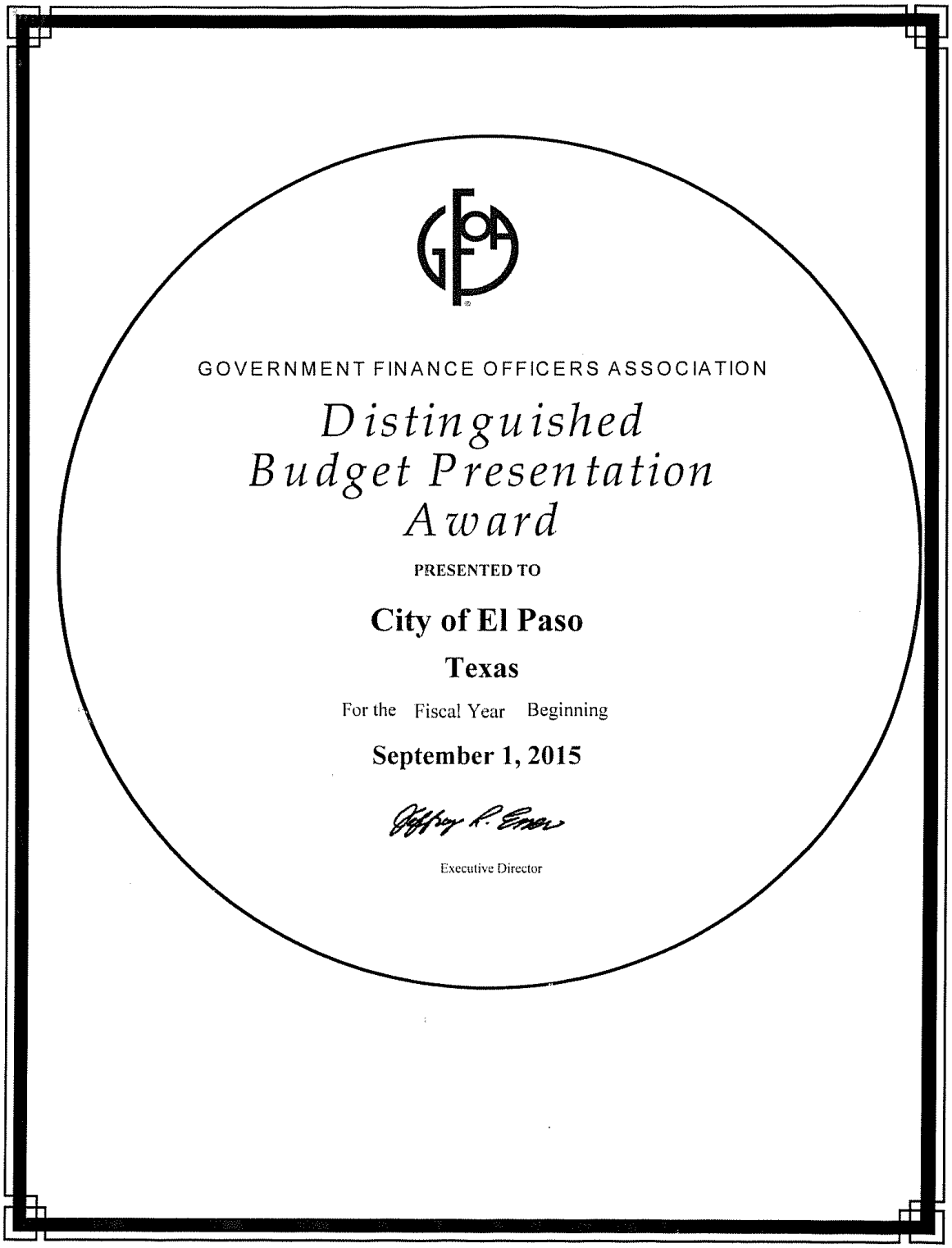
Tax Office
Economic Development
Capital Improvement Department
Streets and Maintenance
Department of Aviation
Destination El Paso
El Paso Community College
University of Texas at El Paso
New Mexico State University
Texas Tech University Health Sciences Center
Fort Bliss



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of El Paso

Texas

For the Fiscal Year Beginning

September 1, 2015

Executive Director

Mayor
Oscar Leeser

City Council

District 1
Peter Svarzbein

District 2
Jim Tolbert

District 3
Emma Acosta

District 4
Carl L. Robinson

District 5
Dr. Michiel R. Noe

District 6
Claudia Ordaz

District 7
Lily Limón

District 8
Cortney C. Niland

City Manager
Tommy Gonzalez

City Manager's Office

TO: Honorable Mayor and City Council

FROM: Tomás González, City Manager

DATE: August 23, 2016

SUBJECT: Fiscal Year 2016-2017 Budget

It is my honor to present a balanced Fiscal Year 2016-2017 budget which continues to promote the Mayor & City Council's vision of having *safe and beautiful neighborhoods*, *a vibrant regional economy*, *and exceptional recreational, cultural, and educational opportunities*. El Paso has recently been named among the top 10 places to live in the United States for quality of life. According to a list of rankings from U.S. News & World Report, El Paso is ranked 9th when it comes to quality of life. U.S. News surveyed people across the country about what matters most when determining where they want to live. From the information gathered in the survey, rankings were compiled based on several factors like crime rates, quality and availability of health care, quality of education, well-being and average commute time.

This budget continues to build on the progress we have achieved and addresses key priorities identified by the Council. These priorities are public safety, quality of life, infrastructure network, healthy/sustainable communities, economic development, city employee compensation, and financial management. We have provided budget updates the last two months to provide a healthy background and discussion on the budget cost drivers. We have also shown how we have remedied some of the cost increases. A good example is the reduction of healthcare costs by $3.2M, or 1 penny on the tax rate. If this innovational method to address our health care costs would not have been implemented, our tax rate would have increased by 4.86 cents, instead of the adopted 2.99 cents. The FY 2016-2017 budget does not include any major fee increases. The cost drivers for next year and other budget highlights include:

- Public Safety
  - 80 Police cadets (2nd year of a 10 year plan to increase the size of the force by 30 officers annually)
  - Fire and Public Safety Communicator academies
  - Collectively bargained pay increases
  - Police and Fire vehicle/equipment replacement
  - Addition of Rescue 7 (new ambulance service) in June 2017

- City Employees
  - 2.5% pay increase for those making less than $50,000 annually
  - 2.0% pay increase for those making between $50,000 and $100,000 annually
  - 1.5% pay increase for those making over $100,000
    - We are also considering other options regarding implementation
  - Compensation increases for current part-time City employees earning less than $10 per hour
  - Revitalized healthcare plan options
    - Estimated that 70% of civilian participants will contribute the same or less than current year
    - Reduced total City & Employees out of pocket premium cost by $3.2M (equivalent to one cent on the tax rate)
  - Additional resources in critical function areas (grants, audit, open records requests, purchasing, contract compliance)
- Quality of Life
  - Operating and maintenance costs associated with capital projects
  - Restroom service for parks in each District
  - Debt service obligations
  - Water conservation grant
  - Additional restroom service for parks
- Animal Services
  - Additional staffing and supplies to continue the improvement towards a no-kill shelter
- Streets & Maintenance
  - Additional funding for crosswalk and lane striping, pothole patching materials)
  - Additional funding for ADA accessibility improvements
  - Funding for construction of traffic signalization

We have managed to make significant progress in a short period of time; however it is imperative that in order for us to continue the evolution of growth we must be strategic and understand how the decisions made today will impact our future costs tomorrow and beyond. It was not that long ago that we were faced with depleting reserves, elimination or reduction of public safety academies, no compensation increases for civilians, skyrocketing healthcare costs, deferred maintenance on facilities, and limited replacement of vehicles and equipment. Over the past two years we have addressed these issues by 1) improving our ***fiscal management*** through realistic forecasting, realigning processes, and enhanced budget control, and 2) ***improving our processes*** through the full immersion of the Strategic Plan and the implementation of programs that bring efficiency and innovation to city government.

As a result, we have been able to make significant improvements by reinvesting funding into the critical priorities. The FY 2016-2017 budget was developed to continue our growth by expanding the investments made in the services, needs, and capital improvements that are provided to our community. Finally, in order to ensure we are prepared for the future, in the Fall of 2015 I asked the Office of Management and Budget to build a Multi-Year Financial Outlook (MYFO) tool to chart a course for the City's finances. The forecast extends five years and is a valuable tool to see how decisions made in the current year or for next year's budget impact subsequent years.

Budget & Operational Improvements

As the result of implementing programs that bring efficiency and innovation we were able to improve the services we provide to the community. Some examples of the service enhancements include:

- Streamlining pothole repair process
- Improving the Parks permitting process
- Enhancing the irrigation repair process
- Improve building safety inspection process

The prior year-end savings realized through budget discipline and efficiencies was able to be reinvested into Council's priorities:

- Replenish our reserves by $5M
- Funding Spray Parks, and ADA improvements
- Replacement of playground equipment
- Funding needs of the Westside pool

General Fund Overview

As mentioned above, the 2016-2017 budget was developed based on our current demand and expected increase in needs, services, and capital improvements. Some of the key items included in the 2016-2017 budget are additional funding for public safety, animal services' initiatives, quality of life projects, and investments in City employees. While we were able to absorb a majority of these items into the budget, there is a recommended tax rate increase to cover the voter approved Fire Dept. collective bargaining impacts and quality of life bond projects (debt and operating costs). The FY 2016-2017 budget *does not* include any major fee increases, employee layoffs, or service reductions.

The FY2016-2017 budget includes balanced revenues and expenditures of $386M, an increase of $17.4M, or 4.7%. The revenue increase is being generated through property taxes, sales taxes, and franchise fees. The expenditure increases (Figure 1 - cost drivers) are primarily public safety collective bargaining, quality of life projects operating costs, utility increases, and healthcare costs.

Major Budget Cost Drivers	
Police Collective Bargaining	$5.0M
Fire Collective Bargaining	$4.1M
Police & Fire Vehicle/Equipment Replacement	$2.9M
Fire Station Restroom/Personnel	$0.2M
911 District Relocation/Public Safety Radio Maint.	$1.8M
Quality of Life projects (O&M)	$1.3M
Utility Increases	$1.5M
Healthcare Costs	$0.9M
Total	**$17.7M**

Figure 1

In addition to the $17.4M increase in cost drivers, the FY 2016-2017 budget includes $8.5M of additional staffing and service enhancements (Figure 2) that have been absorbed into the budget.

The FY 2016-2017 General Fund budget includes a total of 3,975.09 Full-Time Equivalent (FTE) positions, representing an increase of 43.95 FTE positions, or a 1.1% (Figure 3) increase compared to the FY2015-2016 Adopted Budget. These new positions are included in Police, Parks, Zoo, and Office of the Comptroller.

Additional Enhancements Included	
Employee Compensation Increases (includes part-time)	$1.9M
Animal Shelter	$1.1M
Additional Staffing Resources	$2.0M
Streets (Materials, ADA improvements, Signalization)	$1.4M
Cyber Security (Hardware and Software)	$0.3M
Capital Projects Subsidy (Engineering Charges)	$0.8M
Parks - Water Conservation Grant and Restrooms	$0.5M
Vehicle Replacement (Non-Public Safety Depts)	$0.5M
Total	**$8.5M**

Figure 2

	FY2013 ADOPTED	FY2014 ADOPTED	FY2015 ADOPTED	FY2016 ADOPTED	FY2017 ADOPTED
General Fund	4,161.50	4,076.40	3,987.42	3,916.34	3,960.29

Figure 3

Property Taxes

Property taxes are the largest source of revenue and account for approximately 42% of the total General Fund budget. The City receives preliminary property valuations in April and June and does not receive the certified valuations until the end of July. As a result of this timing, it is critical to formulate a projection that is realistic, while also not too conservative. Property valuations increased by $618.8 million, or 1.89%

compared to the prior year. Additionally, citizens over 65 or disabled will continue to receive the $40,000 homestead exemption, which was increased by $10,000 last year. The $10,000 exemption increase, approved by City Council in 2012, is equal to $3.3M a year, or one penny on the tax rate. If we did not fund this exemption increase the tax rate this year would be up by 1.99 cents versus the adopted 2.99 cent increase. However, we are firmly committed to this tax relief for seniors and disabled homeowners.

The property tax rate for the FY 2016-2017 budget includes a 2.99 cent increase (2.24 cents for debt and 0.75 cents for O&M). This rate increase is necessary to cover the debt obligations associated with the quality of life and street bonds, voter approved Fire Dept. pay increases, and operating and maintenance costs associated with the quality of life projects. The average value home in the City of El Paso increased by $947, or 0.7%. This increase in valuation, combined with the recommended tax rate will result in an increase of $56.14 to a resident with an average value home. The recommended debt rate stays well below the authorized cap of 30 cents and is in-line with the debt modeling presented by Dr. Mark Sutter on March 22, 2016.

Property Tax Rate

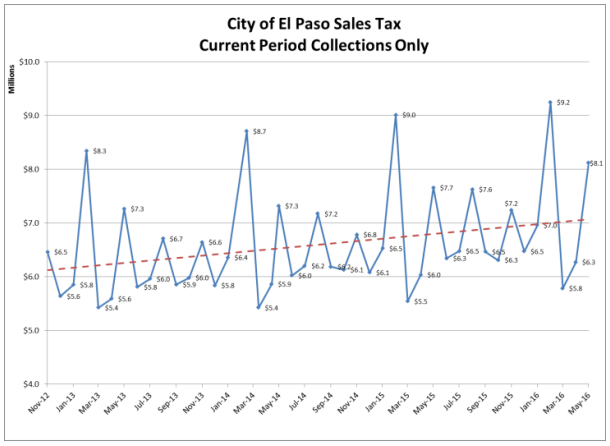
	FY2016	FY2017
Maintenance & Operations Rate	$0.478130/$100	$0.485641/$100
+ Debt Service Rate	$0.251595/$100	$0.274015/$100
Adopted Tax Rate	**$0.729725/$100**	**$0.759656/$100**

Tax Rate Comparison (after homestead exemption)				
	Tax Rate	**Valuation**	**Property Tax Levy**	**Variance**
FY2016	0.729725	$100,000	$729.73	
FY2017	0.759656	$100,000	$759.66	$29.93

Sales Taxes

Sales taxes are the second largest source of revenue and account for approximately 23% of the total General Fund budget. Another indicator that our economy is heading in the right direction is the performance of our sales tax collections. Through the first eight months of current collections in FY 2015-2016 we have experienced an increase of 5.16%, well above the prior three year average of 3.40 percent. Additionally, we have seen month to month increases in our current

collections for 24 consecutive periods (Figure 6). This positive performance is occurring during the same time that 40% (8 out of 20) of the largest cities in Texas have experienced year to date decreases in collections.



The FY2016-2017 budget includes an increase of $4.65M, or 5.6% compared to the FY2015-2016 budget. The projection for next year was based on the current year projection and factored in a negative $1.18M in State audits that were refunded in the current year. We believe that these State audit refunds were one-time events and will not occur in the following year.

Franchise Fees

Franchise fees are the third largest primary revenue source and account for approximately 14% of the total General Fund budget. The FY2016-2017 franchise fees are projected to increase by $3.3M, or 6.46%. The El Paso Water Utilities and Electric Company franchise fees are the primary increases as the result of growth and utility rate increases.

Miscellaneous Revenues

There are two notable decreases in General Fund revenues collected through fines and forfeitures, and engineering charges to capital projects. Fines and forfeitures are decreasing by $1.2M as the result of the amnesty period included in the current year budget that will not occur next year. Additionally, the amount of engineering salary costs being applied to capital projects is decreasing by $841K. This decrease is the result of the underfunding of capital projects which will be subsidized by the General Fund.

Economic Development

Almost two years ago a stand-alone Economic Development Department was created to have dedicated staff focus on these efforts. The Mayor & City Council have shown their commitment to stabilizing and expanding El Paso's tax base through their commitment to the Open for Business campaign and willingness to incentivize businesses to stay or relocate to El Paso through the use of various incentive tools. In November 2015 the City enhanced its strategic approach to its economic development incentive policies by aligning the program with the City's

Strategic Plan and the Borderplex Alliances' Regional Strategic Plan. The revised incentive policy focuses on quality of life, veteran employment, higher wages, and higher education partnerships. Additionally, last year the Aviation Department revised the Air Service Development Incentive Program that was approved by the City Council to encourage new non-stop air service and competition at El Paso International Airport. This program provides temporary financial relief to an airline beginning new non-stop passenger service to a destination currently not served, funding for marketing the new service, and the temporary waiver of airline landing fees. Earlier this year the City of El Paso and Allegiant Air announced new, nonstop flights from El Paso to Las Vegas, San Diego, and Orlando.

These efforts have led to over $309 million in capital investment and the creation of 4,268 jobs and retention of 6,092 jobs. According to the Texas Workforce Commission, the El Paso unemployment rate in April 2016 was 4.4%, which is below the State rate, 4.5%, and National rate, 5.0%. Additionally, last year commercial property valuations increased by 4.9%, well above the previous three year average of 2.6%. Some examples of the key economic projects include:

1. ***Hotel Indigo***
    a. Hotel located downtown - increase number of hotel beds by 100
    b. $13 million investment
2. ***Courtyard El Paso Downtown – Convention Center Hotel***
    a. $18 million investment
    b. 151 rooms, a 107-space parking garage, swimming pool, bistro and bar
3. ***Allegiant***
    a. Non-stop, year round service to Orlando, Las Vegas, and San Diego
4. ***Fred Loya Insurance***
    a. $9.75 million investment
    b. 562 jobs created and 176 jobs retained by the year 2025
5. ***Enviro Water Minerals (EWM)***
    a. New construction of water production and chemical manufacturing facility will add over 722 million gallons of drinking water per year
    b. $36.5 million investment
    c. City of El Paso received a $2 million Defense Economic Adjustment Assistance Grant (DEAAG) towards the construction of this project
6. ***Charles Schwab & Co. Inc.***
    a. 21.6 million investment
    b. 445 jobs created by the year 2022
7. ***ADP***
    a. $41 million investment
    b. 1,100 jobs created by the year 2020
8. ***Tenet Hospital***

a. Construction of a medical facility, medical office building and will also serve as a teaching hospital
b. $120 million investment
c. 300 jobs created and 2,392 jobs retained

Public Safety

El Paso has received numerous recognitions and is well-known as the safest City (population over 500,000) in the United States. The current year budget included significant investments towards public safety and next year's budget will continue to build on these investments. The FY 2017 budget includes continued funding for the 911 Communication positions added in current year, as well as 80 new Police cadets for the second consecutive year to achieve a net increase of 60 Officers in the two years of increasing the Police force. As mentioned, next year will be the second year of a ten year program to increase the size the Police force by 30 Officers annually. Additionally, the voter approved collective bargaining impacts are included in the budget, which include 3% pay increases, in addition to "step" increases, and limited healthcare cost increases for uniform personnel. In regards to Police Officer salaries, a wage comparison of seven cities is done on an annual basis to ensure we are paying at least the average salary. The result of this year's wage comparison is a 2.5% increase for Police Officers, which is in addition to the "step" pay increases received by uniform personnel. Additionally, in order to attempt to retain our experienced Officers, a forward-drop plan was approved by council a few months ago. The plan was created as an incentive to retain experienced veterans and allows Police and Fire members to retire from the defined plan and save their retirement pension in the fund as they continue to work. We believe this plan, combined with the Shape it Up wellness program, are ways to keep our veterans on the force longer. Finally, we have included additional funding to address critical vehicle and equipment replacement needs. The funding for next year will provide for 20 new Police vehicles, two ambulances, one pumper, and one quint.



Quality of Life

In November 2012 the voters overwhelmingly supported a $473 million bond package for quality of life projects. Over the past few months City Council participated in several discussions regarding the timing and rollout of the quality of life bond projects, in particular the three signature projects. These discussions culminated in the decision on date to move forward with the debt modeling to keep

the debt tax rate below the 30 cent cap, condensing rollout from 15 years to 10 years, and moving up the signature projects to earlier years. In addition to the debt associated with the quality of life projects, there are corresponding operating and maintenance costs associated with these projects as they come online. There are 9 projects anticipated to come online in FY 2017, in addition to the 45 projects already completed. The operating costs included in the FY 2017 budget are $1.25M which includes additional staff, supplies, materials, and maintenance costs. Some of the projects expected to be operational and completed in FY 2017 include:

- New flat fields, trailheads, and sports lighting
- 8 spray parks (one in each District)
- Wildlife Theater
- Event Tent
- Education Animal Holding
- Aviary Update
- African Wild Dog Exhibit
- Richard Burges Library Expansion
- Argal Park
- Polly Harris Senior Center

Sound Governance and Fiscal Management

In December 2015 the City Council was presented with the FY 2015 results which showed a year-end savings of almost $9.6M. This surplus was wonderful news and the result of many positive changes throughout the organization. This surplus was used to replenish our General Fund reserves that had been reduced by approximately $8.9M over the two prior years (FY 2013 and FY 2014). During the current year, City Council has authorized the use of $5.9M of this surplus to be used towards replacing playground equipment at 15 parks, supplementing quality of life projects (Westside pool and three spray parks), ADA improvements, and pool repairs. In addition to the FY 2015 surplus, City Council approved $1.3M in the FY 2016 budget to go towards replenishing reserves. This sound fiscal management resonated positively with the bond rating agencies as reflected by them confirming our ratings at AA. The bond raters commented that they view the City's management as very strong with solid financial policies and practices. Our proven financial results also resulted in the upgrading of the ballpark debt to AA-. The Mayor & City Council recently approved the change in how debt is issued; from reimbursing funding to a more traditional method of funding in advance. This change will allow the City to take advantage of the low interest rate market. Additionally, the FY 2016 2nd Quarter presentation showed that we are again projecting to end the year with a surplus. This year we anticipate a surplus of $1.5M.

The FY 2017 budget includes additional resources to address critical function areas that have been identified as needing improvements. Some of the key items included in the budget are: additional positions to assist with our grants monitoring and reporting, an additional position to assist with open records requests, a new contract compliance manager position, an additional lead auditor position, plus additional funding to conduct external audits. Implementing these additional resources into the budget will allow us to focus on becoming proactive towards meeting the financial requirements and inspections of grants, as well as state and federally funded programs.

Infrastructure

In addition to the $473 million Quality of Life bond approved by voters in 2012, the City Council approved $210 million in certificates of obligation to be used toward street improvements. Over the last few months there have been several work sessions to discuss the rollout schedule of the street and quality of life projects, while also staying within the City's current debt rate cap of 30 cents. As mentioned earlier, the FY2016-2017 tax rate includes a 2.24 cent tax rate increase to cover the project rollout schedule approved by the Council.

As part of the FY2015-2016 budget the City Council included funding for new equipment in the Streets and Maintenance Department; in particular new pothole patchers. During the current year, a Lean Six Sigma project was presented to the City Council in which efficiencies were identified in the pothole patching process. As a result of the investment in equipment and process efficiency identified, we have included additional funding in the FY2016-2017 budget for additional pothole patching materials. Additionally, we have included funding for thermoplastic striping materials to be used for crosswalks and lane striping. In 2015 the Streets and Maintenance Department purchased a thermoplastic striping machine which allows the function to be done in-house and results in a longer lasting product. Also included is $500,000 for the construction of two traffic signalizations. Finally, we have included $250,000 for ADA accessibility improvements. This is in addition to the $500,000 that City Council approved during the current year. To this end, on June 25th of this year we hosted the 1st Annual Accessibility Summit. This was an educational and informative conference where we all came together to be part of an effort to become a more accessible city and a more inclusive community.

The Capital Improvement Department budget includes additional resources for managing all of the large number of on-going capital projects. Some of the key staffing changes include the addition of the new Deputy City Manager for Public Works, Senior Executive position in Quality of Life and Economic Development, seven Construction Superintendents, a Civil Engineer, a landscape architect, and two Accountants.

Healthy, Sustainable Community

On January 25, Council approved establishing a stand-alone Animal Services Department and funding it at a higher level to achieve a No Kill status. The enhanced funding for staff, materials, and capital started during FY 2016 and continues into FY 2017. The animal shelter now employs four veterinarians compared to only one previously and other positions have also been added to provide additional care to the animals.

Employees

The priority in the development of the FY2016-2017 budget was to develop a compensation plan for our employees that provide annual increases. You may recall that last year we were able to fund the one-time payments after receiving favorable certified property valuations. In next year's budget we have included pay increases for non-uniform staff based on their annual salary:

- 2.5% pay increase for those making less than $50,000 annually
- 2.0% pay increase for those making between $50,000 and $100,000 annually
- 1.5% pay increase for those making over $100,000 annually
- Classified employees, with a least a year of service at time of increase

Again, we are considering several options on how to rollout the program – all in one year or over a three year period. Regardless of method, the costs are approximately $1.5M. In addition to pay increases, we will be rolling out our revitalized healthcare plan options, which have been redesigned to not only limit possible increases, but also offer the opportunity to save health care costs for our employees. Without a change in the plan design, all civilian plan participant contribution rates would have increased by 29.3%, or between $528 and $3,432 depending upon their plan. The new plan design will include a four-tier deduction strategy, additional wellness incentive, health savings account (HSA) contribution if in the consumer driven plan, and includes a high performance network to lower out of pocket costs. It is estimated that 70% of civilian participants **will contribute the same or less** with the new plan design options! As mentioned earlier, the plan redesign reduced out of pocket premium costs for the City and non-bargained employees by $3.2M, or 1 penny on the tax rate. Finally, the funding for incentives such as perfect attendance and driver safety that were approved in the FY2015-2016 budget continues in the FY2016-2017 budget. The budget for next year also includes $300,000 for the tuition assistance program.

Non-General Fund Overview

The FY 2016-2017 Non-General Fund budget is increasing by $34.2M, or 8.1%, excluding interfund transfers. The Non-General Fund budget consists of the enterprise funds (Airport, Environmental Services, International Bridges, Tax Office, and Mass Transit), internal service funds (Internal Services and Self Insurance), debt service, Community Development Block Grant (CDBG), Capital Projects, and Special Revenue Funds (Federal, State, and Local funding).

Enterprise Funds

Proprietary funds are generally used to account for services for which the City charges customers - either outside customers or internal cost centers of the City. The City maintains two types of proprietary funds: enterprise funds and internal service funds. The Airport budget is increasing by $1.2M due primarily to the addition of seven new positions and compensation increases. The Environmental Services Department budget is increasing by $9.1M and is primarily due to the costs necessary to open four new cells at the City landfill. The Mass Transit Department budget is increasing by $1.5M and is primarily related to an increase in the funding for bus parts i.e. engines and transmissions, as well as an increase in the fleet maintenance to address the condition of the mid-life fleet.

Debt Service

The debt service fund includes resources that are restricted, committed, or assigned to expenditure for principal and interest. The debt service funds are increasing by $8.7M, or 10%, due to the Council approved debt modeling for the Quality of Life and Street bond projects. In addition to adjusting the rollout schedule for these projects, the Council also approved changing the method of debt issuance from a reimbursement funding to a more traditional method of funding in advance.

Community Development Block Grant (CDBG)

The CDBG funds include monies approved by the Dept. of Housing and Urban Development (HUD) for community development projects. The FY 2016-2017 budget for CDBG is decreasing by ($1.6M). The decrease is primarily due to a $1.2M one-time funding source that was included in FY 2015-2016 for CDBG – Housing Revolving loan funds. The remaining decrease is due to a decline in HUD Entitlement Funds.

Capital Projects Funds

The Capital Projects funds include items for Destination El Paso, Vehicle Replacement, Information Technology, and the Metropolitan Planning Organization. Destination El Paso has increased their capital expenditures budget for next year by $1.7M in order to address necessary repairs to facilities that they manage. The vehicle replacement fund is increasing by $2.9M due to an increase in the purchase of public safety vehicles and equipment. Finally, the Information Technology capital fund is increasing by over $900K due to the City's costs related to the new 911 District facility.

Special Revenue Funds

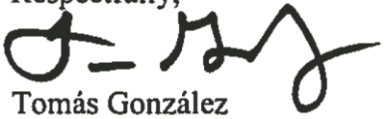
This category includes funding from the Federal, State, and local government bodies as well as local agencies. Some examples included in this category are: Public Health grants, Police and Fire Department grants, Environmental Fee Fund, Animal Service Department, and Zoo. The Police Department grants are increasing by $5.4M due to the decision to include recurring grants in the budget process instead of waiting until the grant is awarded. There is no net anticipated change to the actual grants awarded. There is also an increase of $1.8M in the Environmental Fee fund that will be used to purchase three new street sweepers for the Streets & Maintenance Department and additional capital items for Environmental Services Department. Finally, the Economic Incentive Impact Fund is increasing by $700K for various economic incentive, multi-family, infill, and impact fund agreements.

CONCLUSION

I am pleased to present a budget that is balanced and is directly aligned to the Mayor & City Council's strategic goals. We have enhanced our organizational alignment and increased resources that will enable us to continue our evolution of growth towards addressing the needs and services for our great City.

Finally, I would like to thank the Office of Management of Budget, the Executive Leadership team, department directors and all the business managers within each department that assisted in assembling this budget. They were all instrumental in developing these budget recommendations. This budget as presented will fund the continuation of transforming the manner in which we deliver services.

Respectfully,



Tomás González

Document Guide

The intended use of this document is four-fold, as recommended by the Government Finance Officers Association: a Policy Document, Financial Plan, Operations Guide, and Communications Device.

City Council adopted the FY 2017 budget on August 23, 2016 as part of the vision for El Paso's future while considering the availability of resources and continuation of services. The eight sections of the book were developed with respect to City Council's key areas of focus as defined by their Strategic Policy statements, which are:

- Economic Development
- Public Safety
- Visual Image
- Quality of Life
- Communication
- Sound Governance
- Infrastructure
- Healthy, Sustainable Community

Segments of the Budget Book:

Introduction: This section provides an overview of the entity's structure:

- Document Guide
- Vision and Mission Statement
- Strategic Plan
- City Organizational Chart
- Boards and Committees

Community Profile: This section gives an understanding of the City's past, present, and future:

- Living in El Paso
- Location and History
- Economic Initiatives
- Tourism
- Fort Bliss
- Medical
- Transportation
- Demographics
- Cost of Living and Wage Rates
- Major Employers
- General Tax Information

Fiscal Overview: This section presents policy and process along with financial and personnel comparisons across fiscal years:

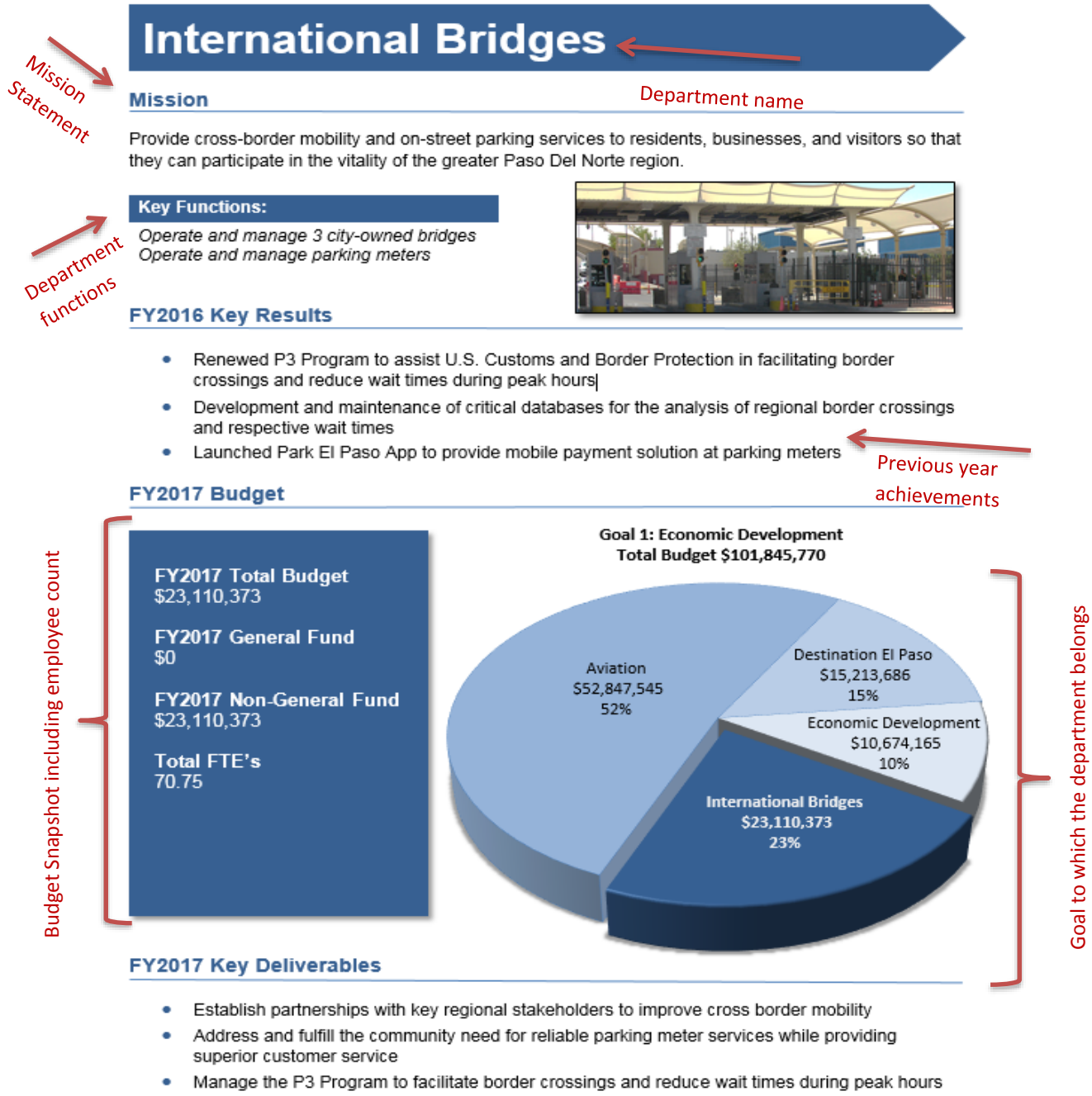
- Budget Policies
- Financial Policies
- Budget Process
- Five-Year Adopted General Fund Comparison
- Two-Year Adopted General Fund Budget to Actual Comparison
- FTE (Full-Time Equivalent) Position Summaries
- Property Tax
- Debt Administration

Introduction

Financial Summaries: This section addresses projected revenue and expenditures, previous, and current:

- Revenues
- Reveues by Source
- Expenditures
- Financial Statements
- Consolidated Summaries
- Fund Summaries

Budget Detail: This section provides department-specific information covering budget, staffing, fund sources, divisions, and performance data. The example below shows how a department's mission, budget summary, fund sources, and staffing are displayed on one page.



Budget Information

International Bridges

Department Summary

Expenditures by Group	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Salaries & Wages	1,743,022	1,901,846	2,071,717	2,410,647
Employee Benefits	617,775	552,088	825,221	952,308
Contractual Services	533,308	1,381,959	2,925,926	2,963,993
Professional Services	207	2,162	27,608	292,710
Outside Contracts	1,012,688	1,132,222	1,403,071	1,467,800
Interfund Services	5,788	8,806	12,400	12,400
Building Leases	346,893	345,918	346,754	346,754
Fuel & Lubricants	6,584	6,334	12,350	12,350
Materials & Supplies	103,824	45,208	166,927	118,800
Maintenance & Repairs	132,384	163,733	341,000	345,000
Minor Equipment & Furniture	50,214	39,041	6,500	6,500
Communications	21,680	14,665	27,394	27,672
Utilities	83,719	85,256	91,500	94,500
Travel	1,815	16,888	12,600	16,000
Other Operating Expenditures	335,001	299,719	20,500	29,850
Interest Expense	-	-	354,050	282,000
Other Non-Operating Expenditures	59,349	68,018	2,029,000	1,190,500
Operating Transfers Out	12,791,848	12,102,977	11,317,892	12,209,632
Capital Expenditures	-	138,024	333,456	330,957
Total Expenditures	*17,846,099*	*18,304,864*	*22,325,866*	*23,110,373*

Source of Funds	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Proprietary Funds	17,846,099	18,304,864	22,325,866	23,110,373
Total Funds	*17,846,099*	*18,304,864*	*22,325,866*	*23,110,373*

Positions	FY 2014 Adopted	FY 2015 Adopted	FY 2016 Adopted	FY 2017 Adopted
Non-General Fund	54.00	55.00	70.25	70.75
Total Authorized	*54.00*	*55.00*	*70.25*	*70.75*

Full-time equivalent (FTE) is a unit that indicates the workload in hours of an employed person, e.g. 1 FTE = 2,080 hours.

On December 16, 2014, City Council approved and adopted the 2015 Strategic Plan. The plan is aligned with the City of El Paso's Mission, Vision, and Values. Each department is assigned to one of the eight goals and staff is provided with a clear direction of strategies, actions, and required tasks to achieve the City's goals. Key Performance Indicators are a gauge utilized to measure the current performance against historical data and targeted achievements.

Example

Strategic Actions

Goal 1: Create and Environment Conducive to Strong, Sustainable Economic Development

Strategy 1.5 Stimulate economic growth through transit integration, cross border mobility, trade, and tourism

- **Action 1.5.1** Continued collaborative efforts to improve cross border mobility safely and securely
- **Action 1.5.2** Implement comprehensive parking meter program and installation of parking meter equipment
- **Action 1.5.3** Manage and support the City's P3 program with U.S. Customs and Border Protection

FY 2017 Key Performance Indicators

- Number of meetings/events attended or hosted
- Percentage of parking meters with zero-out capabilities
- Percentage of parking meters that accept credit card payments
- Number of P3 hours funded to assist with U.S. Customs and Border Protection overtime

Long-Range Planning: Outlines current and future plans for structural advancements

- Capital Improvement Program
- Capital projects by funding source
- Five-year/long-term planning with operating budget impact

Appendix: Provides further documentation for understanding the City Budget

- Budget resolution
- Fee Schedule
- Ordinance levying 2016 taxes
- Glossary of acronyms
- Glossary of terms

City of El Paso

Mission

Deliver outstanding services to support a high quality of life for residents, businesses and visitors.

Vision

El Paso will have safe and beautiful neighborhoods, a vibrant regional economy and exceptional recreational, cultural and educational opportunities.

Values

Integrity
Respect
Excellence
Accountability
People

Strategic Plan 2016

Strategic Goals and Strategies

1) **Create an Environment Conducive to Strong, Sustainable Economic Development**
   - 1.1 Stabilize and expand El Paso's tax base
   - 1.2 Enhance visitor revenue opportunities
   - 1.3 Maximize venue efficiencies through revenue growth and control
   - 1.4 Grow the core business of air transportation
   - 1.5 Stimulate economic growth through transit integration
   - 1.6 Provide business friendly permitting and inspection processes

2) **Set the Standard for a Safe and Secure City**
   - 2.1 Maintain standing as one of the Nation's top safest cities
   - 2.2 Strengthen community involvement in resident safety
   - 2.3 Increase public safety operational efficiency
   - 2.4 Improve motorist safety
   - 2.5 Take proactive approaches to prevent fire/medical incidents and lower regional risk
   - 2.6 Enforce Municipal Court orders
   - 2.7 Maximize Municipal Court efficiency and enhance customer experience
   - 2.8 Implement effective code enforcement strategies to reduce nuisances, and improve overall health and safety
   - 2.9 Promote building safety

3) **Promote the Visual Image of El Paso**
   - 3.1 Streamline processes to provide a solid foundation for development
   - 3.2 Improve the visual impression of the community
   - 3.3 Set one standard for infrastructure across the city

4) **Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments**
   - 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner
   - 4.2 Create innovative recreational, educational and cultural programs
   - 4.3 Establish technical criteria for improved quality of life facilities

5) **Promote Transparent and Consistent Communication Amongst All Members of the Community**
   - 5.1 Set a climate of respect, collaboration and team spirit among Council, city staff and the community
   - 5.2 Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications
   - 5.3 Promote a well-balanced customer service philosophy throughout the organization
   - 5.4 Enhance internal communication and employee engagement
   - 5.5 Advance two way communications of key messages to external customers
   - 5.6 Strengthen messaging opportunities through media outlets

6) Set the Standard for Sound Governance and Fiscal Management

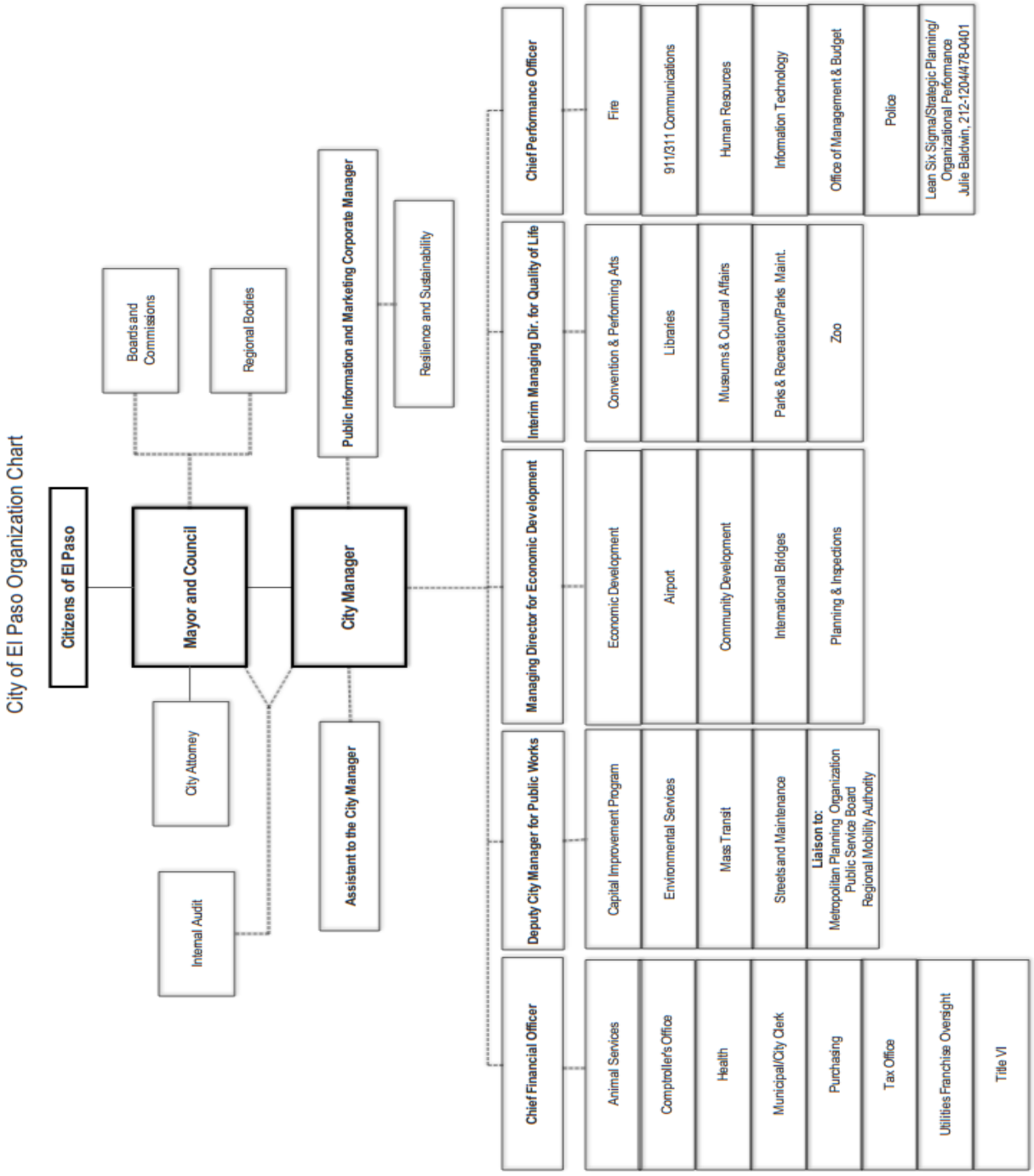
6.1 Recruit and retain a skilled and diverse workforce
6.2 Implement employee benefits and services that promote financial security
6.3 Implement programs to reduce organizational risks
6.4 Implement leading-edge practices for achieving quality and performance excellence
6.5 Deliver services timely and effectively with focus on continual improvement
6.6 Ensure continued financial stability and accountability through sound financial management, budgeting and reporting
6.7 Deliver effective and efficient processes to maximize value in obtaining goods and services
6.8 Support transparent and inclusive government
6.9 Maximize City Clerk's efficiency and enhance customer service through technology
6.10 Enhance the quality of decision making with legal representation and support
6.11 Provide efficient and effective services to taxpayers
6.12 Maintain city fleet to ensure safe and reliable vehicles and equipment
6.13 Maintain systems integrity, compliance and business continuity

7) Enhance and Sustain El Paso's Infrastructure Network

7.1 Provide reliable and sustainable water supply and distribution systems
7.2 Improve competitiveness through infrastructure improvements impacting the quality of life
7.3 Enhance a regional comprehensive transportation system
7.4 Continue the strategic investment in city facilities and technology

8) Nurture and Promote a Healthy, Sustainable Community

8.1 Deliver prevention, intervention and mobilization services to promote a healthy, productive and safe community
8.2 Stabilize neighborhoods through community, housing and ADA improvements
8.3 Enhance animal services to ensure El Paso's pets are provided a safe and healthy environment
8.4 Reduce operational costs and energy consumption
8.5 Improve air quality throughout El Paso
8.6 Provide long-term, cost effective, sustainable regional solid waste solutions
8.7 Ensure community compliance with environmental regulatory requirements
8.8 Improve community resilience through education, outreach, and the development of a resilience strategy
8.9 Enhance vector control and environmental education to provide a safe and healthy environment


City of El Paso Organization Chart
Citizens of El Paso
Mayor and Council
Boards and Commissions
Regional Bodies
City Attorney
Internal Audit
City Manager
Public Information and Marketing Corporate Manager
Resilience and Sustainability
Assistant to the City Manager
Chief Financial Officer
Deputy City Manager for Public Works
Managing Director for Economic Development
Interim Managing Dir. for Quality of Life
Chief Performance Officer
Animal Services
Comptroller's Office
Health
Municipal/City Clerk
Purchasing
Tax Office
Utilities Franchise Oversight
Title VI
Capital Improvement Program
Environmental Services
Mass Transit
Streets and Maintenance
Liaison to:
Metropolitan Planning Organization
Public Service Board
Regional Mobility Authority
Economic Development
Airport
Community Development
International Bridges
Planning & Inspections
Convention & Performing Arts
Libraries
Museums & Cultural Affairs
Parks & Recreation/Parks Maint.
Zoo
Fire
911/311 Communications
Human Resources
Information Technology
Office of Management & Budget
Police
Lean Six Sigma/Strategic Planning/ Organizational Performance
Julie Baldwin, 212-1204/478-0401

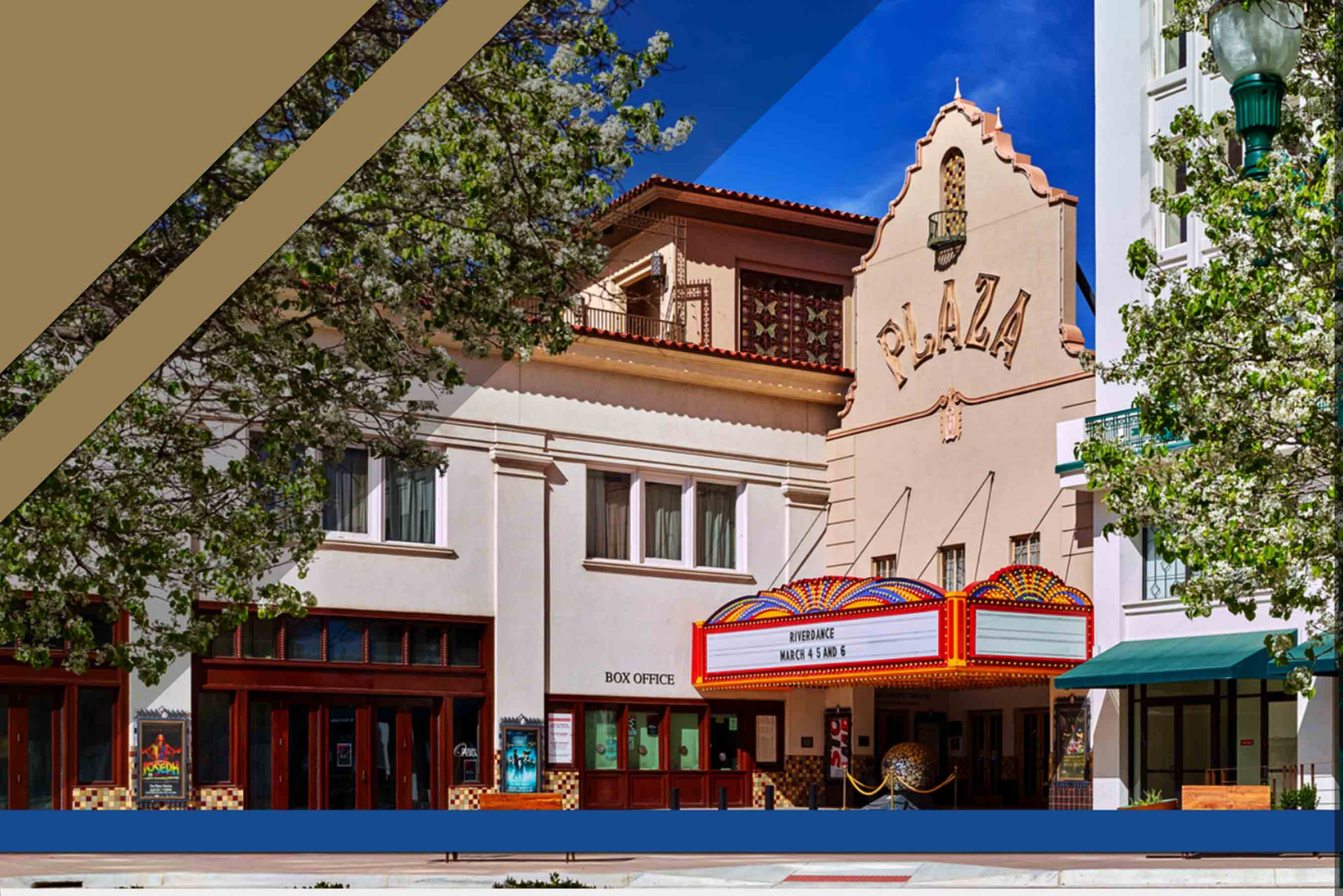
Boards and Committees

Animal Shelter Advisory Committee
Animal Welfare Advisory Committee
Bicycle Advisory Committee
Capital Improvements Advisory Committee
Citizens Advisory Committee for the Board of the Mass Transit Department
City Accessibility Advisory Committee
City Employees' Pension Fund Board of Trustees
Community Development Steering Committee
Construction Board of Appeals
El Paso Bond Overview Advisory Committee (BOAC)
El Paso Housing Finance Corp.
Foster Grandparent Program Advisory Council
Mexican American Cultural Center Subcommittee
Museums & Cultural Affairs Advisory Board
Open Space Advisory Board
Parks and Recreation Advisory Board
Public Art Committee
Public Service Board
Public Service Board Selection Committee
Regional Renewable Energy Advisory Council
Retired & Senior Volunteer Program Advisory Council (RSVP)
Tax Increment Reinvestment Zone #5 (TIRZ)
Tax Increment Reinvestment Zone #6 (TIRZ)
Tax Increment Reinvestment Zone #7 (TIRZ)
Transportation Policy Board for the El Paso Urban Transportation Study
Veterans Affairs Advisory Committee
Zoning Board of Adjustment (ZBA)

Commissions

Building & Standards Commission
City Plan Commission (CPC)
Civil Service Commission
Ethics Review Commission
Historic Landmark Commission

THE CITY OF EL PASO
TEXAS



COMMUNITY PROFILE

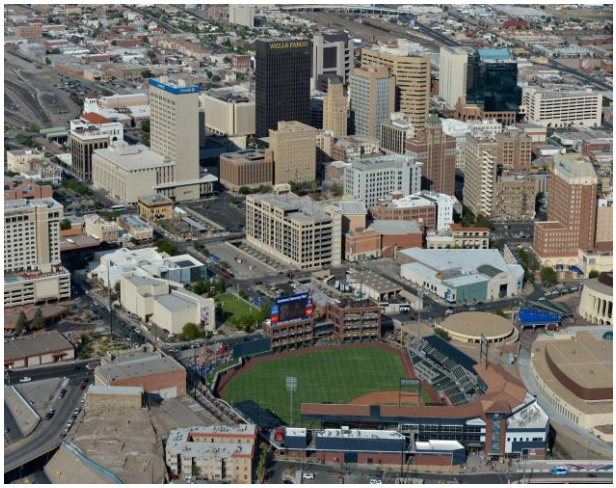
- > Living in El Paso
- > Location and History
- > Economic Initiatives
- > Tourism
- > Fort Bliss
- > Medical
- > Transportation
- > The Economy
- > Demographics
- > Cost of Living and Wage Rates
- > Major Employers
- > General Tax Information

Living in El Paso

We welcome you to experience vibrant El Paso and the treasures it has to offer. El Paso is home to the Franklin Mountains which is the largest urban park in the nation. Fort Bliss, one of the largest military complexes of the United States Army, lies to the east and northeast of the city. Between the cities of El Paso and Socorro, lies the sovereign Ysleta del Sur Pueblo which is one of the three federally recognized Native American tribes in Texas.



Downtown El Paso, Circa 1908



Downtown El Paso, 2015

Territory

Incorporated area = 256 square miles

Time Zone

Mountain Standard

Population

City: 681,124
County: 835,593

*19th Largest City in the United States

Schools

9 Public School Districts
41 Private Schools
8 Institutions of Higher Learning

Average Age

City: 33 years
County: 31 years

Park Acres

27,726 acres

Source: Economic Development Community Profile 2016 & U.S. Census Bureau, 2015 Population Estimates, 2010-2014 American Community Survey 5-Year Estimates

Culture



The best of two nations and three states converge at the westernmost tip of Texas in El Paso. A warm and friendly mosaic of cultures, traditions, and ethnic groups is nestled against the rugged Franklin Mountains and along the Rio Grande River. This diversity places El Paso at the forefront of communities transcending borders - a truly global culture right in our own backyard.

El Paso's heritage is unlike any other, with our ancestry drawn from many sources. The Spanish explorer Don Juan de Oñate and the Franciscan monks who accompanied the conquistador on his journey to settle the limits of the Spanish colonial frontier discovered the area. The settlement of the El Paso del Norte region led to further colonization, the establishment of Spanish missions, and the introduction of Christianity to the indigenous population. The Spanish influence remains alive to this day in our architecture, language, customs, and traditions.

El Paso Mission Trail



Ysleta Mission, est. in 1682



Socorro Mission, est. in 1682



San Elizario, est. in 1789

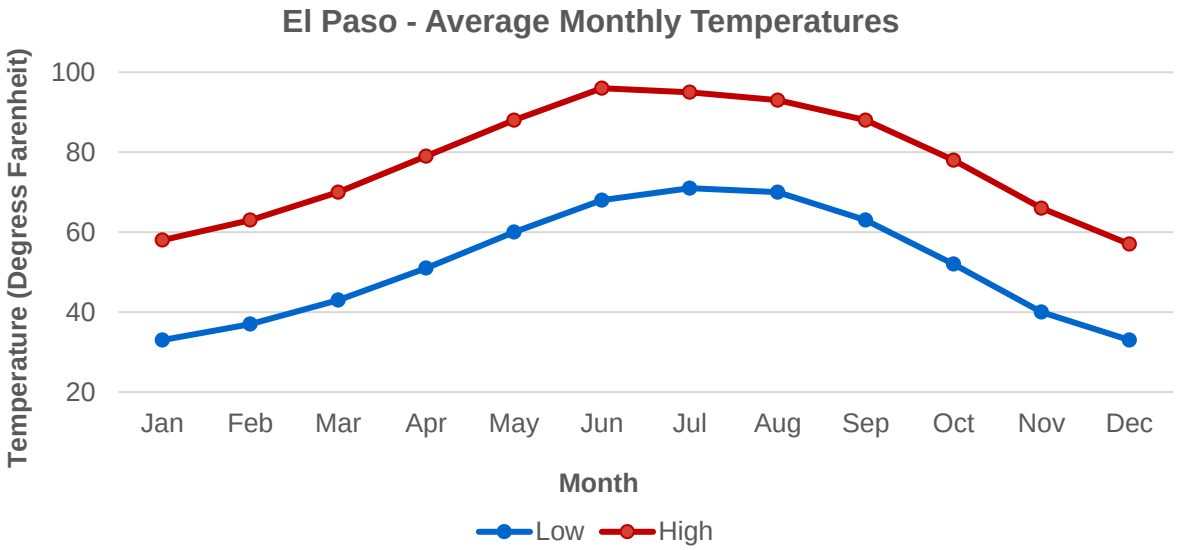
The colonial territory of Mexico, which included El Paso, gained independence from Spain in 1821 and established itself as a military and economic power with great influence over the region. Along with the rise of Mexico came the prominence of the Mestizo culture, a cross of European and indigenous civilizations, which left its imprint on El Paso. The Mestizos have made significant and distinctive contributions to our community in art, literature, music, and cuisine while retaining many traditions of our Spanish founders.

The State of Texas, newly admitted to the union in 1845, facilitated the settlement of the West and brought Americans of all walks of life to El Paso; some just passed through while others settled and thrived. The expansion westward brought new industries to El Paso, from ranching and dairy farming to the production of pima cotton and pecans. This dramatic growth drew people who sought new beginnings and prosperity, and helped to create our frontier spirit and cowboy heritage, adding yet another powerful influence to our varied cultural setting.

The 20th Century has exhibited a solidification of our many cultural attributes as they have blended seamlessly to create a community that is uniquely American. Our citizens are instilled with a pioneering spirit looking to the future and all its grand possibilities while remembering our rich history. This unique synergy of perspectives and ideals has propelled our city to great success and prosperity. From our centuries old Spanish missions and Tex-Mex cuisine to our frontier spirit, this eclectic mix of ideas and traditions weaves a cultural tapestry unique to El Paso, and has forged our outlook for a bright and exciting future as the city of the - "New Old West" in the 21st Century.

Climate

The sun shines over 300 days a year in El Paso, according to the National Weather Service. Low humidity and moderate rainfall combine to create a mild, year-round climate exclusive to the region. In addition to a long summer full of entertaining recreational and cultural events, El Pasoans enjoy the flexibility of attending many outdoor exhibitions, concerts, and sporting events well into the winter months. In fact, El Paso's short winters provide numerous recreational opportunities throughout the year.



Source: www.weather.com/weather/monthly/l/USTX0413

Crime Rate



The city's policing authority, the El Paso Police Department, is a dynamic and innovative entity currently composed of over 1,000 sworn officers and 224 civilian employees who serve with pride and dedication. In addition, a committed team of volunteer staff supports the department by performing a variety of essential administrative functions. It is the mission of the El Paso Police Department to provide services with integrity and dedication, to preserve life, to enforce the law, and to work in partnership with the community to enhance the quality of life in El Paso. Adherence to these guiding principles has resulted in an approximate 4% decrease in Part I Crime* in FY16 compared to FY15. This significant accomplishment has been possible only through the determination and hard work of all staff and volunteers.

*Part I Crime: Criminal Homicide, Rape, Robbery, Assaults, Burglary, Larceny-Theft, and Motor Vehicle Theft

Source: El Paso Police Department, August 2016

Higher Education

The University of Texas at El Paso

The University of Texas at El Paso is a comprehensive doctoral research university committed to providing access to educational opportunities to the residents of the binational Paso del Norte region that includes western Texas, northern Mexico and southern New Mexico. UTEP's mission of ensuring access is coupled with a commitment to excellence reflected in rigorous programs, which prepare students to make significant contributions to their professions, their communities and the world.

UTEP contributes $1.4 billion to the El Paso County economy annually through its payroll and operations spending, as well as the spending of its students, visitors and alumni. The University gives back to the region in other ways, too: students annually participate in more than 1 million hours of community service.UTEP celebrated its centennial anniversary in 2014 with a series of construction projects that boosted its research and academic infrastructure, all in keeping with the University's distinct Bhutanese architecture. Centennial Plaza, a pedestrian green space in the heart of campus, opened in 2015 and has been recognized internationally for its sustainable design.

Over the past century, UTEP's enrollment has grown from 27 students to about 24,000 undergraduate and graduate students, and that number continues to increase each year. UTEP offers a broad array of degree programs – 72 bachelor's, 73 master's and 21 doctoral degrees taught by outstanding faculty who have been recognized for their commitment to student success. With more than $90 million in annual research spending, UTEP is the first national research university serving a 21st century student demographic. The University's outstanding record of receiving extremely competitive grant awards reflects the quality of UTEP's faculty and their sustained commitment to excellence while also maintaining an academic environment dedicated to addressing the educational needs of students – many of whom are the first in their families to attend college.

Source: The University of Texas at El Paso, University Communications, September 2016

El Paso Community College

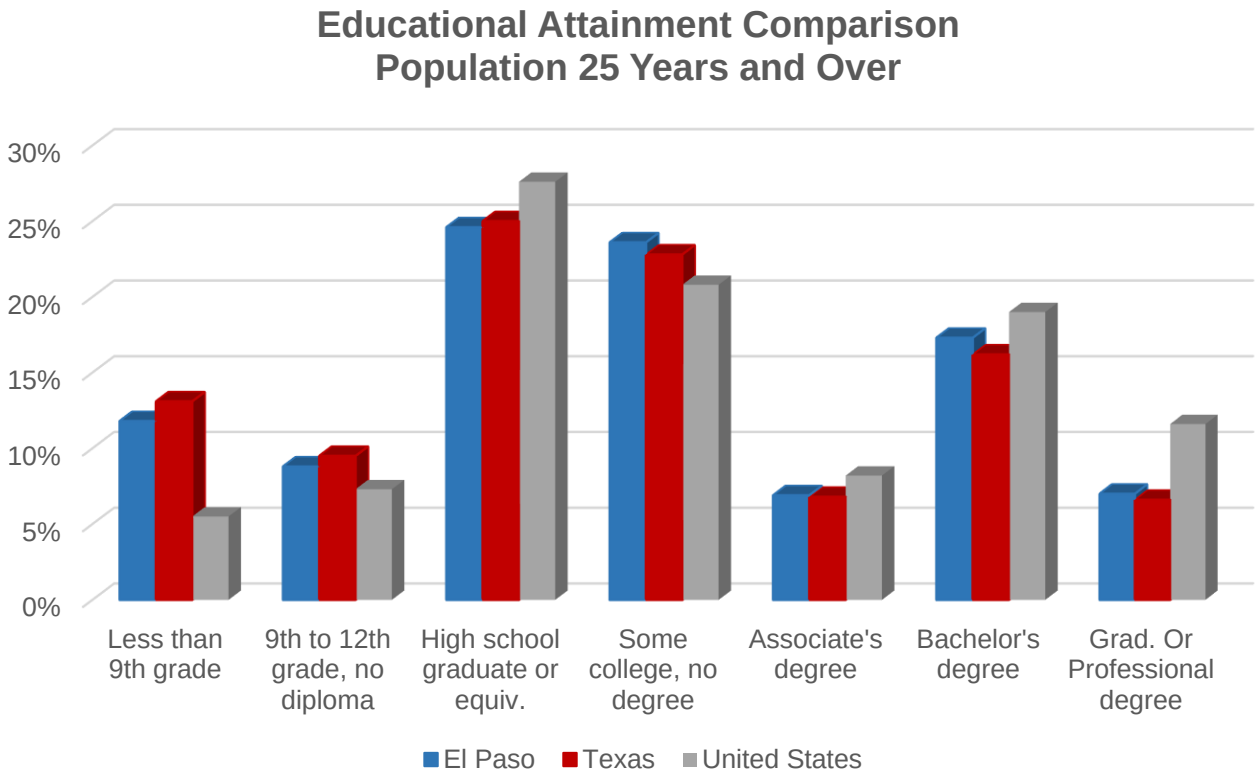
El Paso Community College (EPCC) is a nationally recognized public two-year institution with a long history of cultivating success and economic growth in the Paso Del Norte region. As a top employer in El Paso, with more than 3,000 employees, EPCC is involved in all aspects of the community. From training the workforce to preparing students for transfer to four-year schools to leading the way in student achievement and graduation rates, the work being done at EPCC has a dynamic community impact. As a progressive leader in high-quality, innovative educational opportunities, in 2015, EPCC was named as one of the Top 10 Community Colleges in the nation by the Aspen Institute.

EPCC offers access to both high quality and affordable academic opportunities, at five campuses throughout El Paso, which contribute to the vibrancy of our border community. Established in 1969, EPCC is the largest two-year post-secondary institution in West Texas and Southern New Mexico, providing education to more than 35,000 students in academic, workforce training and continuing education programs. As a progressive leader, EPCC has a vested interest in El Paso and is committed to creating

access to education and the support services necessary to increase the number of college graduates and meet business and industry needs. Whether enrolled in a degree or certificate program, in continuing education or professional development, access to education not only provides career advancement, but is also a pathway for students to achieve their dreams.

Nationally, EPCC is consistently rated number one among nearly 1,200 community colleges in awarding Associate Degrees to Hispanic students by Community College Week, and 17th overall among all colleges and universities. Recently EPCC was recognized with a Military Friendly Schools® distinction which identifies colleges, universities and trade schools that are doing the most to enhance the success of America's military service members, veterans and spouses on campus. The college has also been awarded the Higher Education Excellence in Diversity (HEED) Award by INSIGHT Into Diversity Magazine. Additionally, EPCC has also been recognized nationally as an Achieving the Dream Leader College; previously awarded the Leah Meyer Austin Institutional Student Success Leadership Award for outstanding institutional achievement in equity and has been recognized by Excelencia in Education with the "Examples of Excelencia" Award for the Early College High School Program.

Source: El Paso Community College, Marketing & Community Relations, September 2016



Source: U.S. Census Bureau, 2015 American Community Survey 1-Year Estimates

Location and History



El Paso is located at the westernmost tip of Texas on the United States border with Mexico. Founded over four centuries ago as an outpost for traders and missionaries in the West, El Paso has been a dynamic city for over four hundred years. Situated south of the state line of New Mexico and on the international boundary with Mexico, El Paso wraps around the base of the Franklin Mountains at the southernmost point of the Rocky Mountain chain. The international boundary between the United States and Mexico bisects the downtown areas of El Paso and Ciudad Juárez, Mexico. Literally translated, El Paso means - "The Pass," which is a name well suited for the lowest altitude all-weather pass through the Rocky Mountains.

In 1659, the first permanent European settlement was established, and the Mission of Guadalupe was erected. The Mission still stands in the central square of Ciudad Juárez, Mexico. Other historic missions located in El Paso County are the Ysleta del Sur, Socorro, and San Elizario Missions. Both the Ysleta and Socorro Missions were founded over 300 years ago in 1682. These two missions are registered in the National Register of Historic Places. The San Elizario Mission was erected in 1780 as a presidio (Spanish Fort) and was later converted to a mission.

The Rio Grande



The Rio Grande serves as the international boundary between El Paso and Ciudad Juárez, Mexico. Rio Grande means - big river, but today it hardly depicts the image that the name implies due to the many dams that have been built for irrigation. The river was once a sprawling three-mile wide body of water dotted with an estimated three hundred islands. In June 1962, President John F. Kennedy initiated talks with President Lopez Mateos and determined that relations with Mexico would not improve until the disputed location of the international boundary was resolved. Realigning the border, relocating homes, businesses, schools, and giving up portions of railroad tracks were the larger issues encountered by diplomats during the implementation of the Chamizal Convention in 1969. Through this convention, Mexico received 437 acres of land (and all attachments) from the United States, and the border dispute was officially settled. Much of the disputed area on both sides of the border was made into parkland.

Sources: Metz, Leon C. Border: The U.S. Mexico Line. Mangan Books, El Paso, TX, 1989;
Metz Leon C. City at the Pass: An Illustrated History of El Paso. Windsor Publications:
Woodland CA, 1980

Economic Initiatives

El Paso continues to work toward the strategic policies established by the Mayor and City Council. The strategic policies as discussed in the beginning of this book have set the direction for the City and have led to the following economic initiatives through public/private partnerships.

Quality of Life Bonds



I n November 2012, voters in El Paso approved all three propositions included in the 2012 Quality of Life Bond, making it the largest bond passed in the city's history at $473,250,000. The propositions passed with one of the largest voting margins for similar bonds across the nation. The bond propositions included improvements for parks and recreation facilities, open space and trails, libraries, museums, the Zoo, neighborhood improvements, and cultural and performing arts facilities.

Several projects that were part of the initial three year roll out have already been completed; including upgrades to parks throughout the city, the purchase of two bookmobiles, enhancements to pedestrian pathways downtown, and the Northeast Regional Skate Park. Projects currently in construction include Eastside Regional Park, Westside pool, and enhancements to many park facilities.

Redevelopment and Revitalization

Southwest University Park



In April of 2014, history was made when the El Paso Chihuahuas played their first home game in the 7,200 seat baseball stadium. The stadium is located in downtown, has 24 luxury suites, including Party Suites, fixed seats and lawn seating, two event buildings, and a Kid's Zone. Southwest University Park was named "Best New Ballpark of the Year 2014" by Ballpark Digest and "Ballpark of the Year" by BaseballParks.com. In February 2015 the ballpark was awarded LEED Gold by the U.S. Green Building Council, the first minor league ballpark to earn this certification. Southwest University Park hosted the 2015 Gildan Triple-A Baseball National Championship game and the GECU Mexican Baseball Fiesta. The Chihuahuas average close to 8,000 fans per game. In their 2015 season, they had a total of 578,952 fans in attendance.

Tourism

At the heart of the city lies the Franklin Mountains State Park, not only the largest urban state park in Texas, but also the largest park in the United States that is entirely within a city's limits. The Franklin Mountains enrich El Paso, providing a home for Wyler Aerial Tramway, hiking, and several species of plants and wildlife. A city renowned for its rock-climbing destinations and legendary Tex-Mex restaurants is also the home to numerous galleries and performing arts groups.



El Paso is home to 24 Historic, Art, and Heritage Museums. DIGIE (Digital Information Gateway in El Paso), the enormous technological wonder, has been constructed at the entrance to the El Paso Museum of History in Cleveland Square; the first of its kind in the United States. Its vast collection of images, more than half of which have been uploaded by the public, creates a unifying personal pride in our community for all to enjoy!

El Paso Tourism Statistics	2012	2013	2014	2015
Total Direct Travel (Millions)	$1,605	$1,578	$1,631	$1,573
Total Direct Employment (Millions)	12,210	12,130	12,610	13,030
Local Tax Receipts Generated by Travel Spending (Millions)	$34.2	$33.9	$36.2	$38.6

Source: Dean Runyan Associates, July 2016

El Paso Attractions and Points of Interest

Chalk the Block



More than 6,000 pieces of chalk are used each October as over 200 artists converge in El Paso to celebrate the power of the arts. Chalk the Block draws more than 40,000 people annually and 2016 will mark its ninth year. Pop up galleries, interactive art installations, and open space for all aspiring chalk artists are only some of the activities. For more information call 915-212-0110 or visit http://www.chalktheblock.com/.

Chamizal National Memorial



Chamizal National Memorial showcases artists whose work reflects the history of our border region and ties directly to the park's mission of commemorating the amicable resolution of the 1963 long-standing border dispute between the U.S. and Mexico. Included are an outdoor amphitheater, a 55-acre park, a museum, the Los Paisanos Gallery, and a 500-seat theater. For more information, call 915-532-7273 or visit http://www.nps.gov/cham/index.htm.

El Paso Museum of Archaeology



The El Paso Museum of Archaeology is a municipal museum of the City of El Paso and tells the story of the first inhabitants of the El Paso area, the greater Southwest, and northern Mexico. The museum's grounds include 15 acres of nature trails, outdoor exhibits, and a desert garden with more than 250 varieties of native plants. For more information, call 915-755-4332 or visit http://www.elpasotexas.gov/arch_museum/.

El Paso Museum of Art



Opened in 1998, The El Paso Museum of Art (EPMA) is a major cultural and educational resource for West Texas, New Mexico, and Mexico. The Museum houses a permanent collection of over 6,000 works of art. In addition to displaying works from its holdings, the Museum offers a diverse schedule of temporary exhibitions, films, lectures, concerts, and other educational programs to the general public. EPMA serves approximately 80,000 visitors per year. For more information, call 915-212-0300 or visit http://www.elpasotexas.gov/art/.

El Paso Zoo



Locally recognized as the “Best Place to Take the Kiddos”, the El Paso Zoo sits on 35 acres of fun and adventure.The El Paso Zoo is an expansive green space that is home to exotic animals from around the world and features family attractions such as the Foster Tree House Playground, African Star train, the Hunt Family Desert Spring water feature, and Giraffe Encounters. More than 16,000 attendees are expected for Boo at the Zoo, an annual Halloween event. For more information, call 915-212-0966 or visit http://www.elpasozoo.org/.

Sun Bowl



This year marks the 83rd edition of the Hyundai Sun Bowl. The Sun Bowl was first played in 1935 and is one of the longest running bowl games in the country. The game features teams from the ACC and Pacific 12 conferences who will square off at high noon on Friday, December 30th, 2016. For more information call 915-533-4416 or visit www.sunbowl.org.

Tigua Indian Cultural Center



Observe the cultural traditions of the Tigua Indian Tribe at the Ysleta del Sur Pueblo. Witness ancient Tigua chants and dances on the plaza and relive more than 300 years of pueblo history at the museum. Several gift shops are also located on the premises less than a mile away from the historic Ysleta Mission. For more information, call 915-859-7700 or visit http://www.ysletadelsurpueblo.org/.

** Other attractions include the Magoffin Home State Historic Site, Hueco Tanks State Park, Plaza Classic Film Festival, Neon Desert Music Festival, Sun City Music Festival, Downtown Art & Farmers Market, Wyler Aerial Tramway, and Franklin Mountains State Park.

Fort Bliss

Fort Bliss was established in 1848 to defend the new U.S. border and is named in memory of Lt. Col. William Wallace Smith Bliss, Gen. Zachary Taylor's chief of staff during the Mexican War. Located in El Paso County, Fort Bliss is the U.S.' second-largest military installation geographically, with 1.12 million acres in Texas and New Mexico. It would encompass the entire state of Rhode Island. It is home to a diverse listing of organizations such as, the 1st Armored Division, the 32nd Army Air and Missile Defense Command, the Brigade Modernization Command, William Beaumont Army Medical Center, the United States Army Sergeants Major Academy, Joint Task Force North, and the German Air Force Command Air Defense Center.



The post has transformed from an institutional training installation into a major mounted maneuver training post. With the arrival of the 1st Armored Division from Germany, a Fires Brigade from Fort Sill, and multiple other units, Fort Bliss has tripled in size. With a $6 billion expansion and a new 1st Armored Division Headquarters facility, the post is now a sprawling mega-complex developed on East Bliss, with West Bliss remaining as the historical area which was first established on La Noria Mesa in 1893.

The first projects completed on-site were six new brigade size complexes, with barracks housing approximately 1,400 soldiers each, along with dining facilities and recreational areas. Additional on-post housing is being constructed which will bring the number of units up to nearly 5,000. Elsewhere on base, a new commissary, new parks, shops, restaurants, and a Freedom Crossing Lifestyle Center have been completed. A new hospital is under construction on East Bliss at a cost of about $1 billion, and El Paso Community College is planning to build a new campus on East Bliss in the near future.

Fort Bliss is the single largest employer in the region and directly contributes to the livelihood of at least one in five people in El Paso. It is the nation's fourth largest Army installation in terms of personnel with a permanent military population of almost 30,000. Fort Bliss is considered the Army's flagship for home station training and an installation of highest military value. The installation is one of the prime deployment and redeployment facilities in the Department of Defense. Fort Bliss has helped define the culture and spirit of the region.



Medical

The Paul L. Foster School of Medicine is the first four-year medical school on the U.S./Mexico border. This unique setting provides exposure not only to traditional medicine but also to international, bicultural and border health care issues. The medical school is the cornerstone of the proposed Medical Center of the Americas, the first planned medical facilities campus for health delivery, research, education and economic development in El Paso.



In 2011, the Texas Higher Education Coordinating Board approved the establishment of the Gayle Greve Hunt School of Nursing (GGHSON) which began on the El Paso campus with a $10 million dollar gift to the Texas Tech University System from the Hunt Family Foundation. The school was established to counteract a long-term shortage of nurses who provide care to this medically-underserved area. The GGHSON also has a Second Degree BSN program.



In 2012, the TTUHSC Graduate School of Biomedical Sciences opened a branch in El Paso with an educational program structured around a core curriculum in biomedical sciences. The program offers a Master of Science degree in biomedical sciences with opportunities for elective courses and research experiences in a broad range of laboratories.



In 2016, TTUHSC announced that they would be opening a dental school to address the critical shortage of dentists in West Texas. The Woody L. Hunt School of Dental Medicine will be Texas Tech's first dental school. A $25 million gift from the Hunt Family Foundation will help the dental school become a reality. The dental school is expected to open in 2020 with 20 to 40 students.

University Medical Center of El Paso (UMC), TTUHSC's main teaching hospital, houses the only Level I Trauma Center in the region. University Medical Center of El Paso has earned recognition three times as one of the nation's top performing hospitals in a study entitled 100 Top Hospitals: Benchmarks for Success.

Transportation



City Council's goal is to make the local transit system more viable and attractive as an alternate mode of transportation thereby reducing the number of vehicles on the roads, resulting in less congestion. In addition, the City created the Camino Real Regional Mobility Authority (CRRMA) in 2007 to assist in the development of mobility solutions within the El Paso region. The CRRMA seeks to ease traffic congestion in the area through various approaches, including the facilitation of the large volume of trucks transporting goods from Mexico through Interstate 10.

The City, in partnership with the CRRMA and TxDOT, are developing the El Paso Streetcar Project, which includes the remanufacture of six streetcar vehicles, construction of a maintenance and storage facility and the placement of 4.8 miles of track with two loops connecting the bridges, downtown, Cincinnati area, university, ballpark and other area attractions. The City completed the initial design plans for the project. TxDOT then granted $97 million to the CRRMA for project construction. Once construction is complete, the El Paso Streetcar will be operated and maintained by the City of El Paso's Mass Transit Department (Sun Metro).

Air Transportation - El Paso International Airport



The City's international airport is home to five airlines with 49 daily flights, non-stop service to 12 cities, service to seven of the nation's 10 largest air hubs, and serves more than 2.8 million passengers annually. The Airport's rental car concessionaires began operation from the new, $46 million, state of the art Rental Car Facility on July 7, 2016. On May 6, 2016, Allegiant Air celebrated its first commercial flight from El Paso. Allegiant currently provides non-stop service to Las Vegas and San Diego as well as seasonal service to Orlando/Sanford International Airport. On October 6, 2016, Allegiant will add service to the Oakland/San Francisco Bay Area.

	FY2013	FY2014	FY2015	FY2016
Annual Passengers (millions)	**2,805**	**2,777**	**2,735**	**2,763**
Annual Freight (tons)	**88,379**	**86,292**	**89,780**	**86,915**
Takeoffs & Landings	**90,922**	**93,396**	**83,990**	**80,309**

Source: El Paso International Airport

Ground Transportation - Sun Metro



In October 2014, the Mesa corridor Brio, a high quality transit service similar to light rail but implemented at a much lower cost, was introduced to El Paso. Brio provides improved reliability, and faster service with stops about a mile apart. The large capacity buses provide free Wi-Fi and bike racks while the stops offer shade structures featuring public art and Ticket Vending Machines. The next two RTS corridors (Dyer and Alameda) in a series of four corridors should commence construction work in FY 2017 and be completed in calendar year 2018. Simultaneously, work has begun on a new transit terminal in the Northeast, which will become the terminus for the Dyer RTS corridor and will also serve as the cornerstone of a Private-Public Transit Oriented Development (TOD) collaboration.

International Border Crossings



The City of El Paso International Bridges Department manages three of the region's international ports of entry: the Paso Del Norte, Stanton and Zaragoza. The border crossings connect El Paso, Texas and Ciudad Juarez, Chihuahua, the world's largest international border metroplex. The U.S. side of these ports of entry is owned by the City of El Paso and they operate 24 hours a day, 7 days a week. The City's partnership with Customs and Border Protection funded 11,811 hours of overtime from September through July 2016, keeping lanes open during peak hours to improve cross-border mobility. All three categories of southbound international bridge traffic between Ciudad Juarez and El Paso are projected to increase in 2017. Pedestrian traffic is likely to increase exclusively as a consequence of greater flows across the Paso Del Norte artery near downtown El Paso.

Southbound International Bridge Traffic – All Three Bridges

Category	FY2013	FY2014	FY2015	FY2016
Pedestrians	3,938,677	4,063,492	4,281,618	4,426,791
Commercial Vehicles	356,567	370,731	367,148	399,708
Non-Commercial Vehicles	3,817,784	3,961,069	4,095,477	4,140,264

Source: International Bridges Department

Demographics

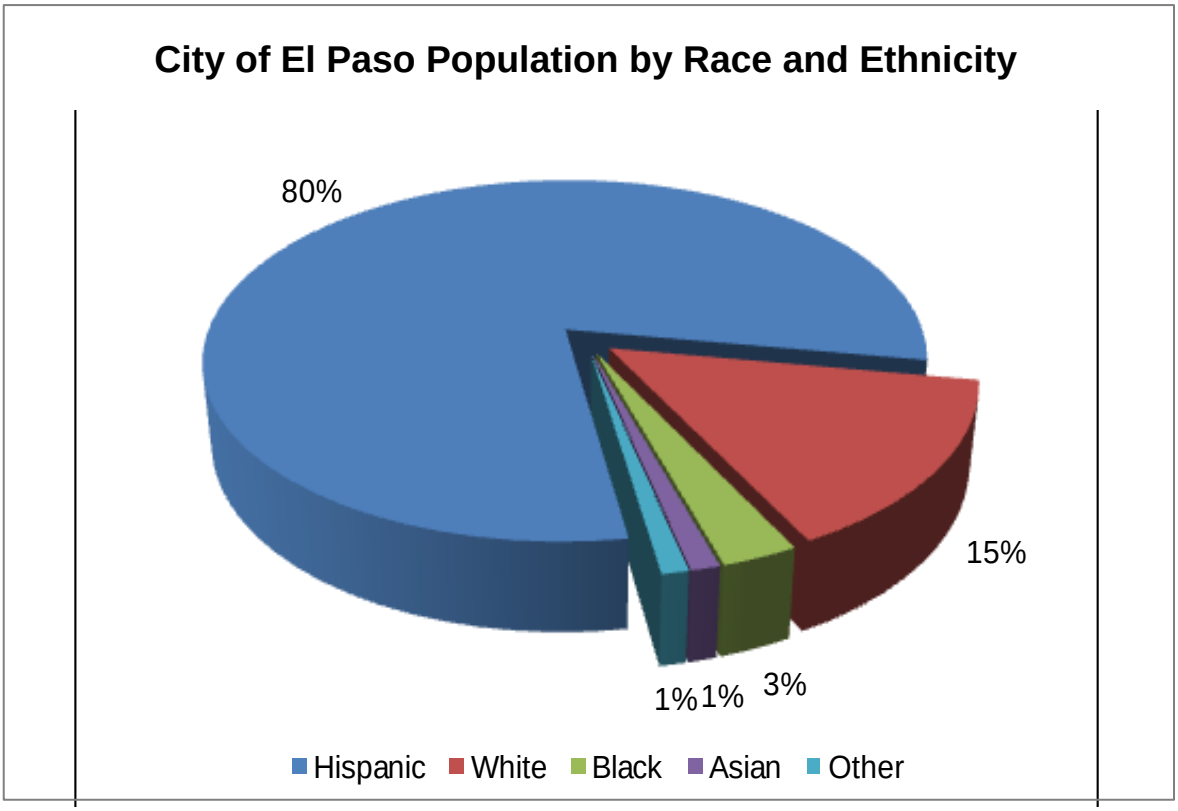
The El Paso Metropolitan Statistical Area shares the border region with Ciudad Juarez, Mexico, the largest city in the state of Chihuahua and the fifth largest in Mexico. If El Paso County and Ciudad Juarez were combined, this bi-national metropolitan region would likely exceed three million residents.

It is anticipated that the region will experience significant population growth in the coming years, largely driven by the expansion of Fort Bliss and improved job market conditions. The most conservative population projections indicate that El Paso MSA is expected to increase to 945,532 by 2025.

El Paso City & County Population Figures

	FY2011	FY2012	FY2013	FY2014	FY2015
City Population	665,726	676,401	677,703	680,682	681,124
County Population	820,015	831,864	832,457	835,545	835,593

Source: City of El Paso Economic & International Development Department 2016 & U.S. Census Bureau, 2015 Population Estimates



Source: U.S. Census Bureau, 2010-2014 American Community Survey 5-Year Estimates

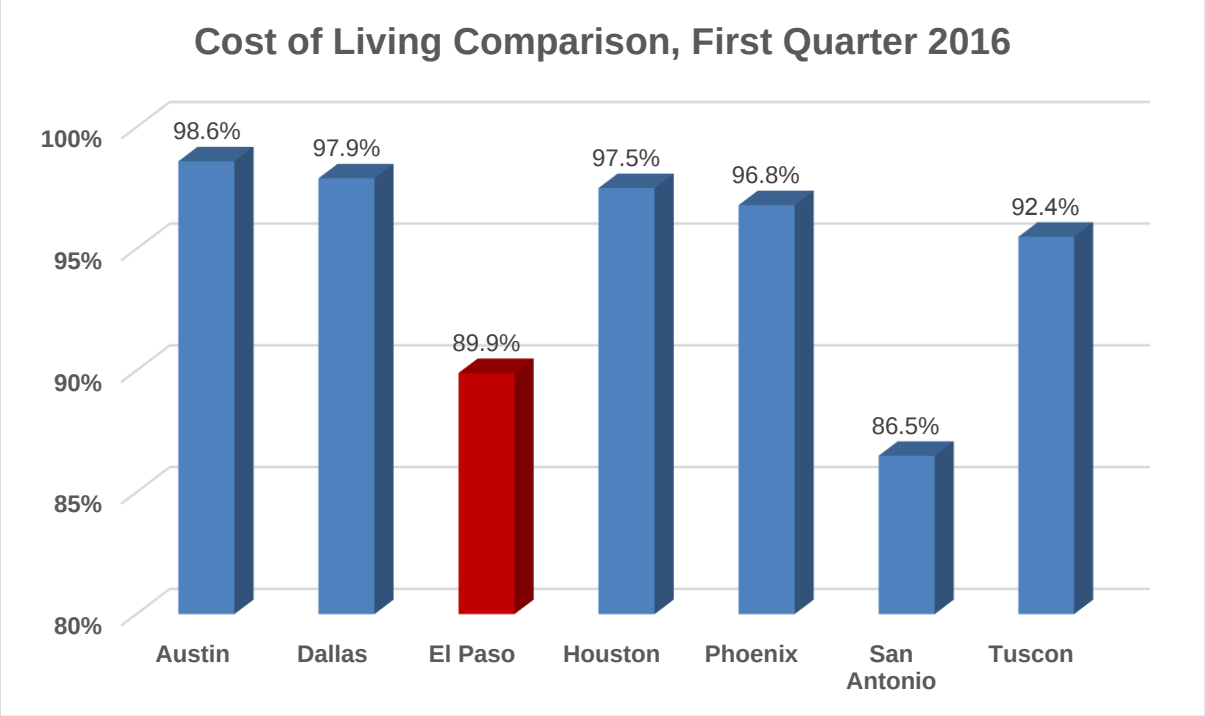
Cost of Living

When it comes to overall cost of living, El Paso continues to be an affordable place to live and work. El Paso's composite cost of living index for the First Quarter 2016 report was 89.9, which is 10.1% below the national average of 100. Despite being the 19th largest city in the U.S., commute time in El Paso is extremely low.

Cost of Living in El Paso, Texas 1st Quarter report 2016 by Category

Composite Index	Grocery Item	Housing	Utilities	Transportation	Health Care	Misc. Good Services
89.9	106.6	79.7	90.0	101.2	97.7	86.9

Source: City of El Paso Economic & International Development Department, August 2016

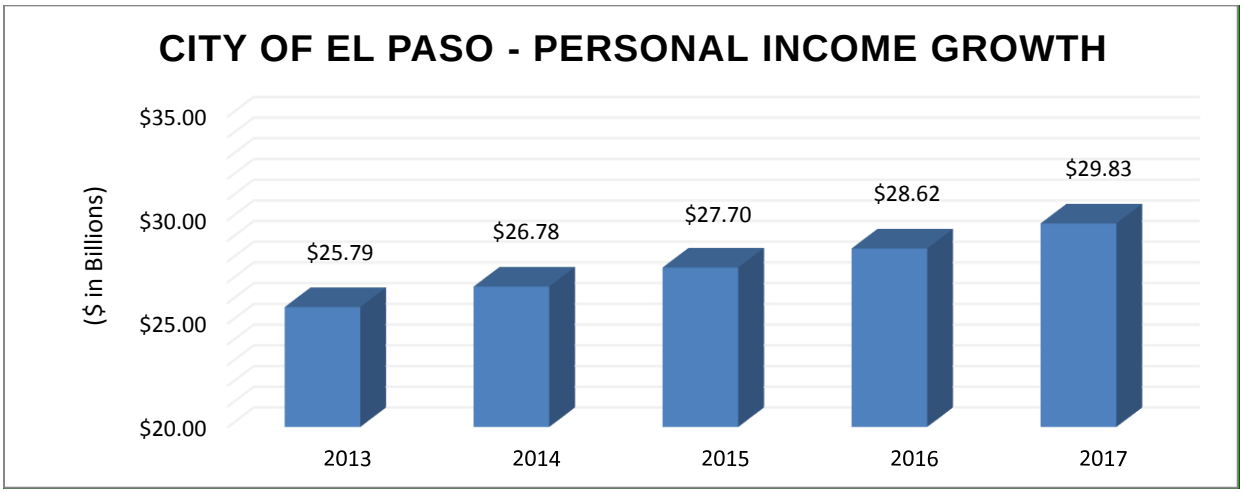


Source: American Chamber of Commerce Research Association (ACCRA), First Quarter 2016



Income

El Paso personal income is expected to grow at a moderate pace throughout 2017. Relatively low inflation helps keep nominal wage and salary growth in check. The El Paso unemployment rate is projected to edge slightly upward in 2017. Retail trade, transportation and warehousing, healthcare, and hotels are sectors expected to increase their payroll in 2017. Lower energy prices are allowing manufacturing jobs to stage comebacks in the U.S. and those increases have helped create new business opportunities. In a report by the International Trade Association, El Paso was ranked the 11th largest exporter in the U.S. for 2015.



Source: Borderplex Economic Outlook to 2017

Top 15 Employers in El Paso

RANK	NAME OF EMPLOYER	SECTOR	EMPLOYEES
1	Fort Bliss (Military & Civilian employees)	Government	41,250
2	El Paso Independent School District	Education	8,579
3	City of El Paso	Government	6,570
4	Ysleta Independent School District	Education	6,241
5	T&T Staff Management L.P.	Employment Services	5,900
6	Tenet Hospitals Limited	Heatlh Care - Private	5,267
7	Socorro Independent School District	Education	4,568
8	University of Texas at El Paso (UTEP)	Education	3,700
9	El Paso Healthcare System, LTD.	Health Care - Private	3,000
10	El Paso County	Government	2,768
11	El Paso Community College	Education	2,499
12	Bureau of Customs - Border Patrol Division	Government	2,400
13	Alorica	Inbound Customer Service	2,312
14	University Medical Center (UMC)	Health Care - Public	1,898
15	Dish Network	Technical Support Center	1,800

Source: List generated by Hoovers and verified by Economic Development staff, August 2016

General Tax Information

2016 Property Tax Rates $/$100	
City of El Paso	0.759656
El Paso County	0.452694
University Medical Center	0.234456
El Paso Community College	0.134909
El Paso ISD	1.235000
Ysleta ISD	1.475000
Socorro ISD	1.274794
Canutillo SD	1.530000

The City of El Paso's Tax Office provides its clients with a consolidated property tax bill and collects taxes for 38 taxing jurisdictions within the City and County of El Paso, Texas. The City's per parcel cost of collection is $0.85. The City incorporates a unique financing arrangement in which a law firm is contracted to collect delinquent property taxes. These reimbursements help to defray the per parcel cost of tax collection.

Note: These rates apply to land and improvements and are levied per $100 of assessed value.

Sales and Use Tax

Below is the breakdown of El Paso's sales tax as well as other taxes charged at the state level:

➢ State Sales Tax	6.25%
➢ Municipal - City of El Paso	1.00%
➢ County - El Paso County	0.50%
➢ Municipal Transit - City of El Paso-Sun Metro Transit Tax	0.50%
Total El Paso Sales and Use Tax	**8.25%**

Additional Taxes at the State Level:

➢ State Motor Fuels Tax	$0.20/gallon
➢ State, County, & City Hotel/Motel Tax	17.5%
➢ State Motor Vehicle Tax	6.25%

Top 10 City of El Paso Taxpayers

Taxpayer	Type of Business	Market Value	Taxable Value
Western Refining Co LP	Petroleum Refining	$ 504,756,074	$ 488,622,824
El Paso Electric Co	Electric Utilities	$ 249,595,483	$ 237,089,120
Wal-Mart Stores Inc	Retailer	$ 234,730,637	$ 234,730,637
Sierra Providence Physical Rehailitation Hospital	Hospital/Healthcare	$ 207,305,334	$ 207,305,334
River Oaks Properties LTD	Real Estate	$ 162,655,932	$ 162,655,932
Simon Property Group	Real Estate	$ 136,652,355	$ 136,652,355
Hawkins & 1-10 Acquisition Co LP	Real Estate	$ 93,799,863	$ 93,799,863
Texas Gas Service	Natural Gas Distribution	$ 85,758,620	$ 85,758,620
BRE RC Las Palmas MP TX LP	Hospital/Healthcare	$ 73,077,596	$ 73,077,596
Union Pacific Railroad Co	Transportation	$ 72,592,162	$ 72,592,162

Source: El Paso Central Appraisal District, August 2016

THE CITY OF EL PASO
TEXAS



FISCAL OVERVIEW

- > Budget Process
- > Budget Policies
- > Financial Policies
- > Five-Year Adopted General Fund Comparison
- > Two-Year Adopted General Fund to Actual Comparison
- > FTE Position Summaries
- > Property Tax
- > Debt Administration

Budget Policies

In April of 2006, City Council formally adopted policies that were in practice for many years. These policies apply to both operating and capital budgets. Their main objective is to guide the development of the City's budget and help manage financial pressures to address growing demands upon City resources, while preserving long-term fiscal stability. The policies address the use of fund balance, reserves, revenue forecasting, and setting fees. The budget policies are as follows:

I. Budget Process

The purpose of the budget process is to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process. The following is a summary of policies that guide the process:



1. The City Manager and City Council shall set parameters/priorities at the beginning of each budget cycle.
2. The Office of Management and Budget (OMB) shall publish annually a Budget Manual that will guide departments with the development of their budgets. The manual shall include a budget preparation and a tax rate adoption calendar.
3. The budget process shall include a three-year financial forecast to assess long-term financial implications of current and proposed policies, programs, and assumptions that develop appropriate strategies to achieve City Council's goals.
4. Upon submission of the departmental requests, the City Manager shall review and evaluate all baseline budget requests to determine whether they fulfill City Council's goals and objectives, improve management effectiveness, and service delivery.
5. The City Manager shall submit a proposed budget to City Council for approval. The Proposed Budget shall include the City Manager's Budget Message, which is a concise summary of the budget containing the following:
    a. A summary of the major changes in priorities or service levels from the current year and the factors leading to those changes.
    b. The priorities and key issues for the new budget period.
    c. Identify and summarize major financial factors and trends affecting the budget, such as economic factors, long-range outlook, significant changes in revenue collection, tax rates, current and future debt obligations, and significant use of or increase in the fund balance.
    d. Provide financial summary data on revenues, other resources, and expenditures for at least a three-year period, including prior year actual, current year budget and/or estimated current year actual, and the proposed budget.
    e. Identify the City Charter requirement to have a balanced budget.

II. Budget Hearings



Upon completion of the City Manager's proposed budget for the City of El Paso, OMB schedules and coordinates budget workshops and public hearings during June, July, and August. A copy of the Proposed Budget is available for review by citizens in the Municipal and County Clerk's Office and on the City's official web site.

The review sessions and public hearings provide an opportunity for City Council and citizens to ask questions, make recommendations, and gain a better understanding of the operations of each department.

III. Budget Adoption

The budget shall be adopted by resolution, subject to the Mayor's veto, no later than August 31 of each year; but, in the event the budget is not adopted, the appropriations for personnel and essential operating supplies in the previous year shall be extended through a continuing resolution, until the new budget is adopted.

IV. Balanced Budget

The City Charter requires the budgets for each fund to always be balanced in that the appropriations for each fund do not exceed the resources available to that fund for the fiscal year, including estimated revenues and any unreserved balance in the fund at the beginning of the year. This policy assures the City does not spend beyond its capacity.

The City Manager's Proposed Budget adheres to the balanced budget policy when submitted to City Council for review and approval. By charter, the City Council must adopt a balanced budget.

The fund balance in the General Fund may only be appropriated for one-time expenditures at the request of the City Manager and approval by City Council. The City Manager will provide City Council with a report of financial impact to the City when utilizing the fund. The fund balance can only be utilized if such usage falls within the parameters of the policy.

While in any given year all or a portion of the unassigned balance in a fund may be appropriated for expenditure, the long-term goal is operating expenditures not exceed operating revenues on an annualized basis such that the structural balance is maintained within each fund. Consistent with this long-term goal, best practice dictates appropriating portions of the beginning balance only to the extent they support non-recurring expenditures, replace temporary declines in revenue, or are reasonably anticipated to be offset by increased revenue not yet officially recognized in a revenue estimate.

V. Long-Term Planning

The City maintains multi-year budget projections of revenues, expenditures, and reserves to assist policy makers in their decisions, following these policies:

1. The multi-year revenue and expenditure projection shall be reviewed at least semi-annually, once prior to the budget process and after adoption of the budget.

2. The multi-year budget projection shall be updated upon the approval of any capital improvement plan submitted to City Council, and should be updated based on any extraordinary changes in policy, legislation, and the economy.

3. The projection shall cover a minimum of three years.

The Office of Management and Budget presents the multi-year projections to the City Manager and Council during the proposed operating budget phase.

VI. Revenue Policies

1. Revenue Diversification

The City shall maintain a broad revenue base to distribute the revenue burden equitably to minimize the risk exposure of unforeseen downturns in any one-revenue stream supporting the City budget.

During each year's budget process, the Office of Management and Budget shall review the current tax exemptions approved by Council. Upon review, OMB shall submit recommendations to City administration identifying possible increases or decreases in the approved exemptions or any new proposed exemptions. OMB shall also identify both the short and long-range effects on City resources available to fund existing and proposed programs.

Based on economic conditions, OMB shall identify specific revenue sources that may be severely impacted by elasticity. In addition, revenue sources shall be reviewed on a monthly basis to report any significant changes that may impact the budget and identify corrective action, if necessary. After potential new revenue sources have been identified and evaluated, they should be incorporated and submitted to City administration.

Revenue directly related to a restricted fund shall only be used for purposes legally permissible and in a fiscally responsible manner for that fund. Programs and services funded by restricted revenue should be clearly designated as such.

2. One-Time Revenues

The City shall limit the use of one-time revenues for operating expenses due to the disruptive effect on services that may occur due to the non-recurrence of these sources. Such one-time revenue sources shall be solely utilized for the purchase of one-time expenditures, such as capital items or short-term contractual obligations that are less than twelve months.

3. Revenue Estimates

City departments that generate revenue shall submit revenue estimates to the Office of Management and Budget along with supporting documentation identifying the methodology utilized in preparing these revenue estimates. OMB shall review the estimates and incorporate them in the budget process.

Conservative methodologies should be used when estimating revenues to avoid any budget shortfalls during the fiscal year. A consensus by the department, OMB, and the Chief Financial Officer on the estimate, should be reached prior to inclusion in the proposed budget submitted to City Council for adoption.

4. Setting Charges/Fees

Departments shall review on a biannual basis any fees associated with their department and recommend adjustments based on factors such as inflation, indirect cost adjustments, and any other related expenses that impact the cost of providing services to the public. Proposed adjustments with full disclosure must be submitted to the Office of Management and Budget during the budget process.

New fees shall be included as part of the budget process and approved by administration, prior to inclusion in the proposed budget submitted to City Council for adoption.

Fees should be established at a level that ensures the recovery of the full cost of the services provided. In the event that a fee or license amount is limited by state statute, the said fee or license shall be established accordingly. Enterprise Funds shall be self-supporting so the relationship between costs and revenues is clearly identified. These funds must recover both direct and indirect costs in order to achieve self-sufficiency.

5. Collection

The City monitors revenue collection throughout the fiscal year. If revenue collection is below estimated amounts, the Office of Management and Budget notifies administration with expected impact on the current fiscal year budget and provides recommended corrective action. The City Manager initiates action consistent with prudent financial management and notifies City lCouncil of such action.

6. Indirect Costs

Indirect costs should be recovered from other funds in accordance with the A-87 Indirect Cost Recovery Plan developed by consultants.

VII. Appropriation Policies

1. Appropriation Estimates

Appropriations shall be sufficient to provide quality services at a reasonable cost and within available financial resources. All new requests for program funding should be accompanied by concise statements of the program's mission, objectives, and intended measurable outcomes.

2. Personal Services

a. The budget resolution shall specify the authority department heads will have in respect to changing their personal services budgets.

b. Benefits such as health insurance, life insurance, worker's compensation, and pension will be budgeted in the department. The City shall budget sufficient funds to pay current expenditures and develop a reserve to achieve solvency.

c. During the budget process, all personnel requests must show justification that they will either meet new program purposes or maintain/enhance service delivery. The City Manager shall approve all additional positions requested.

3. Budget Reductions

In developing recommendations that may require operational reductions, departments should ensure administrative and non-service areas have been reduced to the maximum extent possible. In general, any service reduction, which may be necessary, should include reductions in administrative functions, such as management/supervisory, payroll, or other support staff.

All reductions should include an overall review of the current management structure to ensure efficiency and economy of resources. Further, reductions should focus on positions most recently added and/or programs most recently augmented or those identified as non-core functions.

Reductions should focus on discretionary programs where the service level is discretionary, and is not mandated by charter or addressed in the City's Strategic Plan. In addition, the City Charter (Article 7.3.G) allows for reductions during the fiscal year. It states, "If at any time during the fiscal year, the City Manager ascertains that available income for the year, including fund balances, will be less than total appropriations, the Council shall reduce those appropriations so that expenditures will not exceed income." This requirement ensures the City will maintain a balanced budget.

4. Replacement of Rolling Stock

The fleet replacement plan should be followed citywide to ensure systematic replacement of vehicles based on the particular life cycle. A fleet replacement policy shall be adopted and a reserve established to ensure departments systematically replace vehicles.



5. Capital Improvement Program

A two-year Capital Improvement Program (CIP) with three-year implementation schedules shall be developed and submitted to City Council for approval. The CIP must include:

a. A list of proposed capital improvements with cost estimates, methods of financing, recommended time schedules for each improvement, and the estimated income or cost of maintaining the facilities to be constructed. CIP projects shall be for infrastructure or facilities over $50,000.

b. Capital projects presented in the CIP shall show related operating and maintenance costs, and will be considered during the operating budget evaluation. Departments shall have a plan developed with adequate funding for further repairs and replacement.

c. A balance of pay-as-you-go capital improvements versus financing shall be evaluated considering various economic factors.

VIII. Operating Contingency

The City shall strive to appropriate a minimum of $1,000,000 in an operating contingency account to address any unforeseen expenditures throughout the fiscal year. Any withdrawals from the contingency account must have approval from the City Manager or designee.

IX. Reserves

The City maintains a reserve cash fund of 5% to provide coverage for unexpected expenses. Borrowing from the cash reserve fund for unanticipated expenditures requires the funds be paid in full within a year according to the City Charter.

The City shall strive to maintain an unassigned General Fund balance sufficient to equal 45 days of General Fund expenditures. The City shall have a plan in place to attain this level of reserves.

Flexibility will be allowed in the use of fund balance, but its use should be prioritized in the following order:

1. Unforeseen events or emergencies
2. Capital expenditures

Funding of this reserve will come from one-time revenues, excess fund balance, and revenues in excess of expenditures.

X. Budget Controls

Budgetary controls and authority shall be set at the object level. The department head is ultimately responsible for making sure his/her department does not exceed budget.

XI. Amendments to the Budget

1. Department heads are authorized to make budget transfers not exceeding an established dollar limit. Those exceeding this limit will require City Council or City Manager approval.
2. Budget transfers affecting personal services appropriations, revenue, or capital accounts require the approval of the City Manager or designee.
3. A budget transfer must be approved prior to the occurrence of the expenditure except for emergency expenditures when approved by the City Manager or designee and ratified by City Council.



4. The City Manager shall have the authority to establish the budget for any capital projects approved by City Council.
5. Budget transfers submitted to City Council shall be accompanied by an explanation from the department, approval by OMB, and a recommendation from the City Manager or designee. The department's explanation must be sufficiently clear and provide sufficient detail for the members of City Council to determine the need for the transfer.
6. The City Manager or designee is authorized to establish budgets and staffing table changes for grants and similar awards when the applications for such grants and awards have been previously approved by City Council. All grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall state clearly the type and amount of the required City match and the funding source of the grant match.

XII. Performance Measures

In December 2014, City Council adopted the FY2015 Strategic Plan. The plan, guided by the City's Vision and Mission, is composed of eight goals which focus resources in key areas of the community as determined by the citizen survey. The Strategic Plan is reviewed throughout the year to evaluate progress made in accomplishing key strategies and to respond to any necessary changes in the community.

1. Create an Environment Conducive to Strong, Sustainable Economic Development
2. Set the Standard for a Safe and Secure City
3. Promote the Visual Image of El Paso
4. Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments
5. Promote Transparent and Consistent Communication Among All Members of the Community
6. Set the Standard for Sound Governance and Fiscal Management
7. Enhance and Sustain El Paso's Infrastructure Network
8. Nurture and Promote a Healthy, Sustainable Community

In early 2015, goal teams were formed and a reporting cycle developed to monitor progress related to the Strategic Plan. Each goal spans multiple departments, and all levels within those departments contribute to the accomplishment of strategic initiatives impacting our residents, businesses, and visitors daily.



XIII. Costing Government Services

The Office of Management and Budget shall maintain a program to calculate the full cost of the various services the City provides. The full cost of a service encompasses all direct and indirect costs related to that service.

XIV. Reporting

Departments shall submit a monthly expenditure analysis to the Office of Management and Budget no later than 10 days after the accounting period has been closed. The Office of Management and Budget will monitor expenditures and report to City Council on a quarterly basis.

Financial Policies

The Office of the Comptroller is responsible for developing and evaluating the City's accounting system and for considering the effectiveness of internal accounting controls. These controls are designed to provide reasonable assurance regarding:

1. Safeguarding of assets against loss from unauthorized use or disposition.
2. Reliable financial records used to prepare financial statements and to maintain accountability for assets.
3. Ensuring that an adequate internal control structure is in place to guarantee compliance with applicable laws and regulations.

The OTC also spearheads policy development for investment and debt issuance. In order to ensure the integrity of the financial records and system, OTC also issues operating policies and procedures manuals for cash management, grants management, payroll processing, procurement card administration, procurement management, and travel.

The Investment and Debt Policies are developed and reviewed on an annual basis by OTC, approved by City Council and are summarized as follows:

Investment Policy



The City of El Paso adopts an Investment Policy on a yearly basis. On August 23, 2016 City Council adopted the policy for Fiscal Year 2017. It is the policy of the City of El Paso, Texas to:

1. Invest public funds in a manner that will provide maximum safety of principal and liquidity.
2. Provide the highest possible investment return.
3. Meet the daily cash flow demands of the City.
4. Comply with the Texas Public Funds Investment Act of 1995 as may be amended and local ordinances and resolutions governing the investment of the City's public funds.

The Investment Policy applies to all cash assets of the City as reported in the City's Comprehensive Annual Financial Report except for those funds of the Public Employees Retirement System (PERS) and component units which are governed by other laws, statutes, and ordinances.

Except for cash in certain restricted and special funds, the City will consolidate cash and reserve balances from all funds to maximize investment earnings and to increase efficiencies with regard to investment pricing, safekeeping, and administration.

The objectives of the Investment Policy, in order of priority, are:

1. Preservation and Safety of Principal: Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio by mitigating credit risk and interest rate risk.
2. Liquidity: The City's investment portfolio will remain liquid to enable the City to meet all operating requirements that might be reasonably anticipated.

3. Yield: The City's investment portfolio shall be designed with the objective of attaining a rate of return/yield throughout budgetary and economic cycles, commensurate with the City's investment, risk constraints, and the cash flow characteristics of the portfolio.

In addition, the Investment Policy delineates standards of care, authorized financial institutions, depositories, brokers/dealers, authorized investments, collateralization/limits/custody, safekeeping/ custody, investment parameters, and reporting. The policy also includes an investment strategy, which establishes the investment objectives of each of the fund types covered by the policy based on the needs and characteristics of each of the funds. It also includes a strategy for allocating interest to participating funds which delineates the process of allocating interest earnings.

Pursuant to Section 2256 of the Texas Government Code, the City is required to review its Investment Policy on an annual basis and recommend changes. The City's Investment Policy is adopted by resolution of the City Council after the annual review and modifications are approved by the Investment Committee and the City Manager. A full copy of the investment policy can be found at http://www.elpasotexas.gov/comptroller/treasury/fiscal-policies.

Debt Management Policy

The City of El Paso adopted a Debt Management Policy on November 25, 2005 which was revised on July 26, 2016 to maintain a sound debt management program. This policy sets forth the parameters for issuing new debt as well as managing the outstanding debt portfolio, identifying the types and amounts of permissible debt, and maintaining the current bond rating in order to minimize the borrowing costs while preserving access to credit. The Debt Management Policy established the following guiding principles:

1. Ensure high quality, debt management decisions.
2. Ensure that debt management decisions are viewed positively by rating agencies, the investment community, and citizenry-at-large.
3. Ensure support for debt issuances both internally and externally.
4. Demonstrate a commitment to long-term financial planning.

The Debt Management Policy sets forth the following objectives to ensure that the City establishes and maintains a solid position with respect to its debt service fund.

1. Proceeds from long-term debt will not be used for current operations, but rather for capital improvements and other long-term assets.
2. Bonds will be paid back within a period not to exceed, and preferably sooner than, the expected useful life of the capital project.
3. Decisions will be made on a number of factors and will be evaluated against long-term goals rather than a short-term fix.
4. Debt service funds will be managed and invested in accordance with all federal, state, and local laws.

The Debt Management Policy identifies funding sources such as ad valorem taxes, general city revenues, enterprise fund revenues, or any other identifiable source of revenue that may be used for appropriate pledging of bond indebtedness. It also delineates the financing alternatives that are available to the City. The City may issue general obligation bonds ("GOB") or Certificates of Obligation (COs) as deemed appropriate by City staff. The use of these instruments requires approval by City Council.

General obligation bonds can be used if the size of the issuance is $100 million or above for new and expanded quality-of-life projects. Such projects can include, but are not limited to, city parks, museums, zoo, libraries, non-public safety facilities, entertainment/sports/amusement-type facilities, major repair/renovations to existing facilities, and quality-of-life projects. The useful lives of assets acquired will be fifteen (15) years or more, or will extend the useful life of an asset for more than 15 years, and must be authorized by the voters.

Certificates of Obligation can be used for issuance of less than $100 million and do not require voter approval. While it is the City's priority to fund the majority of capital projects with voter-approved debt, it may become necessary to seek additional financing in order to fund a particular non-quality of life project. Certificates of Obligation may be issued for capital asset acquisitions such as heavy equipment, vehicles, information technology equipment, etc. They may also be used for rehabilitation and/or extension of the useful life of existing facilities; unpaved Rights of Way; American Disability Act retrofitting/rehabilitation projects, street lighting, infrastructure projects (street and drainage work); emergency city facilities rehabilitation (storm water draining, etc.); and major core service facilities (police, fire, streets, etc.).

The issuance of Certificates of Obligation or other long-term debt may be considered if the need for the project is urgent and immediate; necessary to prevent an economic loss to the City; source of revenue is specific and can be expected to cover the additional debt; and expected debt is the most cost effective financing option available. In addition, the average maturity of non-voter approved debt shall not exceed the average life of the project financed. Capital items shall have a value of at least $5,000 and a life of at least four years.

The policy also established guidelines for refunding of the debt and debt limits. Currently the policy allows for refunding and forward delivery refunding transactions for savings to be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%. The debt limits are set at 10% of the total assessed valuation of the City's tax rolls. Since debt service payments present a fixed expense of the City's total annual operating budget, net debt service as a percent of net operating revenues should not exceed 20%. Council shall adopt the necessary debt service tax rate up to a maximum amount of (30 ¢) per $100 valuation in order to meet debt service principal, interest and fees payments, net of transfers, for each particular fiscal/budget year, subject to any reserve availability

The policy also established maturity levels not to exceed the useful life of the capital asset or a maximum of 30 years in any case. The average (weighted) general obligation bond maturities shall be kept at or below 15 years. Guidelines for management of the debt service fund, debt service tax rate, ratings, selection of financial advisors, selection of underwriters, and debt review are also established and can be reviewed at http://www.elpasotexas.gov/comptroller/treasury/fiscal-policies.

Basis of Accounting

Governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that only current assets and current liabilities are generally included on the balance sheet. Revenues are recognized when susceptible to accrual (i.e. when they become measureable and available) and expenditures are recorded when the related fund liability is incurred. However, compensated absences, debt service expenditures, claims, judgments and arbitrage liabilities are recorded only when the liability has matured.

Proprietary and fiduciary funds are accounted for using the accrual basis of accounting. Revenues are recognized when they are earned and expenses are recognized when incurred. These funds are accounted for on a flow of economic resources measurement focus whereby all assets and all liabilities associated with the operation of these funds are included on the balance sheet. The basis of accounting mirrors the basis of budgeting.

Basis of Budgeting

The City of El Paso adopts an annual budget for the general fund, debt service, special revenue, internal service and proprietary funds. Capital project funds are budgeted as authorized. The budgets for all funds are prepared on a modified accrual basis whereby revenue is recognized when it becomes available and measurable and expenditures are recognized when the liability is incurred. Purchases of materials, supplies, and equipment are considered expended when bought and depreciation expense for budgetary purposes is excluded. Encumbrances are considered obligations when the commitment is incurred. All appropriations and encumbrances in all governmental funds, with the exception of certain special revenue and capital projects funds are considered lapsed at the end of the fiscal year. However, some encumbrances can be re-committed in the following year with proper approval. The basis of budgeting mirrors the basis of accounting.

Financial Structure

The City's financial structure is governed by State Law, City Charter, and accounting principles generally accepted in the United States. The structure and content of the chart of accounts aids in preparation of the City's budget, monthly financial reports, and the Comprehensive Annual Financial Report. Financial transactions of the City are budgeted and recorded in a group of alpha and/or numeric codes as defined by the chart of accounts. The group of codes requires an operating unit, a fund, a division, and an expense and/or revenue classification account. A program, project and/or a grant may be added to the group of codes if applicable.

The operating unit is another name for a departmental organization, which may be comprised of a grouping of divisions. A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities and objectives. The City maintains numerous funds, as needed, to insure proper accountability. A division is a numerical code used to identify a function of the operating unit. The account identifies assets, liabilities, equity, revenues, and expenses. The account defines the natural classification of the financial transactions used for recording and summarizing the data. A program is activities to be undertaken to achieve specific goals and objectives. A project is used for projects that span multiple years. A grant is used to identify projects with federal, state, or local agency funding. The Comprehensive Annual Financial Report is structured in accordance with GAAP and the GASB; however, the budget is reported at a division level by operating unit to include all sources of funding. The City uses the following funds to account for various activities and programs.



Budget Process

The El Paso City Charter and El Paso Municipal Code dictate that the annual City budget must include a complete financial plan for the fiscal year. To achieve this goal, the City Manager spearheads the budget process, with the Mayor and City Council, Office of Management and Budget (OMB), and City departments. Public participation is encouraged during budget development.

Throughout the process, the City Manager provides the City's department heads with policy direction in formulating the budget and discusses areas of concern with City Council. The budget process consists of a seven-step process, explained below.

Strategic Planning

Early in the fiscal year, the City gears up for strategic planning sessions. These sessions provide policy direction and priorities for the following fiscal year and allows for a review/update of the Strategic Plan. Prior to the start of the sessions, the Office of Management and Budget prepares a five-year financial forecast that includes revenues, expenditures, and a tax rate analysis that considers future programmatic impacts as well as operating impacts resulting from new or expanded facilities.

Analyses are also prepared on key economic indicators for the El Paso market to evaluate economic conditions and establish effective strategic goals for the future. The strategic sessions, which are held in the fall/early winter, are attended by the Mayor, City Council Representatives, City Manager, Executive Leadership Team, Budget Director, department heads, and managers.

Drafting the City Budget

The City of El Paso uses the performance budgeting concept, which focuses on goals, objectives, evidence, and results, such as the City's Strategic Plan. Departments build their budget based on their prior year budget while utilizing the Budget Manual.

The Budget Manual, distributed by the OMB, explains the entire budget process, policies, and timetable. Departments are also required to submit updated key performance indicators, deliverables, and results to the Performance Office. Revenue generating departments must also include revenue estimates in their requested budget submittals.

In keeping with the budget policies adopted by City Council on April of 2006, the City Manager establishes parameters for the upcoming fiscal year and provides programmatic direction to the departments in preparing their operating and capital budget requests in accordance with the City's Strategic Plan and City Council's guidance. During this phase, the City Manager addresses any policy or procedural changes as needed. Additionally, the Executive Leadership Team provides guidance and leadership to respective department heads throughout the budget process to ensure available resources are maximized and efficiencies are achieved while quality service delivery is maintained.

Upon receipt of the departmental budget requests, the Office of Management and Budget reviews, discusses the budget requests with department heads, and identifies major program changes and policy issues. OMB analysts complete the review, formulate recommendations, and ensure all funds are in balance. The finalized figures become the requested budget. The City Manager reviews the requested budget in the next phase and determines whether changes are required based on fund availability and priorities.

City Manager's Proposed Budget



After the requested budget is finalized, the City Manager, Executive Leadership Team, department heads, and the Office of Management and Budget hold budget review meetings. During these meetings, the City Manager addresses any budget concerns with department directors while considering recommendations and financial constraints.

Once the budget reviews are completed and any revisions made, the result becomes the City Manager's Proposed Budget. The City Manager's Proposed Budget is filed with the City Clerk and the County Clerk in July, distributed to City Council, department heads, the media, and posted on the City's website.

Public Hearings

Upon completion of the City Manager's Proposed Budget, the Office of Management and Budget schedules and coordinates review sessions and public hearings during July and August. A copy of the Proposed Budget is available for review by the citizens in the Municipal Clerk's Office and electronically on the City's website. The review sessions and public hearings provide an opportunity for City Council and the citizens to ask questions, make recommendations, and gain a better understanding of the operations of each department.

Budget Adoption

Budget policy dictates the budget be balanced meaning the appropriations from each fund may not exceed the resources available for the fiscal year from September 1 through August 31. These resources include estimated revenues and the unassigned balance in the fund at the beginning of the year. This policy assures that the City does not spend beyond its means.

Any changes made to the City Manager's proposed budget after it is filed must be included as part of the budget resolution, which is voted upon by City Council. Pending final approval, the proposed budget is subject to the Mayor's revision and/or veto. Budget policies dictate that in the event the budget is not adopted by August 31, appropriations for personnel and essential operating costs made in the prior year can be extended until the new budget is approved. If the proposed budget is adopted, it is then distributed to all City departments and is available for public examination in the Municipal Clerk's Office and the County Clerk's Office.

Tax Levy

In accordance with the laws of Texas, City Council passes the tax levy ordinance as soon as possible after the tax roll is completed. The Council also holds posted public hearings regarding the property tax rate and sets the rate as prescribed by the State Property Tax Code.

Budget Execution

After the budget and the tax levy are adopted by City Council, OMB distributes the adopted budget and staffing reports. Such reports denote the expenditure and staffing authority each department has in order to carry out its mission and provide services to the community.

OMB monitors the budget throughout the fiscal year. If there are negative economic fluctuations not projected within the budget, OMB develops a plan, which can be implemented to reduce the rate of expenditures, curtail services, or implement revenue-generating policies in order to meet the balanced budget requirement, with the approval of the City Manager

In the instance a change is required to adopted revenue estimates and appropriations, departments are able to process amendments to the budget. The responsibility for amending the adopted budget originates by the department requesting the change prior to incurring expenses and such amendments should comply with budget policy and the adopted budget resolution. These amendments to the budget are done by completing a budget transfer. Dependent upon various requirements, a department head, the City Manager or designee, or City Council have to approve the budget transfer.

Budget Process Cycle



Fiscal Overview

November / December

- City Council strategic planning session
- Office of Management and Budget (OMB) develops multi-year forecast

January / February

- OMB creates budget process manual
- OMB begins revenue estimation
- OMB prepares personnel cost reports

March

- Departments submit revenue estimates
- OMB sends personnel estimates, budget forms, and budget manual to departments

April

- Departments collaborate with OMB on position budgeting
- Departments submit budget requests to OMB
- City Manager and OMB review budget requests

May

- City Manager holds budget review meetings with departments and OMB
- OMB refines budget requests to become the City Manager's preliminary budget

June

- City Manager's preliminary budget is made available to City Council and citizens
- Budget Workshops are held with City Council, City Manager, OMB, and departments

July

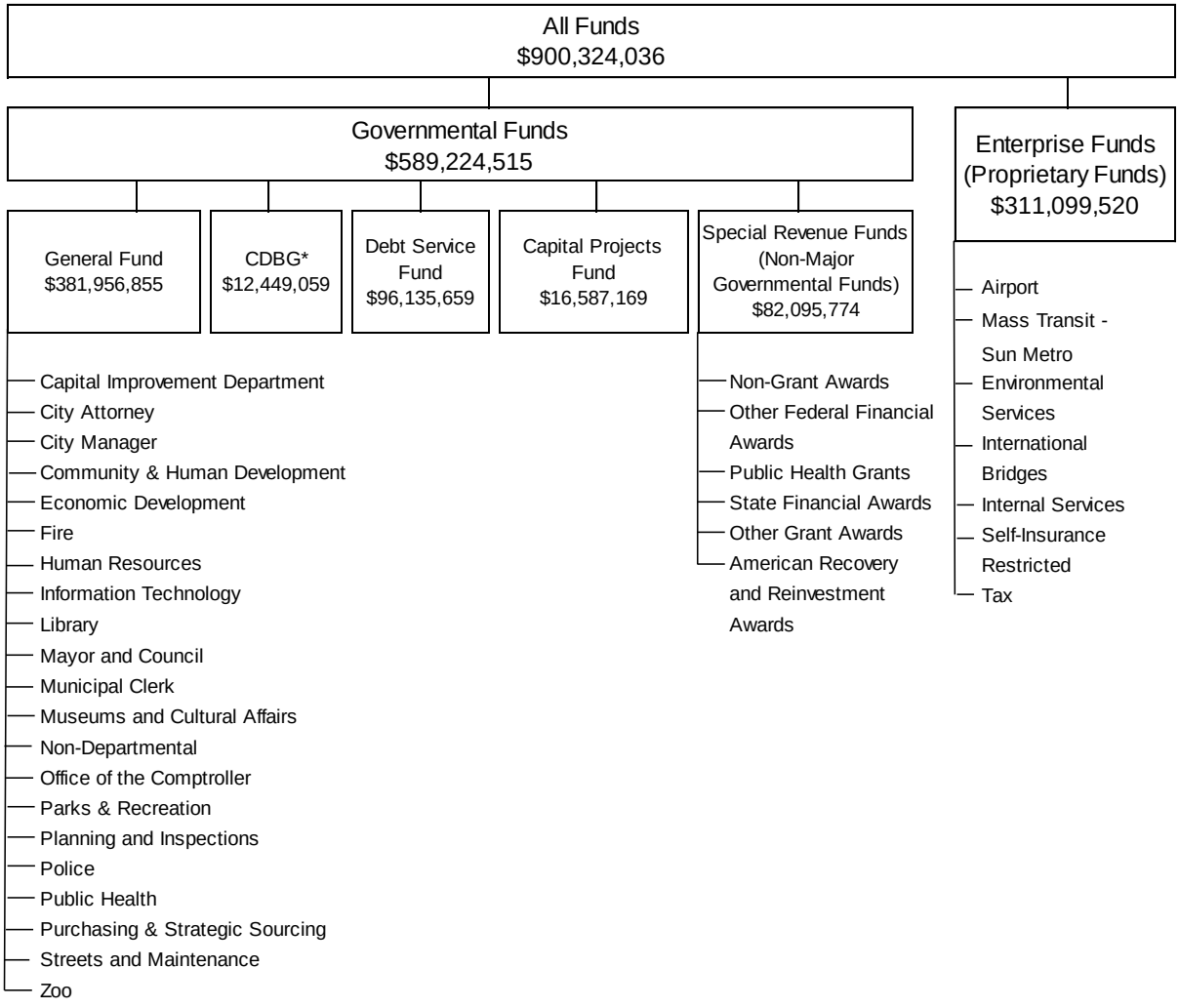
- OMB files City Manager's Proposed Budget with City Clerk and County Clerk (City Charter 7.3)
- City Manager presents the Proposed Budget to City Council
- Tax levy/tax rate ordinance is introduced
- Tax Collector publishes public notice of Effective Tax Rate (Tax Code 26.04)

August

- Public hearing is held on Proposed Budget
- City Council adopts the City budget by resolution (City Charter, 7.3B)
- City Council adopts the tax levy/tax rate ordinance after final reading

City of El Paso Fund Structure

With FY2017 Expenditure Budgets



*CDBG-Community Development Block Grant Fund

Note: The fund structure is based on the structure used for the Comprehensive Annual Financial Report.

Governmental Funds

Most government functions are financed through governmental funds. The acquisition, use, and balances of the City's expendable financial resources and related current liabilities are accounted for through governmental funds. Long-term liabilities and fixed assets are not accounted for through governmental funds. The measurement focus is to determine changes in financial position (fund balance) rather than to determine net income.

General Fund

The General Fund is a governmental fund type and the City's primary operating fund. It accounts for financial resources except those required to be accounted for in another fund. The General Fund funds most activities and services expected by citizens such as Police, Fire, Parks, and Libraries.

CDBG

CDBG or Community Development Block Grant accounts for the proceeds of federal grants approved by the Department of Housing and Urban Development (HUD) for community development projects.

Debt Service Fund

The Debt Service Fund accounts for the resources accumulated for and the payment of long-term debt principal, interest, and related costs of governmental funds.

Capital Projects Funds

These funds account for the proceeds of debt issuances, private donations, and internal funding for the completion of capital construction projects and equipment purchases outside the scope of general operations.

Special Revenue Funds (Non-major Governmental Funds)

These funds are considered non-major governmental funds for reporting purposes. Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Proprietary Funds

Proprietary funds are generally used to account for services for which the City charges customers, either outside customers or internal cost centers of the City. These funds include all assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities. The measurement objective is to determine net income, financial position, and changes in financial position. Proprietary funds use accrual accounting, which means that revenues are recognized when earned and expenses are recognized when incurred. The City maintains two types of proprietary funds: enterprise funds and internal service funds.

Enterprise Funds

Enterprise funds or proprietary funds are used to account for an activity for which a fee(s) is charged to external users for goods and services. The City of El Paso reports activities for the El Paso International Airport, Environmental Services, Mass Transit-Sun Metro, International Bridges, and the Tax Department under an enterprise form. The individual funds are explained in more detail as follows:
Airport Operating: A proprietary/enterprise fund that accounts for the activities of the Airport including aviation operations, transfer and storage activities on Airport properties.

Mass Transit – Sun Metro: A proprietary/enterprise fund that accounts for the activities of the City-operated bus and paratransit operations (Sun Metro).

Environmental Services: A proprietary/enterprise fund that accounts for the activities of the City-operated refuse collection, transfer and storage operations.

International Bridges: A proprietary/enterprise fund that accounts for the operations and maintenance activities of the three international bridges controlled by the City.

Tax Office: A proprietary/enterprise fund that accounts for the Tax Office budget and reimbursement from the 39 taxing entities that levy a tax within El Paso County.

Internal Service Funds

Internal Service Funds account for fleet management services provided to City departments, other governments, and organizations on a cost reimbursement basis and for the risk management activities of the self-insured health, workers' compensation, and unemployment compensation programs. The City of El Paso reports on Internal Service Fund and Self Insurance Funds.

Internal Service Fund: Funds to account for fleet management services provided to other departments of the City and to other government/organizations.

Self-Insurance Fund: Fund used to account for the risk management activities of the self-insured activities.

Fiduciary Funds

Fiduciary funds are restricted funds used to account for assets held by the City in a special capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds and are not part of the annual budget. Restricted and Agency funds include expendable funds, private purpose trusts, pensions funds, and agency funds. Examples include the city employees', Fire and Police pension funds.

GOVERNMENTAL FUNDS			
FUND	**DESCRIPTION**	**PURPOSE/ RECIPIENTS**	**SOURCE OF REVENUE**
General Fund	The city's primary operating fund, which accounts for all financial resources except those required to be accounted for in another fund.	Provide funding for services such as public safety, libraries, most parks and recreation services, municipal services, and general administrative services.	Property taxes not otherwise dedicated to repayment of debt, tax on sales, municipal court fines, and building and permit fees.
Community Development Block Grant	Fund to account for monies approved by the Dept. of Housing and Urban Dev. for community development projects.	Provide funding for specific social service and infrastructure projects in designated city areas.	Federal proceeds.
Debt Service	Fund type used to account for the accumulation of resources that are restricted, committed, or assigned to expenditure for principal and interest.	The fund serves as a repayment mechanism on outstanding debt obligations.	Property taxes levied by the City and other sources of user revenue (i.e. airport, solid waste, etc.).
Capital Projects	Fund used to account for financial resources that are restricted, committed, or assigned to expenditure for capital outlays.	Provide funding for the construction of capital facilities or acquisition of other capital assets.	Funding generated primarily from the sale of bonds.
Special Revenue Funds (Non-Major Governmental Funds)	Funds used to account for the proceeds of specific revenue sources that are legally restricted or committed to expenditures for a specified purpose other than debt service or capital projects and exclusive of resources held in trust.	Provide for a specific purpose received from federal, state, and local agencies.	Funds from the Federal, State, and local government bodies as well as local agencies.

PROPRIETARY FUNDS			
FUND	**DESCRIPTION**	**PURPOSE/ RECIPIENTS**	**SOURCE OF REVENUE**
Airport Operating	A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services.	Fund accounts for the activities of the Airport including aviation operations, transfer and storage activities on Airport properties.	Fees such as cost recovery rates, foreign trade zone transaction fees, Airport parking fees.
Environmental Services	A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services.	Fund accounts for the activities of the City-operated refuse collection, transfer and storage operations.	Fees such as refuse collection fees, landfill fees, and environmental fees.
International Bridges	A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services.	Fund accounts for the operations and maintenance activities of the three international bridges it controls.	Pedestrian, auto and commercial crossing fees.
Tax Office Operating	A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services.	Fund accounts for the activities of the Tax Office including accounts management, calculation program, property tax collection, and accounting.	Fees such as delinquent tax collection special fees, tax office certificate fees, and interlocal tax collection agreement fees.
Mass Transit – Sun Metro General Operations	A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services.	Fund accounts for the activities of the City-operated bus and para-transit operations (Sun Metro).	Farebox revenue and dedicated sales tax.
Internal Service Funds (Internal Services and Self-Insurance)	A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services.	Funds to account for photocopying, postage, and fleet management services provided to other departments of the City and to other government/organizations. Funds also account for the risk management activities of the self-insured activities.	Cost of service reimbursement. Employee and city contributions through payroll for self-insured activities.
Fiduciary Funds	Funds used to account for assets held in a trustee or agency capacity for others.	Funds account for assets for the two pension funds, rental tax collections, bonds issued for Public Improvement District #1 and the Camino Real Regional Mobility Authority.	City and employee contributions for pension, special assessments, and taxes.

FIVE YEAR ADOPTED GENERAL FUND BUDGET COMPARISON

Revenue Classification	*Adopted FY2013*	*Adopted FY2014*	*Adopted FY2015*	*Adopted FY2016*	*Adopted FY2017*	*% Change FY 2016-2017*	
Property Taxes	$139,622,843	$143,651,090	$148,771,579	$155,361,101	$160,230,526	3.13%	1
Penalties and Interest-Delinquent Taxes	1,277,732	1,232,070	254,598	151,446	181,114	19.59%	2
Sales Taxes	79,077,368	82,700,626	82,705,883	85,173,174	89,998,184	5.66%	3
Franchise Fees	43,350,496	44,059,942	47,854,734	50,707,193	53,985,339	6.46%	4
Charges for Services	22,348,470	28,305,849	30,042,455	28,969,998	30,201,329	4.25%	5
Fines and Forfeitures	15,379,769	13,558,677	11,049,122	12,084,048	10,841,457	-10.28%	6
Licenses and Permits	11,670,060	12,057,858	13,401,926	12,574,325	12,956,767	3.04%	7
Intergovernmental Revenues	2,366,342	2,552,083	1,914,708	469,169	469,169	0.00%	
County Participation	470,000	448,496	556,126	400,871	400,871	0.00%	
Interest	400,000	400,000	100,000	100,000	25,000	-75.00%	8
Rents and Other	1,480,510	1,558,284	1,691,529	1,672,791	1,638,125	-2.07%	9
Other Sources (Uses)	18,039,306	20,730,894	21,173,986	21,028,974	21,028,974	0	
TOTAL	$335,482,896	$351,255,869	$359,516,646	$368,693,090	$381,956,855	3.60%	

[1] Increase in property taxes due to slight increase in property valuation and an increase in tax rate to fund voter/council approved obligations

[2] Increase to align with actuals

[3] Increase due to projected economic growth in sales tax revenue

[4] Increase as a result of growth and utility rate increases by El Paso Electric and El Paso Water Utilities

[5] Increase due to indirect cost recovery

[6] Decrease due to a decrease in ticket issuance

[7] Increase in electrical and mechanical permits based on increased commercial activity

[8] Decrease to align to actuals

[9] Decrease in park facility rentals

Expenditures by Category	*Adopted FY2013*	*Adopted FY2014*	*Adopted FY2015*	*Adopted FY2016*	*Adopted FY2017*	*% Change FY 2016-2017*	
Personal Services	$260,707,218	$269,734,481	$270,574,669	$274,082,437	$287,476,318	4.89%	1
Contractual Services	31,026,806	33,082,447	33,438,651	33,851,598	34,568,013	2.12%	2
Materials and Supplies	15,895,796	15,248,880	15,743,423	15,516,455	16,504,741	6.37%	3
Operating Expenditures	18,897,729	19,670,797	20,573,017	24,543,052	22,004,820	-10.34%	4
Non-Operating Expenditures	4,338,727	5,177,732	6,338,788	6,280,669	9,462,436	50.66%	5
Intergovernmental Expenditures	1,486,289	1,611,222	1,531,066	1,546,184	1,550,972	0.31%	6
Other Uses	2,806,005	6,580,310	11,317,032	12,872,695	10,190,055	-20.84%	7
Capital Outlay	324,326	150,000	0	0	199,500	100.00%	8
TOTAL	$335,482,896	$351,255,869	$359,516,646	$368,693,090	$381,956,855	3.60%	

[1] Increase is primarily the result of contractual obligations for Police & Fire Departments

[2] Increase in vehicle maintenance for aging fleet

[3] Increase due to an addition of 1 new ambulance, operating costs related to the Quality of Life Bond, thermoplastic striping and additional supplies for streets and maintenance

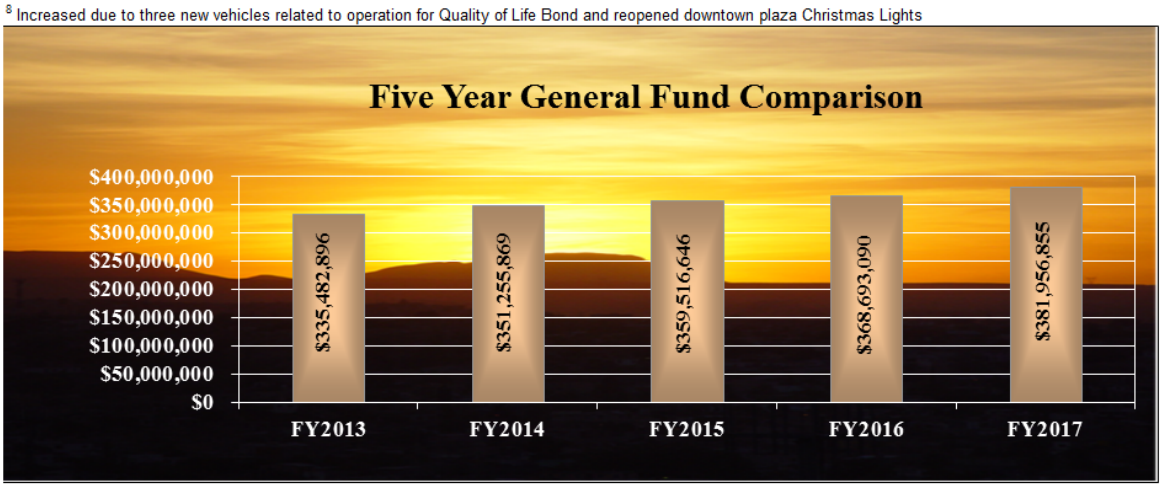
[4] Decrease to Salary Reserve account where employee one time lump sum was budgeted; increases in FY17 built into department budgets

[5] Increase due to debt payment to pay for Public Safety Radio and LED streetlight retrofits

[6] Increase of city grant match funds requirement based on the anticipated cash match obligation for state and federal grants for the Fire Department

[7] Decrease due to TRZ debt subsidy decrease and elimination of planned replenishment to fund balance

[8] Increased due to three new vehicles related to operation for Quality of Life Bond and reopened downtown plaza Christmas Lights



TWO-YEAR ADOPTED GENERAL FUND BUDGET TO ACTUAL COMPARISON

Revenue Classification	Adopted FY2014	Actual FY2014	% Change Budget to Actual	Adopted FY2015	Actual FY2015	% Change Budget to Actual	
Property Taxes	$143,651,090	$141,420,945	-1.55%	$148,771,579	$148,473,992	-0.20%	[1]
Penalties and Interest-Delinquent Taxes	1,232,070	1,307,371	6.11%	254,598	1,225,829	381.48%	[2]
Sales Taxes	82,700,626	80,361,463	-2.83%	82,705,883	83,902,828	1.45%	[3]
Franchise Fees	44,059,942	42,287,251	-4.02%	47,854,734	49,843,739	4.16%	[4]
Charges for Services	28,305,849	29,315,588	3.57%	30,042,455	30,738,610	2.32%	[5]
Fines and Forfeitures	13,558,677	11,146,618	-17.79%	11,049,122	11,009,507	-0.36%	[6]
Licenses and Permits	12,057,858	12,249,372	1.59%	13,401,926	12,973,477	-3.20%	[7]
Intergovernmental Revenues	2,552,083	1,969,780	-22.82%	1,914,708	2,186,540	14.20%	[8]
County Participation	448,496	752,847	67.86%	556,126	630,388	13.35%	[9]
Interest	400,000	-116,498	-129.12%	100,000	26,429	-73.57%	[10]
Rents and Other	1,558,284	1,433,441	-8.01%	1,691,529	1,525,475	-9.82%	[11]
Other Sources (Uses)	20,730,894	22,438,336	8.24%	21,173,986	19,525,070	-7.79%	[12]
TOTAL	$351,255,869	$344,566,512	-1.90%	$359,516,646	$362,061,883	0.71%	

[1] Unmet property tax collections in FY2014; Unmet property tax collections in FY2015
[2] Greater collections from delinquency in FY2014; Collections from bowling tournament in FY2015
[3] Unmet sales tax collections in FY2014; Greater collections as a result of USBC Bowling and positive audit collections in FY2015
[4] Decrease in water utility and AT&T franchise in FY2014; Changed revenue account for Environmental Services in FY2015
[5] Increase in ambulance service revenue in FY2014; Increase in ambulance service revenue in FY2015
[6] Decrease in ticket issuances in FY2014; Decrease in city court costs in FY2015
[7] Increase in electrical permits, plan review fees, and hazmat fees in FY2014; Decrease in residential building permits in FY2015
[8] Decrease in interlocal tax collection agreement in FY2014; Increase in Public Health Department interlocal agreements in FY2015
[9] Greater county participation collections in FY2014; Greater county participation collections in FY2015
[10] Unmet interest revenue and negative impact from market valuation in FY2014; Unmet interest revenue and negative impact from market valuation in FY2015
[11] Unmet facility rentals and property lease revenues in FY2014; Unmet facility rentals and property lease revenues in FY2015
[12] Greater transfer from International Bridges in FY2014; Changed revenue account for Environmental Services in FY2015

Expenditures by Category	Adopted FY2014	Actual FY2014	% Change Budget to Actual	Adopted FY2015	Actual FY2015	% Change Budget to Actual	
Personal Services	$269,734,481	$266,750,777	-1.11%	$270,574,669	$268,406,486	-0.80%	[1]
Contractual Services	33,082,447	32,375,466	-2.14%	33,438,651	30,817,277	-7.84%	[2]
Materials and Supplies	15,248,880	13,937,011	-8.60%	15,743,423	13,778,816	-12.48%	[3]
Operating Expenditures	19,670,797	19,594,477	-0.39%	20,573,017	20,086,088	-2.37%	[4]
Non-Operating Expenditures	5,177,732	5,999,471	15.87%	6,338,788	7,317,552	15.44%	[5]
Intergovernmental Expenditures	1,611,222	1,476,945	-8.33%	1,531,066	1,475,677	-3.62%	[6]
Other Uses	6,580,310	7,915,090	20.28%	11,317,032	10,330,328	-8.72%	[7]
Capital Outlay	150,000	191,700	27.80%	0	294,679	100.00%	[8]
TOTAL	$351,255,869	$348,240,937	-0.86%	$359,516,646	$352,506,904	-1.95%	

[1] Salary and benefits savings due to hiring freeze and delayed Police and Fire academies in FY2014; Vacancy management in FY2015
[2] Decrease to data processing, healthcare providers services, janitorial contracts, and office equipment maintenance in FY2014; Decrease in data processing, equipment maintenance, and healthcare providers services in FY2015
[3] Savings in gasoline, ammunition, uniform and apparel, safety gear, and public accesses maintenance and repair in FY2014; Savings in gasoline, land maintenance, clinical medical supplies, and ammunition in FY2015
[4] Savings in property insurance and cellular (paging) services in FY2014; Savings in contingency reserve, salary reserve, paging services, and property insurance in FY2015
[5] Increase in damages and settlements expenses and principal payments expenses in FY2014; Increase in damages and settlements expenses and principal payments expenses in FY2015
[6] Savings in city grant match requirements in FY2014; Savings in city grant match requirements in FY2015
[7] Increase in transfers to Economic Development Fund for FY2014; Decrease in economic incentive reimbursement distributions for FY2015
[8] Increase in vehicular equipment budget in FY2014; Increase in vehicular equipment for Fire and two Parks playgrounds in FY2015

FTE Positions and Changes by Department
All Funds

Department	Adopted FY2015	Adopted FY2016	Adopted FY2017	Increase/ (Decrease)	
Animal Services	0.00	0.00	132.50	132.50	1
Aviation	226.60	226.60	232.60	6.00	2
Capital Improvement Department	75.50	93.25	75.00	(18.25)	3
City Attorney	41.00	41.00	42.00	1.00	4
City Manager	37.60	34.60	38.50	3.90	5
Community and Human Development	38.00	37.00	38.80	1.80	6
Destination El Paso	0.00	0.00	0.00	0.00	
Economic Development	0.00	24.00	21.00	(3.00)	7
Environmental Services	453.50	458.50	381.60	(76.90)	8
Fire	1121.80	1121.80	1124.80	3.00	9
Human Resources	45.30	44.05	43.90	(0.15)	10
Information Technology	87.75	86.75	90.75	4.00	11
International Bridges	55.00	70.25	70.75	0.50	12
Library	149.50	148.75	151.50	2.75	13
Mass Transit - Sun Metro	632.00	638.75	643.75	5.00	14
Mayor and Council	24.00	24.00	24.00	0.00	
Metropolitan Planning Organization	14.00	14.00	11.00	(3.00)	15
Municipal Clerk	91.35	91.60	92.90	1.30	16
Museums and Cultural Affairs	61.35	61.85	52.60	(9.25)	17
Non-Departmental	2.00	6.00	6.00	0.00	
Office of the Comptroller	34.50	33.50	42.00	8.50	18
Parks and Recreation	285.04	384.89	399.44	14.55	19
Planning and Inspections	152.80	132.00	135.00	3.00	20
Police	1396.80	1373.80	1388.00	14.20	21
Public Health	292.35	281.20	279.00	(2.20)	22
Purchasing and Strategic Sourcing	21.00	24.00	28.00	4.00	23
Streets and Maintenance	555.00	417.00	433.00	16.00	24
Tax	24.50	24.50	24.50	0.00	
Zoo	110.75	115.25	119.75	4.50	25
FTE Grand Total	**6,028.99**	**6,008.89**	**6,122.64**	**113.75**	

1 Newly established department, staffing increases approved by City Council
2 Added 3 Shuttle Coach Operators, 1 Senior Land & Contracts Administrator, 1 Terminal Service Manager, 1 Lead Planner
3 Transferred 15 positions to Streets and Maintenance, 2 positions to Parks, 1 position to Airport, and completed an internal re-organization
4 Added 1 Assistant City Attorney
5 Added 2 Research & Management Assistants, 1 Senior Auditor, 1 Undergraduate Intern
6 Added 1 Project Compliance Specialist and 1 Graduate Intern
7 Added 1 ED Contract Compliance Coordinator; Inactivated 1 ED Specialist, 1 International Business & Trade Development Manager, 1 Redevelopment Manager, 1 Administrative Analyst
8 Converted General Service Workers from 0.1 FTE to 1.0 FTE, added 6 Solid Waste Truck Drivers, 4 General Service Workers, 1 General Service Lead Worker, 1 Accountant, 1 Welder. Moved 104.6 FTEs to establish Animal Services Department
9 Added 3 fleet maintenance positions
10 Inactivated 1 V.O.E. Clerk; Added 1 Administrative Specialist
11 Records Management division transferred 6 FTE's from SAM; 2 Research Assistants transferred to City Manager
12 Added 1 Graduate Intern
13 Added 1 Assistant Branch Manager, 1 Library Information Specialist, 1 Library Passport Service Assistant
14 Added 1 Risk Management Analyst, 1 Coach Operator Trainer, 1 Accounting Payroll Clerk, and 2 Cashiers
15 Inactivated 1 Senior Accountant, 1 Geographic Information Specialist, and 1 Transportation Coordinator
16 Added 1 Substitute Associate Municipal Judge and 1 Juvenile Case Manager
17 Deleted 5 vacant Service & Security Workers and 1 vacant Museum Operations Assistant, moved 3 maintenance positions to SAM, added 1 Museum Supervisor
18 Added 7 Accountants, 1 Senior Accountant, 1 Senior Accounting Payroll Specialist; inactivated 1 Undergraduate Intern
19 Added 1 Project Review Coordinator, 1 Architectural Intern, 1 Landscape Architect, 2 Park Area Supervisors, 2 Welders, 2 Youth Activity positions, and 7 Quality of Life positions
20 Added 1 Senior Planner and 2 Inspector Trainees
21 Added uniform positions as part of initiative to grow the police force and sent 2 positions to the Office of the Comptroller new grants program
22 Deleted 1 Accountant and 1 Senior Accountant; decrease in grant funded positions
23 Added 3 Procurement Analysts and 1 Contract Compliance Manager
24 Transferred 15 positions from Capital Improvement Department and 3 from MCAD; 6 positions to IT and 2 to Parks; department reorganization included
25 Added 2 Guest Experience Associates, 1 Chief Construction Inspector, and 1 Project Manager

FTE Positions and Changes by Department
General Fund

Department	Adopted FY2015	Adopted FY2016	Adopted FY2017	Increase/ (Decrease)	
Animal Services	0.00	0.00	0.00	0.00	
Aviation	0.00	0.00	0.00	0.00	
Capital Improvement Department	75.50	85.25	72.00	(13.25)	1
City Attorney	34.00	34.11	35.80	1.69	2
City Manager	32.78	30.15	33.63	3.48	3
Community and Human Development	4.70	4.70	6.55	1.85	4
Destination El Paso	0.00	0.00	0.00	0.00	
Economic Development	0.00	23.03	20.03	(3.00)	5
Environmental Services	0.00	0.00	0.00	0.00	
Fire	1062.25	1062.53	1065.53	3.00	6
Human Resources	29.70	28.35	28.20	(0.15)	7
Information Technology	86.75	85.75	89.75	4.00	8
International Bridges	0.00	0.00	0.00	0.00	
Library	149.50	148.75	151.50	2.75	9
Mass Transit - Sun Metro	0.00	0.00	0.00	0.00	
Mayor and Council	24.00	24.00	24.00	0.00	
Metropolitan Planning Organization	0.00	0.00	0.00	0.00	
Municipal Clerk	90.25	90.50	90.80	0.30	10
Museums and Cultural Affairs	42.01	42.51	34.48	(8.03)	11
Non-Departmental	2.00	2.00	5.75	3.75	12
Office of the Comptroller	28.25	27.25	36.30	9.05	13
Parks and Recreation	273.99	373.84	387.64	13.80	14
Planning and Inspections	141.47	117.00	120.00	3.00	15
Police	1313.90	1288.90	1302.50	13.60	16
Public Health	73.77	69.42	68.03	(1.39)	17
Purchasing and Strategic Sourcing	15.50	19.00	22.00	3.00	18
Streets and Maintenance	392.70	265.90	280.60	14.70	19
Tax	24.50	0.00	0.00	0.00	
Zoo	89.90	93.40	100.00	6.60	20
FTE Grand Total	**3,987.42**	**3,916.34**	**3,975.09**	**58.75**	

1 Added 7 Construction Superintendents, various transfers to Streets & Maintenance, Parks, and Airport; department reorganization included
2 Added 1 Assistant City Attorney, CDBG splits increased in general fund due to reduced funding in non-general fund
3 Added 2 Research & Management Assistants, 1 Senior Auditor, 1 Undergraduate Intern
4 Added 1 Project Compliance Specialist and 1 Graduate Intern
5 Added 1 ED Contract Compliance Coordinator; Inactivated 1 ED Specialist, 1 International Business & Trade Development Manager, 1 Redevelopment Manager, 1 Administrative Analyst
6 Added 3 fleet maintenance positions
7 Inactivated 1 V.O.E. Clerk; Added 1 Administrative Specialist
8 Records Management division transferred 6 FTE's from SAM; 2 Research Assistants transferred to City Manager
9 Added 1 Assistant Branch Manager, 1 Library Information Specialist, 1 Library Passport Service Assistant
10 Added 1 Substitute Associate Judge
11 Deleted 5 vacant Service & Security Workers, moved 3 maintenance positions to SAM
12 The Office of Resilience and Sustainability is now part of the general fund
13 Added 7 Accountants, 1 Senior Accountant, and 1 Senior Accounting Payroll Specialist
14 Added 1 Project Review Coordinator, 1 Architectural Intern, 2 Park Area Supervisors, 1 Landscape Architect, 2 Welders, and 7 Quality of Life Positions
15 Added Senior Planner per supplemental request and 2 Inspector Trainees
16 Added uniform positions as part of initiative to grow the police force and sent 2 positions to the Office of the Comptroller new grants program
17 Deleted 1 Accountant and 1 Senior Accountant
18 Added 2 Procurement Analysts and 1 Contract Compliance Manager
19 Transferred 15 positions from Capital Improvement Department and 3 from MCAD; 6 positions to IT and 2 to Parks; department reorganization included
20 Added 3 Quality of Life positions, 2 Groundskeepers, 1 Zoo Education Specialist, 1 Zoo Registrar, and 1 Marketing and Customer Relations Coordinator

FTE Positions and Changes by Department
Non General Fund

Department	Adopted FY2015	Adopted FY2016	Adopted FY2017	Increase/ (Decrease)	
Animal Services	0.00	0.00	132.50	132.50	1
Aviation	226.60	226.60	232.60	6.00	2
Capital Improvement Department	0.00	8.00	3.00	(5.00)	3
City Attorney	7.00	6.89	6.20	(0.69)	4
City Manager	4.82	4.45	4.87	0.42	5
Community and Human Development	33.30	32.30	32.25	(0.05)	6
Destination El Paso	0.00	0.00	0.00	0.00	
Economic Development	0.00	0.97	0.97	0.00	
Environmental Services	453.50	458.50	381.60	(76.90)	7
Fire	59.55	59.27	59.27	0.00	
Human Resources	15.60	15.70	15.70	0.00	
Information Technology	1.00	1.00	1.00	0.00	
International Bridges	55.00	70.25	70.75	0.50	8
Library	0.00	0.00	0.00	0.00	
Mass Transit - Sun Metro	632.00	638.75	643.75	5.00	9
Mayor and Council	0.00	0.00	0.00	0.00	
Metropolitan Planning Organization	14.00	14.00	11.00	(3.00)	10
Municipal Clerk	1.10	1.10	2.10	1.00	11
Museums and Cultural Affairs	19.34	19.34	18.12	(1.22)	12
Non-Departmental	0.00	4.00	0.25	(3.75)	13
Office of the Comptroller	6.25	6.25	5.70	(0.55)	14
Parks and Recreation	11.05	11.05	11.80	0.75	15
Planning and Inspections	11.33	15.00	15.00	0.00	
Police	82.90	84.90	85.50	0.60	16
Public Health	218.58	211.78	210.97	(0.81)	17
Purchasing and Strategic Sourcing	5.50	5.00	6.00	1.00	18
Streets and Maintenance	162.30	151.10	152.40	1.30	19
Tax	0.00	24.50	24.50	0.00	
Zoo	20.85	21.85	19.75	(2.10)	20
FTE Grand Total	**2,041.57**	**2,092.55**	**2,147.55**	**55.00**	

1 Previously part of Environmental Services Department, now a stand alone department
2 Added 3 Shuttle Coach Operators, 1 Senior Land & Contracts Administrator, 1 Terminal Service Manager, 1 Lead Planner
3 Transferred 5 Resurfacing Inspectors to Streets and Maintenance
4 CDBG splits decreased due to reduced funding
5 Added 1 Deputy City Manager for Public Works
6 Allocation moved to general fund
7 Converted General Service Workers from 0.1 FTE to 1.0 FTE, added 6 Solid Waste Truck Drivers, 4 General Service Workers, 1 General Service Lead Worker, 1 Accountant, 1 Welder. Moved 104.6 FTEs to establish Animal Services Department
8 Graduate Intern increased to a .75 FTE from a .25 FTE
9 Added 1 Risk Management Analyst, 1 Coach Operator Trainer, 1 Accounting Payroll Clerk, and 2 Cashiers
10 Inactivated 1 Senior Accountant, 1 Geographic Information Specialist, and 1 Transportation Coordinator
11 Added 1 Juvenile Case Manager
12 Inactivated 1 Museum Development Clerical Assistant and 1 Museum Store Manager, added 2 .375 Museum Sales Clerks
13 The Office of Resilience and Sustainability is now part of the general fund
14 Inactivated 1 Undergraduate Intern
15 Added 1 Youth Activities Specialist and 1 Youth Activities Coordinator
16 Added 1 position at the airport and moved a portion of a payroll clerk to the general fund
17 Decrease in grant funded positions
18 Added 1 Procurement Analyst
19 Added 1 Engineering Technician and 1 Administrative Services Manager
20 Moved 4 positions to general fund, added 2 Capital Improvement positions to manage projects

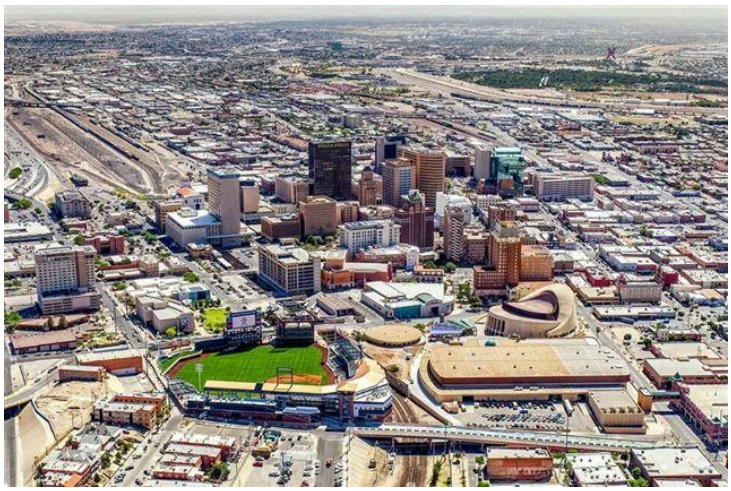
Property Tax

Ad Valorem Tax Law

All taxable property within the city is subject to the assessment, levy, and collection by the City of a continuing, direct annual ad valorem tax.

By August 31st, the City Council adopts a tax rate per $100 taxable value for the current year. The tax rate consists of:

1. a rate for debt service.
2. a rate for funding of maintenance and operation expenditures



The El Paso Central Appraisal District is responsible for the appraisal of property within the City. Excluding agricultural and open-space land, which may be taxed on the basis of productive capacity, the Appraisal District is required under the Property Tax Code to appraise all property within the Appraisal District on the basis of 100 percent of its market value and is prohibited from applying any assessment ratios.

The value placed upon property is subject to review by an Appraisal Review Board, consisting of three members appointed by the Board of Directors of the Appraisal District. The Appraisal District is required to review the value of every property within the District at least every three years. The City may require annual review at its own expense and is entitled to challenge the determination of the appraised value of property within the City by petition filed with the Appraisal Review Board.

Tax Rate Limitation

In determining the ad valorem tax, the City operates under a home-rule charter (the City Charter), pursuant to Article XI, Section 5, of the Texas Constitution. The City Charter limits the tax rate to $1.85 per $100 assessed valuation for all City purposes. The current tax rate of $0.759656 for FY 2017 remains well within the limit set by the City Charter.

Under the Property Tax Code, the City must annually calculate and publicize its effective tax rate and rollback tax rate. A public hearing is then held following a properly posted public notice to the taxpayers. If the adopted tax rate exceeds the rollback tax rate, the qualified voters of the City, by petition, may require an election to determine whether to reduce the tax rate adopted for the current year to the rollback tax rate.

Certified Taxable Assessed Valuation

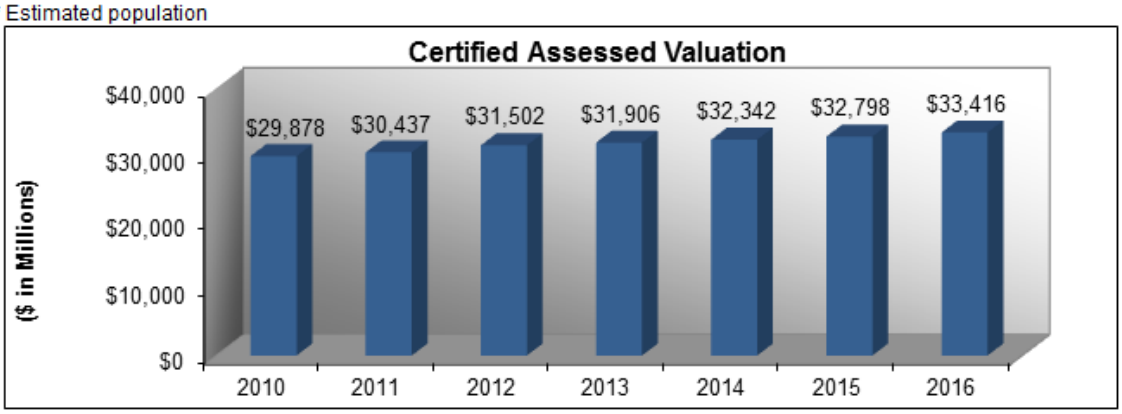
Fiscal Year Ended Aug 31	Estimated City Population		Certified Taxable Assessed Valuation*	Per Capita Certified Taxable Assessed Valuation	Funded Tax Debt	Per Capita Funded Tax Debt	Ratio Funded Debt to Certified Taxable Assessed Valuation
2006	624,364	‡	$21,045,610,783	$33,707	$334,505,000	$536	1.59%
2007	616,029	‡	23,559,064,678	38,243	362,040,000	588	1.54%
2008	644,638	‡	25,842,360,340	40,088	617,640,000	958	2.39%
2009	654,826	‡	28,600,174,932	43,676	631,585,000	965	2.21%
2010	665,055	‡	29,650,666,918	44,584	767,620,000	1,154	2.59%
2011	665,726	‡	29,878,024,160	44,880	829,745,000	1,246	2.78%
2012	676,401	‡	30,437,436,391	44,999	875,245,000	1,294	2.88%
2013	677,703	‡	31,502,641,269	47,332	871,690,000	1,310	2.77%
2014	680,682	#	31,906,365,072	46,874	916,945,000	1,347	2.87%
2015	681,124	#	32,342,016,088	47,483	1,168,022,668	1,715	3.61%
2016	682,000	*	32,798,025,471	48,091	1,091,505,000	1,600	3.33%
2017	683,000	*	33,416,781,763	48,926	1,293,030,000	1,893	3.87%

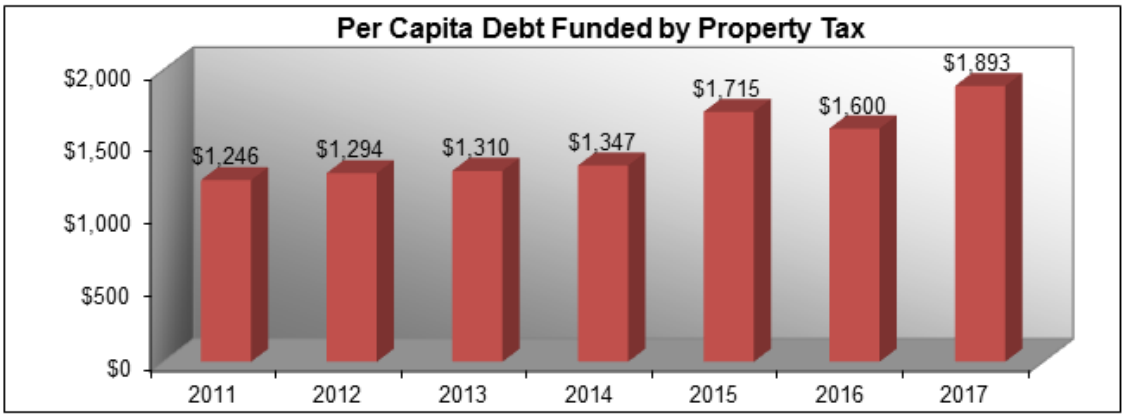
*Certified Taxable Assessed Valuation refers to the valuation in effect at the time the budget is adopted. This valuation is subject to adjustments for protested assessments as provided by the Central Appraisal District.

US Census 2010 Actual

‡ US Census 2000 Actual

* Estimated population





Note: Graphs above depict calendar year of valuation.

CITY OF EL PASO
SCHEDULE OF ASSESSED VALUATION AND TAX RATE

CALENDAR YEAR	ASSESSED VALUE AT TIME OF LEVY				TOTAL ASSESSED VALUE	TAX RATE	ALLOCATION OF TAX RATE	
	Real Property		Personal Property					
	AMOUNT	PERCENT	AMOUNT	PERCENT			GENERAL FUND	SINKING FUND
1989	8,789,991,744	82.66%	1,843,583,523	17.34%	10,633,575,267	0.495427	0.406920	0.088507
1990	9,371,605,073	82.51%	1,986,765,547	17.49%	11,358,370,620	0.516160	0.412438	0.103722
1991	9,480,583,878	83.61%	1,858,199,464	16.39%	11,338,783,342	0.560247	0.446042	0.114205
1992	9,602,672,472	83.26%	1,930,114,989	16.74%	11,532,787,461	0.607468	0.466114	0.141354
1993	10,352,379,143	84.29%	1,929,368,217	15.71%	12,281,747,360	0.653229	0.466114	0.187115
1994	10,638,305,036	83.61%	2,085,774,596	16.39%	12,724,079,632	0.643796	0.480097	0.163699
1995	11,903,494,793	83.85%	2,292,148,507	16.15%	14,195,643,300	0.653229	0.480947	0.172282
1996	12,293,694,888	82.90%	2,535,140,475	17.10%	14,828,835,363	0.635926	0.474313	0.161613
1997	12,619,969,776	82.80%	2,620,753,710	17.20%	15,240,723,486	0.635926	0.484313	0.151613
1998	12,825,739,841	82.85%	2,654,935,888	17.15%	15,480,675,729	0.660234	0.487100	0.173134
1999	13,150,744,696	82.80%	2,731,797,207	17.20%	15,882,541,903	0.660234	0.487100	0.173134
2000	13,567,068,101	82.68%	2,841,081,574	17.32%	16,408,149,675	0.660213	0.487100	0.173113
2001	14,292,256,098	82.81%	2,967,016,152	17.19%	17,259,272,250	0.719833	0.542100	0.177733
2002	14,784,642,367	82.99%	3,030,427,427	17.01%	17,815,069,794	0.719833	0.542100	0.177733
2003	15,368,779,857	84.49%	2,820,246,208	15.51%	18,189,026,065	0.719833	0.542100	0.177733
2004	16,947,741,252	85.48%	2,879,856,855	14.52%	19,827,598,107	0.696677	0.524662	0.172015
2005	18,176,200,124	86.19%	2,911,679,293	13.81%	21,087,879,417	0.696677	0.508371	0.188306
2006	20,547,235,658	87.22%	3,011,829,020	12.78%	23,559,064,678	0.672326	0.481419	0.190907
2007	23,170,310,322	88.15%	3,114,201,621	11.85%	26,284,511,943	0.671097	0.453294	0.217803
2008	25,490,006,325	88.35%	3,359,949,875	11.65%	28,849,956,200	0.633000	0.429000	0.204000
2009	26,410,264,519	88.78%	3,338,697,287	11.22%	29,748,961,806	0.633000	0.422000	0.211000
2010	26,634,717,443	88.96%	3,306,986,336	11.04%	29,941,703,779	0.653700	0.428400	0.225300
2011	27,392,765,508	89.03%	3,374,524,819	10.97%	30,767,290,327	0.658404	0.429236	0.229168
2012	28,553,647,354	89.28%	3,426,697,392	10.72%	31,980,344,746	0.658404	0.442148	0.216256
2013	28,887,623,664	89.14%	3,520,190,301	10.86%	32,407,813,965	0.678378	0.445699	0.232679
2014	29,020,607,436	88.69%	3,700,301,826	11.31%	32,720,909,262	0.699784	0.460937	0.238847
2015	29,214,881,176	88.23%	3,898,815,619	11.77%	33,113,696,795	0.729725	0.478130	0.251595
2016	29,792,153,721	88.22%	3,979,926,705	11.78%	33,772,080,426	0.759656	0.485641	0.274015

Consolidated Tax Office
2016 Estimated Tax Parcel Analysis

Taxing Entity	Tax Parcels (#)	Total Parcels	Exempt Parcels	2016 Tax Values (#)	2016 Tax Rates ($/$100)	2016 Tax Levy ($)	Average Parcel Value ($)	Average Parcel Levy ($)	Fees* for Year ($)	% of Total
01- CITY OF EL PASO	221,266	231,480	10,214	33,772,080,426	0.759656	256,551,635	152,631	1,159	188,076	8.13%
03- EL PASO ISD	101,696	107,399	5,703	16,618,872,835	1.235000	197,193,411	163,417	1,939	86,442	3.73%
04- CITY OF SOCORRO	14,148	14,824	676	944,357,962	0.727555	6,870,723	66,749	486	12,026	0.52%
05- YSLETA ISD	63,479	66,595	3,116	6,834,508,738	1.475000	95,738,840	107,666	1,508	53,957	2.33%
06- EL PASO COUNTY (1)	396,109	411,867	15,758	39,351,293,610	0.452694	178,140,866	99,345	450	336,693	14.55%
07- EP COMM COLLEGE (1)	396,075	411,828	15,753	40,597,107,330	0.134909	54,769,016	102,499	138	336,664	14.55%
08- UNIVERSITY MED CTR (1)	396,075	411,828	15,753	41,115,136,812	0.234456	96,396,814	103,806	243	336,664	14.55%
09- SOCORRO ISD	81,410	84,046	2,636	9,113,890,922	1.274794	114,874,025	111,951	1,411	69,199	2.99%
10- CLINT ISD (1)	118,221	121,278	3,057	1,085,824,488	1.406600	15,084,908	9,185	128	100,488	4.34%
11- FABENS ISD	4,911	5,116	205	165,862,527	1.334000	2,157,101	33,774	439	4,174	0.18%
12- TOWN OF CLINT	754	859	105	48,951,117	0.750000	367,134	64,922	487	641	0.03%
14- HORIZON REG MUD	104,258	105,947	1,689	1,156,844,195	0.502863	5,817,493	11,096	56	88,619	3.83%
15- EMERG.SVCS.DIST.#1	92,550	93,703	1,153	2,040,344,467	0.097353	1,986,253	22,046	21	78,668	3.40%
16- ANTHONY ISD	1,900	2,096	196	188,670,015	1.217100	2,252,342	99,300	1,185	1,615	0.07%
17- TOWN OF ANTHONY	1,721	1,889	168	182,642,751	0.568433	1,038,202	106,126	603	1,463	0.06%
18- CANUTILLO ISD	15,350	16,064	714	1,900,710,039	1.530000	28,734,180	123,825	1,872	13,048	0.56%
19- SAN ELIZARIO ISD	6,236	6,419	183	220,017,335	1.246300	2,675,940	35,282	429	5,301	0.23%
20- TORNILLO ISD	2,744	2,850	106	68,228,650	1.400800	946,124	24,865	345	2,332	0.10%
22- HAC. D'NTE.WTR.DIST.	559	568	9	82,212,282	0.219710	180,628	147,070	323	475	0.02%
25- LWR. VALLEY WTR.AUTH.	32,996	34,204	1,208	1,625,822,239	0.189467	3,080,396	49,273	93	28,047	1.21%
27- EMERG.SVCS.DIST.#2	82,245	86,674	4,429	3,076,774,123	0.094595	2,910,435	37,410	35	69,908	3.02%
30- TORNILLO WTR. DIST.	2,513	2,588	75	75,929,614	0.105000	79,726	30,215	32	2,136	0.09%
31- CITY OF HORIZON	7,346	7,570	224	758,904,583	0.491756	3,731,959	103,309	508	6,244	0.27%
33- DOWNTOWN MGT. DIST.	506	599	93	351,652,897	0.120000	421,983	694,966	834	430	0.02%
34- PASEO DEL ESTE MUD #10	994	1,021	27	173,479,387	0.750000	1,301,097	174,527	1,309	845	0.04%
35- PASEO DEL ESTE MUD #1	30	52	22	13,385,461	0.750000	100,391	446,182	3,346	26	0.00%
36- PASEO DEL ESTE MUD #3	1,166	1,197	31	142,337,601	0.750000	1,067,533	122,073	916	991	0.04%
37- PASEO DEL ESTE MUD #11	410	422	12	49,613,968	0.750000	372,105	121,010	908	349	0.02%
38- VILLAGE OF VINTON	1,088	1,157	69	107,627,951	0.464967	500,435	98,923	460	925	0.04%
39- PASEO DEL ESTE MUD #2	571	587	16	80,577,690	0.750000	604,333	141,117	1,058	485	0.02%
44- EP COUNTY WC&ID #4	2,794	2,912	118	126,377,440	0.132882	167,933	45,232	60	2,375	0.10%
49- PASEO DEL ESTE MUD #5	876	899	23	44,376,401	0.750000	332,824	50,658	380	745	0.03%
50- PASEO DEL ESTE MUD #6	23	31	8	1,566,282	0.750000	11,747	68,099	511	20	0.00%
51- PASEO DEL ESTE MUD #7	128	134	6	17,502,185	0.750000	131,267	136,736	1,026	109	0.00%
52- PASEO DEL ESTE MUD #8	634	654	20	39,802,919	0.750000	298,522	62,781	471	539	0.02%
53- PASEO DEL ESTE MUD #9	12	15	3	2,024,117	0.750000	15,181	168,676	1,265	10	0.00%
55- PASEO DEL ESTE MUD #4	4	8	4	408,522	0.750000	3,064	102,131	766	3	0.00%
56- CITY OF SAN ELIZARIO	4,572	4,709	137	191,907,751	0.335000	642,891	41,975	141	3,886	0.17%
								Entity fees ----------	1,834,615	
* Per parcel fee ----------	$0.85							Fees from law firm----	480,000	20.74%
								Total fees ----------	2,314,615	100.00%

Updated parcel count using 2016 Billing Values

Debt Administration

Debt financing is used to pay for large capital projects, such as a new fire station or a library. By using debt the City is able to leverage low interest rate financing in order to address community needs. The City is authorized to issue tax supported bonds up to 10% of assessed taxable values within the City limits. The total certified assessed valuation for year 2016 is $33,416,781,763 setting the debt limit at $3,341,678,176. Total obligations as of August 31, 2016 are $2,037,538,588, which represents 6.10% of the certified assessed valuation and is well below the established debt limit. The City has $1,293,030,000 in tax supported debt outstanding which equals 3.87% of the appraised value. On an annual basis, debt service payments shall not exceed 15% of the operating budget.

The estimated per capita debt for the City of El Paso for FY 2017 is $1,893. The property tax rate to provide debt service during the FY 2017 period is set at $0.274016 per $100 of assessed value. This represents an increase from the FY 2016 rate of $0.251595. Council has adopted a policy setting a maximum of 30 cents per $100 valuation. The City recently received a rating of AA from Standard & Poor's and a rating of AA from Fitch Rating Services on general obligation bond issues.

DEBT SERVICE REQUIREMENTS BY YEAR

Year	Principal	Interest	Total
2017	42,330,000	61,430,733	103,760,733
2018	54,155,000	57,383,139	111,538,139
2019	46,505,000	55,073,752	101,578,752
2020	47,425,000	53,090,867	100,515,867
2021	51,565,000	51,061,519	102,626,519
2022	50,620,000	48,779,947	99,399,947
2023	52,905,000	46,462,394	99,367,394
2024	52,585,000	43,999,257	96,584,257
2025	56,015,000	41,559,441	97,574,441
2026	61,145,000	38,919,472	100,064,472
2027	61,620,000	35,977,655	97,597,655
2028	64,610,000	32,977,733	97,587,733
2029	64,560,000	29,818,605	94,378,605
2030	68,075,000	26,745,074	94,820,074
2031	70,680,000	23,576,072	94,256,072
2032	69,915,000	20,296,402	90,211,402
2033	57,425,000	17,025,027	74,450,027
2034	57,415,000	14,416,854	71,831,854
2035	44,295,000	11,653,466	55,948,466
2036	38,650,000	9,512,785	48,162,785
2037	35,115,000	7,729,275	42,844,275
2038	36,610,000	6,220,169	42,830,169
2039	32,900,000	4,645,850	37,545,850
2040	29,025,000	3,229,400	32,254,400
2041	25,910,000	2,007,200	27,917,200
2042	20,975,000	906,500	21,881,500
TOTAL	**$ 1,293,030,000**	**$ 744,498,588**	**$ 2,037,528,588**

Debt Service Requirements by Issuance

Issuance	Issue Date	Maturity Date	Interest Rates	Original Principal	ALL YEARS BALANCE		
					Principal	Interest	Total
SERIES 2007	05/01/07	08/15/32	4.000 to 5.000%	35,000,000	1,250,000	50,000	1,300,000
SERIES 2009	01/15/09	08/15/34	3.000 to 5.500%	57,615,000	6,740,000	662,975	7,402,975
SERIES 2009A	09/15/09	08/15/19	4.000 to 5.000%	27,210,000	6,560,000	597,900	7,157,900
SERIES 2009B Taxabe BAB	09/15/09	08/31/34	4.781 to 6.163%	45,740,000	45,740,000	21,272,687	67,012,687
SERIES 2009C Taxable BAB	09/15/09	08/31/34	6.163 to 6.163%	3,230,000	3,230,000	2,088,450	5,318,450
SERIES 2010B Taxable BAB	11/01/10	08/31/36	3.220 to 6.7000%	74,340,000	71,810,000	35,947,446	107,757,446
SERIES 2011	09/01/11	08/15/32	3.500 to 5.000%	32,775,000	31,440,000	14,338,988	45,778,988
SERIES 2012	11/20/12	08/15/38	3.000 to 4.000%	58,730,000	55,145,000	19,213,825	74,358,825
SERIES 2013	10/17/13	08/15/39	1.000 to 5.000%	65,395,000	65,395,000	40,226,725	105,621,725
SERIES 2014 - (AIRPORT)	04/30/14	08/15/38	1.375 to 5.000%	40,000,000	40,000,000	25,010,594	65,010,594
SERIES 2014A	08/26/14	08/15/40	4.000 to 5.000%	64,605,000	64,605,000	41,733,000	106,338,000
SERIES 2015 - Combination Tax & Revenue	08/17/15	08/31/41	4.000 to 5.000%	57,710,000	57,710,000	38,698,900	96,408,900
SERIES 2016	06/30/16	08/31/42	4.000 to 5.000%	84,205,000	84,205,000	77,636,444	161,841,444
TOTAL CERTIFICATES OF OBLIGATION				**$ 646,555,000**	**$ 533,830,000**	**$ 317,477,933**	**$ 851,307,933**
SERIES 2007 REF BONDS	02/15/07	08/15/32	4.000 to 5.000%	95,190,000	805,000	40,250	845,250
SERIES 2007A	05/01/07	08/15/32	4.000 to 5.000%	40,000,000	1,390,000	55,600	1,445,600
SERIES 2007 PENSION BONDS	06/15/07	08/15/35	5.512 to 6.018%	101,240,000	86,730,000	60,990,397	147,720,397
SERIES 2008	02/15/08	08/15/33	3.500 to 5.000%	56,455,000	1,810,000	90,500	1,900,500
SERIES 2011 REFUNDING BONDS	09/01/11	08/15/21	2.000 to 3.000%	5,860,000	3,740,000	343,350	4,083,350
SERIES 2012 REFUNDING BONDS	11/20/12	08/15/28	2.000 to 4.000%	20,710,000	18,340,000	4,810,100	23,150,100
SERIES 2013 REFUNDING BONDS	09/30/13	08/15/13	1.250 to 5.000%	24,285,000	17,020,000	4,602,431	21,622,431
SERIES 2014 PENSION BONDS	01/16/14	08/15/34	0.622 to 5.177%	0	102,425,000	52,452,470	154,877,470
SERIES 2014 REFUNDING & IMP BONDS	05/20/14	08/15/39	3.375 to 5.000%	88,515,000	66,165,000	19,695,444	85,860,444
SERIES 2014A REFUNDING BONDS	08/26/14	08/15/31	2.000 TO 5.000%	49,360,000	47,795,000	21,059,500	68,854,500
SERIES 2015 - REFUNDING & IMPROVEMENT	08/17/15	08/31/41	3.905 to 5.000%	116,415,000	116,415,000	55,200,894	171,615,894
SERIES 2016 - REFUNDING	06/15/16	08/15/34	3.500 to 5.000%	121,260,000	121,260,000	59,455,050	180,715,050
SERIES 2016	06/30/16	08/31/42	4.000 to 5.000%	175,305,000	175,305,000	148,224,669	323,539,669
TOTAL GENERAL OBLIGATIONS				**$ 894,595,000**	**$ 759,200,000**	**$ 427,020,655**	**$ 1,186,230,655**
TOTAL TAX SUPPORTED DEBT				**$1,541,150,000**	**$ 1,293,030,000**	**$ 744,498,588**	**$ 2,037,538,588**

THE CITY OF EL PASO
TEXAS



FINANCIAL SUMMARIES

> **Expenditures**
> **Revenues**
> **Revenues by Source**
> **Financial Statements**
> **Consolidated Summaries**
> **Fund Summaries**

Financial Summaries

This section covers the City's revenues and expenditures for the last five years and is summarized by goal, department, source, function, category and fund for FY 2012 through FY 2017.

The discussion of revenues is presented by its source, i.e.,: property taxes / penalties and interest, sales taxes, franchise fees, charges for services, fines and forfeitures, licenses and permits, intergovernmental revenues, county participation, interest, rents and other, other sources (uses), SIF revenues, and enterprise revenues.

The review of expenditures is presented by category: personal services, contractual services, materials and supplies, operating, non-operating, intergovernmental, other uses, and capital outlay.

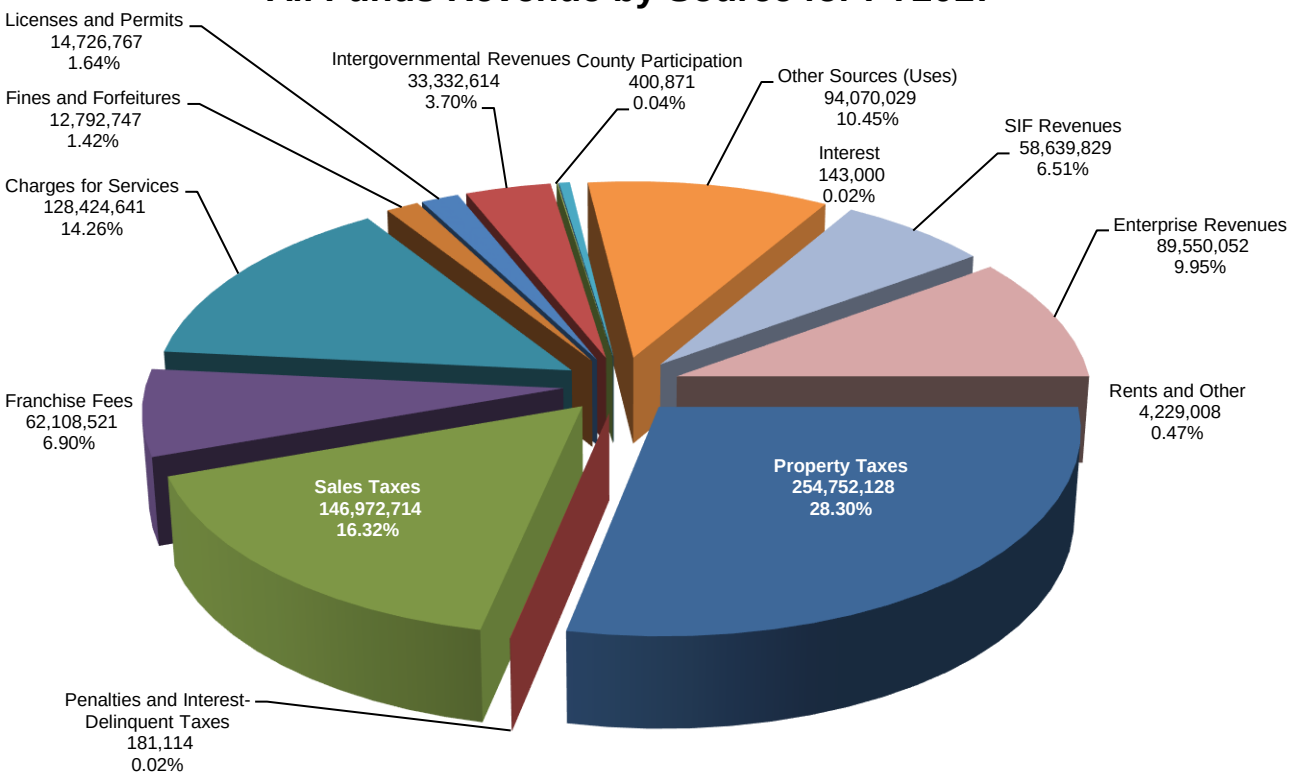
In addition, statements for governmental and proprietary funds are provided for FY 2014 and FY 2015 followed by major fund summaries for FY 2014 through FY 2017.

Revenues

The following table and pie chart are two depictions of the City's major revenue sources shown at the All Funds level. The first identifies how the major revenues have changed over the last few years and the second shows each as a proportion of FY 2017 total revenues. The following pages highlight additional revenue sources within these classifications and provide general assumptions and analysis to explain these changes.

REVENUE BY SOURCE	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 ACTUAL	FY2015 ADOPTED	FY2016 ADOPTED	FY2017 ADOPTED
Property Taxes	211,945,164	216,976,344	226,571,575	227,341,974	240,297,371	254,752,128
Delinquent Taxes	1,884,807	1,958,891	1,845,444	254,598	151,446	181,114
Sales Taxes	127,955,528	131,795,451	137,945,191	135,305,030	139,402,983	146,972,714
Franchise Fees	48,420,978	47,580,166	57,523,992	55,797,767	58,112,057	62,108,521
Charges for Services	114,660,979	139,204,129	151,658,861	132,900,503	130,982,107	128,424,641
Fines and Forfeitures	14,502,150	12,938,949	12,766,443	13,052,423	13,835,338	12,792,747
Licenses and Permits	13,312,108	14,067,257	14,605,682	14,814,393	14,066,880	14,726,767
Intergovernmental Revenues	45,899,844	81,087,477	62,323,802	29,820,446	27,718,693	33,332,614
County Participation	448,013	2,012,144	630,388	556,126	400,871	400,871
Interest	-33,736	348,171	123,952	277,000	277,000	143,000
Rents and Other	13,643,972	3,594,981	5,635,105	3,699,522	3,367,182	4,229,008
Other Sources (Uses)	180,699,855	526,192,292	299,323,791	76,527,700	63,727,187	94,070,029
SIF Revenues	31,690,043	52,585,656	51,913,856	57,770,536	58,529,819	58,639,829
Enterprise Revenues	85,067,862	89,325,814	74,129,702	92,973,792	94,013,852	89,550,052
TOTAL REVENUES	**890,097,567**	**1,319,667,722**	**1,096,997,783**	**841,091,810**	**844,882,786**	**900,324,036**

All Funds Revenue by Source for FY2017



In FY 2015 City of El Paso contracted the Department of Economics & Finance at the University of Texas at El Paso (UTEP) to conduct econometric three year forecasts of 14 major revenue categories. The following are the 14 major revenues included in the UTEP econometric model: Real Property Tax Revenues, Sales Tax, Hotel/Motel Occupancy Taxes, El Paso Water Utilities Franchise Taxes, Electric Company Franchise Fee, AT&T Franchise, Gas Franchise Fees, Time Warner Cable Tax Revenues, Ambulance Service, Moving Violations Fines, Moving Violations Forfeits, Liability Insurance Violations, Building Licenses and Permits Revenue, and International Bridges Crossing Fees. The long term forecast for each revenue is discussed below in subsequent groups.

Property Taxes and Penalties and Interest-Delinquent Taxes

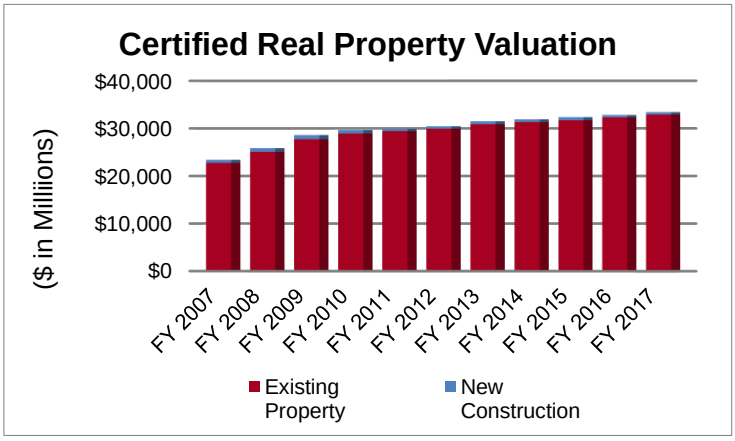
Real Property Tax Revenues

Property taxes are used to fund a variety of activities within the General Fund and the Debt Service Fund. The City's property tax is levied each October 1 on the assessed value listed as of January 1 for all real and personal property located in the city. Property Tax Revenues partially fund general government activities, programs, and debt obligations. The total tax rate has two components: maintenance and operations and debt service. The general activities include maintenance and operating activities such as police and fire operations and the debt service portion funds principal and interest payments on tax supported debt owed by the city. The tax rate is based upon the property valuation for existing properties and new construction certified by the El Paso Central Appraisal District (CAD). The Central Appraisal District is mandated to reappraise property every three years. Calendar Year (CY) 2015 was a reappraisal year in which new construction, adjustments for zoning changes, and changes in property categorizations were reappraised.

Analysis and Assumptions

The certified real property valuation has increased steadily over the last 10 years due to increased appraisal values for existing property. As depicted in the Certified Real Property Valuation History table, valuation experienced double digit increases from 2007 to 2009 and has declined to levels with minimum growth in years 2010 to 2017. Real property valuations are directly affected by the real estate market conditions which invariably affects certified valuation. The El Paso CAD provides these values based on their expertise and analytical tools. The following chart provides a pictorial view of the total valuation of existing property and new construction from FY 2007 to FY 2017.

The FY 2017 valuation shows 8.38% increase in new construction and relatively flat growth of 1.79% in the values of existing property when compared FY 2016. The previously certified values for FY 2016 showed a 23.24% decline in new construction and a 1.92% increase in existing property and over the FY 2015 valuation. The city's existing property valuation increased by double digits from FY 2007 to FY 2009 but recently the trend has been less than 2% annually. FY 2013 total real property valuations saw an increase of 3.50%, however, the original certified value included the disputed value from the city's largest taxpayer. The real property valuations for FY 2014 were adjusted based on the settlement of the dispute which resulted in an increase of only 1.28%. The real property valuations for FY 2016 increased modestly by 1.41%. FY 2017 continued on the same trajectory as previous years and real property valuations increased slightly or by 1.89%.

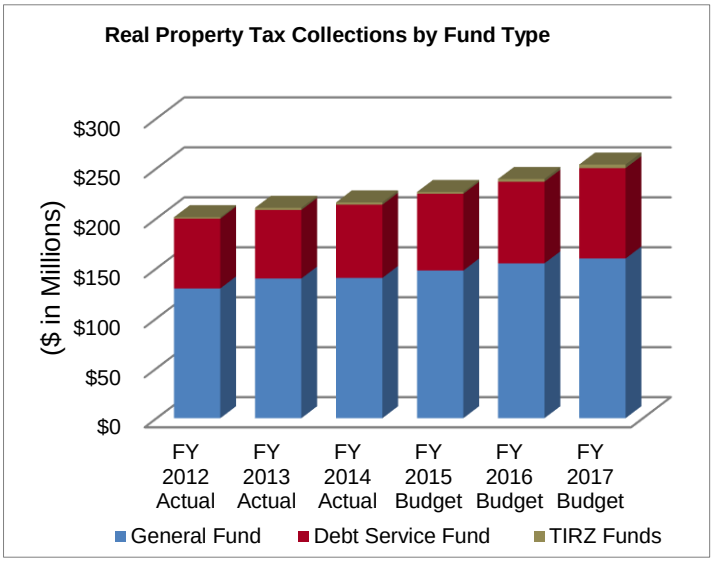


Certified Real Property Valuation History				
Fiscal Year	**New Construction**	**Existing Property**	**Total**	**Variance**
FY 2007	$656,957,689	$22,751,557,114	$23,408,514,803	11.23%
FY 2008	$786,921,921	$25,055,438,419	$25,842,360,340	10.40%
FY 2009	$873,905,578	$27,726,269,354	$28,600,174,932	10.67%
FY 2010	$720,140,809	$28,930,526,109	$29,650,666,918	3.67%
FY 2011	$458,898,537	$29,419,125,623	$29,878,024,160	0.77%
FY 2012	$512,267,938	$29,925,168,453	$30,437,436,391	1.87%
FY 2013	$635,928,288	$30,866,712,981	$31,502,641,269	3.50%
FY 2014	$585,380,272	$31,320,984,800	$31,906,365,072	1.28%
FY 2015	$654,006,624	$31,688,009,464	$32,342,016,088	1.37%
FY 2016	$502,015,779	$32,296,009,692	$32,798,025,471	1.41%
FY 2017	$544,069,439	$32,872,712,324	$33,416,781,763	1.89%

On August 23, 2016 City Council adopted an overall rate of $0.759656 that generates $0.0075/$100,000 more for maintenance and operations than FY 2016 while adopting a debt service rate that increased by $0.0224/$100,000 to meet the City's long term obligations. The key factors for the tax increase were: 1) Quality of Life bond projects operating costs (voter approved Nov. 2012), 2) Fire collective bargaining new contract and increases (voter approved May 2015, coming into effect on 9/1/2015), and 3) debt service requirements for the Street Infrastructure and Quality of Life bonds. The table below shows a five year history of the overall tax rate as well as its components – the Maintenance & Operating rate and the Debt Service rate.

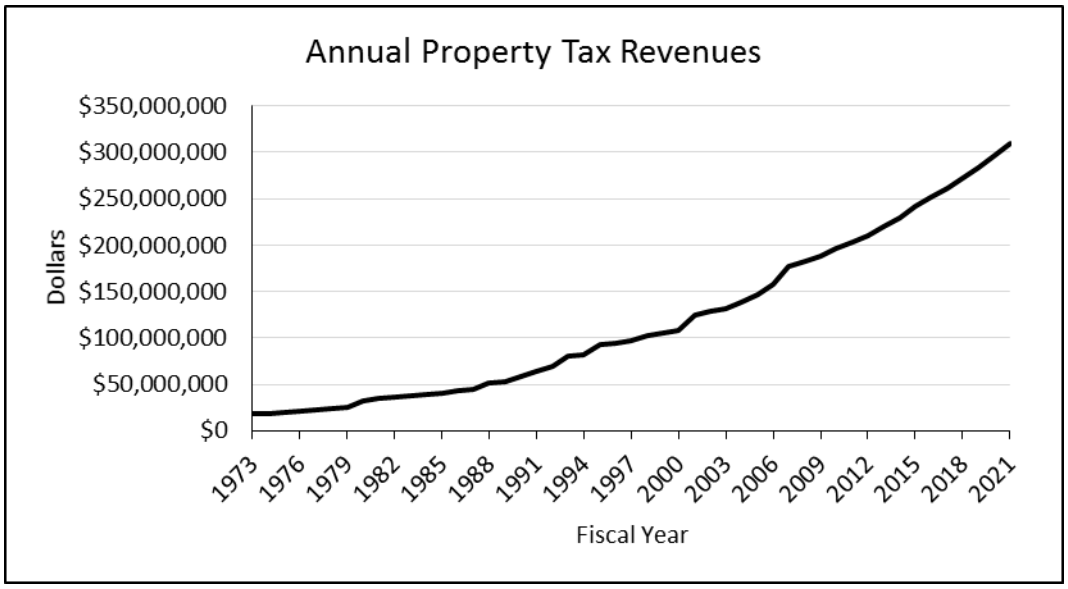
Adopted Tax Rate Trends (Per $100,000 of valuation)			
	M&O Rate	**Debt Service Rate**	**Tax Rate**
FY2013	$0.442148	$0.216256	$0.658404
FY2014	$0.445699	$0.232679	$0.678378
FY2015	$0.460937	$0.238847	$0.699784
FY2016	$0.478130	$0.251595	$0.729725
FY2017	$0.485641	$0.274015	$0.759656

The City's General Fund tax revenues also include the dedication of the incremental property valuation increase for two Transportation Reinvestment Zones (TRZ) and one Tax Increment Reinvestment Zone (TIRZ). TRZ is a specific contiguous zone around a planned transportation project that is established as an institutional arrangement to facilitate capture of the property tax increment arising from a planned project. The tax increments are then used to defray the capital costs of a project. TRZs were authorized by the state legislature during the 2007 legislative session. On May 25, 2010 City Council adopted Ordinance No. 017332 & No. 017333 to establish TRZ 2 and TRZ 3 to promote transportation projects described by Section 222.104 of the Texas Transportation Code. TRZ Number Two provides the City's share of funding for two of the projects identified in the 2008 Comprehensive Mobility Plan. The two projects identified in the establishment of TRZ 2 are Loop 375 at FM 659 (Zaragoza) and Loop 375 at the I-10/Americas Interchange. TRZ 3 will provide the City's share of funding for Loop 375 NE which is also identified in the 2008 Comprehensive Mobility Plan. The impact of TRZ 2 and TRZ 3 on the FY 2017 budget is a total of $821,000 from an incremental value of $372.9 million. The budget is also affected by a Tax Increment Reinvestment Zone (TIRZ). A TIRZ is a political subdivision of a municipality or county in the State of Texas created to implement tax increment financing. The TIRZ incremental value is $95.9 million reducing the City's General Fund tax revenues by $729,000 to promote redevelopment of the downtown area.



Real Property Tax Collections by Fund Type							
	FY2013 Actual	**FY 2014 Actual**	**FY 2015 Actual**	**FY2015 Budget**	**FY2016 Budget**	**FY2017 Budget**	**Variance**
General Fund	$136,221,863	$140,380,263	$149,699,821	$147,794,158	$154,923,003	$159,792,428	3.14%
Debt Service	68,642,288	73,260,924	76,986,811	76,761,833	81,694,754	90,439,814	10.70%
TRZ/TIRZ	2,161,217	2,294,475	1,730,387	1,808,562	2,761,516	3,601,788	30.43%
Total Collections	$207,025,368	$215,935,662	$228,417,019	$226,364,553	$239,379,273	$253,834,030	6.04%

As shown in the next chart, property tax revenues are forecast to grow by 3.9 percent and reach a total of $271.9 million in FY 2018. By FY 2021, property tax collections are projected to reach $309.3 million. As can be seen in the accompanying graph, property tax revenues typically grow over time, but are affected by metropolitan business cycle fluctuations.

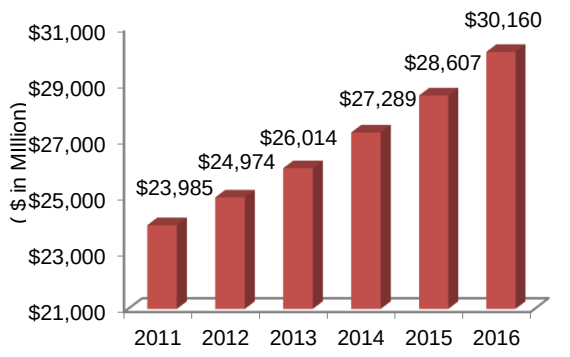


Sales Taxes

Sales Tax

Sales tax is comprised of gross receipts from the retail sales of all items subject to taxation by the State of Texas which are sold within the City of El Paso. The sales tax rate is set at 8.25% and the city receives 1% of those taxes collected by the Texas Comptroller of Public Accounts. The State receives 6.25%, the County of El Paso receives 0.50%, and the City's Mass Transit system receives 0.50%. The funds that the City receives are deposited into the General Fund and used for day-to-day operations.

Sales tax is correlated to El Paso Metropolitan Statistical Area (MSA) Personal Income Growth, economic trends, retail trends, and traffic crossings at the International Bridges. An MSA is a U.S. Government classification for a free-standing urban population center with a population in the urban center of at least 50,000 residents and a total MSA population of 100,000 or more. The El Paso MSA includes El Paso County and the City of El Paso. Personal income in the County of El Paso has grown steadily over the last three years and is projected to increase by 5.43% to $30,160 billion in 2016 from $28.6 billion in 2015.



Source: UTEP's Borderplex Economic

El Paso businesses rely significantly on shoppers crossing from Ciudad Juárez, Mexico and neighboring cities in Mexico to generate sales. The City of El Paso is in a unique position to collect revenues from international bridge crossings at three ports of entry. When estimating sales tax revenues the City considers the number of international bridge crossings. For several years City Council has approved pedestrian toll free days to encourage pedestrian crossings to stimulate travel during public holidays and weekends.

Analysis and Assumptions

The growth in sales tax revenue is a result of economic trends and an increase in pedestrian and automobile crossings into the city. In an effort to create and retain jobs in the City of El Paso, the City offers sales tax incentive programs through the Economic Development department to selected private businesses that will make a measurable difference in achieving economic growth and development.

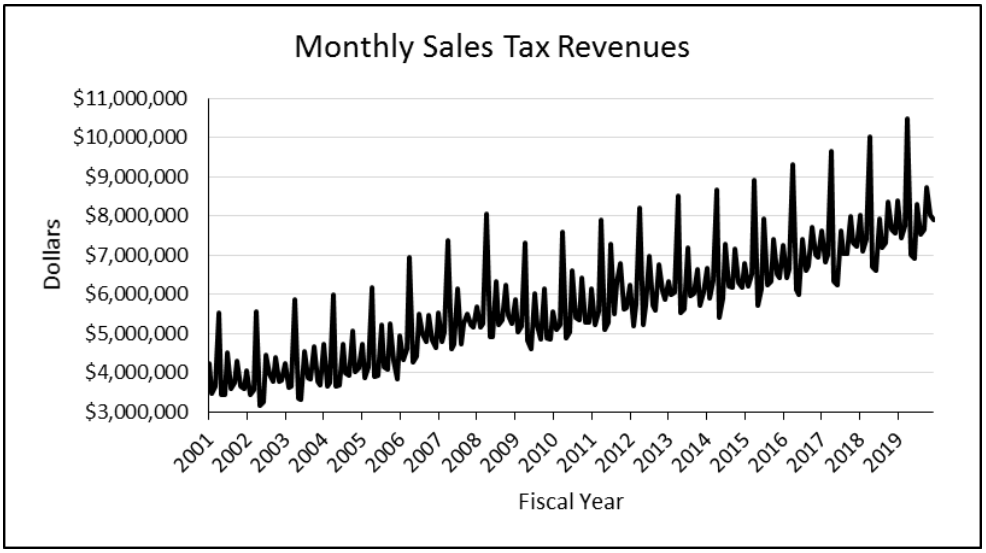
The City has experienced steady growth in sales tax collections that averaged 3.5% annually in the last few years. FY 2015 sales tax collections were expected to increase by $3.9 million or 3.41% over FY 2014, due to an increase in personal income and a United States Bowling Congress open bowling championship hosted by El Paso convention center. Concluding FY 2015 third quarter, year-to-date collections were 4.1% higher when compared to the same period in FY 2014. Consequently (as illustrated in the chart below), the City of El Paso estimates that sales tax's positive growth will continue into FY 2016, although with decreased pace when compared to FY 2015 growth. This is primarily due to the USBC bowling tournament that will not be held in El Paso next year. The estimated growth rate for FY 2016 is 2.89% or $3.5 million over the budgeted FY 2015 amount.

Sales Tax Collections by Fund Type

	FY2013 Actual	FY2014 Actual	FY2015 Actual	FY2015 Budget	FY2016 Budget	FY2017 Budget	Variance
General Fund	75,159,885	78,177,978	81,621,887	80,682,648	82,999,617	87,649,059	5.60%
Sun Metro	37,476,150	38,836,868	40,533,736	40,324,134	41,499,809	43,824,530	5.60%
Economic Development	427,481	0	0	0	0	0	0.00%
Total Collections	$113,063,516	$117,014,847	$122,155,623	$121,006,782	$124,499,426	$131,473,589	5.60%

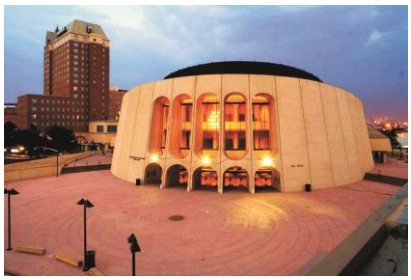
The General Fund portion of the sales tax collections also shows steady growth. It increased by $3.0 million or 4.02% in FY 2014 compared to FY 2013. In FY 2015, the city adopted a budget of $80.7 million, an increase of 3.2% over FY 2014 actual collections. For FY 2016, sales tax collections are projected to continue steady growth but the estimated growth is 2.87% or $2.3 million over FY 2015 budgeted amount due to the one-time USBC bowling tournament not be held in El Paso next year.

Growth in this category reflects retail sales activity in El Paso and is a function of numerous factors such as personal income growth, border crossings, and the international currency value of the peso. Seasonal patterns for this revenue category follow the calendar in a fairly reliable manner. The following graph illustrates a three year outlook for sales tax which projects to be fairly dynamic and is forecasted to reach $96 million by FY 2019.



Hotel/Motel Occupancy Taxes

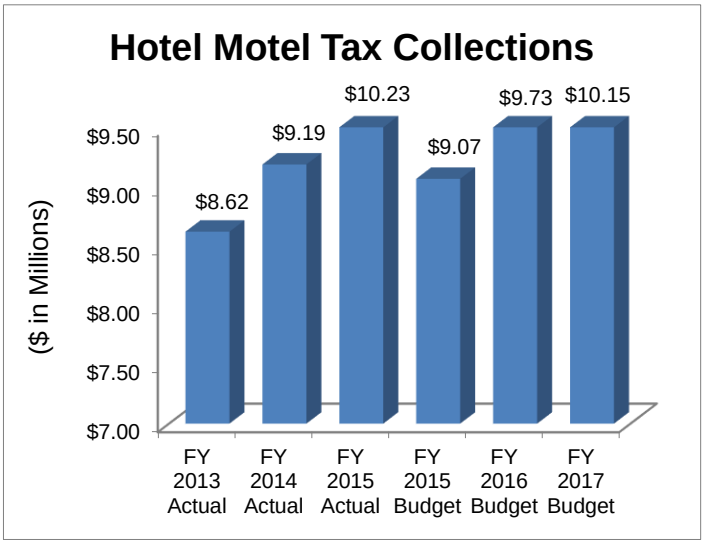
Hotel and motel occupancy tax revenues are affected by general economic conditions, room rates, and a variety of other factors related to business and vacation travel. All non-exempt occupants residing in hotels or motels in the County of El Paso for a period of less than 30 days are charged 17.5% of the room cost. The rate includes 7% dedicated to the city to support and maintain a civic center and encourage tourism.



The revenue generated from this source is used to fund the operation of the Destination El Paso, various programs in the Department of Museums and Cultural Affairs, and for Economic Development agreements approved by City Council. This source of revenue is tracked under a special revenue fund and currently can only be used to fund the civic center and tourism activities for the City of El Paso. In November 2012, residents of El Paso approved a 2.0% increase to the tax which became effective on January 1, 2013. The election also included a proposition to authorize the City of El Paso to build a baseball stadium funded by a hotel room occupancy tax increase. More than half a million fans have attended the Triple-A El Paso Chihuahuas games in each of the first three seasons and the stadium has hosted an assortment of other events as well.

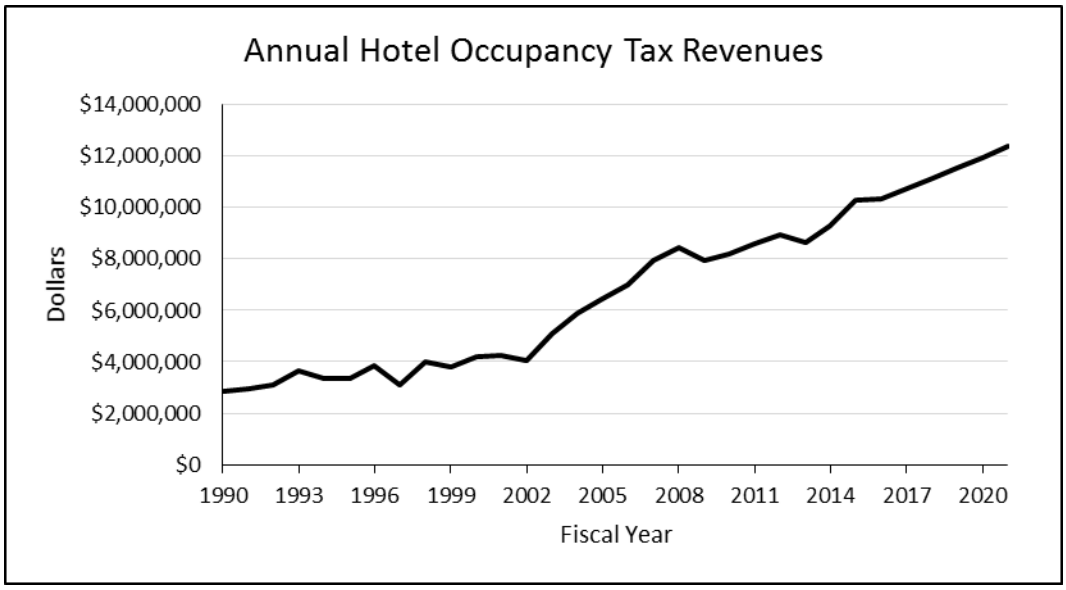
Analysis and Assumptions

Hotel and motel occupancy tax revenues have fluctuated a little over the last half decade. From FY 2013 to FY 2014 collections increased by over $0.5 million. Strong collections continued into FY 2015 as a result of the City hosting the United States Bowling Congress Bowling Tournament. The FY 2016 budget was derived using a conservative approach, analyzing historical collections, occupancy rates, and collaborating input from subject matter experts that work closely with area tourism partners and hotels. The FY 2017 budget was created using a long term growth factor applying the same methodology as FY 2016 approach and is projected to increase by $0.4 million.



Hotel/Motel Occupancy Tax							
	FY2013 Actual	FY2014 Actual	FY2015 Actual	FY2015 Budget	FY2016 Budget	FY2017 Budget	Variance
Conv. & Perf Arts Center	5,448,660	$5,904,588	$6,573,447	5,827,537	6,255,000	6,525,000	4.32%
CVB Capital Improvements	3,170,116	3,225,000	3,652,189	3,237,875	3,475,000	3,625,000	4.32%
Total Collections	8,618,776	$9,129,588	$10,225,636	9,065,412	9,730,000	10,150,000	4.32%

The hotel and motel occupancy tax revenues three year forecast shows that revenues will continue to grow, reaching $11.1 million in FY 2018 and $11.5 million in FY 2019, $11.9 million in FY 2020 and $12.4 million in FY 2021.



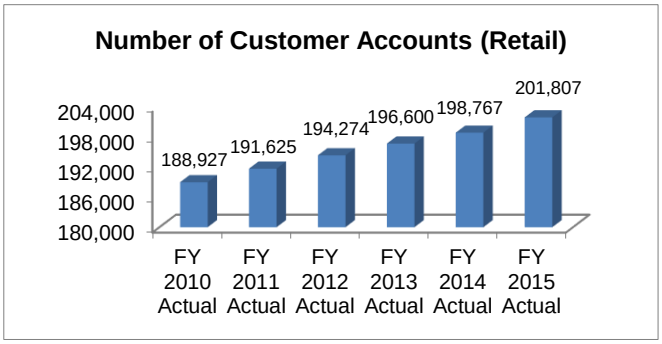
Franchise Taxes

The third largest source of General Fund revenue, behind property and sales taxes, comes from franchise and easement fees. Franchise fees are collected from both public and private utilities and assessed for the continued use of the public right-of-way. Electric, gas, telephone, water, cable, and telecommunications are among the utilities included in this source of revenue.

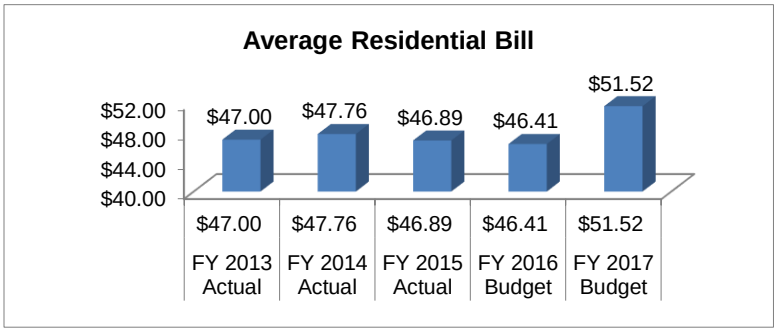
El Paso Water Utilities

The El Paso Water Utilities (EPWU) is a component of the City of El Paso and is managed by the Public Service Board. The Public Service Board was established by City Ordinance No.752 in 1952 to manage and operate the water and wastewater system in the City of El Paso. EPWU pays the City 10% of the total gross receipts received from the sale of water in lieu of property taxes (PILOT or PILT). EPWU also pays for solid waste disposal fees, paving inspections, and 5% of the net proceeds from the sale of any land owned by EPWU. Payment to the City is made on a monthly basis. Finally, in FY 2015 the City Council approved a franchise fee in the amount of $3,550,000 to compensate the City for the use of city streets and rights of way for utility lines and wear and tear on city streets.

Analysis and Assumptions

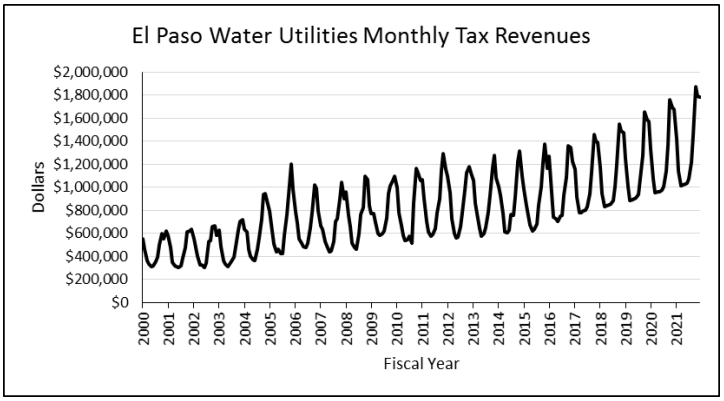


The number of retail water customers has grown by an average of 1.33% or an additional 2,576 customers each year since 2010. Revenue in the amount of $14.4 million collected in FY 2015 increased by $3.8 million due to increased water consumption as a result of an above average dry and hot summer season and the addition of a franchise fee in the amount of $3.5 million. For FY 2016, revenues were expected to decrease by 2.05%, resulting in collections of $14.3 million. For FY 2017, collections are projected to increase by 11.9% or $1.6 million due primarily to an increase in the water rate charge. The average residential bill is projected to increase by over $5.00 per month in FY 2017 due to this water rate increase.



El Paso Water Utilities Collections							
	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
General Fund	$10,415,454	$10,621,045	$14,358,001	$14,651,152	$14,312,456	$15,895,367	11.1%

Collections for this revenue category are affected by demographic growth, economic expansion, water rate policies, conservation efforts, and seasonal weather patterns. Future outlook shows positive growth and revenues are projected to grow to $16.6 million in FY 2018 and to $19.4 million by FY 2021.

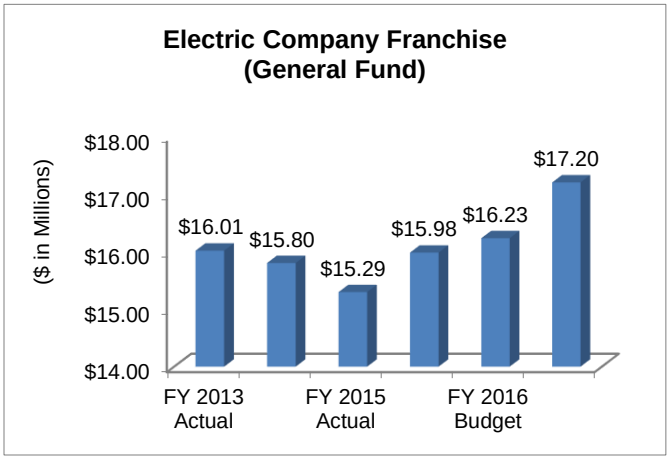


Electric Company Franchise Fee

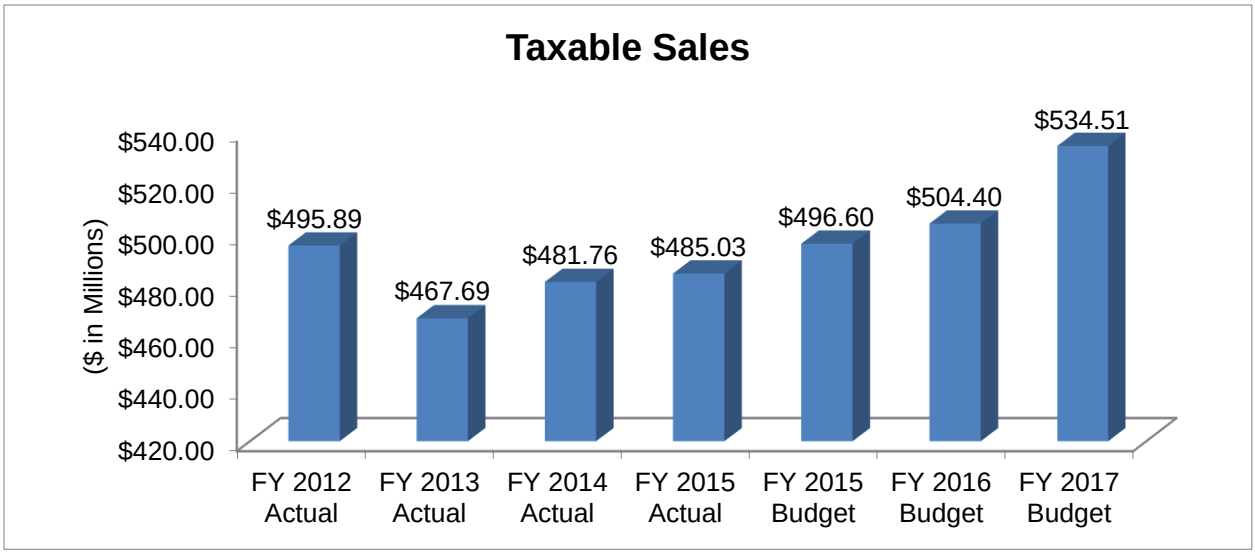
El Paso Electric is a public utility company which generates, transmits, and distributes electricity in West Texas and Southern New Mexico. In order for El Paso Electric to operate effectively and serve the El Paso area, it is necessary that power lines and infrastructure be located on City owned property with cross easements throughout the city. The City of El Paso and El Paso Electric have negotiated and agreed upon a franchise fee in consideration for the easement. The franchise fee of 4% of electrical energy taxable revenues is paid to the city by the electric utility for access to these properties. The rate is distributed as follows: 3.25% is deposited in the General Fund, and 0.75% is dedicated to the Impact Fund for economic development incentives to be used for new commercial users with high electric energy needs, the attraction of companies who will make significant investments of capital and human resources in the community, solar and other renewable energy rebates or incentives, or to increase the City's capacity in alternative energy research, development, manufacturing, and generation. El Paso Electric serves approximately 286,000 customers and the current agreement will expire in 2030.

Analysis and Assumptions

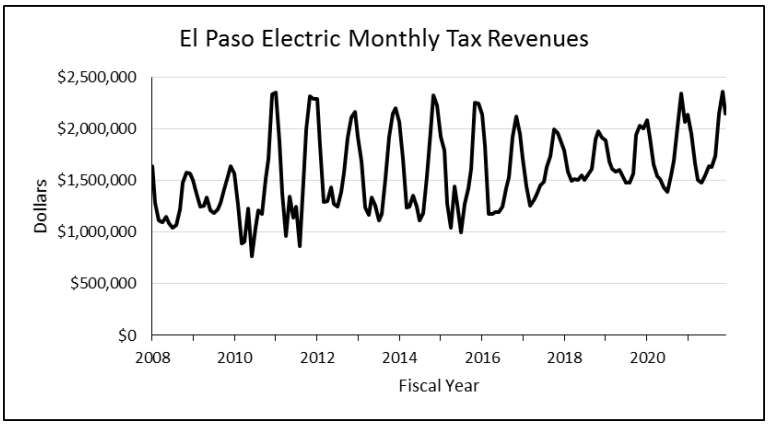
Estimates for this revenue source are based on growth in the customer base, trends in taxable sales and collections while considering any actions or refunds approved by the Public Utility Commission of Texas. Taxable sales, as reported by the electric utility, fluctuate based on demand, weather, rates, and the fuel factor currently in effect. In FY 2015 the City's General Fund revenues decreased by $504,686 due primarily to the reimbursement from the City to the Electric Company as the result of an overpayment. Franchise fees payable to the city for FY 2017 are projected to increase by $968,806 from FY 2016 Budget or 5.97% as the result of an overpayment by El Paso Electric.



Electric Company Franchise							
	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
General Fund	16,014,811	15,799,417	15,294,731	15,979,719	16,230,704	17,199,510	5.97%
Impact Fund	3,695,726	3,646,019	3,529,553	3,687,628	3,745,547	3,969,118	5.97%
Total Collections	$19,710,537	$19,445,436	$18,824,284	$19,667,347	$19,976,251	$21,168,628	5.97%



Electricity consumption is affected by numerous variables including regional economic activity, income growth, KWH rates, usage efficiency, and weather conditions. The future outlook shows positive growth and revenues are projected to grow on average by 2.50% or to $22.0 million by FY 2021.



AT&T Franchise

The City receives revenue on a rate per line for use of public right-of-ways and 1% of gross revenues for video programming services from the telecommunications provider. Payment is received from the provider, AT&T, on a quarterly basis.

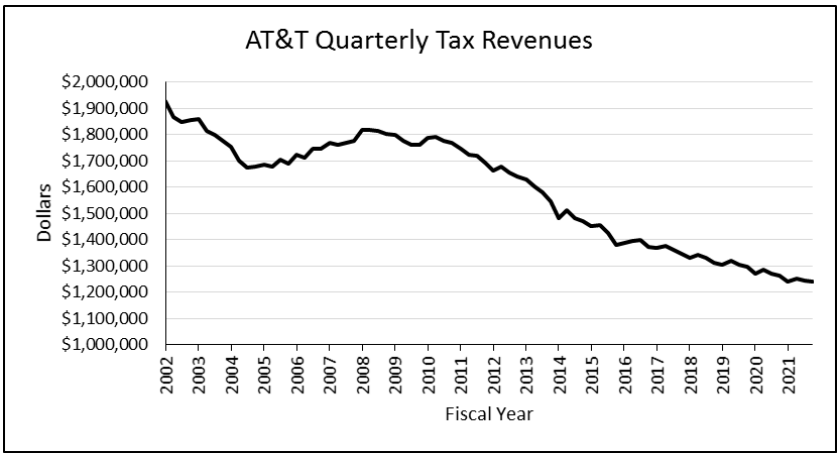
Analysis and Assumptions

The number of lines that AT&T operates is a key indicator for this revenue source. These numbers are monitored by staff and used to project future revenues. However, the number of lines is proprietary information and cannot be disclosed.

As it can be seen from the graph below the City has experienced downward trend in the AT&T Franchise revenue collections in the last few years. That is a consequence of the expansion of cellular telephone usage and other forms of electronic communications. This declining trend is expected to continue in FY 2017 and the city estimates that FY 2017 total collections will decrease slightly by $21,318 or 0.41%.

AT&T Collections							
	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
General Fund	$6,262,423	$5,930,213	$5,717,255	$5,571,021	$5,255,055	$5,233,737	-0.41%

The future outlook shows that the declining trend will continue. Although there will be ongoing demand for land line telephone services, this category of tax collections is not forecast to keep pace with economic growth in El Paso.



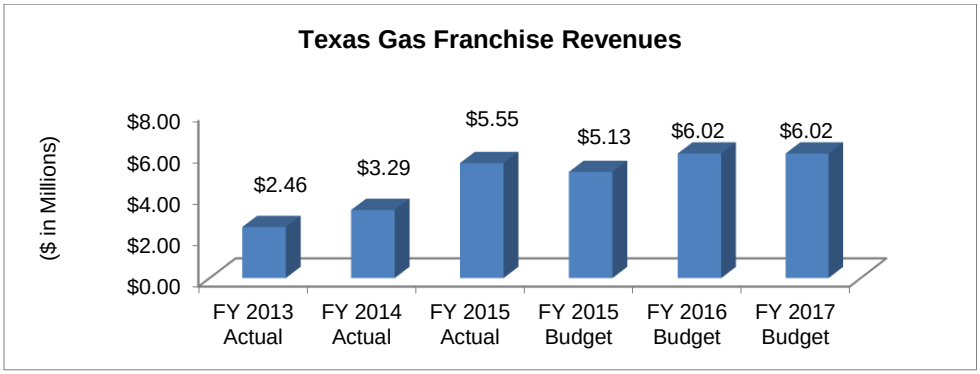
Gas Franchise Fees

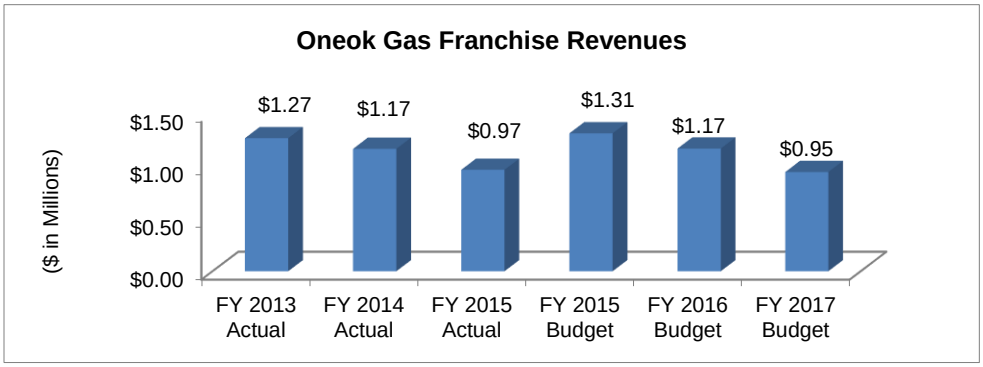
The City currently has two franchise agreements in place with gas providers that use the city's streets for transmission and/or delivery of gas to its customers. The major providers are Texas Gas Services and Oneok. The City negotiated a new franchise agreement with Oneok in 2008 which will be in effect for thirty years until 2028. With the new agreement, Oneok franchise rate increased from 2.50% to 4.00%, an increase of 1.50%. The rate incorporates both the transportation of the commodity and the imputed value of gas at the delivery point if within the city limits. Texas Gas Service also has an agreement in place until February 22, 2030. The calculation of the franchise fee from Texas Gas Service changed in FY 2014, and now it is calculated by multiplying the franchise rate by the actual gross receipts from the sale and transport of gas to residential, commercial, industrial, irrigation, public authority, and transport customers within the City of El Paso. The franchise rate for FY 2017 is 5.00%.

Analysis and Assumptions

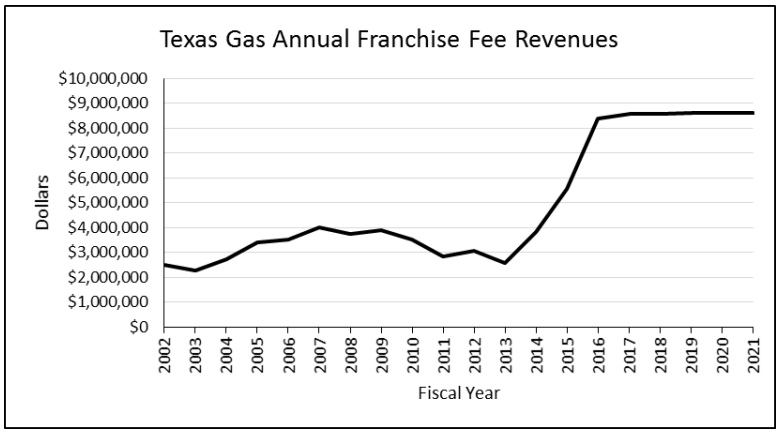
The City has experienced increases in the Texas Gas Service franchise revenue as the result of a new agreement implemented in FY 2014. For FY 2017, the City is estimating that Texas Gas receipts will remain flat from FY 2016 Budget, while Oneok is projected to decrease by $222,025 from FY 2016 Budget. All gas franchise payments are considered General Fund revenue.

Selected Gas Franchises							
	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
Texas Gas	$2,464,527	$3,287,982	$5,554,898	$5,125,326	$6,018,447	$6,018,448	0.00%
Oneok	1,266,081	1,165,313	966,690	1,312,273	1,167,728	945,703	-19.01%
General Fund	$3,730,608	$4,453,295	$6,521,587	$6,437,599	$7,186,175	$6,964,151	-3.09%





Texas Gas franchise fee revenues are affected by demographic, economic, and wer variables. Revenues in this category are predicted to stabilize over the next few years after recognizing sizable increases resulting from the new franchise agreement.



Charges for Services

This source of revenue includes collection of a fee charged in exchange for a service received by a customer. Most of these revenues are Non-General Fund related. The services that are General Fund revenues are mainly for services provided by the Department of Public Health, Parks and Recreation, and ambulance services. Non-General Fund related charges for services are predominantly related to enterprise funds including Community and Human Development department program revenue, fees charged by the Mass Transit Department for transportation services, fees charged by the Streets and Maintenance department for motor fleet usage, equipment maintenance, and fuel and lubricants usage, and fees charged by the Environmental Services Department. Estimation for service revenues in general involves reviewing service demand trends and activity, fees charged for services, collectability for health related services, and economic factors affecting the population served. For discussion purposes, major revenues generated by enterprise fund departments are discussed separately as a whole under Enterprise Revenues by category.

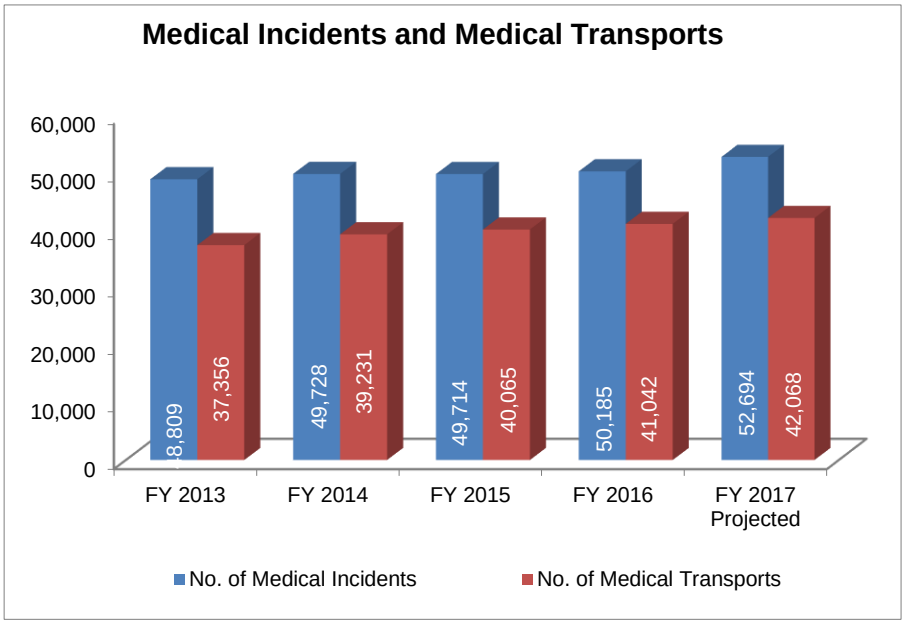
Ambulance Service

The City of El Paso provides life stabilization transport services throughout the city via the emergency medical services division of the Fire Department. The City sets the fee based on the cost of transportation and stabilization services. The ambulance fee is reviewed on an annual basis during the budget process. Texas state law dictates a "profit" cannot be made from services rendered to citizens.

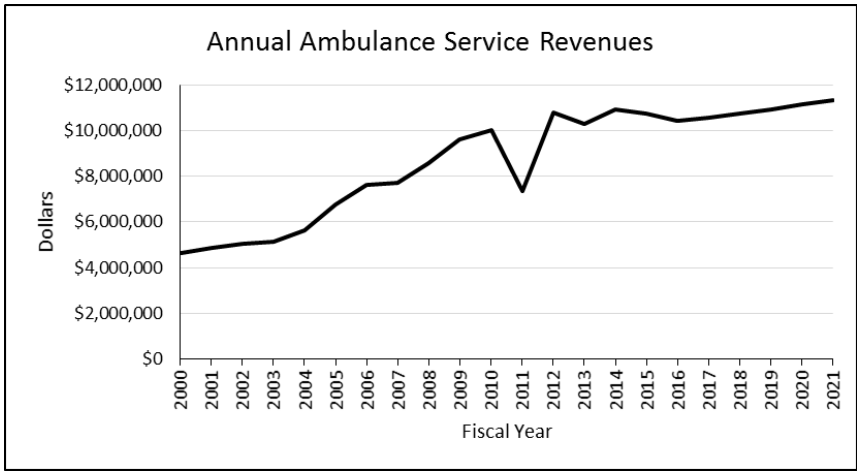
Analysis and Assumptions

Fees are determined by projecting the expected number of medical transports to hospitals. Medical transports have now been redefined as medical incidents. The fee schedule is primarily based on a flat fee implemented in the fiscal year which is reviewed annually and increased based on a Consumer Price Index. A third party administrator collects the revenue and guarantees a collection rate of 40%. Ambulance revenue decreased slightly from $10.90 million to $10.75 million from FY2014 to FY 2015, a decrease of $158,464. For FY 2016, ambulance collections were expected to remain flat compared to the FY 2015 budget. For FY 2017, the revenue stream is expected to decrease slightly by $73,559, or 0.70% compared to the FY 2016 budget.

Ambulance Collections							
	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
General Fund	$10,303,042	$10,905,842	$10,747,378	$10,562,066	$10,562,065	$10,488,506	-0.70%



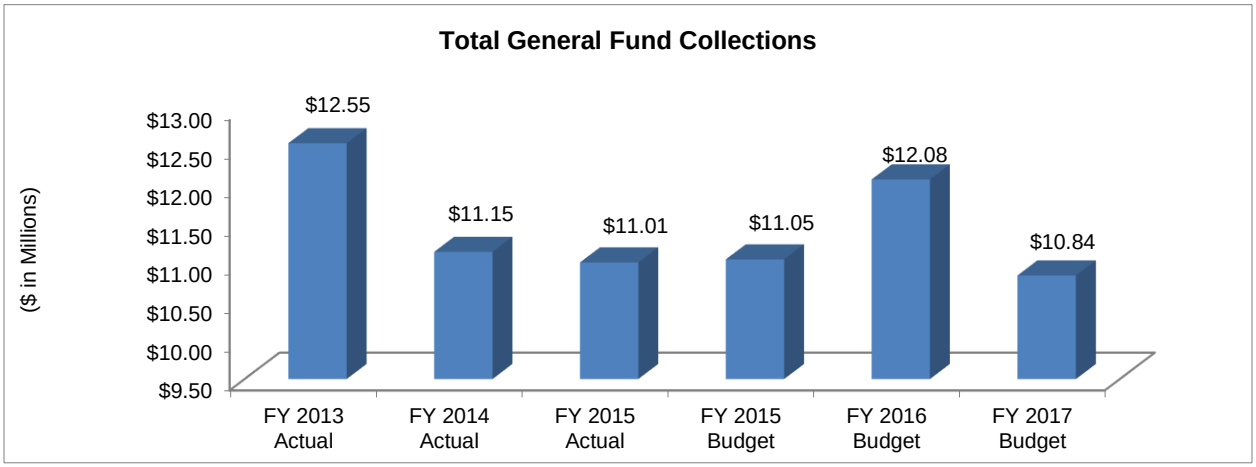
Ambulance service fee collections are affected by demographic expansion, healthcare emergencies, and vehicular accidents. As shown in the graph, revenues in this category are expected to increase gradually over the next few years, until reaching $11.3 million in FY 2021.



Fines and Forfeitures

This group includes revenues that are directly related to Class C misdemeanors and civil parking citations issued within the city limits and handled by the El Paso Municipal Court. For the convenience of the public, there are five payment locations throughout the city and citations may also be paid online through the City's website. In addition to traffic and parking citations, fines for running red lights and narcotics reimbursements are collected by the Police Department and parking violations within the El Paso International Airport are collected by the Aviation Department. All revenues except the ones related to El Paso International Airport parking violations and red light camera violations are collected in the General Fund. Fines and Forfeitures make up 1.64% of the All Funds revenue with a total budget of $13.8 million.

However, for discussion purposes we will focus only on General Fund revenues in this group. Periodically, the city offers an amnesty event and usually in these years the City is able to generate higher revenues. The accompanying graph shows decline from FY 2013 to FY 2014. For FY 2016 the revenues are expected to increase by $1.3 million or 9.37% which is due to expectations that FY 2016 will recognize higher than usual collections during the fiscal year.

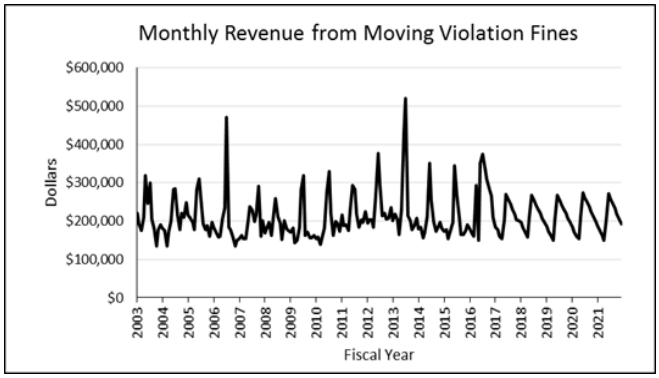


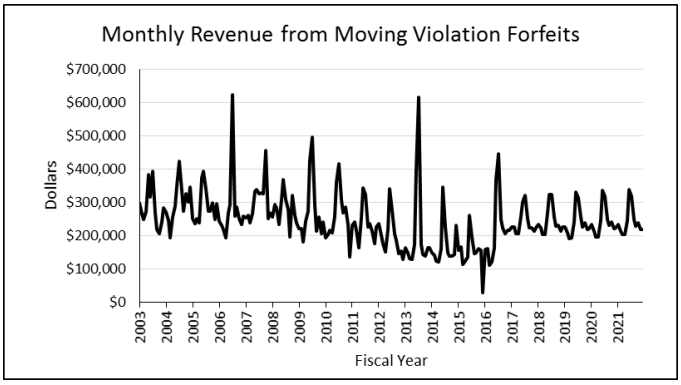
Selected Municipal Fines

The three most substantial revenue sources in this category are: 1) moving violation fines, 2) moving violation forfeits and 3) liability insurance violations.

Selected Municipal Fines							
	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
Moving Violations Fines	$2,959,444	$2,439,508	$2,393,084	$2,412,719	$3,035,700	$2,382,041	-21.53%
Moving Violations Forfeits	2,212,366	2,071,751	1,793,597	2,162,929	1,913,711	1,906,749	-0.36%
Liability Insurance Violations	2,328,926	1,611,734	1,522,477	1,540,613	1,867,520	1,535,640	-17.77%
Total Collections	$7,500,736	$6,122,993	$5,709,158	$6,116,261	$6,816,931	$5,824,430	-14.56%

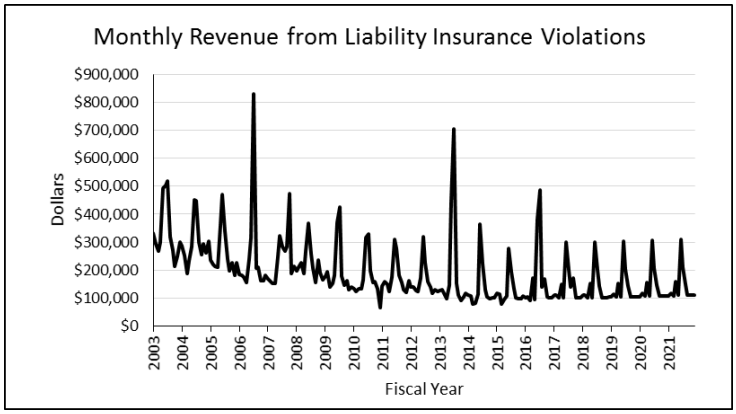
Moving violation fine revenues are influenced by the number of vehicles on public thoroughfares and by various other social and demographic factors. In addition, these revenues have been directly and positively impacted by the amnesty periods in the past. However, since the amnesty periods are not planned several years ahead the UTEP's long term econometric model is excluding them from the FY 2018 – FY 2021 outlook. Therefore, these future years are expected to remain stable (around $2.5 million) in nominal terms as in the past.





Moving violation forfeits revenues have been on a downward trajectory in the recent years. This trend is expected to continue in FY 2017. There is an expectation (according to UTEP long term econometric model) that this trend will stagnate or remain status quo in coming years averaging $2.9 million annually through FY 2021.

Like moving violation revenues, fines for liability insurance violations are correlated with a variety of socio-economic and demographic variables including vehicle ownership. Revenues from this source have generally tended to decline over the last decade, and fell sharply in FY 2014 after spiking in FY 2013. The estimated revenue for FY 2017 shows a decrease of 17.77% due to an amnesty period provide in FY 2016. The revenues are projected to stabilize moderately over the course of the next few years reaching $1.71 million in FY 2021.



Licenses and Permits

License and permit revenues include fees charged by the City for different types of permits and licenses issued by the city to the requestor. FY 2017 estimated total budget for licenses and permits is 1.64% of total all fund revenues or $14,726,767. Nearly 90% of licenses and permit revenue is collected in the General Fund. General construction permits make up the largest share (around 68%) of this group from which building permits and residential building permits are the highest and make up around $4.2 million annually. Estimates for construction permits are based on the city's projected growth, mortgage interest rates, and local economic conditions. Other significant permits/licenses included in this group are: taxi cab operating permits, alarms licenses, alcoholic beverage licenses, food establishment licenses, food management school fees, home improvement contractor fees, residential building permits, fire inspections fees, and hazmat fees.

Licenses and Permits by Fund

	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
General Fund	$11,795,248	$12,249,372	$12,973,477	$13,401,926	$12,574,324	$12,956,767	3.04%
Non-General Fund	1,523,008	1,817,885	1,632,205	1,412,467	1,492,554	1,770,000	18.59%
	$13,318,256	$14,067,257	$14,605,682	$14,814,393	$14,066,878	$14,726,767	4.69%

Building Licenses and Permits Revenue

During the FY 2015 budget process, City Council elected to recoup the cost of service from the development community in lieu of continuing to subsidize development through the use of other General Fund revenues. As a result, several subdivision plan review and inspection fees were increased. Concurrently, the city has continued to experience an increase in commercial development which started in FY 2013 and is projected to continue well through FY 2017. Also of note is the separation of Residential Building Permits from the individual disciplines. It was determined that all trades should be paid and pulled separately; resulting in variances at the account level for Electrical, Mechanical, Plumbing, and Residential Building Permits.

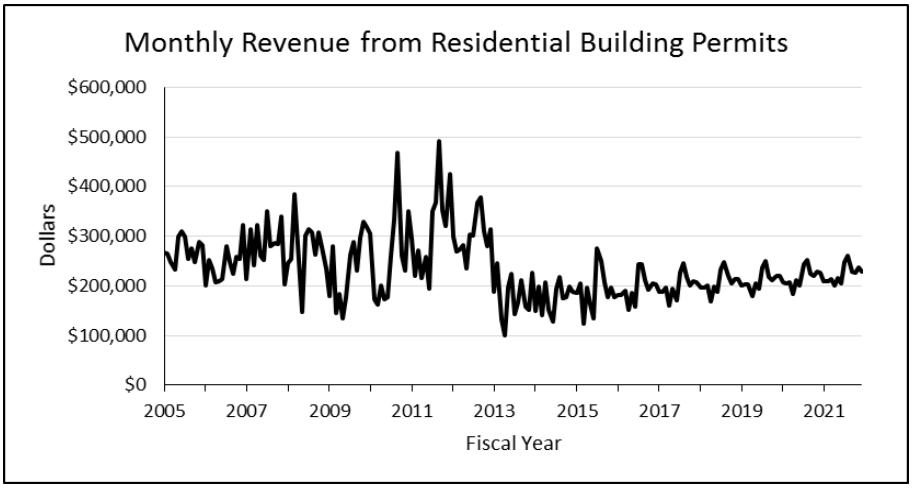
Analysis and Assumptions

For FY 2017 most of the fees remained the same as in FY 2016. There was a slight adjustment to some of the commercial building permits fees which were rounded down to incentivize building activity and to make the invoicing process easier. As a consequence, the City estimates lower revenue collections in FY 2017. However, since positive commercial development is expected to continue, the City expects this short term decline will turn positive in subsequent years.

Selected Building and Permits Revenue

Permit Type	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
Building Permits	$1,931,489	$2,056,634	$2,124,179	$2,310,000	$2,129,999	$2,000,000	-6.10%
Demolition Permits	24,260	20,816	19,982	17,000	15,000	25,000	66.67%
Electrical Permits	1,330,860	1,444,728	1,540,727	1,530,000	1,465,000	1,750,000	19.45%
Grading Permits	187,875	172,860	189,236	190,300	185,000	185,000	0.00%
Mechanical Permits	863,325	917,648	998,578	945,000	945,000	1,045,000	10.58%
Plan Review Fees	214,629	525,154	760,270	345,000	615,000	675,000	9.76%
Plumbing Permits	734,048	790,571	829,791	780,000	845,000	850,000	0.59%
Roofing Permits	367,015	424,317	512,149	400,000	400,000	550,000	37.50%
Zoning Board Fees	31,575	26,799	36,244	24,000	30,000	27,000	-10.00%
Subdivision Permits	300,658	327,891	260,367	458,000	350,000	220,000	-37.14%
Residential Building Perm.	2,142,479	2,122,420	2,291,330	2,810,506	2,200,000	2,200,000	0.00%
Total Selected Revenue	$8,128,213	$8,829,838	$9,562,853	$9,809,806	$9,179,999	$9,527,000	3.78%

This is in accordance with UTEP long term econometric model which projects that residential building permit revenue will reach $2.7 million by FY 2021 although it points out that this is one of the most cyclical revenue categories to forecast.



Intergovernmental Revenues and County Participation

These revenues are received from state/federal grants and from other governmental entities for joint programs managed by the City. Federal and state grant proceeds are based on grant awards if available or on estimates based on information provided by the grantors. FY 2014 experienced one of the highest Federal Grant Proceeds amounts in recent City of El Paso history. This was predominantly due to Sun Metro receiving grants for construction and to purchase buses for BRIO, the Rapid Transit System on Mesa Street. As expected, in FY 2015 the City experienced a decrease of $18,763,675 from FY 2014. The same conservative approach was applied to grant proceeds for FY 2017 with consideration given to lower funding for Community Development Block Grant programs, but an increase in Federal Grant Proceeds. As the federal government continues to experience difficulty in achieving spending controls, municipal governments are expected to continue seeing declining funds for community programs. The inter-local tax collection revenue is derived from agreements for tax collection services provided by the City's Tax Office to all taxing entities within El Paso County. The revenue is based on the cost of providing the service times the number of parcels taxed under each taxing entity. The HTH agreements and County Participation are agreements with the County of El Paso and five municipal entities for health services provided by the Department of Public Health. The municipal health agreements are based on the number of units multiplied by the cost for providing such services and these agreements are negotiated on an annual basis.

Intergovernmental Revenues							
	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
Federal Grant Proceeds	$21,256,818	$55,597,143	$37,698,692	$10,113,742	$9,551,620	$17,169,488	79.75%
State Grant Proceeds	21,035,258	20,639,644	19,568,581	15,773,433	14,611,225	12,630,060	-13.56%
Local Grant Proceeds	1,013,764	1,113,458	1,879,621	325,870	179,498	368,459	105.27%
City Match of Grant Proceeds	1,615,135	1,299,461	465,359	1,083,760	666,988	0	-100.00%
Interlocal Tax Collection Agreements	1,439,202	1,494,960	1,447,785	1,527,000	1,631,261	1,818,346	11.47%
Interlocal Agreements - HTH	763,861	942,811	1,263,764	996,640	1,078,101	1,346,262	24.87%
Total	$47,124,038	$81,087,477	$62,323,802	$29,820,445	$27,718,693	$33,332,614	20.25%

County Participation							
	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
County Participation	$448,013	$2,012,144	$630,388	$556,126	$400,870	$400,871	0.00%
Total	$448,013	$2,012,144	$630,388	$556,126	$400,870	$400,871	0.00%

Non-Operating Revenues

Non-Operating revenues, by definition, are revenues that are not directly related to a fund or a specific program. Included in this category are investment interest, rents, leases, and other revenues. Other revenues accounted for in restricted funds are those attributed to the City's self-insurance funds and program income earned in Housing and Urban Development activities. Self-insurance funding is derived using actuarial tables to determine financial needs without adversely affecting the contribution made by activities/programs in the General Fund.

Rents and Other

The Rents and Other group includes rental and lease revenues as well penalties and interest, donations, claims settlements, and restitution. This group (except for rental and lease revenue where the city is using current lease agreements to estimate future years) is highly unpredictable and does not have common patterns between the years and trends. The City employs a conservative approach toward projecting these revenues and relies highly on departments' expertise.

Selected Rents and Other Revenue

	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
Facility rentals revenue	$872,852	$833,928	$843,563	$1,977,151	$1,971,592	$1,794,486	-8.98%
Property lease revenue	1,038,647	937,182	1,017,368	1,038,643	1,038,643	1,097,258	5.64%
Donations	339,671	973,372	631,347	441,806	155,305	206,700	33.09%
Penalties and interest	10,873,193	550,726	584,597	125,084	114,602	139,729	21.93%
Proceeds-sale of used equipment	443,939	266,517	1,041,592	96,003	87,039	950,000	991.46%
Claims settlement	46,052	29,566	36,833	0	0	35,835	0.00%
Restitution	38,089	9,845	4,301	20,835	0	5,000	0.00%
Total	$13,652,443	$3,601,136	$4,159,601	$3,699,522	$3,367,181	$4,229,008	25.59%

Other Sources (Uses)

This category classifies revenue transferred in from other sources and tracks indirect costs reimbursed to the General Fund. The calculation of the indirect costs is based on an annual study done by an outside consultant and measures specific factors such as wear and tear on the streets caused by heavy duty vehicles used to provide services, city wide contracts, shared personnel, and specific agreements and/or policies. This group also includes the costs for issuing bonds including bond refunding, proceeds from the sale of land, and loan proceeds. These revenues are not included in the operating budget since they are developed through Capital Improvement Program and debt planning budgeting process. For comparison purposes, Capital Project and Indirect Cost Recovery are included in this group.

Selected Transfers to the General Fund

	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
Airport IDC	$1,572,083	$1,272,979	$1,299,049	$1,083,655	$1,691,407	$1,691,408	0.00%
Mass Transit IDC	3,300,000	3,340,800	3,463,258	3,340,800	3,679,694	3,679,695	0.00%
Solid Waste Transfer	3,411,066	4,089,739	4,577,696	4,646,611	5,094,748	4,582,179	-10.06%
Transfer-Bridges	9,549,240	12,563,488	11,873,692	11,776,675	13,000,000	13,000,000	0.00%
Capital Proj.Reimb	4,394,365	6,128,813	5,180,754	5,520,200	5,520,236	4,679,231	-15.23%
Public Health IDC	1,232,659	1,048,744	1,361,093	1,228,631	1,075,145	1,075,145	0.00%
Total	$23,459,413	$28,444,563	$27,755,541	$27,596,572	$30,061,230	$28,707,658	-4.50%

SIF Revenues

The City provides employee health and workers' compensation benefits under its self-insurance programs. Employee health and workers' compensation benefit liabilities are accrued in the Internal Service Funds based upon actuarially determined estimates of the aggregate liability for unpaid benefits. The city records all health and workers' compensation claims liabilities, including an estimate for claims incurred but not reported. In addition, the City has a stop-loss policy for health claims. The City is subject to the State of Texas Employment Commission Act. Under this act, the city's method for providing unemployment compensation is to reimburse the State of Texas (State) for claims paid by the State. Activity for certain self-insurance programs is recorded in the city's Internal Service Self-Insurance Fund. Assets and obligations related to employee health benefits, workers' compensation, and unemployment compensation are included in the Self-Insurance Fund. The City is self-insured for general liability (excluding the Mass Transit Department's fleet of vehicles and liability insurance for the Airport). Expenditures for these liabilities are accounted for in the General Fund, which pays any liabilities incurred. Additionally, the city maintains insurance policies acquired from independent insurance carriers for property insurance, errors and omissions insurance, and auto liability insurance coverage for some of the City's fleet of vehicles.

SIF Revenues

	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
City - Employee Deductions	$6,988,741	$8,192,352	$8,194,758	$9,160,893	$8,914,450	$9,936,176	11.46%
Fire - Employee Deductions	-75	1,818,317	2,094,287	1,889,721	2,198,146	2,348,443	6.84%
Police - Employee Deductions	2,991	2,408,133	2,773,568	2,364,244	3,667,258	3,866,449	5.43%
Retirees Deductions	372,392	0	327,736	5,740,810	4,535,204	0	-100.00%
City - Employer Contribution	13,689,792	13,210,157	14,442,718	13,036,940	14,713,294	15,697,624	6.69%
Fire - Employer Contribution	400	6,908,224	7,179,891	6,483,353	6,422,654	7,656,000	19.20%
Police - Employer Contribution	6,843,265	8,494,142	6,190,670	8,111,374	4,920,846	5,855,000	18.98%
Workers Compensation Contribution	3,368,521	9,863,538	9,364,481	9,136,416	11,555,029	11,830,773	2.39%
Unemployment Contributions	138,741	510,135	322,410	294,452	326,153	292,692	-10.26%
Life Insurance City Contribution	224,032	376,842	427,653	440,524	452,649	457,599	1.09%
Dental City Contribution	19	60,480	-12,446	0	0	0	0.00%
Dental Employee Deduction	59,043	197	-48,010	76,320	80,336	75,278	-6.30%
Vision City Contribution	0	241	0	735,489	743,801	623,795	-16.13%
Dental Deduction - Active City	1	0	0	0	0	0	0.00%
Workers Compensation Payback	1,954	742,899	656,139	300,000	0	0	0.00%
Pension Fund Earnings	201	0		0	0	0	0.00%
Pension Payback-Int Portion	22	0		0	0	0	0.00%
Total	$31,690,040	$52,585,657	$51,913,856	$57,770,536	$58,529,820	$58,639,829	0.19%

Enterprise Revenues

Enterprise funds or proprietary funds are used to account for an activity for which a fee(s) is charged to external users for goods and services. The City of El Paso reports activities for the El Paso International Airport, Environmental Services, Mass Transit-Sun Metro, and International Bridges under an enterprise form.

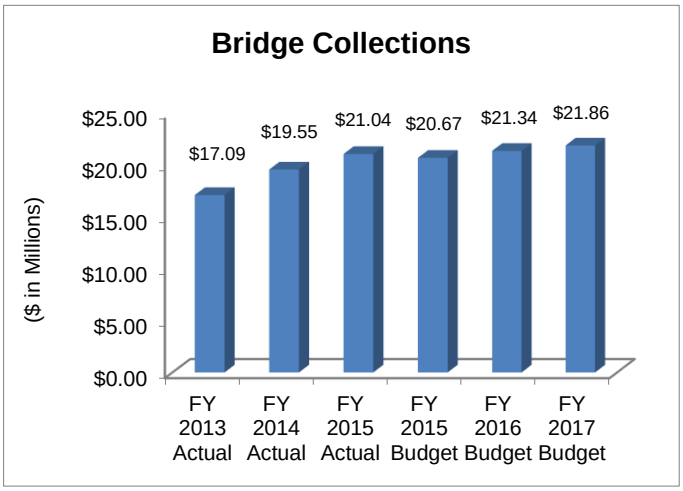
Enterprise Revenues by Department							
	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
Aviation	$44,375,088	$41,293,933	$44,479,334	$45,256,328	$45,436,654	$46,012,116	1.27%
Mass Transit - Sun Metro	20,981,635	21,732,496	9,846,933	22,565,800	22,924,700	21,600,883	-5.77%
International Bridges	17,086,988	19,515,140	21,043,669	20,749,506	21,421,770	21,863,933	2.06%
Environmental Services	52,610,595	54,201,400	62,955,280	61,549,806	60,896,888	43,633,800	-28.35%
Total Enterprise Revenues	$135,054,306	$136,742,969	$138,325,217	$150,121,440	$150,680,012	$133,110,732	-11.66%

International Bridges Crossing Fees

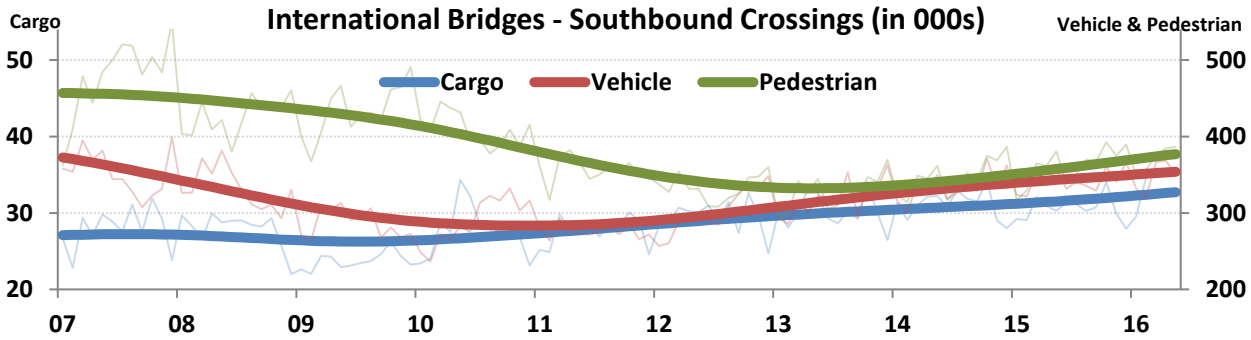
The City of El Paso borders Ciudad Juárez, Mexico and has bridges joining the two communities which puts the City in a unique position to generate General Fund revenue from the operation of those bridges. The bridges allow for commercial and passenger vehicle crossings as well as pedestrian crossings for ease of accessibility between the neighboring cities. Fees are collected at the port of entry for vehicles and pedestrians heading south into Mexico. The City's bridges are 1) the Stanton Bridge located downtown allowing southbound passenger vehicles and pedestrians as well as a dedicated lane allowing northbound traffic using the Sentri-Card; 2) the Paso Del Norte Bridge located downtown which allows for northbound passenger vehicles that do not pay but allows northbound and southbound pedestrians with southbound traffic paying a fee; and, 3) the Ysleta-Zaragoza Bridge located on the east side of the city which requires payment for southbound pedestrians, passenger, and commercial vehicles. The following table depicts the rates in effect for a particular fiscal year as approved by City Council. The passenger and commercial fees were increased by $0.50 during FY 2014 and are designated towards to a public-private Partnership the City entered into with the Customs and Border Protection Agency which aims to expedite wait times at the bridges.

Analysis and Assumptions

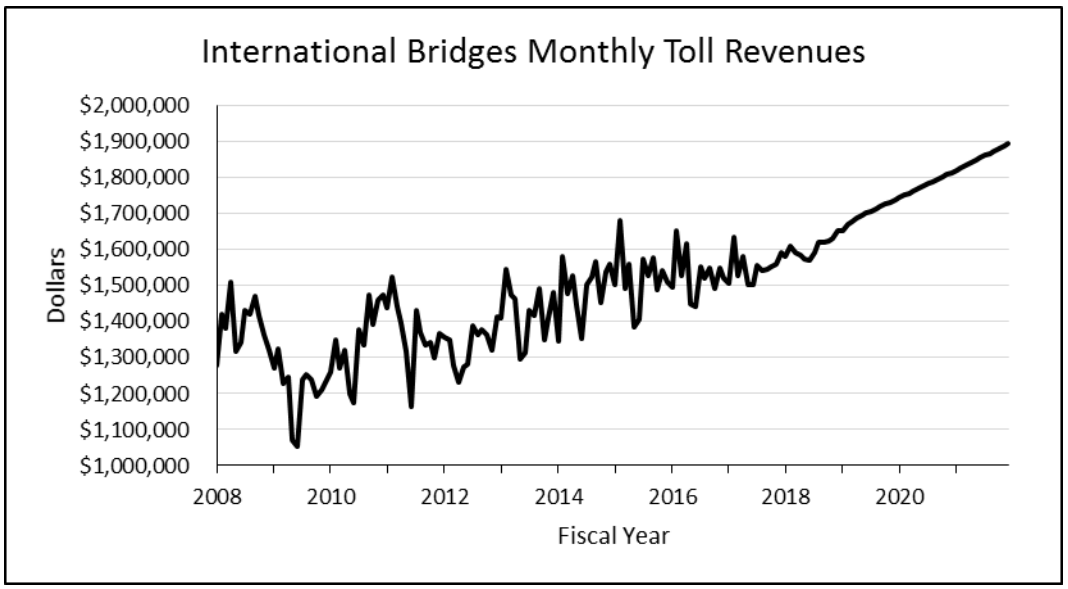
Factors considered in the estimation of future revenue streams are economic and market trends affecting both Cuidad Juárez, Mexico and the city, annual and monthly crossing trends, types of crossings, and the corresponding fees have charged. Collected revenues for FY 2015 increased by $1.5 million or 7.7% compared to FY 2014 actual collections. Pedestrian and passenger vehicle crossings are beginnning to improve slightly, particularly for commercial vehicles. For FY 2016, collections were expected to be $21.3 million, or increase of 3.2%. The FY 2017 estimated amount is $21,863,933 or an increase of $525,412 as the result of natural growth in the number of bridge crossings.



International Bridges Revenue							
	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
Crossing Revenue	$17,086,988	$19,546,218	$21,043,669	$20,670,221	$21,338,521	$21,863,933	2.46%



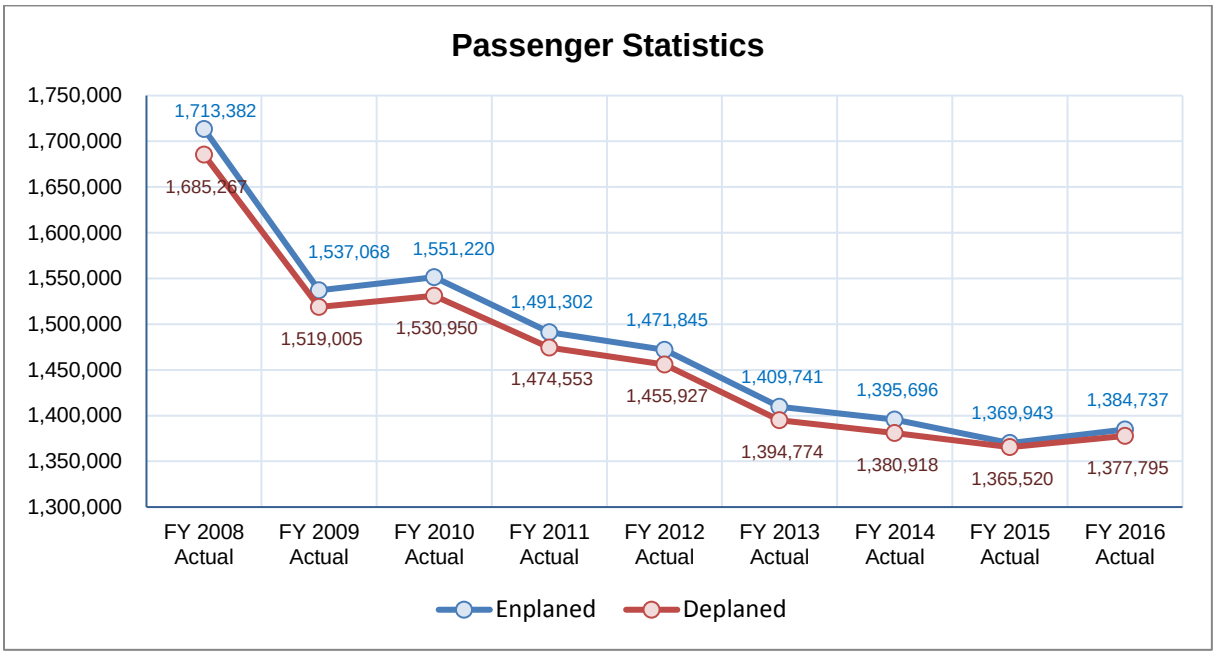
The long-term outlook for crossing revenue looks extremely well. This revenue source is affected by metropolitan economic activity on both sides of the river, tolls charged, population growth, crime levels, and the effective purchasing power of the peso. Those variables frequently overcome the historical seasonal patterns that generally characterize tolled, southbound international bridge crossings. As can be seen in the following graph bridge toll collections are forecast to reach $19.3 million in FY 2018 and continue increasing until reaching $22.3 million in FY 2021.



Aviation Revenues

El Paso International Airport (EPIA) is located six miles east of downtown El Paso and just south of Ft. Bliss. EPIA provides passenger and air cargo service to a two-nation region, including West Texas, Southern New Mexico, and northern Mexico. The El Paso International Airport owns nearly 7,000 acres of land and earns rental revenue from multiple businesses such as golf courses, hotels, and business parks. In addition, EPIA owns one of the largest air cargo facilities along the U.S./Mexico border and benefits from a high level of air cargo activity supporting maquiladoras in neighboring Ciudad Juárez, Mexico. El Paso International Airport is one of very few airports in the country that operates on a budget surplus.

Passenger Statistics							
	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	Variance
Enplaned	1,491,302	1,471,845	1,409,741	1,395,696	1,369,943	1,384,737	1.08%
Deplaned	1,474,553	1,455,927	1,394,774	1,380,918	1,365,520	1,377,795	0.90%
Total Passenger Count	2,965,855	2,927,772	2,804,515	2,776,614	2,735,463	2,762,532	0.99%



Analysis and Assumptions

Factors considered when estimating future revenue streams from passenger, air cargo service, and retail services include real estate market trend analysis, economic trends, and negotiated contracts which range from airline contracts to commercial building rentals. In FY 2013, City Council approved a new Customer Facility Charge (CFC) of $3.50 per day/rental car transaction to finance the construction of a new Consolidated Rental Car Facility. The City celebrated the official Dedication Ceremony for its new Rental Car Center on Thursday, July 7, 2016. The revenue derived from the CFC fee is estimated at $3.3 million per year. In FY 2016 City Council increased Signatory Terminal Space Rental revenue by $0.7 per square foot per year and Non-Signatory by $0.89 per square foot. EPIA had experienced declining passenger enplanements and deplanements since the financial crisis in 2009. This trend has recently begun to shift in the positive direction as an increase was experienced in both enplanements and deplanements in FY 2016.

Selected Airport Revenues							
	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
Customer Facility Charge	$3,405,024	$3,216,974	$3,344,072	$3,300,000	$3,289,999	$3,300,000	0.30%
Building Leases	1,652,737	1,446,888	1,451,886	1,498,000	1,972,634	1,657,460	-15.98%
Parking Lot Fees	6,236,539	5,611,223	6,166,460	6,573,545	6,072,641	6,300,000	3.74%
Scheduled Landing Fees	2,924,731	1,841,067	3,895,971	3,417,614	3,417,614	3,417,614	0.00%
Terminal Space Rental	5,689,482	4,832,290	4,304,447	5,449,000	5,449,000	5,397,500	-0.95%
Food and Beverage	1,389,375	1,425,083	1,386,828	1,400,535	1,372,307	1,411,343	2.84%
Airport Car Rentals	4,355,378	4,292,905	4,324,089	4,330,000	4,340,000	4,300,000	-0.92%
Ground Rentals	7,316,863	7,692,045	8,095,403	8,011,743	8,114,743	8,620,199	6.23%
Golf Course Green Fees	1,079,555	1,007,923	1,079,508	1,044,325	1,044,325	1,060,416	1.54%
Cargo Landing Fees	750,684	693,866	875,916	908,174	908,174	908,174	0.00%
Passenger Facility Charges	5,465,333	5,258,851	5,417,130	5,510,551	5,510,551	5,839,000	5.96%
Total Selected Revenues	$40,265,701	$37,319,115	$40,341,710	$41,443,487	$41,491,988	$42,211,706	1.73%

Mass Transit



The City of El Paso operates a mass transit system that provides public transportation within the city limits and service to El Paso County and the City of Sunland Park, New Mexico through Federal Transit Administration (FTA) funding and service agreements with the entities. The transit system provides both fixed route and on-demand paratransit service to residents. The system is funded mainly through a half cent sales tax, fares, and funding from the FTA. The transit system has completed various service improvements such as the building of transfer centers, investment in new buses, start of the Brio Mesa Rapid Transit System (RTS), design of the Alameda, Dyer, and Montana RTS and starting the design for streetcar project. To fund the service improvements the Mass Transit Board authorized a fee increase during FY 2011 that changed the $1.25 fixed-route fare to $1.50 while the student and military fees were restructured.

Analysis and Assumptions

Factors considered in the estimation of future revenue streams are economic and market trends affecting both Cuidad Juarez and the City of El Paso, annual and monthly ridership trends, and the corresponding fees charged. Additionally, subject matter experts are consulted when an increase in fees is proposed in order to determine the effect on ridership.

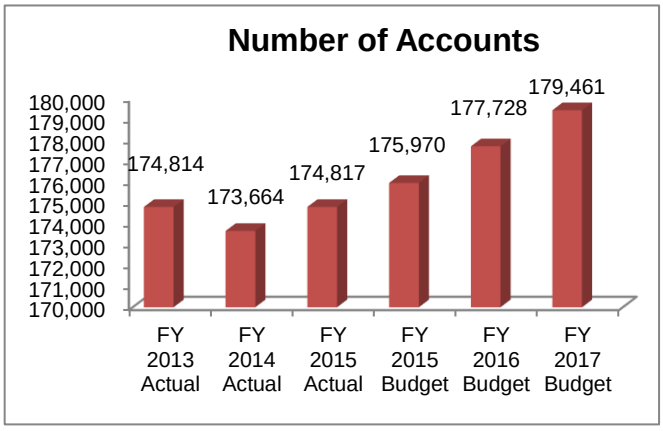
Fare collections have been in upward trajectory in the last several years. After the completion of major capital investments in the form of new bus shelters, newly constructed transfer centers, and especially new rapid transit systems coming online the ridership has increased slightly but not at the expected pace. Analytical tools and mass transit experts determined that for FY 2011 the rate increase would affect ridership negatively by about 0.3%, but actual fare box revenue generated a 5% increase with an overall 9.4% increase across all fare types. In FY 2012, bus service hours increased 29 hours a week by extending night hours and adding routes. With no fee increase in FY 2013 and FY 2014, the revenues were relatively flat when compared to FY 2012. The budget for FY 2016 included a positive outlook on ridership increasing, however this did not occur as expected. Additionally, the Mesa BRIO, the first corridor in the Rapid Transit System, began operation in November of 2014 which was anticipated to be a large factor in the expected revenue increase. However, we utilized a conservative approach during FY 2017 budget development which resulted in a small decrease in fare box revenues, but an expected increase in ticket sales.

Mass Transit Statistics							
Fare Type	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget	Variance
Ridership Fixed Route	16,589,851	16,459,000	16,592,000	15,954,000	14,700,000	15,000,000	2.04%
Demand Response	194,111	250,838	298,809	310,314	317,109	325,000	2.49%
Sunland Park Ridership	136,113	130,254	124,328	115,926	108,168	100,000	-7.55%
El Paso County Ridership	66,219	71,027	69,641	68,875	45,010	50,000	11.09%
Ticket / Passes Sales	428,864	346,997	333,083	316,056	339,912	350,000	2.97%
Ticket - Demand Response	90,325	98,525	103,702	110,875	120,291	125,000	3.91%
Tokens	65,549	61,033	97,603	70,852	42,886	50,000	16.59%

ENTERPRISE REVENUES	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget	Variance
FARE BOX REVENUE	8,284,601	8,299,502	7,754,527	9,390,000	9,350,000	8,000,000	-14.44%
TICKET SALES	567,393	616,962	865,953	613,000	799,700	900,000	12.54%
TROLLEY TOKEN SALES	85,724	97,603	70,852	93,000	75,000	75,000	0.00%
LIFT BUS - TICKETS	252,583	263,495	280,015	267,000	275,000	300,000	9.09%
SR. CITIZEN BUS PASS	151,775	134,508	137,487	150,000	150,000	140,000	-6.67%
LIFT BUS REVENUE - FARE	277,350	275,328	296,566	270,000	275,000	300,000	9.09%
NON-TRANSPORTATION	136,302	112,367	128,648	162,800	350,000	340,000	-2.86%
UNION DEPOT LEASE	32,670	73,470	73,470	20,000	50,000	75,000	50.00%
FTA SUBSIDY	11,134,535	11,630,000	179,089	11,500,000	11,500,000	11,370,883	-1.12%
FARE BOX COUNTY	55,318	41,295	20,088	50,000	50,000	50,000	0.00%
FARE BOX SUNLAND PARK	3,384	37,423	40,238	50,000	50,000	50,000	0.00%
TOTAL ENTERPRISE	20,981,635	21,732,495	9,846,933	22,565,800	22,924,700	21,600,883	-5.77%

Solid Waste Services

The City of El Paso's Environmental Services Department operates as an enterprise fund and offers residential collection of refuse throughout the city. As a self-sustaining enterprise fund, a fee is paid by customers to recoup the cost of weekly curbside garbage collection and maintenance costs associated with the landfills that are owned and operated by the City. Revenue projections are based on the number of households receiving refuse collection service and the historical growth rate of the number of new residential homes built while adjusting for any change in the service fee.



For FY 2014, the number of customer accounts decreased by 1,150 from FY 2013. During the same time period, the collections showed a decline of 10.5% or $3.8 million. This was due to how the payments were recorded. Previously the payments were a recorded month late but the decision was made to accrue them thus one fewer payment was “received” in FY 2014. For FY 2015, City Council approved an increase to the monthly residential garbage collection fee from $16.00 to $17.00. The collections increased by $5.6 million from FY 2014 as a result of the fee increase. For FY 2016, collections were projected at $38.8 million and for FY2017 expected to remain relatively flat. Customer accounts are estimated to increase by 1% or 1,733 for a total of 179,461 in FY 2017.

Solid Waste Collections							
	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Variance
Garbage Collection Billings	$36,223,293	$32,408,679	$37,964,981	$38,785,076	$38,785,075	$38,543,000	-0.62%

ALL SOURCES REVENUE DETAIL

Description	FY2014 Actual	FY2015 Actual	FY2016 Budget	FY2017 Budget
PROPERTY TAXES				
Real Property Tax Collections	$215,935,662	$224,410,986	$239,379,273	$253,834,030
Personal Prop Tax Collection	100,611	103,957	0	0
Special Fees Deling Tax Collec	940,071	890,169	918,098	918,098
TOTAL PROPERTY TAXES	**$216,976,344**	**$225,405,112**	**$240,297,371**	**$254,752,128**
DELINQUENT TAXES				
Penalties Prop Tax Collection	1,958,891	1,845,444	151,446	181,114
TOTAL DELINQUENT TAXES	**$1,958,891**	**$1,845,444**	**$151,446**	**$181,114**
SALES TAXES				
Sales Tax	$117,014,847	$122,155,623	$124,499,426	$131,473,589
Hotel Occupancy Tax	9,186,633	10,241,349	9,730,000	10,150,000
Hotel-Motel 2% Approved Venue	337,584	0	0	0
Mixed Beverage Tax	2,127,729	2,228,586	2,125,117	2,279,125
Bingo Tax	55,755	52,356	48,440	70,000
Hotel Motel Tax Penalty Int	33,805	54,361	0	0
Motor Vehicle Rental Taxes	3,039,098	3,212,916	3,000,000	3,000,000
TOTAL SALES TAXES	**$131,795,451**	**$137,945,191**	**$139,402,983**	**$146,972,714**
FRANCHISE TAXES				
Other Franchise Fees	$150,050	$152,176	$48,800	$163,911
Pipeline Easements	552,207	550,708	552,150	550,750
Texas Gas Service	3,287,982	5,554,898	6,018,448	6,018,448
Time-Warner	3,539,350	3,478,266	3,368,100	3,362,010
El Paso Water Utilities	10,621,045	14,358,001	14,312,756	15,895,367
AT&T	6,142,819	5,991,169	5,399,856	5,537,907
OneOk	1,165,313	966,690	1,167,729	945,703
Electric Company	19,445,436	18,824,284	19,976,252	21,168,628
Telecom Franchisees	2,675,963	3,028,143	2,865,956	3,665,797
Environmental Services Franchise	0	4,619,658	4,402,010	4,800,000
TOTAL FRANCHISE TAXES	**$47,580,166**	**$57,523,992**	**$58,112,057**	**$62,108,521**
CHARGES FOR SERVICES				
Reimbursed Overtime	$0	$1,049,704	$0	$1,074,020
Reimbursed Expenditures	23,056,142	25,304,577	6,992,304	7,373,462
Charter Service Revenue	0	21,574	0	0
Reimbursed Damages	120,999	64,188	0	0
Food Estab Site Assessment	103,381	75,913	92,000	75,000
Ambulance Service Revenue	10,892,614	10,765,972	10,637,066	10,513,506
Misc Lab Tests	1,250	150	0	0
Primary Care Tb Clinic	8,445	15,189	0	8,000
County Food Safety	120,167	110,512	95,000	95,000
Overseas Immunizations	50,022	37,996	40,000	40,000
Animal Impoundment Fees	169,846	198,201	168,000	214,500
Dental Clinic Fees	290,961	267,428	400,000	250,000
Std Clinic Visit	150,381	149,396	135,000	135,000
Lab Tb-Mycology Tests	29,698	31,225	30,000	15,000
Milk and Dairy Lab Tests	28,490	23,384	25,000	21,000

Description	FY2014 Actual	FY2015 Actual	FY2016 Budget	FY2017 Budget
CHARGES FOR SERVICES (CONT.)				
Water Lab Tests	$77,367	$71,585	$70,000	$70,000
Animal Adoptions	0	2,330	242,604	100,000
Spay Neuter Clinic Socorro	0	0	297,630	172,800
Garbage Collection Billings	32,408,679	37,964,981	38,785,076	38,543,000
Landfill Fees	4,126,711	4,664,510	4,050,000	4,550,800
Recycling Revenues	1,126,989	831,139	650,000	100,000
Special Waste Removal Fees	139,286	117,866	160,728	120,000
Weed Removal Charges	303,174	275,800	178,858	300,000
Sale of Used Oils	23,306	30,397	0	0
Service Fees	13,600	21,414	0	0
Zoo Admission Revenue	2,022,035	2,224,219	2,428,532	2,362,500
General Admissions Revenue	563,336	556,965	628,950	559,950
Parking Fee Revenue	-2	197,741	1,550,000	1,300,000
Meter Revenue	1,099,206	1,352,719	1,213,350	1,451,750
Patching Street Cuts	20,831	32,912	20,000	20,000
City-Truancy Prev & Diversion	32,296	73,653	7,310	48,344
3rd Party Ins Bureau Veritas	0	88	0	0
Library Fees	133,395	109,044	84,500	68,927
Event Fees	37,476	53,423	99,915	106,920
Instructional Fees	507,200	525,361	479,760	499,930
Membership Fees	155,175	141,131	110,906	106,500
Child Care Services	370,994	396,553	521,100	472,757
Sales to the Public	4,048,341	2,067,195	3,041,403	3,484,500
Organized Sports Leagues Fees	922,765	878,024	1,064,530	1,001,030
Parks Department Revenue	0	3,110	0	0
Motor Pool Usage Fees	54,339	49,638	56,000	56,000
Equipment Maintenance Charges	10,453,327	10,742,381	10,453,326	10,953,326
Fuel and Lubricants Charges	7,800,209	6,116,890	9,200,000	8,700,000
Misc Charges-Sales to Depts	429,051	514,929	460,900	290,000
Indirect Cost Recovery	3,371,514	4,354,079	3,756,445	4,186,221
Environmental Fees	14,820,257	17,790,939	16,351,716	16,885,592
Tax Office Certificates	36,462	36,268	30,000	30,000
Gus and Goldie Royalty Revenue	2,500	1,992	2,500	2,500
Revenue Prog Income Fthb-567	894,048	1,270,717	1,273,772	350,000
Revenue Prog Income Single 568	474,520	771,836	1,242,054	510,000
Revenue Prog Income Multi -569	757,529	1,357,873	1,986,474	1,320,000
Revenue Prog Income Chdo-573	127,765	156,175	300,824	0
Public Infor Distribution Fee	27,378	18,880	2,500	2,000
Prep and Release of Liens	0	19,711	12,000	12,000
Bank Fees Credit Card Fees	116,379	133,657	96,000	120,856
Software Mntc Fee Accela	0	287,306	240,000	370,000
Misc Non-Operating Revenues	5,990,842	3,344,871	3,335,772	2,832,881
Photostats	347,227	373,550	305,894	205,894
Vending Machine Proceeds	75,645	96,964	35,200	35,000
Fees Required By Ordinance	15,942	0	0	0
Parkland Dedication Fees	545,551	508,003	0	0
Annual Registration Fee-Lobby	2,400	2,400	0	2,400
Water Lab Tests	77,367	71,585	70,000	70,000
Animal Adoptions	0	2,330	242,604	100,000
Spay Neuter Clinic Socorro	0	0	297,630	172,800
Garbage Collection Billings	32,408,679	37,964,981	38,785,076	38,543,000

Description	FY2014 Actual	FY2015 Actual	FY2016 Budget	FY2017 Budget
CHARGES FOR SERVICES (CONT.)				
Civic Center Revenue	0	100,000	0	0
Program Income	2,923,180	7,770,582	1,750,972	1,395,360
Transfer From Capital Projects	6,128,813	5,180,754	5,520,236	4,679,231
TOTAL CHARGES FOR SERVICES	**$139,204,129**	**$151,658,861**	**$130,982,107**	**$128,424,641**
FINES AND FORFEITURES				
Anticipated Warrant Fees	$247,346	$269,783	$247,329	$254,444
Moving Violation Fines	2,439,508	2,393,084	3,035,700	2,382,041
Public Inspection Violations	28,768	18,762	27,474	22,147
Health Code Violations	23,381	24,482	22,759	20,813
Animal Violations	72,229	84,567	72,198	84,266
Liability Insurance Violations	1,611,734	1,522,477	1,867,520	1,535,640
Misdemeanors	318,531	272,012	317,171	265,476
Misdemeanor Warrants	33,381	55,093	33,543	54,286
Moving Warrants	481,234	773,913	483,626	707,550
Arrest Fees - Moving Violation	457,832	444,884	457,315	442,177
Parking Court Costs	78,891	80,921	80,393	75,854
City Court Costs	303,244	268,483	302,899	251,593
Undistributed	14,017	22,395	0	20,000
Overpayment Muni Court Tickets	26,388	90,472	24,730	104,157
Special Expense Fee	643,598	672,983	643,476	601,966
Muni Court Bldg Security Fund	283,116	276,161	311,672	311,672
Moving Violation Forfeits	2,071,751	1,793,597	1,913,711	1,906,749
Parking Forfeits Fines	1,879,631	1,890,485	2,154,837	1,767,815
Appellate Docket Fees	2,895	2,274	2,895	1,807
Recoveries - Professional Bond	77,158	13,990	77,158	11,043
Muni Court Tech Fee Collection	377,156	367,935	415,118	415,118
Time Payment Fees- Muni Court	247,054	220,335	239,150	239,825
City - Fta	41,795	45,918	41,779	50,801
Narcotics Reimbursement Fee	5,229	6,497	7,000	7,000
Teen Court Revenue	30	0	0	0
Judicial Salaries- City	55,946	54,672	55,885	54,507
Red Light Camera Violations	1,115,962	1,096,167	1,000,000	1,200,000
Appeals Board Fees	1,145	4,099	0	4,000
TOTAL FINES AND FORFEITURES	**$12,938,949**	**$12,766,443**	**$13,835,338**	**$12,792,747**
LICENSES AND PERMITS				
Bldg Svcs Investigation Fees	$4,389	$845	$0	$0
Building Permits	2,056,634	2,124,179	2,130,000	2,000,000
Demolition Permits	20,816	19,982	15,000	25,000
Electrical Permits	1,444,728	1,540,727	1,465,000	1,750,000
Grading Permits	172,860	189,236	185,000	185,000
Mechanical Permits	917,648	998,578	945,000	1,045,000
Mobile Home Placement Permits	7,273	6,487	7,000	5,000
Plan Review Fees	525,154	760,270	615,000	675,000
TAS Plan Review Fees	22,116	68,335	0	50,000
Plumbing Permits	790,571	829,791	845,000	850,000
Roofing Permits	424,317	512,149	400,000	550,000

Description	FY2014 Actual	FY2015 Actual	FY2016 Budget	FY2017 Budget
LICENSES AND PERMITS (CONT.)				
Sidewalk and Driveway Permits	$28,412	$30,748	$21,000	$25,000
Signs Permits	119,842	125,728	120,000	110,000
Zoning Board Fees	26,799	36,244	30,000	27,000
Other Permits and Licenses	353,660	291,123	426,873	260,000
Foreign Trade Zone Permits	337,799	320,753	334,000	325,000
Parade Permits	7,574	10,369	0	6,000
Paving Cut Permits	6,808	8,533	6,500	9,000
Refuse Collection Permits	155,095	68,537	80,150	80,000
Subdivision Permits	327,891	260,367	350,000	220,000
Taxi Cab Operating Permits	56,611	58,058	53,450	53,450
Alarms Licenses	177,008	410,412	173,505	328,330
Alcoholic Beverage Licenses	141,463	124,162	115,000	110,000
Amplification Permits	5,786	5,432	6,500	5,000
Animal Permit and Registration	1,115,792	1,031,809	848,590	1,230,000
Cab Driver Licenses	146	219	0	0
Chauffeur Licenses	3,183	3,407	3,000	3,000
Food Establishment Licenses	879,269	778,014	900,000	800,000
Food Management School Fees	560,823	503,917	600,000	550,000
Home Imprvmt Contractor Fee	149,600	153,300	160,000	160,000
Sign Contractor Licenses	4,249	4,856	4,500	4,000
Zoning Home Occupation License	12,780	15,819	12,000	11,000
Penalties Late Fees	77,067	65,047	30,000	50,000
Hazardous Chemicals Permits	-144	-179	0	0
Chartered Tour Limo Fees	11,853	13,881	15,612	15,612
Driverless Rental Fees	900	900	500	1,000
Storm Drain Permits Fees	7,637	8,018	0	8,500
Professional Occup License	30,989	31,785	29,942	20,000
Special Privilege Permits	360	7,675	0	80,000
Residential Building Permits	2,122,420	2,291,330	2,200,000	2,200,000
Application Annual Process Fee	65,614	48,383	55,000	50,000
Condemnation Fee	1,890	735	1,000	1,000
Fire Accident Investigation Fe	3,905	2,113	4,000	4,000
Temporary Late Fee Penalty	10,979	6,162	9,000	9,000
3rd Party Ins Vision Consultan	4,154	16,850	0	0
3rd Party Ins Code Comp Inc	-4,504	-2,280	0	0
3rd Party Ins Ecm International	-960	-1,600	0	0
Hire El Paso First Fee	26,250	30,577	75,000	25,000
Fire Inspections Fees	107,056	108,576	101,193	105,000
Hazmat Fees	635,725	591,435	578,990	591,300
Taxi Inspection Fees	20,271	21,662	25,000	25,000
False Alarm Penalty	88,700	72,225	89,575	89,575
TOTAL LICENSES AND PERMITS	**$14,067,257**	**$14,605,682**	**$14,066,880**	**$14,726,767**

Description	FY2014 Actual	FY2015 Actual	FY2016 Budget	FY2017 Budget
INTERGOVERNMENTAL REVENUES				
Federal Grant Proceeds	$55,597,143	$37,698,692	$9,551,621	$17,169,488
State Grant Proceeds	20,639,644	19,568,581	14,611,225	12,630,060
Local Grant Proceeds	1,113,458	1,879,621	179,498	368,459
City Match of Grant Proceeds	1,299,461	465,359	666,988	0
Interlocal Tax Collect Agreeme	1,494,960	1,447,785	1,631,260	1,818,346
Interlocal Agreements- Hth	942,811	1,263,764	1,078,101	1,346,262
TOTAL INTERGOVERNMENTAL REVENUES	**$81,087,477**	**$62,323,802**	**$27,718,693**	**$33,332,614**
COUNTY PARTICIPATION				
County Participation	2,012,144	630,388	400,871	400,871
TOTAL COUNTY PARTICIPATION	**$2,012,144**	**$630,388**	**$400,871**	**$400,871**
INTEREST				
Investment Interest Revenue	347,416	123,952	277,000	143,000
Dividend Investment Revenue	755	0	0	0
TOTAL INTEREST	**$348,171**	**$123,952**	**$277,000**	**$143,000**
RENTS AND OTHER				
Local Deferral Revenue	$0	$12,990	$0	$0
Facility Rentals Revenue	833,928	843,563	1,971,593	1,794,486
Property Lease Revenue	937,182	1,017,368	1,038,643	1,097,258
Donations	973,372	631,347	155,305	206,700
Penalties and Interest	550,726	584,597	114,602	139,729
Unrealized Gains Losses	0	1,462,513	0	0
Gains On Disposal of Investment	-6,155	0	0	0
Proceeds-Sale of Used Equip	266,517	1,041,592	87,039	950,000
Claims Settlement	29,566	36,833	0	35,835
Restitution	9,845	4,301	0	5,000
TOTAL RENTS AND OTHER	**$3,594,981**	**$5,635,105**	**$3,367,182**	**$4,229,008**
OTHER SOURCES (USES)				
Airport Indirect Cost Reimburs	$1,272,979	$1,299,049	$1,691,408	$1,691,408
Mass Transit Indir Cost Reimb	3,340,800	3,463,258	3,679,695	3,679,695
Interfund Transfers (Sources)	130,930,033	94,166,860	47,468,935	65,120,282
Transfer From Bond Proceeds	1,316,266	1,291,591	0	0
Fund Balance Transfers (Source	0	0	8,772,377	21,487,794
Original Issues Bond Proceeds	117,970,000	87,812,084	0	0
Refunding Bond Proceeds	231,127,041	82,790,000	0	0
Premium On Bonds Sold	26,920,358	19,707,406	0	0
Bab Tax Credit	2,347,752	2,355,323	2,114,772	2,090,850
Proceeds from the sale of land	235,323	148,802	0	0
Loan Proceeds	0	2,735,084	0	0
Payment In Lieu of Taxes	2,265,324	0	0	0
Capital Contributions	8,466,417	3,554,333	0	0
TOTAL OTHER SOURCES (USES)	**$526,192,292**	**$299,323,791**	**$63,727,187**	**$94,070,029**

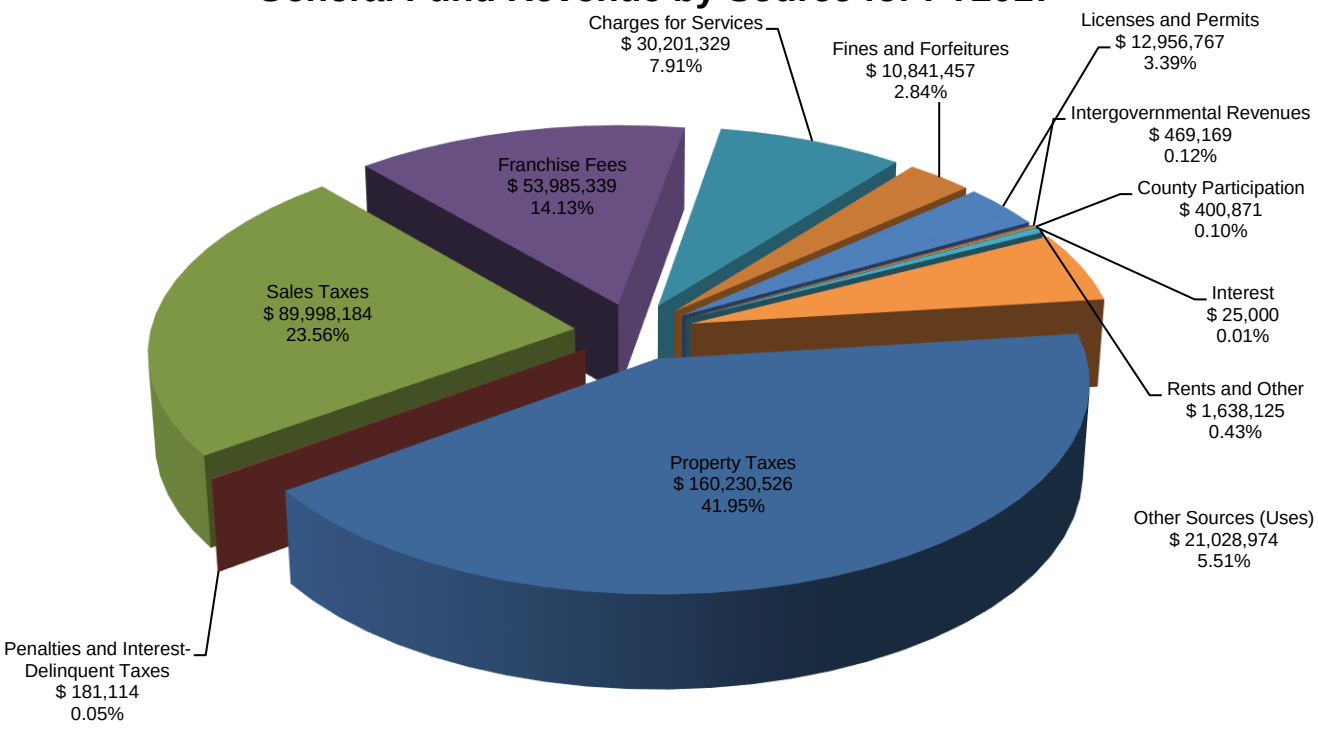
Description	FY2014 Actual	FY2015 Actual	FY2016 Budget	FY2017 Budget
SIF REVENUES				
Pos City - Employee Deductions	$8,192,352	$8,194,758	$8,914,451	$9,936,176
Pos Fire - Employee Deductions	1,818,317	2,094,287	2,198,145	2,348,443
Pos Police - Employee Deductio	2,408,133	2,773,568	3,667,258	3,866,449
Pos Retirees Deductions	0	327,736	4,535,204	0
Pos City - Employer Contrib	13,210,157	14,442,718	14,713,294	15,697,624
Pos Fire - Employer Contrib	6,908,224	7,179,891	6,422,653	7,656,000
Pos Police - Employer Contrib	8,494,142	6,190,670	4,920,846	5,855,000
Workers Compensation Contrib	9,863,538	9,364,481	11,555,029	11,830,773
Unemployment Contributions	510,135	322,410	326,153	292,692
Group Life Insurance City Cont	376,842	427,653	452,649	457,599
Grp Dent Cty Contrb-Fire&Polic	60,480	-12,446	0	0
Grp Dent Employee Ded-Fire&Pol	197	-48,010	80,336	75,278
Grp Vision Cty Contrib-Fire&Po	241	0	743,801	623,795
Workers Compensation Payback	742,899	656,139	0	0
TOTAL SIF REVENUES	**$52,585,656**	**$51,913,856**	**$58,529,819**	**$58,639,829**
ENTERPRISE REVENUES				
Customer Facility Charge	$3,216,974	$3,344,072	$3,290,000	$3,300,000
Passenger Vehicle Crossings	19,546,218	21,043,669	21,338,521	21,863,933
Commercial Crossings	-34,223	0	0	0
Airport Building Lease Revenue	1,446,888	1,451,886	1,972,634	1,657,460
Airport Parking Lot Fees	5,607,263	6,166,460	6,072,641	6,300,000
Airline Scheduled Landing Fees	1,841,067	3,895,971	3,417,614	3,417,614
Nonscheduled Landing Fees	239,146	308,380	133,000	133,000
Fuel Flowage Fees	376,793	402,614	360,000	456,000
Aircraft Parking Fees	427,237	435,039	446,700	460,100
Term Space Rental - Airline	4,832,290	4,304,447	5,449,000	5,397,500
Terminal Space Rental-Other	634,677	659,354	674,000	589,340
Airport Advertising Revenues	233,770	230,920	248,000	266,000
Airport Food and Beve Revenue	1,425,083	1,386,828	1,372,307	1,411,343
Airport Giftshop Newstand Rev	579,054	589,249	584,000	560,000
Airport Vending Machine Rev	214	160	500	500
Airport Car Rentals	4,292,905	4,324,089	4,340,000	4,300,000
Airport La Placita Revenues	70,296	70,796	75,000	70,000
Airport Taxi and Limousine Fee	24,150	32,763	25,000	35,000
Airport Phone Telecommunicatio	0	36	200	200
Airport Equipment Parking Rent	90,428	100,762	103,700	103,700
Airport Loading Bridge Charges	18,275	14,400	0	0
Airport Car Rental Parking Rev	117,740	135,140	78,645	0
Airport Sec Cost Reimbursment	152,363	150,689	152,000	150,000
Airport Util Costs Reimburstmt	362,510	322,870	327,000	272,200
Aircraft Tie Down Fees	3,120	3,120	3,120	3,120
T-Hangar Rental Fees	301,691	292,305	290,000	292,000
Ground Rentals	7,692,045	8,095,403	8,197,992	8,620,199
Other Airport Revenue	107,111	135,823	84,300	38,300

Description	FY2014 Actual	FY2015 Actual	FY2016 Budget	FY2017 Budget
ENTERPRISE REVENUES (CONT.)				
Airport Washrack Revenue	$276	$307	$200	$200
Airport Fingerprint Revenue	49,110	32,830	162,000	162,000
Golf Course Green Fees	1,007,923	1,079,508	1,044,325	1,060,416
Pro Shop Sales	151,397	184,085	154,969	174,950
Driving Range Fees	34,930	32,729	42,332	33,800
Cargo Scheduled Landing Fees	693,866	875,916	908,174	908,174
Fare Box Revenue	8,299,702	7,754,527	9,350,000	8,000,000
Ticket Sales	616,962	865,953	799,700	900,000
Trolley Token Sales	97,603	70,852	75,000	75,000
Lift Bus Revenue - Tickets	263,495	280,015	275,000	300,000
Senior Citizen Bus Pass	134,508	137,487	150,000	140,000
Lift Bus Revenue - Fare Box	275,328	296,566	275,000	300,000
Non-Transportation Revenue	112,367	128,648	350,000	340,000
Union Depot Office Lease Reven	73,470	73,470	50,000	75,000
FTA Subsidy	11,630,000	179,089	11,500,000	11,370,883
Fare Box County Service	41,295	20,088	50,000	50,000
Fare Box City of Sunland Park	37,423	40,238	50,000	50,000
Pos Cobra Deductions	41,777	48,702	73,120	73,120
Gains On Disp-Enterp Fix Asset	151,070	3,256	0	0
Passenger Facility Charges	5,258,842	5,417,130	5,510,551	5,839,000
City Contr - Retiree Health	6,749,382	-1,288,936	4,157,607	0
TOTAL ENTERPRISE REVENUES	**$89,325,814**	**$74,129,702**	**$94,013,852**	**$89,550,052**
TOTAL REVENUE - ALL SOURCES	**$1,319,667,722**	**$1,095,831,320**	**$844,882,786**	**$900,324,036**

General Fund Revenue Summary by Source

REVENUE BY SOURCE	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ADOPTED	FY2017 ADOPTED
Property Taxes	131,331,232	141,141,659	141,420,945	148,473,992	155,361,101	160,230,526
Delinquent Taxes	1,265,811	1,268,806	1,307,371	1,225,829	151,446	181,114
Sales Taxes	74,835,024	76,812,161	80,361,463	83,902,828	85,173,174	89,998,184
Franchise Fees	42,964,820	42,490,512	42,287,251	49,843,739	50,707,193	53,985,339
Charges for Services	21,253,297	24,679,691	29,315,588	30,738,610	28,969,998	30,201,329
Fines and Forfeitures	12,164,952	12,553,685	11,146,618	11,009,507	12,084,048	10,841,457
Licenses and Permits	12,375,670	11,789,100	12,249,372	12,973,477	12,574,325	12,956,767
Intergovernmental	1,844,377	698,407	1,969,780	2,186,540	469,169	469,169
County Participation	522,500	448,013	752,847	630,388	400,871	400,871
Interest	120,359	-32,936	-116,498	26,429	100,000	25,000
Rents and Other	1,494,137	1,607,917	1,433,441	1,525,475	1,672,791	1,638,125
Other Sources (Uses)	17,873,183	18,946,861	22,438,336	19,525,070	21,028,974	21,028,974
TOTAL REVENUES	**$318,045,360**	**$332,403,877**	**$344,566,512**	**$362,061,883**	**$368,693,090**	**$381,956,855**

General Fund Revenue by Source for FY2017



Variance in Actual FY2014 to Actual FY2015:

Property Tax: Increase in property tax collections

Sales Tax: Increase in Sales Tax collections due to USBC Bowling tournament

Franchise Fees: Increases in Texas gas, El Paso Water and Environmental Services Franchise

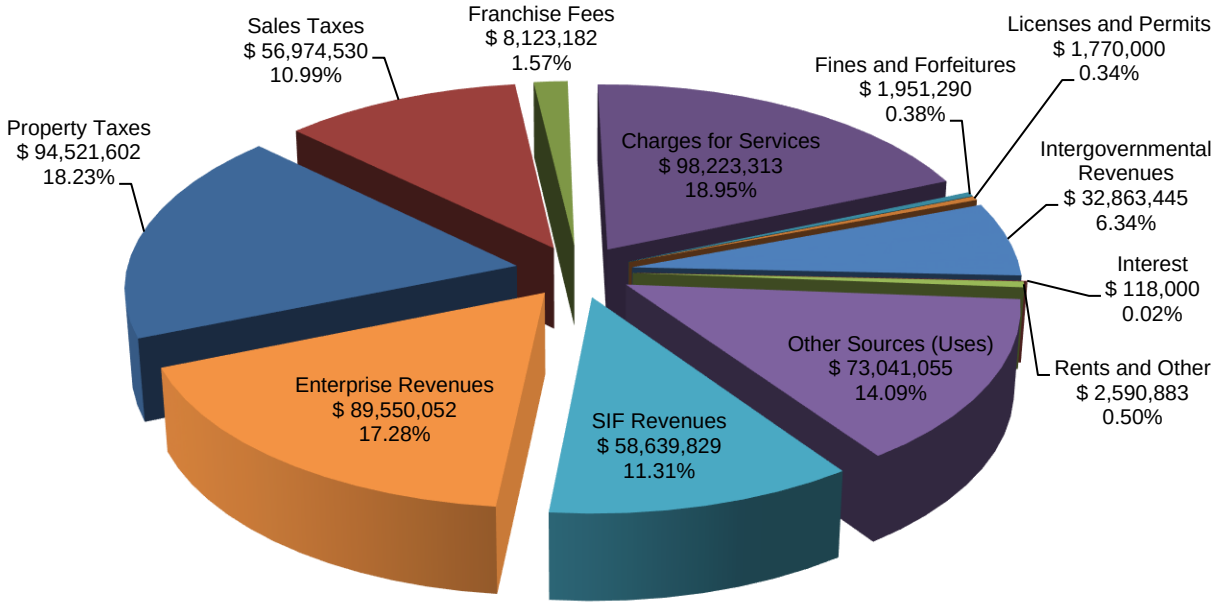
Charges for Services: Increase due to reimbursed overtime from Police

Other Sources (Uses): Decrease in interfund transfers

Non-General Fund Revenue Summary by Source

REVENUE BY SOURCE	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ADOPTED	FY2017 ADOPTED
Property Taxes	71,295,318	70,803,505	75,555,399	76,931,121	84,936,270	94,521,602
Delinquent Taxes	627,704	616,000	651,520	619,615	0	0
Sales Taxes	48,304,362	51,143,367	51,433,988	54,042,363	54,229,809	56,974,530
Franchise Fees	5,749,352	5,930,466	5,292,915	7,680,253	7,404,864	8,123,182
Charges for	95,943,807	89,981,288	109,888,541	120,920,251	102,012,109	98,223,313
Fines and	1,528,896	1,948,465	1,792,331	1,756,936	1,751,290	1,951,290
Licenses and	1,573,326	1,523,008	1,817,886	1,632,205	1,492,555	1,770,000
Intergovernmental	61,995,884	45,201,437	79,117,697	60,137,262	27,249,524	32,863,445
County Participation	0	0	1,259,297	0	0	0
Interest	246,898	-800	464,669	97,523	177,000	118,000
Rents and Other	-1,427,954	12,036,055	2,161,540	4,109,629	1,694,391	2,590,883
Other Sources	112,822,012	161,752,994	503,753,956	279,798,721	42,698,213	73,041,055
SIF Revenues	49,839,094	31,690,043	52,585,656	51,913,856	58,529,819	58,639,829
Enterprise	81,600,741	85,067,862	89,325,814	74,129,702	94,013,852	89,550,052
TOTAL REVENUES	**$530,099,438**	**$558,326,238**	**$975,101,210**	**$481,575,164**	**$476,189,696**	**$518,367,181**

Non-General Fund Revenue by Source for FY2017



Variance in Actual FY2014 to Actual FY2015:

Property Tax: Increase in collections due to increases in assessed value

Sales Tax: Increase in Sales Tax from Sun Metro

Franchise Fees: Increase due to environmental services franchise fee

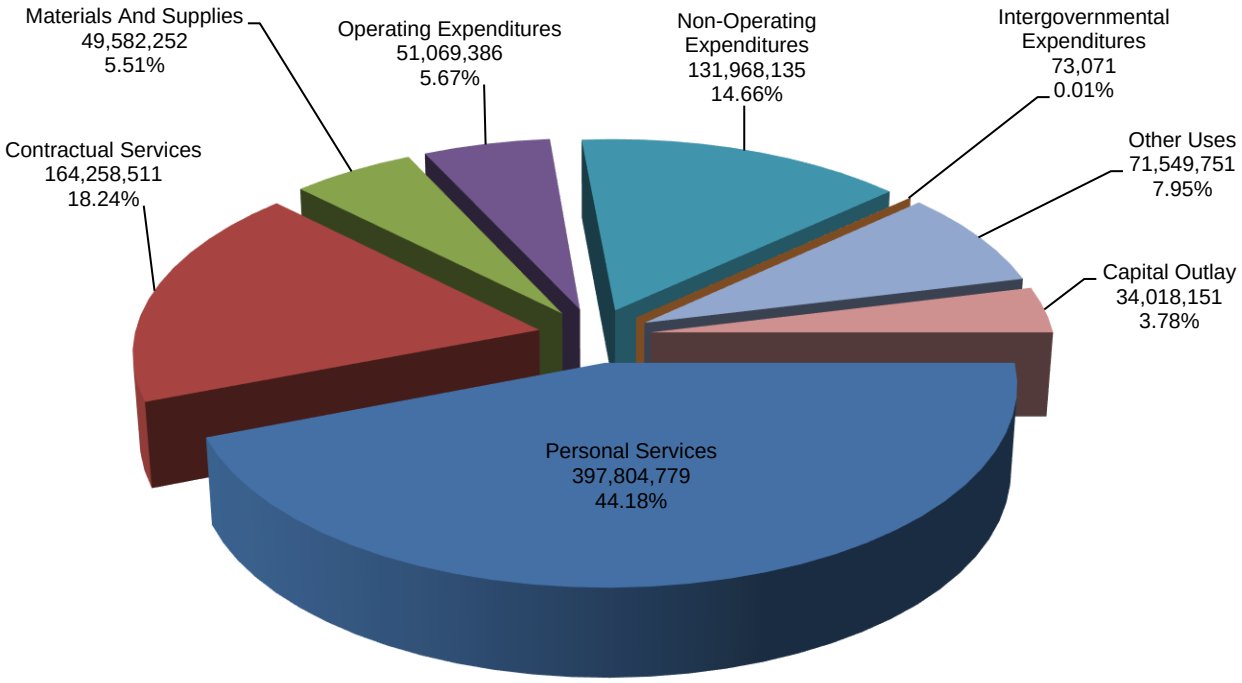
Charges for Services: Increases in environmental fees and garbage collection rate increase

Expenditures

The expenditures for budget purposes are categorized in the following main groups: personal services, contractual services, materials and supplies, operating expenditures, non-operating expenditures, intergovernmental expenditures, other uses and capital outlay.

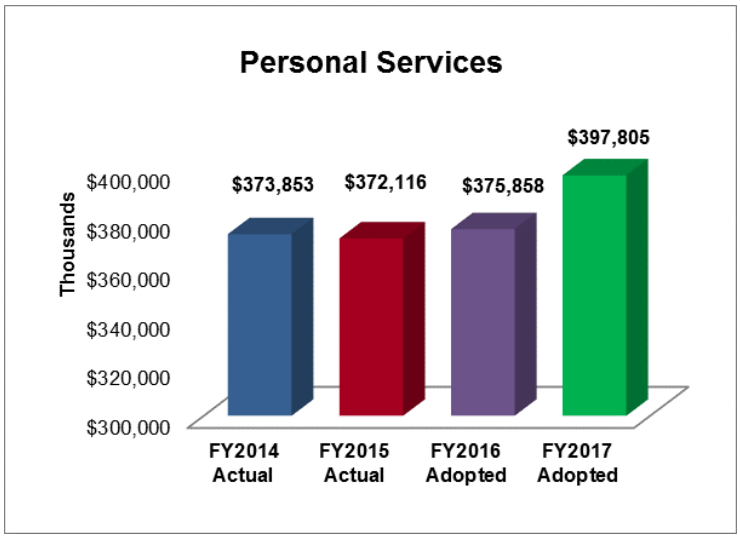
EXPENDITURES BY CATEGORY	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ADOPTED	FY2017 ADOPTED
Personal Services	353,939,640	363,785,514	373,852,707	372,115,953	375,857,709	397,804,779
Contractual Services	121,877,997	125,703,875	143,363,656	139,435,483	160,325,391	164,258,511
Materials and Supplies	49,826,409	47,405,961	50,850,537	52,323,512	51,275,695	49,582,252
Operating Expenditures	71,826,221	73,645,283	80,610,955	85,497,032	51,095,366	51,069,386
Non-Operating Expenditures	107,760,760	96,981,710	107,077,377	119,944,183	117,828,255	131,968,135
Intergovernmental Expenditures	1,790,457	1,600,533	1,476,945	649,502	2,705,265	73,071
Other Uses	74,541,030	89,732,482	334,674,680	186,383,237	66,290,422	71,549,751
Capital Outlay	102,327,654	125,220,513	272,239,929	149,051,944	19,504,683	34,018,151
TOTAL EXPENDITURES	**$883,890,167**	**$924,075,871**	**$1,364,146,786**	**$1,105,400,846**	**$844,882,786**	**$900,324,036**

All Funds Expenditures by Category for FY2017



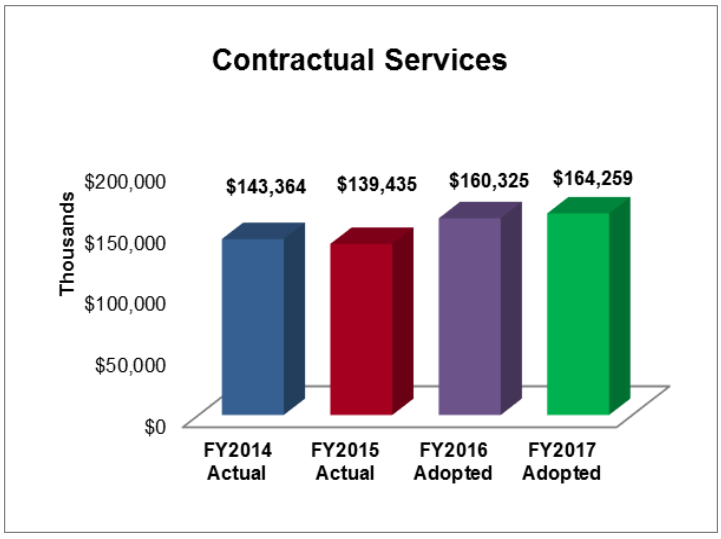
Personal Services

This category includes costs related to employee compensation such as salaries, wages, taxes, and fringe benefits. All Funds Personal Services costs increased by 5.8% or from $375.9 million in FY 2016 to $397.8 million in FY 2017. The increase in salary costs is largely attributable to the approved contracts with the Police and Fire unions, compensation increases for non-uniform personnel, and the creation of new positions to meet rising service demands.



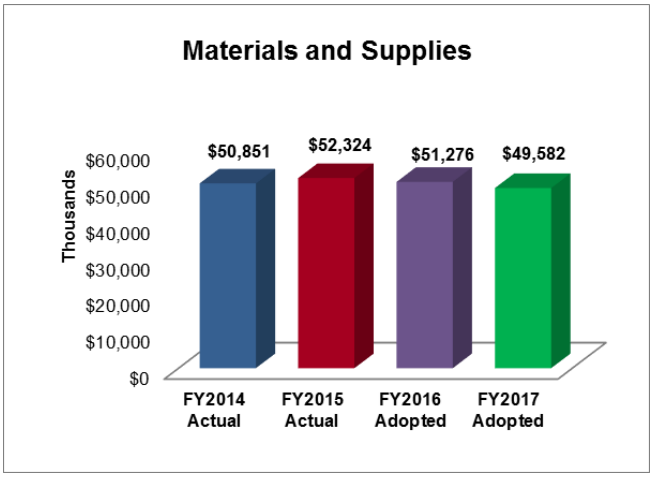
The Fire Department's Personal Services budget rose $4.1 million, or 4.6% to allow for a 3.00% Cost of Living Adjustment approved by El Paso voters. In the same election, voters indicated that the City should bear the brunt of rising healthcare costs for firefighters. The Police Department has two academies scheduled to graduate a total of 80 cadets during FY 2017, and two more academies planned to start in April and June which are expected to yield 80 additional officers. Police officers will also receive up to a 2.5% salary increase based on an annual comparison with other cities to ensure El Paso police officers pay is in line with comparative cities. The FY 2017 budget includes a compensation increase for non-uniformed personnel who will receive between a 1.5% and 2.5% increase. Several departments added additional staff including the Office of the Comptroller, Purchasing and Strategic Sourcing, Animal Services, and Parks & Recreation. General Fund Personal Services for FY 2017 are budgeted at $287.5 million and represent 72.3% of the total All Funds Personal Services budget.

Contractual Services



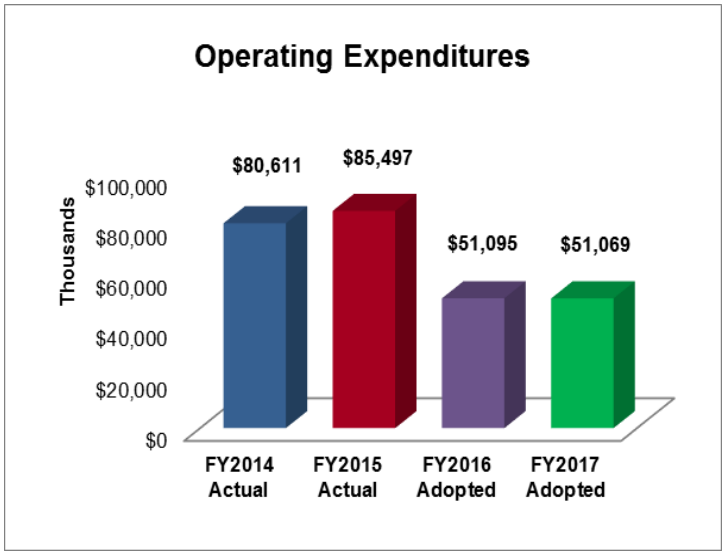
This category includes costs that are derived from contractual agreements for services. Contractual service costs increased 2.5% from $160.3 million in FY 2016 to $164.3 million in FY 2017. A large portion of the increase in this category is tied to the City's aging fleet. The rolling stock is aged and costs for maintenance continue to rise, especially in Police and the mass transit department (Sun Metro). Payments from the Self Insurance Fund to the City's healthcare provider are also increasing but the City is revamping its healthcare plan for calendar year 2017 and continues the second year of its wellness incentive program to help mitigate future escalations. General Fund Contractual Services for FY 2017 are budgeted at $34.6 million and represent 21.0% of the All Funds Contractual Services budget.

Materials and Supplies



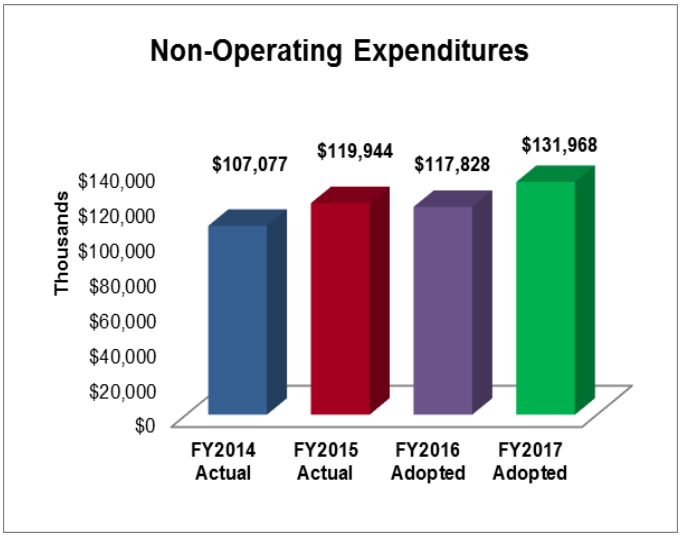
This category includes costs of expendable items used by operating activities. Supplies and material costs decreased 3.3% from $51.3 million in FY 2016 to $49.6 million in FY 2017. The variance is primarily due to lower fuel prices that the fleet internal service fund must pay and subsequently can charge less to user departments. The budget for liquefied natural gas also declined due to the new CNG compression stations and the ability to pipe in natural gas rather than LNG fuel delivered by truck. General Fund Materials and Supplies for FY 2017 are budgeted at $16.5 million which accounts for 33.3% of the total Material and Supplies All Funds budget.

Operating Expenditures



This category includes items that support day-to-day operations of a department such as utilities, mileage reimbursements, travel, training expenses, and communication costs. Also included are indirect cost expenditures budgeted by enterprise funds to cover their share of overhead costs in the General Fund. The city contracted with an outside firm to conduct an indirect cost study and as a result, the enterprise departments pay the general fund. The total budget for FY 2017 shows a decrease of 0.1%, primarily due to a decrease in the salary reserve account that was budgeted in FY 2016 for one time lump sum payments. That decrease is mostly offset to increases in utility costs. Both the local water and electrical utilities raised rates recently and the City's FY 2017 budget reflects the impact on the organization. Approximately 43.1%, of costs in this category are budgeted in the General Fund.

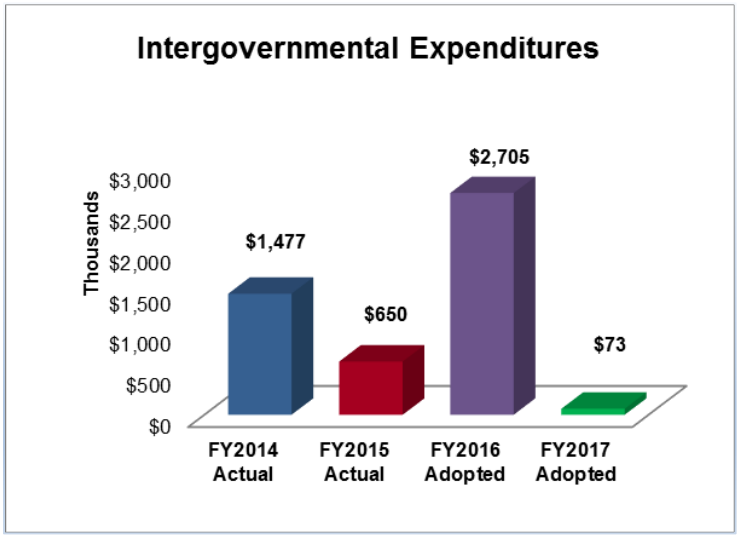
Non-Operating Expenditures



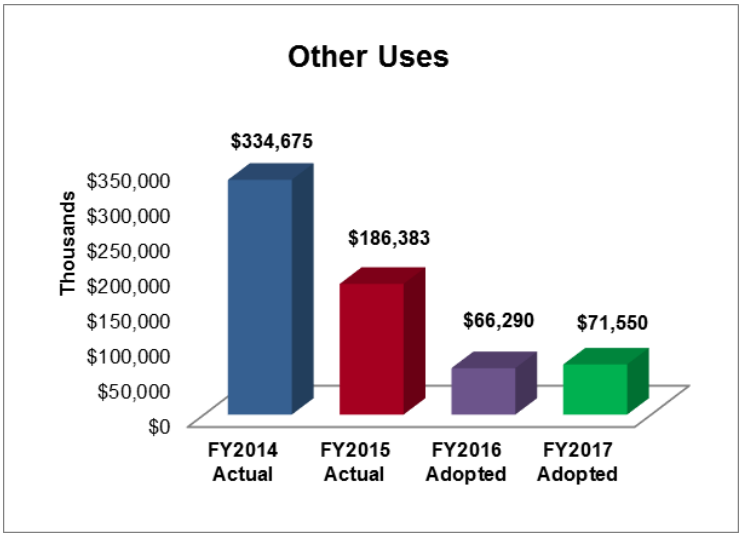
This category includes costs such as principal and interest expense, community service project allocations, housing rehabilitation costs, and damages/settlement costs and represents 14.7% of the total All Funds budget. The budget for FY 2017 increased by 12.0% from $117.8 million to $132.0 million predominately due to additional debt service payments for the voter approved 2012 Quality of Life bonds and council approved street infrastructure projects. The City switched from a reimbursement model for debt to issuing debt prior to the construction of projects to take advantage of lower interest rates. A small percentage (7.2%) of the category is budgeted within the General Fund

Intergovernmental Expenditures

This category includes grant-matching funds in order to leverage federal and state funding. The budgeted amount shows a precipitous drop in grant match funding, however this change is due to a new method for budgeting grant matches that the Office of the Comptroller implemented for FY 2017. The City continues to seek out grant opportunities and will provide necessary matching dollars but the grant dollars will now remain completely separated from match dollars. This change ensures better accounting practices and also stops the practice where the match dollars were spent “twice” on the city’s books.



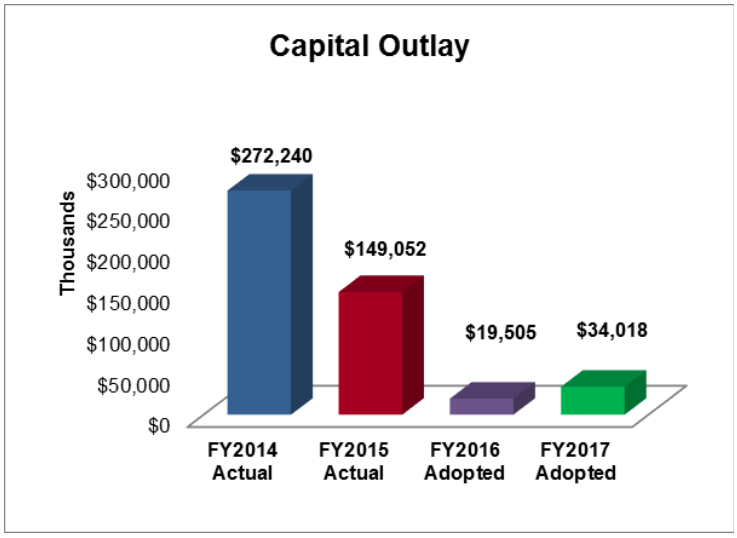
Other Uses



This category includes nonrecurring transfers that do not qualify as revenues or expenditures to the receiving or disbursing department. Other Uses increased 7.9% from $66.3 million in FY 2016 to $71.5 million in FY 2017, due to an increase in Environmental Services' budget for opening a new landfill cell. The funding comes from savings in the department's operating budget but will be transferred to a capital fund. A small percentage (14.2%) of this category is budgeted under the General Fund.

Capital Outlay

This category includes construction, equipment, and land acquisition. Capital costs for FY 2017 are expected to increase by 74.4% from $19.5 million in FY 2016 to an estimated $34.0 million in FY 2017. The budget includes funding for vehicles including cars and light trucks as well as for replacing Fire apparatus and upgrading a restroom at a fire station. The opening of the landfill mentioned previously is also budgeted in this category. A very small amount of this category is budgeted under the General Fund (0.6%)



ALL EXPENDITURES DETAIL

Description	FY2014 Actual	FY2015 Actual	FY2016 Budget	FY2017 Budget
PERSONAL SERVICES				
Non-Uniform Wages and Salaries	$126,197,321	$126,085,759	$129,583,087	$136,034,309
Comp Abs Npo and Opeb	3,289,274	2,600,474	0	0
Overtime - Civilian	6,290,159	6,737,353	3,655,150	3,984,623
Hazardous Pay	87,716	84,293	75,400	72,800
Sick Vac Leave Payoff-Civilian	802,868	893,050	68,904	23,900
Incentive Pay	3,353,513	3,522,048	3,164,314	3,469,984
Field Training Officer	111,913	71,158	119,935	119,934
Shift Differential - Civilian	471,655	527,907	292,173	280,758
Part-Time Temporary	3,827,752	2,124,539	5,444,913	4,939,930
Uniform Wages and Salaries	119,455,149	118,511,959	120,799,350	126,389,193
Overtime - Uniform	7,313,261	8,874,837	5,953,306	7,235,276
Sick Vac Leave Payoff -Uniform	2,010,260	4,024,267	2,943,997	3,593,852
Longevity - Uniform	1,263,382	1,262,952	1,257,436	1,257,322
Shift Differential - Uniform	651,046	645,536	645,100	645,038
Part-Time Temporary - Cadet	0	579,065	2,117,009	2,476,967
Reimbursed Overtime	-381,201	-387,523	0	0
Equipment Allowance	37,574	28,176	9,637	22,178
Temporary Services Contracts	50,270	380	41,000	31,000
Workers Compensation- Civilian	3,849,123	3,405,796	5,666,104	5,868,780
Unemployment Compen - Civilian	266,891	136,948	139,937	146,351
Workers Compensation - Uniform	5,666,010	5,978,882	5,808,103	5,981,938
Unemployment Comp - Uniform	261,169	136,713	129,426	146,795
Life Insurance	118,607	110,611	106,774	109,021
Vision and Dental - Uniform	761,708	748,540	724,730	762,540
Pos City - Employer Contrib	15,307,194	12,937,081	14,725,060	15,453,472
Pos Fire - Employer Contrib	6,552,488	6,328,062	6,277,644	7,668,000
Pos Police - Employer Contrib	7,487,765	7,737,181	4,891,421	5,863,000
Life Insurance - Civilian	307,716	330,769	334,617	347,119
Vision and Dental	8,698	21	0	0
Allow(Exc Mil& Unif)-Civilia	373,730	399,096	251,789	327,096
Relocation Expenditures	7,050	17,124	0	0
Other Employee Benefits	46,557	119,328	25,000	9,034
Misc Expense Accts-Elec Offic	40,177	41,370	40,956	40,928
Misc Expense Accts - Employee	400	0	0	0
City Pension Plan Contribution	17,354,037	14,682,961	19,218,242	20,220,137
Fire Pension Plan Contribution	10,568,781	11,374,689	11,029,978	11,442,929
Police Pension Plan Contrib	14,578,438	15,219,313	14,016,511	14,991,689
Uniform Allowances	0	0	85,738	91,675
13C Benefits	0	1,156	0	0
FICA City Match - Civilian	7,879,139	7,813,371	7,826,943	8,271,449
FICA Med- City Match-Civilian	2,455,272	1,834,313	2,029,154	2,127,585
FICA City Match - Uniform	27,230	40,051	82	8,419
FICA Med City Match - Uniform	1,229,404	1,866,835	1,955,473	2,072,742
Retirees Health Plan	3,782,897	4,532,561	4,157,610	5,009,468
Workers Compensation - Cadet	61,390	2,347	95,053	77,597
Unemployment Comp - Cadet	2,400	46,997	2,117	11,593
Life Insurance - (Executive)	827	1,092	1,569	2,112
Vision and Dental	2,538	1,447	1,656	2,376

Description	FY2014 Actual	FY2015 Actual	FY2016 Budget	FY2017 Budget
PERSONAL SERVICES (CONT.)				
FICA City Match - Cadet	14,122	61,905	114,615	140,911
FICA Med - City Match - Cadet	9,038	21,284	30,697	32,955
TOTAL PERSONAL SERVICES	**$373,852,707**	**$372,115,953**	**$375,857,709**	**$397,804,779**
CONTRACTUAL SERVICES				
Personal Services Contracts	$6,200	$0	$0	$0
Temporary Services Contracts	1,571,085	2,395,337	4,037,176	4,013,132
Professional Services	0	0	0	393,276
Accounting/Audit Services	391,879	388,356	469,108	202,779
Appraisal Services	3,480,856	2,049,693	2,926,783	3,288,474
Artistic Performances Services	123,021	114,974	122,692	148,935
Assessment Center Services	26,783	14,504	27,800	32,400
Bond Fin Advisory Service	106,594	14,950	136,450	1,350
Collective Bargaining Services	192,181	55,366	40,000	40,000
Data Processing Services	147,096	210,304	309,608	385,250
Engineering Services	-589,197	759,908	99,006	116,170
External Legal Counsel Service	952,140	1,338,180	470,000	713,255
Title Search Services	4,650	3,400	6,000	6,000
Health Care Providers Services	31,607,387	34,251,303	35,558,951	39,195,674
Interpreter Services	130,306	138,801	153,767	151,067
Court Reporters	9,983	1,313	31,000	31,000
Expert Witnesses	58,761	19,498	74,419	74,419
Management Consulting Services	889,400	1,950,383	9,057,130	9,539,599
Promotional Services	402,400	359,481	623,110	590,392
Dental Premium	573,792	699,223	640,000	640,000
Optical Premium	28,251	14,546	12,000	12,000
Life Premium	386,091	434,709	365,000	365,000
Electr Franchise Review Svcs	104,186	0	20,800	20,800
Gas Franchise Review Services	70,489	0	21,500	21,500
Telephone Franchise Review Svcs	450	0	1,000	1,000
Cable Franchise Review Service	0	0	200	200
Workers Comp Benefits Paid	2,921,081	3,440,934	3,403,000	3,403,000
Unemployment Benefits Paid	347,372	301,751	400,000	400,000
Pos Retirees	5,870,034	283,943	7,436,279	0
Stop Loss Insurance	2,716,790	2,913,733	1,995,000	1,995,000
Prescription Benefit Payments	8,385,479	9,079,585	8,500,000	8,500,000
Pharmaceutical Admin	349,689	135,538	150,000	150,000
Eap Benefit Administrator	34,459	30,016	25,000	25,000
Arbitrage Services	0	0	0	12,500
Arbitration Mediation Svcs	15,490	1,825	10,000	10,000
Investigative Services	1,570	45	3,000	3,000
Arbitrage Bond Review Service	15,345	8,910	12,500	0
Benefits Administrators (Tpa)	2,876,069	2,761,460	3,423,000	3,423,000
Billing Collect Agen Contracts	1,494,751	1,395,622	1,538,833	1,438,833
Data Process Services Contract	6,335,708	6,155,889	6,831,070	6,708,775
Elections Contracts	0	161,060	225,000	225,000
Environmental Contracts	1,578,045	1,929,366	2,497,937	2,423,297
Legal Notices Contracts	104,305	204,703	289,621	282,635
Maint Svcs Contract-Janitorial	3,334,540	3,311,833	3,886,732	3,942,341
Management Services Contracts	10,409,321	10,977,810	11,586,594	12,502,556

Description	FY2014 Actual	FY2015 Actual	FY2016 Budget	FY2017 Budget
CONTRACTUAL SERVICES (CONT.)				
Printing Services Contracts	$608,824	$649,192	$734,999	$664,517
Purchased Transp Contracts	450	0	0	0
Rec and Cultural Contracts	473,758	685,631	547,980	537,880
Security Contracts	3,871,412	4,726,283	4,809,689	5,091,370
Temp Employee Svcs Contracts	34,059	50,189	55,955	75,885
Training Instruction Contracts	244,820	202,411	246,038	247,041
Outside Contracts - Noc	22,550,134	18,038,641	15,428,614	22,914,166
Foreign Trade Zone Inspections	195	961	0	0
Interlocal Agreements	494,277	558,103	536,326	804,749
Garage Keeper Liens	22,394	49,147	0	0
Pest Control Contracts	74,272	76,019	102,425	82,844
Groundkeeping Horti Contracts	2,486,996	2,322,180	3,088,878	3,609,022
Linen and Industrial Contracts	101,330	88,883	122,889	156,836
Pub Safety Equip Maint Contrac	680,944	506,167	317,348	526,384
Bldgs Facilities Maint Contrac	949,314	1,056,994	1,344,009	1,506,481
Public Accesses Maint Contract	2,316,095	1,818,990	1,401,404	1,669,017
Veh Heavy Equip Off Rd Maint C	1,027,820	1,276,758	1,534,855	2,969,993
Office Equip Maint Contracts	570,714	869,931	1,077,234	1,939,474
Veterinarian	13,312	26,531	29,000	40,050
Bus Shelter Cleaning	499,197	641,946	750,000	400,000
Airport Fingerprint Expense	30,000	30,000	78,600	70,000
380 Property Tax Rebates	676,507	870,656	3,139,589	3,321,722
380 Sales Tax Rebates	256,028	281,222	293,398	331,605
380 Hotel Occupancy Tax Rebate	215,695	235,091	215,890	249,600
Equip Maint-Interfund Svcs	10,394,434	10,640,017	9,888,509	5,978,068
Motor Pool Usage Fee-Interf Sv	38,945	50,441	60,559	61,781
Print Shop Alloc-Interfund Svc	226,031	264,445	361,522	388,383
Mail Room Charges	595,731	650,829	742,652	745,950
Buildings-Leases	1,740,800	1,616,752	1,660,200	1,733,359
Leased Equipment	0	0	0	7,000
Computer Related-Leases	428,038	1,378	3,500	2,000
Medical Equipment-Leases	187	14,414	16,000	16,000
Office Equipment-Leases	325,913	410,417	474,800	494,292
Parking Lots-Leases	321,510	304,687	297,332	311,303
Tires-Leases	442,246	403,125	552,000	540,000
Vehicles-Leases	470,896	606,082	500	415,753
Fire Hydrants-Leases	0	0	9,000	0
Leases Noc	2,536,957	678,494	2,558,427	479,676
Land - Leases	78,100	261,979	276,765	280,001
Copier Contract Services	100,290	108,847	150,839	167,100
TOTAL CONTRACTUAL SERVICES	**$143,363,656**	**$139,435,483**	**$160,325,391**	**$164,258,511**
MATERIALS AND SUPPLIES				
Gasoline - Unleaded	$5,078,303	$3,459,020	$4,609,252	$4,129,086
Compressed Natural Gas	11,701	167,367	134,900	325,000
Lubricants Antifreeze	628,070	235,261	553,700	492,700
Diesel	2,742,447	2,412,446	3,904,114	2,798,538
Propane	13,713	7,529	32,080	25,880
Liquefied Natural Gas	5,282,156	3,534,303	4,500,000	2,002,450
Aviation Fuel	-2,833	31	0	0

Description	FY2014 Actual	FY2015 Actual	FY2016 Budget	FY2017 Budget
MATERIALS AND SUPPLIES (CONT.)				
Office Supplies	$922,620	$872,979	$1,038,262	$998,266
Equipment Purchase Under 500	279,782	713,989	257,681	259,108
Promotional Supplies	170,825	298,827	306,996	642,490
Publications & Subscriptions	1,570,638	1,592,139	1,603,875	1,717,420
Legal Library and Research Exp	76,329	89,490	75,000	75,000
Supplies Computer Equipment	581,685	461,392	668,680	607,431
Desktop Software Supplies	945,413	971,362	313,696	133,734
Undercover Supplies & Material	84,995	57,000	50	26,070
Photography Film Video Supply	79,936	56,690	118,464	117,112
Training Materials	144,460	109,011	94,810	95,278
Ammunition Supplies	217,864	446,905	526,000	526,000
Animals & Animal Supplies	326,408	311,406	419,693	570,014
Cleaning Supplies	761,269	724,100	907,444	927,496
Clinical Medical Supplies	1,626,370	1,682,803	2,264,706	2,504,776
Land Maintenance Supplies	600,542	756,373	993,793	1,022,359
Building Maintenance Supplies	57,960	38,550	94,217	49,767
Food and Beverages Supplies	163,031	179,091	211,971	199,430
Recreational Supplies	279,852	309,217	274,190	265,339
Equip Maint Sup-Low Cost Item	269,377	336,268	388,412	384,061
Vehicle Maintenance Supplies	5,067,005	4,261,365	3,884,504	4,359,380
Uniforms and Apparel Supplies	860,806	968,567	1,122,483	1,249,709
Inventory Purch-Mat & Supplies	3,918,859	4,024,005	3,571,500	4,092,000
Maintenance Supplies Parts Noc	1,269,467	1,205,150	1,022,494	1,403,709
Safety Gear	550,721	961,160	808,868	911,878
Fuel Inventory Purchases	8,278,909	5,950,917	8,400,000	7,900,000
Equip Outside Repairs Svcs Noc	1,058,269	1,588,414	1,621,858	1,627,233
Chemical Supplies	439,674	479,693	502,665	637,220
Furniture 1000 - 4999 99	1,479	23,166	0	30,300
Data Proces Equip 1000-4999 99	31,530	33,366	20,000	3,000
Other Equipment 1000 -4999 99	118,358	90,263	20,500	23,000
Buildings Facilities Maint Rep	961,070	2,313,661	1,659,341	1,571,296
Fueling Facility - Maint & Rep	139,460	82,301	105,000	125,000
Land Landscaping - Maint & Rep	236,306	184,545	399,890	320,636
Public Accesses-Maint & Rep	1,060,184	7,388,210	1,243,035	1,668,150
Vehicles - Maint & Repairs	129,263	355,779	168,378	168,008
Office Equipment-Maint & Rep	50,475	21,648	113,100	105,300
Heavy Equipment - Maint& Rep	112,197	92,454	158,300	158,300
Public Safety Equip-Maint Rep	118,495	162,178	245,504	389,544
Parking Meters - Maint & Rep	109,796	150,136	260,000	260,000
Airfield Maint and Repairs	172,176	72,517	198,000	168,000
Buildings - Inside	2,874	2,323	0	57,040
Buildings - Outside	24,270	17,961	32,520	32,520
Buildings - Floor	0	0	0	2,500
Electrical Supplies - Repair	54,805	60,791	11,294	11,800
Elevators - Escalators	1,975	2,260	3,000	3,000
Hvac- Supplies & Repair	47,900	70,757	9,100	9,600
Plumbing Supplies & Repair	47,053	65,892	15,000	25,200
Office Supplies	922,620	872,979	1,038,262	998,266
Equipment Purchase Under 500	279,782	713,989	257,681	259,108
Promotional Supplies	170,825	298,827	306,996	642,490

Description	FY2014 Actual	FY2015 Actual	FY2016 Budget	FY2017 Budget
MATERIALS AND SUPPLIES (CONT.)				
Swimming Pools	$58,195	$55,600	$60,206	$152,006
Traffic Signs	0	4,800	0	0
Maint & Repair Safety Gear	60,366	0	0	0
Equipment Mat 500 - 4 999 99	155,252	112,338	82,348	77,000
Furniture 500 - 4 999 99	129,090	105,727	20,600	45,416
Data Process Eqp 500-4 999 99	262,160	772,181	647,146	321,639
Other Equipment 500-4 999 99	2,109,136	538,993	478,775	693,889
Furniture & Equip Less 500	169,230	178,377	94,750	84,175
TOTAL MATERIAL AND SUPPLIES	**$50,850,537**	**$52,323,512**	**$51,275,695**	**$49,582,252**
OPERATING EXPENDITURES				
Phone & Internet	$2,706,052	$2,807,601	$2,639,871	$2,349,081
Long Distance	22,206	13,915	35,083	32,211
Wireless Communication Service	1,137,169	1,152,546	1,388,762	1,625,353
Postage	286,359	269,235	311,515	350,922
Shipping	118,067	89,897	139,570	118,270
Electricity	10,141,925	11,068,305	11,711,447	11,842,818
Water	4,203,296	4,596,076	4,712,992	5,339,244
Natural Gas Other	1,097,328	1,337,911	1,060,611	1,527,511
Travel Expenses - Elected Offi	18,339	29,237	40,180	40,180
Travel Expenses - Employees	787,263	940,536	863,572	948,563
Travel Expenses - Board Member	107	0	0	0
Mileage Allowances	43,513	46,133	62,368	61,437
Landfill Use Expenditures	2,962,688	-1,475,964	800,000	750,000
Environmental Svcs Franchise	0	2,201,005	2,201,005	2,400,000
Environmental Quality Expense	387,012	458,235	500,000	503,755
General Liability Insurance Ex	1,668,724	1,815,558	1,807,751	2,075,254
Juror Expense	644	424	2,500	1,500
Operating Contingency Reserve	1,810,965	674,650	1,533,152	1,558,226
Other Services Charges Expense	2,614,098	4,290,705	3,020,809	4,267,910
Penalty Assessed Under Prompt	776	0	0	0
Prisoner Custody Expense	374,093	374,093	375,000	375,000
Property Insurance Expense	280,944	624,113	733,059	741,146
Public Information Publication	1,960	24,032	2,000	2,000
Public Information Seminar	0	16,629	12,500	12,500
Salary Adjustment Reserve Expe	0	0	3,370,818	400,000
Professional Development	0	0	0	1,500
Seminars Continuing Education	388,247	540,497	673,852	717,117
Vehicle Inspections Licenses E	518	1,119	4,530	5,030
Professional Licenses & Member	717,094	793,701	870,071	741,108
Indirect Cost Expenditures	7,989,623	10,393,149	11,075,459	11,188,982
Applicant Reimbursement	1,622	364	0	0
Volunteer Mileage	37,448	37,165	37,300	75,154
Volunteer Stipends	303,267	347,027	327,325	296,069
Bond Issuance Costs	3,838,512	1,493,885	135,000	33,280
Council Special Projects	79,870	164,488	40,000	80,000
Underground Storage Tank Testi	0	1,356	10,500	11,000
Field Trips	5,946	21,896	31,764	31,764
Tuition Reimbursement	199,286	286,702	352,000	352,500
2 For The Arts	0	0	28,000	28,000

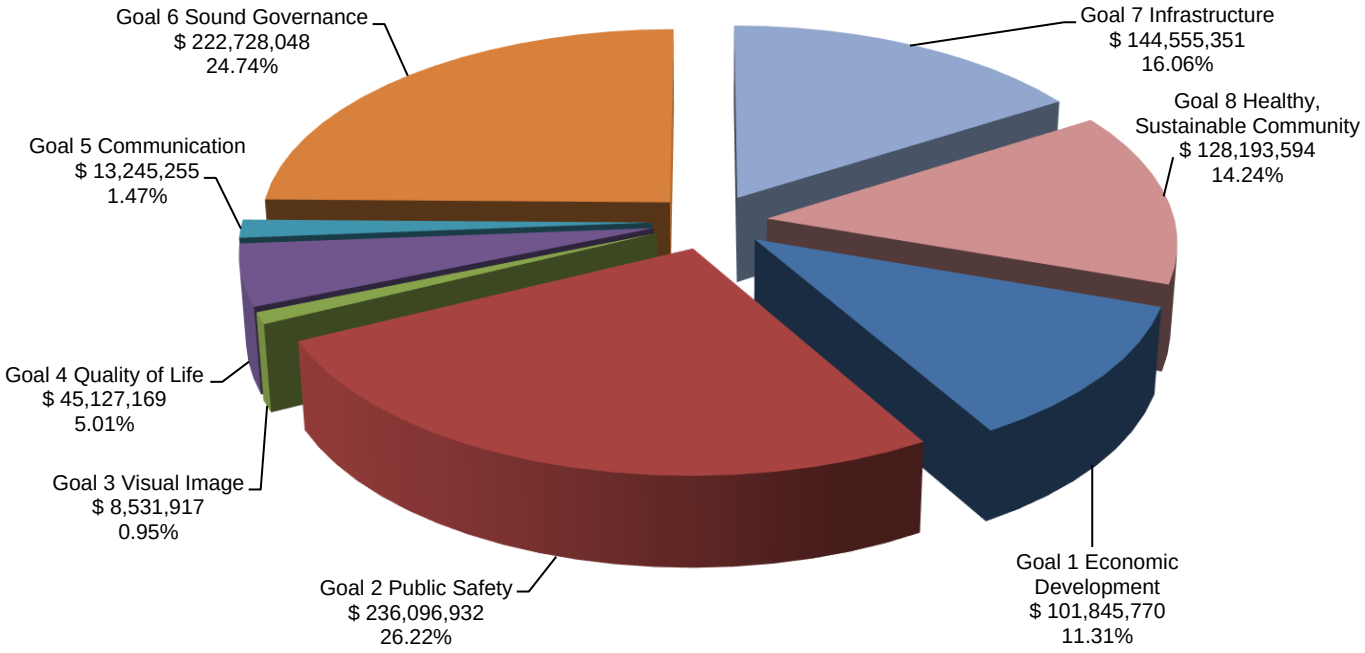
Description	FY2014 Actual	FY2015 Actual	FY2016 Budget	FY2017 Budget
OPERATING EXPENDITURES (CONT.)				
Direct Expenses Chgd By City	39,827	101,664	185,000	185,000
Depreciation - Contributed Cap	6,993,385	7,377,652	0	0
Depreciation Expense	29,352,782	32,581,493	0	0
TOTAL OPERATING EXPENDITURES	**$80,610,955**	**$85,497,032**	**$51,095,366**	**$51,069,386**
NON-OPERATING EXPENDITURES				
Community Service Projects	$5,915,947	$8,516,451	$6,420,788	$6,486,704
Community Housing Projects-391	1,221,044	1,262,009	300,824	300,533
Housing Rehab Multi Family-715	1,339,323	2,968,826	1,986,474	1,920,020
Housing Rehab Single Fam- 720	884,485	885,170	1,242,054	1,020,739
First Time Home Buyer (735)	1,611,499	1,353,136	1,273,772	750,000
Single Line Item Projects	419,232	384,458	0	0
Interest Expense	49,423,370	54,513,606	47,814,439	59,281,736
Other Agency Expenses	797,423	880,821	839,667	890,000
Bank Svc Chrgs & Cr Card Fees	202,274	218,327	394,190	262,119
Arbitrage Rebate Pd To Irs Exp	0	710	0	0
Petty Cash Shortage (Over)-Exp	900	-53	0	0
Cash Receipts Short(Over)- Exp	-593	1,080	250	600
Bad Debts Expense	181,238	140,143	100,000	100,000
Damages Settlements Expense	1,644,775	993,714	1,724,000	1,804,000
Principal Payment Expense	39,768,116	42,209,730	50,294,862	53,390,828
Bond Interest Expense	3,615,668	5,616,055	5,436,935	5,760,855
General City	52,675	0	0	0
TOTAL NON-OPERATING EXPENDITURES	**$107,077,377**	**$119,944,183**	**$117,828,255**	**$131,968,135**
INTERGOVERNMENTAL EXPENDITURES				
City Grant Match	1,476,945	459,675	2,705,265	73,071
Program Expense - Grants	0	189,827	0	0
TOTAL INTERGOVERNMENTAL EXPENDITURES	**$1,476,945**	**$649,502**	**$2,705,265**	**$73,071**
OTHER USES				
Interfund Transfers (Uses)	88,927,849	96,311,646	52,407,380	61,785,420
Transfer To Public Art	1,316,266	1,291,591	0	0
Fund Balance Transfers (Uses)	0	0	13,883,042	9,764,331
Payments To Refunding Escrow	244,430,565	88,780,000	0	0
TOTAL OTHER USES	**$334,674,680**	**$186,383,237**	**$66,290,422**	**$71,549,751**
CAPITAL OUTLAY				
Land and Land Improvements	$10,846,431	$3,099,555	$0	$0
Land Improvements	106,525	146,393	0	10,000,000
Buildings & Bldg Improvements	48,676	398,003	0	535,000
Building Improvements	359,437	489,706	0	100,000
Public Use Facilities Equip	5,665,116	976,728	0	75,000
Traffic Control Equipment	312,480	355,800	0	0
Vehicular Equipment	1,482,981	3,791,814	1,530,444	2,053,257
Public Safety Equipment	5,148,098	7,324,958	0	0
Major Office Equip & Appliance	123,999	153,774	205,000	365,490
Furniture and Fixtures	2,309,206	546,776	885,000	826,000
Data Processing Equipment	2,056,596	1,894,128	903,218	861,557
Cultural Works	428,198	208,575	0	0
Medical Scientific Equipment	46,303	42,842	35,000	0

Description	FY2014 Actual	FY2015 Actual	FY2016 Budget	FY2017 Budget
CAPITAL OUTLAY (CONT.)				
Animals	$2,773	$3,470	$2,680	$14,000
Hazardous Materials Equipment	0	0	15,327	10,000
Major Equipment	0	0	0	49,000
Architecture and Design (CWIP)	13,743,993	6,895,595	591,179	351,922
Surveys (CWIP)	68,640	169,459	0	0
City Survey Charges (CWIP)	0	4,548	0	0
Appraisals (CWIP)	-6,859	17,581	0	0
Site Preparation (CWIP)	293,763	119,072	0	0
City Engineering Charges	43,799	0	0	0
City Admin Charges (CWIP)	2,676,821	789,223	148,340	54,361
Testing (CWIP)	1,064,558	546,408	74,518	73,463
Traffic Engineering	30,743	0	0	710,450
Inspections (CWIP)	1,299,855	2,082,684	241,172	161,968
Construction (CWIP)	180,035,669	96,149,260	5,212,649	6,046,541
Demolition	2,500,000	0	0	0
Construction Contingency	9,810	0	0	0
Project Consulting	1,020,769	285,094	0	0
Heavy Off Road Equipment	1,886,248	7,620,525	7,021,767	5,250,000
Public Access	450	0	0	0
Communications Equipment	539,007	2,259,206	0	932,052
Street Lights Traffic Signals	0	508,172	0	0
Street Lights Upgrades	4,819,850	2,193,512	0	0
Other Infrastructure Noc	2,295,194	900,311	233,249	237,411
Library Books - Hardback	1,479	-4,474	0	0
Library Books - Paperback	815	0	0	0
Library Periodicals Subscrip	175,835	0	0	0
Architecture and Design	1,499,265	156,566	0	0
Project Engineering (CWIP)	2,182,284	3,925,240	253,140	204,679
Environmental Engineering	161,671	95,770	0	0
Construction Management	758,242	874,815	0	0
Cars Pickups Vans Motorcycles	1,180,329	3,450,338	2,142,000	4,956,000
Buses Large Trucks	24,908,961	464,677	0	150,000
Compressor Trailer Mower	22,755	0	0	0
Motorcycles	0	25,000	0	0
Audio Visual	89,164	3,848	10,000	0
Hvac Equipment	0	85,643	0	0
TOTAL CAPITAL OUTLAY	**$272,239,929**	**$149,051,944**	**$19,504,683**	**$34,018,151**
TOTAL EXPENDITURES	**$1,364,146,786**	**$1,105,400,846**	**$844,882,786**	**$900,324,036**

All Funds Expenditures Summary by Goal

Goal	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Goal 1 Economic Development	153,726,506	175,281,089	97,018,784	101,845,770
Goal 2 Public Safety	228,277,149	229,413,486	221,547,570	236,096,932
Goal 3 Visual Image	14,569,292	14,916,102	8,419,879	8,531,917
Goal 4 Quality of Life	31,734,181	41,364,729	42,044,905	45,127,169
Goal 5 Communication	10,422,052	17,601,380	11,634,192	13,245,255
Goal 6 Sound Governance	516,645,454	289,679,202	217,063,417	222,728,048
Goal 7 Infrastructure	295,457,575	224,471,371	135,839,414	144,555,351
Goal 8 Healthy, Sustainable Community	113,314,577	112,673,488	111,314,625	128,193,594
GrandTotal	**$1,364,146,786**	**$1,105,400,846**	**$844,882,786**	**$900,324,036**

All Funds Expenditures by Goal for FY2017



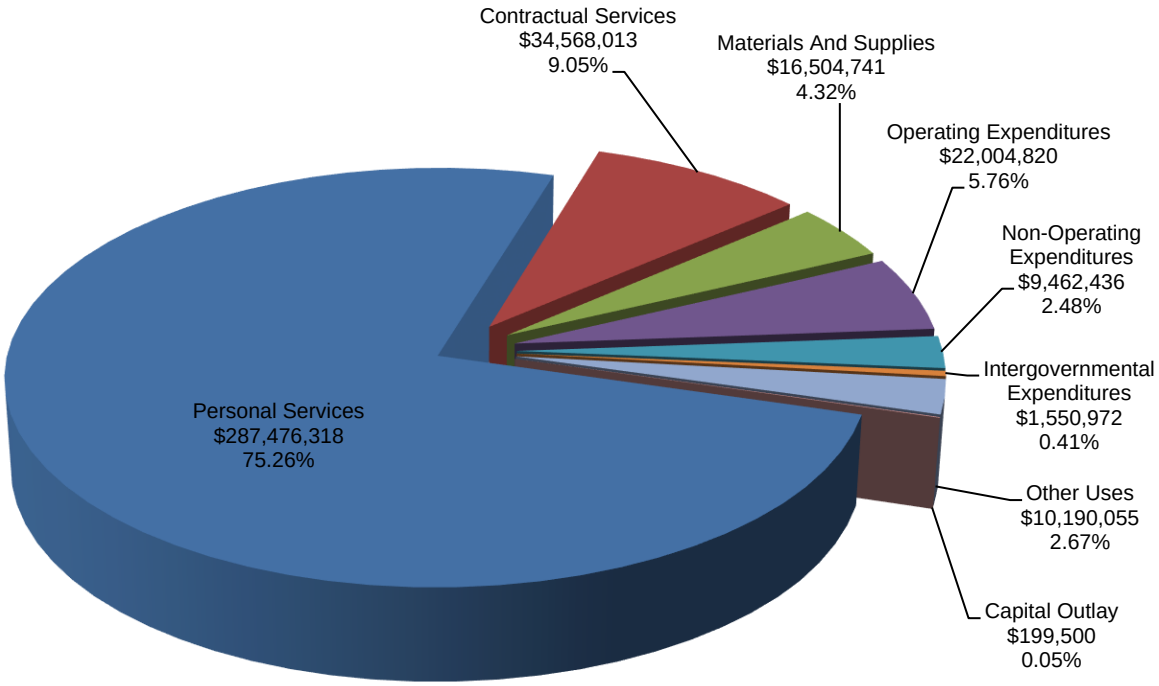
All Funds Expenditures Summary by Department

Departments	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Animal Services	0	0	0	9,724,236
Aviation	121,520,074	147,674,925	51,629,721	52,847,545
Capital Improvement Program	5,102,455	4,444,029	0	0
Capital Improvement Department	106,853,208	70,565,410	6,884,118	6,884,118
City Attorney	3,754,113	4,061,125	4,201,477	4,201,477
City Manager	2,865,383	2,769,199	2,893,192	2,893,192
Community and Human Development	15,014,613	15,956,911	14,043,221	14,043,221
Destination El Paso	14,360,333	9,301,300	13,176,640	13,176,640
Economic Development	0	0	9,886,557	9,886,557
Environmental Services	79,245,449	77,811,230	78,507,038	78,507,038
Fire	102,271,015	97,987,262	100,676,208	100,676,208
Human Resources	60,825,479	56,994,319	66,828,671	66,828,671
Information Technology	10,422,052	17,601,380	11,634,192	11,634,192
International Bridges	17,846,099	18,304,864	22,325,866	22,325,866
Library	8,681,778	8,656,967	8,964,491	8,964,491
Mass Transit - Sun Metro	1,331,738	1,433,529	68,333,051	68,333,051
Mayor and Council	1,332,926	1,910,303	1,315,010	1,315,010
Metropolitan Planning Organization	5,471,391	5,731,547	2,274,275	2,274,275
Municipal Clerk	5,348,794	5,901,478	6,873,668	6,873,668
Museum and Cultural Affairs	437,729,187	214,117,324	4,438,156	4,438,156
Non-Departmental	2,186,446	2,027,387	129,246,654	129,246,654
Office of the Comptroller	12,193,284	21,046,391	2,228,207	2,228,207
Parks and Recreation	14,569,292	14,916,102	21,904,459	21,904,459
Planning and Inspections	126,006,134	131,426,225	8,419,880	8,419,880
Police	19,054,515	18,905,346	120,871,362	120,871,362
Public Health	789,401	972,032	18,764,366	18,764,366
Purchasing and Strategic Sourcing	69,192,015	58,041,195	1,335,277	1,335,277
Streets and Maintenance	112,976,971	89,510,433	58,347,970	58,347,970
Tax	1,692,317	1,572,739	2,141,261	2,141,261
Zoo	5,510,325	5,759,893	6,737,799	6,737,799
Grand Total	**$1,364,146,786**	**$1,105,400,846**	**$844,882,786**	**$900,324,036**

General Fund Expenditures
Summary by Category

Category	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Personal Services	266,750,777	268,406,486	274,082,437	287,476,318
Contractual Services	32,375,466	30,817,277	33,851,598	34,568,013
Materials And Supplies	13,937,011	13,778,816	15,516,455	16,504,741
Operating Expenditures	19,594,477	20,086,088	24,543,052	22,004,820
Non-Operating Expenditures	5,999,471	7,317,552	6,280,669	9,462,436
Intergovernmental Expenditures	1,476,945	1,475,677	1,546,184	1,550,972
Other Uses	7,915,090	10,330,328	12,872,695	10,190,055
Capital Outlay	191,700	294,679	0	199,500
Grand Total	**$348,240,937**	**$352,506,904**	**$368,693,090**	**$381,956,855**

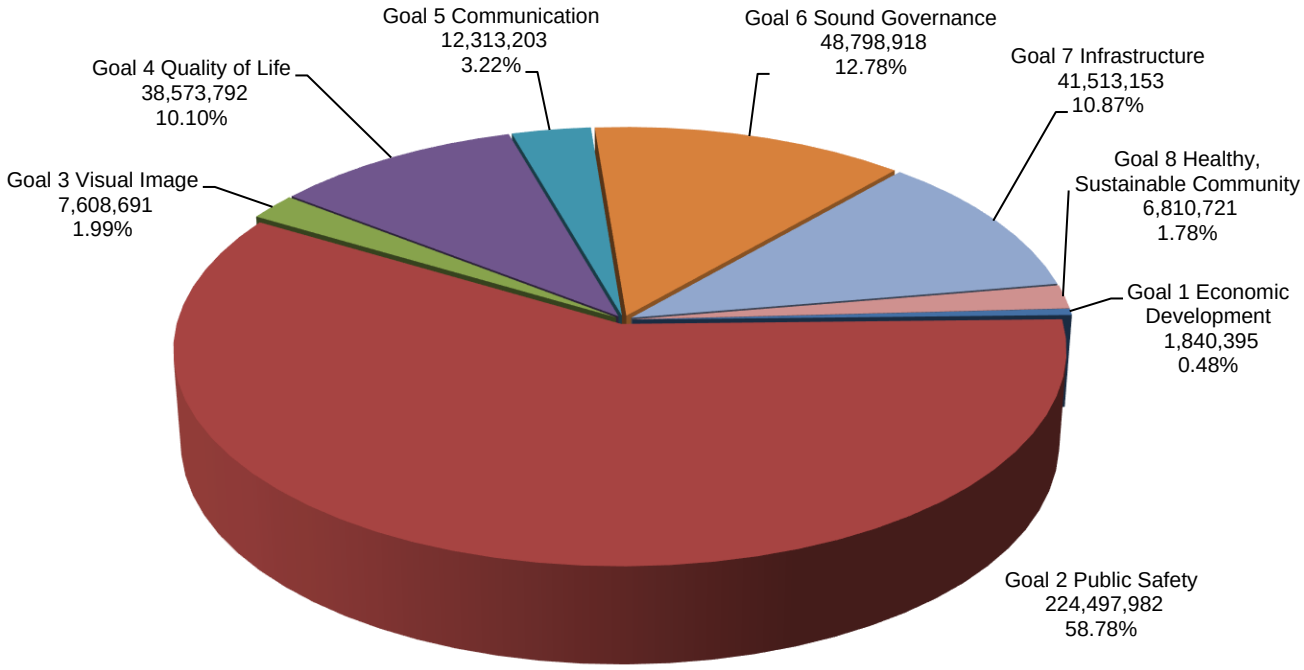
General Fund Expenditures by Category for FY2017



General Fund Expenditures Summary by Goal

Goal	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Goal 1 Economic Development	0	0	1,777,782	1,840,395
Goal 2 Public Safety	211,142,752	213,605,243	215,251,653	224,497,982
Goal 3 Visual Image	8,112,460	8,400,730	7,479,727	7,608,691
Goal 4 Quality of Life	26,011,686	33,914,629	35,559,714	38,573,792
Goal 5 Communication	10,435,882	10,852,234	11,489,192	12,313,203
Goal 6 Sound Governance	41,949,324	42,761,758	51,437,612	48,798,918
Goal 7 Infrastructure	44,347,218	36,611,885	39,055,262	41,513,153
Goal 8 Healthy, Sustainable Community	6,241,616	6,360,426	6,642,148	6,810,721
Grand Total	**$348,240,937**	**$352,506,904**	**$368,693,090**	**$381,956,855**

General Fund Expenditures by Goal for FY2017



Variance in Actual FY 2014 to Actual FY 2015:

Goal 2 **Public Safety:** Increases due to collective bargaining agreement
Goal 4 **Quality of Life:** Increase in salary and utilities transferring from Streets and Maintenance
Goal 7 **Infrastructure:** Decrease in salaries and utilities transferring to Parks

General Fund Expenditures
Summary by Department

Departments	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Capital Improvement Department	4,938,888	5,177,145	6,562,223	5,534,612
City Attorney	3,553,810	3,956,898	3,960,788	4,018,024
City Manager	2,941,885	2,841,762	2,893,192	3,268,690
Community and Human Development	509,991	472,546	472,545	593,777
Economic Development	0	0	1,777,782	1,840,395
Environmental Services	0	0	0	0
Fire	94,295,245	94,289,099	97,267,111	101,467,223
Human Resources	1,866,645	1,939,493	2,068,125	2,089,065
Information Technology	10,435,882	11,800,139	11,489,192	12,313,203
Library	8,543,754	8,904,570	8,964,491	9,317,703
Mayor and Council	1,280,437	1,257,190	1,275,010	1,250,720
Municipal Clerk	4,841,440	5,529,068	5,473,930	5,496,795
Museum and Cultural Affairs	2,270,925	2,367,009	2,432,128	2,447,161
Non-Departmental	21,419,497	25,917,633	32,406,122	28,414,243
Office of the Comptroller	1,996,827	2,059,069	2,025,168	2,746,554
Parks and Recreation	11,572,355	12,318,613	19,989,529	22,204,028
Planning and Inspections	8,112,460	9,378,447	7,479,727	7,608,691
Police	116,847,508	118,671,303	117,984,542	123,030,759
Public Health	5,731,625	6,096,059	6,169,603	6,216,945
Purchasing and Strategic Sourcing	798,035	1,141,359	1,335,277	1,514,828
Streets and Maintenance	39,408,329	39,218,246	32,493,039	35,978,540
Tax	1,692,317	2,148,012	0	0
Zoo	3,624,652	4,032,986	4,173,567	4,604,901
Grand Total	**$346,682,507**	**$359,516,646**	**$368,693,090**	**$381,956,855**

Variance in Actual FY 2014 to Actual FY 2015:

Parks and Recreation: Increases due to transferring of Land Management function from Streets and Maintenance to Parks

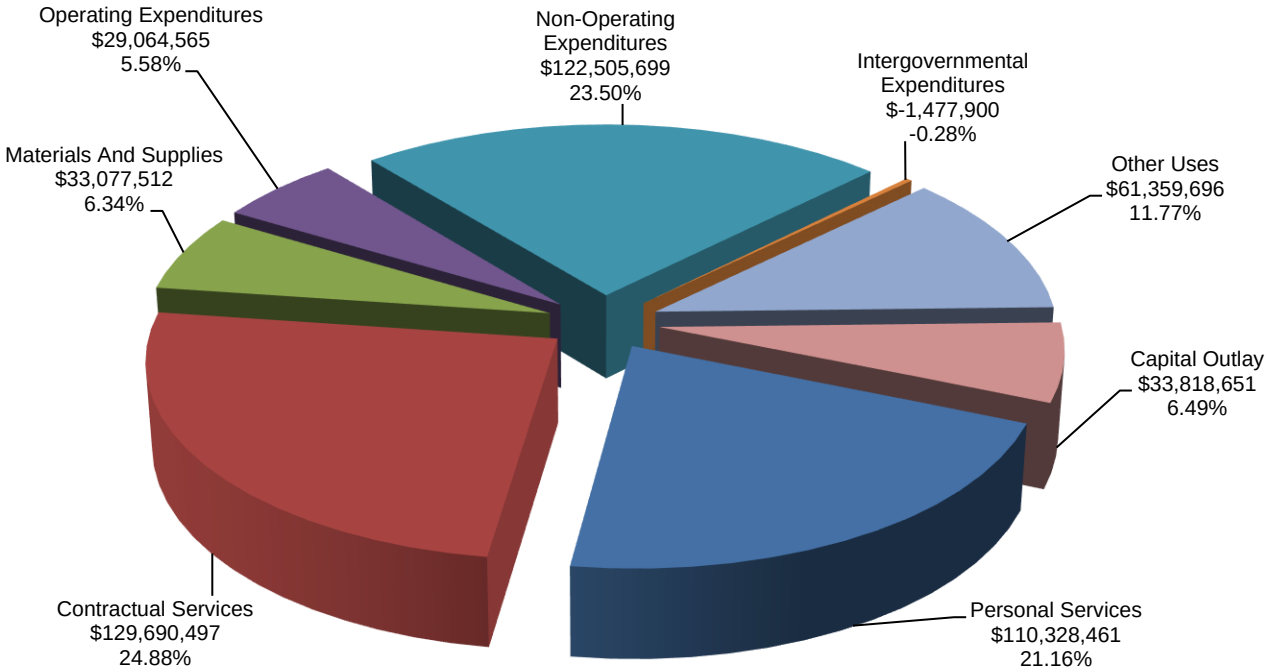
Police: Increase due to collective bargaining agreement

Streets and Maintenance: Decrease due to Land Management function transferring to Parks

Non-General Fund Expenditures Summary by Category

Category	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Personal Services	107,101,930	103,709,466	101,775,272	110,328,461
Contractual Services	110,988,190	108,618,205	126,473,793	129,690,497
Materials And Supplies	36,913,526	38,544,696	35,759,240	33,077,512
Operating Expenditures	61,016,478	65,410,943	26,552,314	29,064,565
Non-Operating Expenditures	101,077,906	112,626,631	111,547,586	122,505,699
Intergovernmental Expenditures	0	-826,175	1,159,081	-1,477,900
Other Uses	326,759,591	176,052,909	53,417,727	61,359,696
Capital Outlay	272,048,229	148,757,265	19,504,683	33,818,651
Grand Total	**$1,015,905,848**	**$752,893,942**	**$476,189,696**	**$518,367,181**

Non-General Fund Expenditures by Category for FY2017



Variance in Actual FY 2014 to Actual FY 2015:

Contractual Services: Decrease in outside contracts in Destination El Paso

Operating Expenditures: Increases as a result of street resurfacing

Non-Operating Expenditures: Increase in community service projects and debt service

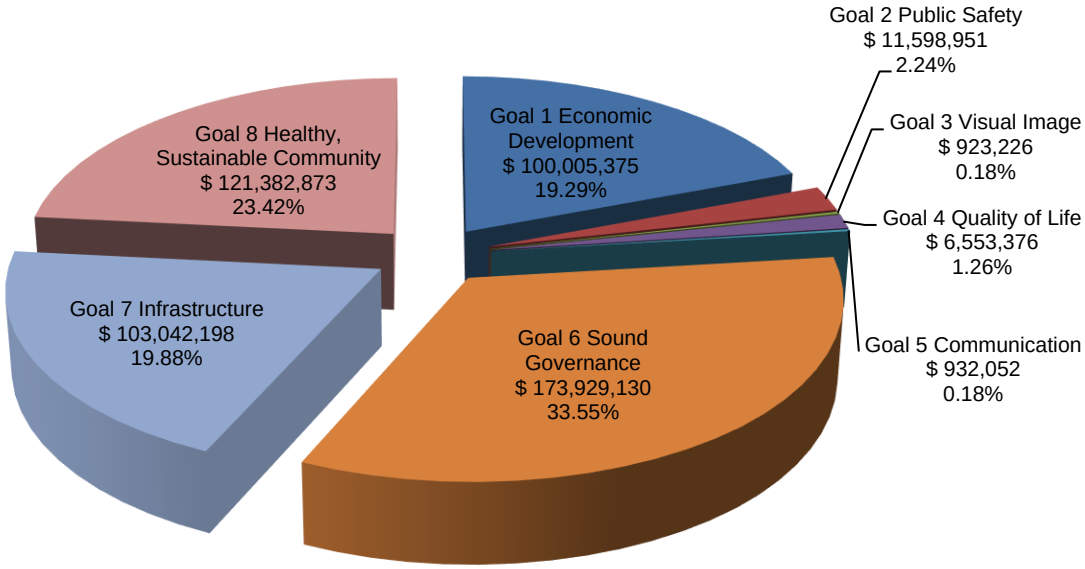
Other Uses: Decrease in payments refunding escrow

Capital Outlay: Decrease due to completed construction projects and fewer vehicles purchased

Non-General Fund Expenditures
Summary by Goal

Goal	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Goal 1 Economic Development	153,726,506	175,281,089	95,241,002	100,005,375
Goal 2 Public Safety	17,134,397	15,808,243	6,295,917	11,598,951
Goal 3 Visual Image	6,456,832	6,515,372	940,152	923,226
Goal 4 Quality of Life	5,722,496	7,450,100	6,485,191	6,553,376
Goal 5 Communication	-13,831	6,749,146	145,000	932,052
Goal 6 Sound Governance	474,696,130	246,917,444	165,625,805	173,929,130
Goal 7 Infrastructure	251,110,357	187,859,486	96,784,152	103,042,198
Goal 8 Healthy, Sustainable Community	107,072,961	106,313,062	104,672,477	121,382,873
Grand Total	**$1,015,905,848**	**$752,893,942**	**$ 476,189,696**	**$518,367,181**

Non-General Fund Expenditures by Goal for FY2017



Variance in Actual FY 2014 to Actual FY 2015:

- **Goal 1** **Economic Development:** Increase in capital investments for Airport projects
- **Goal 2** **Public Safety:** Decreases due to no Fire vehicles purchased
- **Goal 4** **Quality of Life:** Grounds keeping contracts incoming from Streets and Maintenance
- **Goal 5** **Communication:** Increase due to expenses for public safety radio systems
- **Goal 6** **Sound Governance:** Fewer payments for refunding escrow
- **Goal 7** **Infrastructure:** Decrease due fewer vehicles purchased and completion of stadium

Non-General Fund Expenditures Summary by Department

Departments	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Animal Services	0	0	0	9,724,236
Aviation	121,520,074	147,674,925	51,629,721	52,847,545
Capital Improvement	163,566	11,632	321,895	73,384
Capital Improvement Program	106,853,208	70,565,410	0	0
City Attorney	200,303	212,924	240,689	196,803
City Manager	-76,502	5,262	0	0
Community and Human Development	14,504,622	15,456,113	13,570,676	12,167,795
Destination El Paso	14,360,333	9,301,300	13,176,640	15,213,686
Economic Development	0	0	8,108,775	8,833,770
Environmental Services	79,245,449	77,811,230	78,507,038	88,527,016
Fire	7,975,771	3,627,158	3,409,097	3,311,316
Human Resources	58,958,834	55,140,851	64,760,546	61,178,035
Information Technology	-13,831	6,749,146	145,000	932,052
International Bridges	17,846,099	18,304,864	22,325,866	23,110,373
Library	138,025	68,579	0	0
Mayor and Council	51,301	172,666	40,000	80,000
Metropolitan Planning Organization	1,332,926	1,910,303	2,274,275	2,719,667
Municipal Clerk	629,951	571,781	1,399,738	1,371,005
Museum and Cultural Affairs	3,077,869	3,630,523	2,006,029	1,915,593
Non-Departmental	414,751,259	190,638,151	96,840,532	108,564,082
Office of the Comptroller	189,619	165,284	203,039	210,860
Parks and Recreation	620,929	1,878,814	1,914,930	2,059,783
Planning and Inspections	6,456,832	6,515,372	940,152	923,226
Police	9,158,626	12,181,086	2,886,820	8,287,635
Public Health	13,322,890	13,045,719	12,594,763	10,963,826
Purchasing and Strategic Sourcing	-8,635	10,524	0	0
Streets and Maintenance	29,783,686	25,861,708	25,854,931	30,402,192
Sun Metro	112,976,971	89,510,433	68,333,051	69,846,955
Tax	0	0	2,141,261	2,328,346
Zoo	1,885,672	1,872,183	2,564,232	2,578,000
Grand Total	**$1,015,905,848**	**$752,893,942**	**$476,189,696**	**$518,367,181**

Variance in Actual FY 2014 to Actual FY 2015:

Aviation: Increase due to construction of car rental facility

Capital Improvement Program: Decrease due to completion of baseball stadium

Fire: No vehicles purchased

Human Resources: Decrease due to reclassified accounting treatment for retiree health costs

Information Technology: Increase due to escrow payment for public safety radio system installation

Non-Departmental: Decrease as a result of fewer payments to funding escrow and reclassification of debt service

Parks and Recreation: Increase due to land management function transferring from Streets and Maintenance

Police: Increases in grants funding

Streets and Maintenance: Decrease due to street light upgrade initial payments made in 2014

CITY OF EL PASO, TEXAS

Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended August 31, 2014

	General Fund	Community Development Block Grants	Debt Service	Capital Projects	Downtown Development Corporation	Nonmajor Governmental Funds	Total Governmental Funds
REVENUES							
Property Taxes	$ 141,420,945	$ -	$ 73,215,769	$ -	$ -	$ 2,294,475	$ 216,931,189
Penalties and Interest-Delinquent taxes	1,307,371	-	651,266	-	-	-	1,958,637
Sales Taxes	80,361,462	-	-	3,294,118	2,515,245	6,263,903	92,434,728
Franchise Fees	42,287,249	-	-	-	-	4,590,658	46,877,907
Charges for Services	29,133,558	3,041,722	1,097,042	7,145,678	107,982	30,151,362	70,677,344
Fines and Forfeitures	11,146,619	-	-	-	-	1,776,264	12,922,883
Licenses and Permits	12,249,386	-	-	-	-	35,229	12,284,615
Ticket Sales	-	-	-	-	246,048	-	246,048
Intergovernmental Revenues	1,969,780	11,046,730	-	13,100,881	-	19,767,990	45,885,381
County Participation	752,847	-	1,259,297	-	-	-	2,012,144
Interest	(116,499)	20,594	31,482	840	2,798	5,787	(54,998)
Rents and Other	1,424,120	393,642	-	-	244,445	847,978	2,910,185
TOTAL REVENUES	321,936,838	14,502,688	76,254,856	23,541,517	3,116,518	65,733,646	505,086,063
EXPENDITURES							
Current:							
General Government	28,433,237	191,040	-	162,724	-	755,769	29,542,770
Public Safety	209,339,351	-	-	-	-	12,058,019	221,397,370
Public Works	18,442,640	-	-	822,945	-	4,653,388	23,918,973
Facilities Maintenance	23,155,971	-	-	13,063	-	1,929,883	25,098,917
Public Health	5,731,625	-	-	-	-	12,719,043	18,450,668
Parks Department	11,572,356	205,976	-	-	-	70,803	11,849,135
Library	8,543,753	-	-	-	-	138,026	8,681,779
Non Departmental	17,086,020	-	-	-	-	1,194,372	18,280,392
Culture and Recreation	5,867,584	-	-	1,698,857	-	12,475,891	20,042,332
Economic Development	8,112,463	-	-	1,332,926	-	10,062,648	19,508,037
Environmental Code Compliance	-	-	-	-	-	607,901	607,901
Community and Human Development	509,993	9,677,114	-	-	-	398,961	10,586,068
Debt Service:							
Principal	3,738,681	-	35,999,435	-	-	-	39,738,116
Interest Expense	623,068	-	46,677,667	-	4,143,903	-	51,444,638
Fiscal Fees	-	-	1,952,392	1,066,727	71,392	-	3,090,511
Capital Outlay	191,701	4,428,558	-	179,060,157	-	5,136,919	188,817,335
TOTAL EXPENDITURES	341,348,443	14,502,688	84,629,494	184,157,399	4,215,295	62,201,623	691,054,942
Excess(Deficiency) of revenues over expenditures	(19,411,605)	-	(8,374,638)	(160,615,882)	(1,098,777)	3,532,023	(185,968,879)
OTHER FINANCING SOURCES(USES):							
Transfers In	20,879,603	-	2,314,177	51,624,147	1,075,851	3,422,481	79,316,259
Transfers Out	(5,334,084)	-	(125,930)	(3,357,393)	(49,724,345)	(9,850,336)	(68,392,088)
Face Amount of Bonds Issued	-	-	2,018,039	115,951,961	-	-	117,970,000
Face Amount of Refunding Bonds Issued	-	-	231,127,041	-	-	-	231,127,041
Premium on Issuance of Bonds	-	-	18,932,533	7,987,825	-	-	26,920,358
Payment to Refunding Bond Escrow Agent	-	-	(244,430,565)	-	-	-	(244,430,565)
Proceeds from Sale of Capital Assets	-	-	-	152,999	-	-	152,999
Capital Contributions	-	-	-	8,466,417	-	-	8,466,417
TOTAL OTHER FINANCING SOURCES(USES)	15,545,519	-	9,835,295	180,825,956	(48,648,494)	(6,427,855)	151,130,421
Net change in fund balances	(3,866,086)	-	1,460,657	20,210,074	(49,747,271)	(2,895,832)	(34,838,458)
Fund balance(deficit) - beginning of year	37,255,483	-	711,954	(11,748,935)	51,137,497	23,507,182	100,863,181
Fund balances - end of period	$ 33,389,397	$ -	$ 2,172,611	$ 8,461,139	$ 1,390,226	$ 20,611,350	$ 66,024,723

CITY OF EL PASO, TEXAS

Statement of Net Revenues, Expenses and Changes in Fund Net Position
Proprietary Funds
For the Year Ended August 31, 2014

	Business-type Activities - Enterprise Funds					Governmental Activities - Internal Service Funds
	El Paso International Airport	Environmental Services	Mass Transit	International Bridges	Total	
OPERATING REVENUES:						
Charges of Rentals and Fees	$ 33,187,031	$ 38,380,010	$ 82,122	$ 79,252	$ 71,728,415	$ -
Charges of Tolls	-	-	-	19,511,995	19,511,995	-
Charges of Fares and Fees	340,637	179,024	9,969,118	-	10,488,779	-
Sales to Departments	-	126,029	-	-	126,029	18,736,701
Premium Contributions	-	-	-	-	-	58,633,924
General Revenues	44,762	2,346,289	1,620,226	351,895	4,363,172	2,190,654
Total Operating Revenues	33,572,430	41,031,352	11,671,466	19,943,142	106,218,390	79,561,279
OPERATING EXPENSES:						
Personnel Services	17,579,391	20,960,280	33,991,679	2,295,639	74,826,989	7,944,477
Contractual Services	22,312	-	6,567	533,308	562,187	-
Professional Services	471,254	146,862	263,492	207	881,815	1,149,253
Outside Contracts	6,196,299	2,687,488	11,087,266	1,012,689	20,983,742	3,318,802
Fuel and Lubricants	121,981	3,154,228	6,214,115	6,584	9,496,908	8,307,592
Materials and Supplies	1,733,786	8,494,902	4,949,433	159,825	15,337,946	3,883,374
Communications	401,842	214,706	169,984	21,679	808,211	18,240
Utilities	1,741,138	158,427	716,706	83,717	2,699,988	25,541
Operating Leases	42,310	49,609	597,877	346,893	1,036,689	42,967
Travel and Entertainment	128,689	57,493	41,404	1,815	229,401	8,049
Benefits Provided	252	-	39,200	-	39,452	51,388,282
Maintenance and Repairs	752,881	166,503	379,254	132,384	1,431,022	1,027,829
Landfill and Transfer Station Utilization	-	2,962,688	-	-	2,962,688	-
Other Operating Expenses	962,578	2,957,680	2,413,022	187,715	6,520,995	41,879
Depreciation	15,924,405	9,041,659	10,363,742	1,006,603	36,336,409	9,758
Total Operating Expenses	46,079,118	51,052,525	71,233,741	5,789,058	174,154,442	77,166,043
Operating Income (Loss)	(12,506,688)	(10,021,173)	(59,562,275)	14,154,084	(67,936,052)	2,395,236
NONOPERATING REVENUES (EXPENSES):						
Interest Revenue	226,921	29,728	-	57,505	314,154	130,341
Interest Expense	(1,648,232)	(540,116)	(1,477,042)	-	(3,665,390)	-
Federal Tax Credit - Build America Bonds	-	-	230,697	-	230,697	-
Gain(Loss) on Sale of Equipment and Land	528	-	150,542	-	151,070	-
Passenger Facility Charge	5,258,841	-	-	-	5,258,841	-
Customer Facility Charge	3,216,974	-	-	-	3,216,974	-
Sales Tax	-	-	38,836,869	-	38,836,869	-
FTA Subsidy	-	-	11,630,000	-	11,630,000	-
Total NonOperating Revenues (Expenses)	7,055,032	(510,388)	49,371,066	57,505	55,973,215	130,341
Income (Loss) Before Capital Contributions and Transfers	(5,451,656)	(10,531,561)	(10,191,209)	14,211,589	(11,962,837)	2,525,577
Capital Contributions	8,919,042	1,009,023	31,680,594	-	41,608,659	-
Transfers Out	(1,272,979)	(2,414,985)	(3,340,800)	(12,566,339)	(19,595,103)	-
Transfers In	-	7,703,586	-	967,346	8,670,932	-
Change in net Position	2,194,407	(4,233,937)	18,148,585	2,612,596	18,721,651	2,525,577
Total Net Position-beginning	220,048,205	31,844,390	89,037,413	8,611,504	349,541,512	8,075,733
Total Net Position-ending	$ 222,242,612	$ 27,610,453	$ 107,185,998	$ 11,224,100	$ 368,263,163	$ 10,601,310

CITY OF EL PASO, TEXAS
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended August 31, 2015

	General Fund	Community Development Block Grants	Debt Service	Capital Projects	Downtown Development Corporation	Nonmajor Governmental Funds	Total Governmental Funds
REVENUES							
Property Taxes	$ 147,583,822	$ -	$ 76,324,343	$ -	$ -	$ 563,924	$ 224,472,089
Penalties and Interest-Delinquent taxes	1,225,829	-	1,175,873	-	-	-	2,401,702
Sales Taxes	83,902,829	-	-	3,671,604	2,905,482	6,608,393	97,088,308
Franchise Fees	49,843,740	-	-	-	-	4,558,716	54,402,456
Charges for Services	32,758,457	2,922,562	1,283,773	5,008,592	126,338	33,094,308	75,194,030
Fines and Forfeitures	11,009,509	-	-	-	-	1,740,264	12,749,773
Licenses and Permits	12,973,474	-	-	-	-	58,107	13,031,581
Ticket Sales	-	-	-	-	262,528	-	262,528
Intergovernmental Revenues	2,186,539	11,823,775	-	12,415,643	-	14,489,156	40,915,113
County Participation	630,388	-	-	-	-	-	630,388
Interest	26,428	7,768	36,206	-	124	5,736	76,262
Rents and Other	1,621,162	493,901	1,057,387	-	533,333	1,417,692	5,123,475
TOTAL REVENUES	343,762,177	15,248,006	79,877,582	21,095,839	3,827,805	62,536,296	526,347,705
EXPENDITURES							
Current:							
General Government	24,501,826	159,475	-	95,158	-	1,057,223	25,813,682
Public Safety	211,693,127	-	-	-	-	13,230,305	224,923,432
Public Works	16,976,661	-	-	7,567,177	-	5,139,435	29,683,273
Facilities Maintenance	16,916,385	-	-	-	-	632	16,917,017
Public Health	5,859,631	-	-	-	-	12,974,602	18,834,233
Parks Department	19,060,611	204,026	-	-	-	1,583,109	20,847,746
Library	8,532,286	-	-	-	-	68,580	8,600,866
Non Departmental	13,373,036	-	-	-	-	1,557,823	14,930,859
Culture and Recreation	6,158,665	-	-	1,430,003	-	9,950,448	17,539,116
Economic Development	8,400,734	-	-	56,273	-	8,976,865	17,433,872
Environmental Code Compliance	-	-	-	-	-	429,833	429,833
Community and Human Development	500,798	11,621,012	-	-	-	612,674	12,734,484
Debt Service:							
Principal	5,750,041	-	36,429,689	-	-	-	42,179,730
Interest Expense	521,194	-	51,462,211	43,389	4,311,571	-	56,338,365
Fiscal Fees	-	-	705,986	781,845	9,497	-	1,497,328
Capital Outlay	294,679	3,259,363	-	33,290,676	-	2,282,901	39,127,619
TOTAL EXPENDITURES	338,539,674	15,243,876	88,597,886	43,264,521	4,321,068	57,864,430	547,831,455
Excess(Deficiency) of revenues over expenditures	5,222,503	4,130	(8,720,304)	(22,168,682)	(493,263)	4,671,866	(21,483,750)
OTHER FINANCING SOURCES(USES):							
Transfers In	14,649,651	-	2,322,020	2,712,815	1,061,044	5,885,453	26,630,983
Transfers Out	(10,317,215)	(4,130)	(125,930)	(2,556,004)	(1,387,430)	(6,409,286)	(20,799,995)
Face Amount of Bonds Issued	-	-	-	87,810,000	-	-	87,810,000
Face Amount of Refunding Bonds Issued	-	-	82,790,000	-	-	-	82,790,000
Premium on Issuance of Bonds	-	-	13,941,716	5,765,690	-	-	19,707,406
Payment to Refunding Bond Escrow Agent	-	-	(88,780,000)	-	-	-	(88,780,000)
TOTAL OTHER FINANCING SOURCES(USES)	4,332,436	(4,130)	10,147,806	93,732,501	(326,386)	(523,833)	107,358,394
Net change in fund balances	9,554,939	-	1,427,502	71,563,819	(819,649)	4,148,033	85,874,644
Fund balances - beginning of year	33,389,397	-	2,172,611	8,461,139	1,390,226	20,611,350	66,024,723
Fund balances - end of period	$ 42,944,336	$ -	$ 3,600,113	$ 80,024,958	$ 570,577	$ 24,759,383	$ 151,899,367

CITY OF EL PASO, TEXAS
Statement of Revenues, Expenses and Changes in Net Position
Proprietary Funds
For the Year Ended August 31, 2015

	Business-type Activities - Enterprise Funds					
	El Paso International Airport	Environmental Services	Mass Transit	International Bridges	Total	Governmental Activities - Internal Service Funds
OPERATING REVENUES:						
Charges of Rentals and Fees	$ 36,128,373	$ 46,467,568	$ 137,283	$ 77,498	$ 82,810,722	$ -
Charges of Tolls	-	-	-	21,043,670	21,043,670	-
Charges of Fares and Fees	356,019	200,531	9,902,834	-	10,459,384	-
Sales to Departments	-	71,957	-	-	71,957	17,423,738
Premium Contributions	-	-	-	-	-	50,017,483
General Revenues	548,401	2,224,639	2,755,301	463,094	5,991,435	1,076,676
Total Operating Revenues	37,032,793	48,964,695	12,795,418	21,584,262	120,377,168	68,517,897
OPERATING EXPENSES:						
Personnel Services	16,727,328	19,847,480	33,905,273	2,452,441	72,932,522	5,575,118
Contractual Services	18,575	17,158	-	1,381,959	1,417,692	-
Professional Services	590,440	11,839	249,656	2,162	854,097	1,322,151
Outside Contracts	5,987,228	1,992,141	12,172,352	1,133,953	21,285,674	3,491,682
Fuel and Lubricants	249,433	2,679,582	3,837,298	6,335	6,772,648	5,974,979
Materials and Supplies	1,134,677	7,562,079	4,298,645	93,058	13,088,459	4,184,224
Communications	332,050	182,625	134,051	14,664	663,390	1,745
Utilities	1,474,552	153,841	1,297,105	85,256	3,010,754	24,931
Operating Leases	32,951	44,516	770,130	345,919	1,193,516	53,412
Travel and Entertainment	137,389	50,837	54,465	16,888	259,579	3,695
Benefits Provided	228	-	34,907	-	35,135	50,490,085
Maintenance and Repairs	1,350,377	174,165	866,389	163,733	2,554,664	1,557,479
Landfill and Transfer Station Utilization	-	725,041	-	-	725,041	-
Other Operating Expenses	2,027,364	3,322,862	7,515,668	91,657	12,957,551	30,242
Depreciation	16,842,421	8,055,414	13,944,421	1,076,048	39,918,304	40,841
Total Operating Expenses	46,905,013	44,819,580	79,080,360	6,864,073	177,669,026	72,750,584
Operating Income (Loss)	(9,872,220)	4,145,115	(66,284,942)	14,720,189	(57,291,858)	(4,232,687)
NONOPERATING REVENUES (EXPENSES):						
Interest Revenue	90,733	-	-	6,229	96,962	29,650
Interest Expense	(2,653,252)	(777,091)	(2,092,867)	(123,951)	(5,647,161)	-
Federal Tax Credit - Build America Bonds	-	-	240,551	-	240,551	-
Gain(Loss) on Sale of Equipment and Land	3,256	-	-	-	3,256	-
Passenger Facility Charge	5,417,130	-	-	-	5,417,130	-
Customer Facility Charge	3,344,072	-	-	-	3,344,072	-
Sales Tax	-	-	40,533,736	-	40,533,736	-
FTA Subsidy	-	-	179,089	-	179,089	-
Total NonOperating Revenues (Expenses)	6,201,939	(777,091)	38,860,509	(117,722)	44,167,635	29,650
Income (Loss) Before Capital Contributions and Transfers	(3,670,281)	3,368,024	(27,424,433)	14,602,467	(13,124,223)	(4,203,037)
Capital Contributions	8,310,705	879,822	7,231,389	-	16,421,916	-
Transfers Out	-	(2,594,448)	-	(11,873,692)	(14,468,140)	-
Transfers In	240	8,636,675	170	27	8,637,112	40
Change in net position	4,640,664	10,290,073	(20,192,874)	2,728,802	(2,533,335)	(4,202,997)
Net Position, Beginning of Year, as Previously Reported	222,242,612	27,610,453	107,185,998	11,224,100	368,263,163	10,601,310
Change in Accounting Principle	(6,168,000)	(11,930,727)	(21,545,090)	(1,478,179)	(41,121,996)	(3,450,890)
Net Position, Beginning of Year, As Restated	216,074,612	15,679,726	85,640,908	9,745,921	327,141,167	7,150,420
Net Position, End of Year	$ 220,715,276	$ 25,969,799	$ 65,448,034	$ 12,474,723	$ 324,607,832	$ 2,947,423

General Fund

	Actual FY2014	Actual FY2015	Adopted FY2016	Adopted FY2017
Beginning Fund Balance	$37,258,398	$33,583,973	$43,138,951	$43,138,951
Revenues				
Property Taxes	$141,420,945	$148,473,992	$155,361,101	$160,230,526
Penalties and Interest-Delinquent Taxes	1,307,371	1,225,829	151,446	181,114
Sales Taxes	80,361,463	83,902,828	85,173,174	89,998,184
Franchise Fees	42,287,251	49,843,739	50,707,193	53,985,339
Charges for Services	29,315,588	30,738,610	28,969,998	30,201,329
Fines and Forfeitures	11,146,618	11,009,507	12,084,048	10,841,457
Licenses and Permits	12,249,372	12,973,477	12,574,325	12,956,767
Intergovernmental Revenues	1,969,780	2,186,540	469,169	469,169
County Participation	752,847	630,388	400,871	400,871
Interest	(116,498)	26,429	100,000	25,000
Rents and Other	1,433,441	1,525,475	1,672,791	1,638,125
Other Sources (Uses)	22,438,336	19,525,070	21,028,974	21,028,974
SIF Revenues	0	0	0	0
Enterprise Revenues	0	0	0	0
Total	**$344,566,512**	**$362,061,883**	**$368,693,090**	**$381,956,855**
Expenditures				
Personal Services	$266,750,777	$268,406,486	$274,082,437	$287,476,318
Contractual Services	32,375,466	30,817,277	33,851,598	34,568,013
Materials and Supplies	13,937,011	13,778,816	15,516,455	16,504,741
Operating Expenditures	19,594,477	20,086,088	24,543,052	22,004,820
Non-Operating Expenditures	5,999,471	7,317,552	6,280,669	9,462,436
Intergovernmental Expenditures	1,476,945	1,475,677	1,546,184	1,550,972
Other Uses	7,915,090	10,330,328	12,872,695	10,190,055
Capital Outlay	191,700	294,679	0	199,500
Total	**$348,240,937**	**$352,506,904**	**$368,693,090**	**$381,956,855**
Revenues & Financing Sources Over (Under) Expenditures	($3,674,426)	$9,554,979	$0	$0
Ending Fund Balance	**$33,583,973**	**$43,138,951**	**$43,138,951**	**$43,138,951**

Note: The fund balance excludes funds set aside for claims, inventory, and a cash reserve equal to 5% of the Adopted Budget. The reserve is mandated by the City Charter to be maintained as a separate accounting entity and is to be used only for catastrophic emergencies and if used must be re-paid within the same fiscal year.

Community Development Block Grants

	Actual FY2014	Actual FY2015	Adopted FY2016	Adopted FY2017
Revenues				
Property Taxes	$0	$0	$0	$0
Penalties and Interest-Delinquent Taxes	0	0	0	0
Sales Taxes	0	0	0	0
Franchise Fees	0	0	0	0
Charges for Services	3,041,572	2,894,018	5,378,918	2,688,110
Fines and Forfeitures	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	10,542,615	14,512,443	8,590,752	9,749,708
County Participation	0	0	0	0
Interest	20,593	(887)	0	0
Rents and Other	394,665	491,666	45,412	11,241
Other Sources (Uses)	0	(4,178)	0	0
SIF Revenues	0	(2)	0	0
Enterprise Revenues	0	0	0	0
Total	**$13,999,446**	**$17,893,060**	**$14,015,082**	**$12,449,059**
Expenditures				
Personal Services	$2,500,364	$845,661	$2,234,100	$2,118,724
Contractual Services	104,955	142,528	268,405	256,224
Materials and Supplies	55,198	66,556	85,797	54,194
Operating Expenditures	546,900	575,131	823,403	747,498
Non-Operating Expenditures	6,866,709	10,167,408	6,932,109	6,054,657
Intergovernmental Expenditures	0	104,342	0	(244,158)
Other Uses	0	(9)	0	0
Capital Outlay	4,428,553	3,259,366	3,671,268	3,461,919
Total	**$14,502,680**	**$15,160,982**	**$14,015,082**	**$12,449,059**

Debt Service

	Actual FY2014	Actual FY2015	Adopted FY2016	Adopted FY2017
Beginning Fund Balance	$711,954	$2,172,617	$3,043,244	$3,043,244
Revenues				
Property Taxes	$73,215,769	$76,324,343	$81,650,892	$90,394,629
Penalties and Interest-Delinquent Taxes	651,266	619,001	0	0
Sales Taxes	0	0	0	0
Franchise Fees	0	0	0	0
Charges for Services	1,097,042	1,283,773	1,213,350	1,208,750
Fines and Forfeitures	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
County Participation	1,259,297	0	0	0
Interest	31,482	36,206	0	0
Rents and Other	(6,155)	1,462,513	0	0
Other Sources (Uses)	256,508,845	101,166,870	4,557,002	4,532,280
SIF Revenues	0	0	0	0
Enterprise Revenues	0	0	0	0
Total	**$332,757,545**	**$180,892,707**	**$87,421,244**	**$96,135,659**
Expenditures				
Personal Services	$0	$0	$0	$0
Contractual Services	28,110	19,765	60,000	72,000
Materials and Supplies	0	0	0	0
Operating Expenditures	1,924,276	686,222	0	0
Non-Operating Expenditures	84,788,002	90,411,802	87,235,314	95,937,729
Intergovernmental Expenditures	0	0	0	0
Other Uses	244,556,494	88,904,290	125,930	125,930
Capital Outlay	0	0	0	0
Total	**$331,296,882**	**$180,022,079**	**$87,421,244**	**$96,135,659**
Revenues & Financing Sources Over (Under) Expenditures	$1,460,663	$870,627	$0	$0
Ending Fund Balance	**$2,172,617**	**$3,043,244**	**$3,043,244**	**$3,043,244**

Capital Projects

	Actual FY2014	Actual FY2015	Adopted FY2016	Adopted FY2017
Revenues				
Property Taxes	$0	$0	$0	$0
Penalties and Interest-Delinquent Taxes	0	0	0	0
Sales Taxes	3,294,118	3,687,317	3,475,000	3,625,000
Franchise Fees	0	0	0	0
Charges for Services	14,756,573	17,111,090	0	0
Fines and Forfeitures	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	1,701,011	1,683,305	2,274,275	2,719,667
County Participation	0	0	0	0
Interest	840	(43,389)	0	0
Rents and Other	286,139	160,699	87,039	100,000
Other Sources (Uses)	186,797,336	103,920,002	500,000	10,142,502
SIF Revenues	0	0	0	0
Enterprise Revenues	0	0	0	0
Total	**$206,836,017**	**$126,519,024**	**$6,336,314**	**$16,587,169**
Expenditures				
Personal Services	$1,671,279	$2,005,396	$1,140,536	$1,016,198
Contractual Services	1,845,807	2,188,610	1,077,069	1,612,409
Materials and Supplies	437,663	7,189,515	61,650	16,801
Operating Expenditures	1,142,477	869,924	82,059	159,456
Non-Operating Expenditures	0	0	0	3,500,000
Intergovernmental Expenditures	0	(5,684)	0	0
Other Uses	4,673,659	3,847,198	3,475,000	2,583,788
Capital Outlay	185,300,738	73,356,464	500,000	7,698,517
Total	**$195,071,623**	**$89,451,422**	**$6,336,314**	**$16,587,169**

Nonmajor Governmental Funds

	Actual FY2014	Actual FY2015	Adopted FY2016	Adopted FY2017
Revenues				
Property Taxes	$2,339,631	$606,777	$2,805,378	$3,646,973
Penalties and Interest-Delinquent Taxes	254	614	0	0
Sales Taxes	9,303,001	9,821,309	9,255,000	9,525,000
Franchise Fees	4,590,658	4,558,716	4,602,909	5,008,521
Charges for Services	29,751,766	33,347,242	26,802,464	27,090,780
Fines and Forfeitures	1,776,265	1,740,264	1,726,790	1,926,790
Licenses and Permits	35,229	58,019	0	1,230,000
Intergovernmental Revenues	24,797,423	26,522,662	12,592,742	16,827,039
County Participation	0	0	0	0
Interest	5,971	5,795	0	0
Rents and Other	920,294	1,430,756	1,141,500	1,955,888
Other Sources (Uses)	3,845,845	6,121,543	7,140,786	14,884,782
SIF Revenues	0	0	0	0
Enterprise Revenues	0	0	0	0
Total	**$77,366,338**	**$84,213,697**	**$66,067,569**	**$82,095,774**
Expenditures				
Personal Services	$20,165,022	$22,352,514	$17,137,791	$26,504,649
Contractual Services	23,229,942	20,703,470	26,840,917	30,117,399
Materials and Supplies	3,325,728	3,492,874	2,882,572	4,401,686
Operating Expenditures	3,993,845	6,216,210	4,656,783	6,214,232
Non-Operating Expenditures	4,303,962	4,888,766	4,005,346	4,072,200
Intergovernmental Expenditures	0	(1,091,930)	0	(1,117,637)
Other Uses	14,847,813	9,116,545	9,351,076	9,783,988
Capital Outlay	5,136,917	2,282,917	1,193,083	2,119,257
Total	**$75,003,230**	**$67,961,367**	**$66,067,568**	**$82,095,774**

Fund Balance Variance: FY 2014 figures include grants received and capital projects completed utilizing the grant awards. In FY 2015 and FY 2016 budgets are established as grants are awarded and capital projects are approved by Council.

Proprietary Funds

	Actual FY2014	Actual FY2015	Adopted FY2016	Adopted FY2017
Revenues				
Property Taxes	$0	$0	$480,000	$480,000
Penalties and Interest-Delinquent Taxes	0	0	0	0
Sales Taxes	38,836,868	40,533,736	41,499,809	43,824,530
Franchise Fees	702,257	3,121,536	2,801,955	3,114,661
Charges for Services	61,241,588	66,284,129	68,617,377	67,235,672
Fines and Forfeitures	16,066	16,672	24,500	24,500
Licenses and Permits	1,782,657	1,574,186	1,492,555	540,000
Intergovernmental Revenues	42,076,649	17,418,853	3,791,755	3,567,032
County Participation	0	0	0	0
Interest	397,835	95,506	177,000	118,000
Rents and Other	566,539	563,996	420,440	523,754
Other Sources (Uses)	56,601,931	68,594,484	30,500,425	43,481,491
SIF Revenues	52,585,656	51,913,858	58,529,819	58,639,829
Enterprise Revenues	89,325,814	74,129,702	94,013,852	89,550,052
Total	**$344,133,859**	**$324,246,659**	**$302,349,487**	**$311,099,520**
Expenditures				
Personal Services	$82,765,264	$78,505,895	$81,262,845	$80,688,890
Contractual Services	85,779,375	85,563,832	98,227,402	97,632,466
Materials and Supplies	33,094,936	27,795,751	32,729,221	28,604,830
Operating Expenditures	53,408,979	57,063,456	20,990,069	21,943,379
Non-Operating Expenditures	5,119,233	7,158,655	13,374,817	12,941,113
Intergovernmental Expenditures	0	167,098	1,159,081	(116,106)
Other Uses	62,681,624	74,184,919	40,465,721	48,865,990
Capital Outlay	77,182,021	69,858,519	14,140,332	20,538,958
Total	**$400,031,433**	**$400,298,126**	**$302,349,488**	**$311,099,520**

Airport Operations

	Actual FY2014	Actual FY2015	Adopted FY2016	Adopted FY2017
Beginning Fund Balance	$212,161,814	$199,059,789	$180,767,823	$180,767,823
Revenues				
Property Taxes	$0	$0	$0	$0
Penalties and Interest-Delinquent Taxes	0	0	0	0
Sales Taxes	0	0	0	0
Franchise Fees	551,457	549,958	551,400	550,000
Charges for Services	9,161	320,041	245,382	185,182
Fines and Forfeitures	16,066	16,672	24,500	24,500
Licenses and Permits	337,799	320,753	334,000	325,000
Intergovernmental Revenues	0	0	0	0
County Participation	0	0	0	0
Interest	232,130	93,852	80,000	104,000
Rents and Other	28,968	49,618	45,000	77,000
Other Sources (Uses)	0	0	0	0
SIF Revenues	0	0	0	0
Enterprise Revenues	32,595,528	35,387,583	36,294,104	36,537,830
Total	**$33,771,111**	**$36,738,477**	**$37,574,386**	**$37,803,512**
Expenditures				
Personal Services	$17,187,596	$16,387,010	$16,827,071	$17,840,614
Contractual Services	6,513,134	6,497,613	7,845,934	8,314,366
Materials and Supplies	2,562,470	2,715,395	2,756,505	2,215,188
Operating Expenditures	20,287,062	20,673,339	5,116,547	5,116,502
Non-Operating Expenditures	322,875	281,082	244,343	244,343
Intergovernmental Expenditures	0	0	0	0
Other Uses	0	8,487,837	4,783,986	4,072,499
Capital Outlay	0	(11,832)	0	0
Total	**$46,873,136**	**$55,030,442**	**$37,574,386**	**$37,803,512**
Revenues & Financing Sources Over (Under) Expenditures	($13,102,025)	($18,291,965)	$0	$0
Ending Fund Balance	**$199,059,789**	**$180,767,823**	**$180,767,823**	**$180,767,823**

Fund Balance Variance: Decrease in fund balance for transfers to Airport debt service fund to properly reflect 2011 bond requirement

Sun Metro General Operations

	Actual FY2014	Actual FY2015	Adopted FY2016	Adopted FY2017
Beginning Fund Balance	$88,531,704	$69,800,113	$41,357,320	$41,357,320
Revenues				
Property Taxes	$0	$0	$0	$0
Penalties and Interest-Delinquent Taxes	0	0	0	0
Sales Taxes	33,266,727	40,533,736	41,357,944	43,824,530
Franchise Fees	70,757	18,322	40,000	70,000
Charges for Services	1,635,714	2,934,606	3,300,000	3,100,000
Fines and Forfeitures	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
County Participation	0	0	0	0
Interest	0	(19,197)	0	0
Rents and Other	11,364	68,960	0	0
Other Sources (Uses)	230,697	240,551	0	683,000
SIF Revenues	0	0	0	0
Enterprise Revenues	21,732,696	9,846,933	22,924,700	10,230,000
Total	**$56,947,956**	**$53,623,911**	**$67,622,644**	**$57,907,530**
Expenditures				
Personal Services	$33,255,294	$33,285,587	$31,106,700	$25,357,475
Contractual Services	11,910,647	13,229,227	14,099,036	13,451,412
Materials and Supplies	11,317,186	8,641,345	9,137,889	3,697,100
Operating Expenditures	15,529,492	21,002,058	5,819,639	7,018,225
Non-Operating Expenditures	1,631,103	2,088,267	3,602,905	3,509,456
Intergovernmental Expenditures	0	1,306,705	1,159,081	3,043,537
Other Uses	0	(170)	1,040,449	362,500
Capital Outlay	2,035,825	2,513,684	1,656,945	1,467,824
Total	**$75,679,547**	**$82,066,704**	**$67,622,644**	**$57,907,530**
Revenues & Financing Sources Over (Under) Expenditures	($18,731,591)	($28,442,793)	$0	$0
Ending Fund Balance	**$69,800,113**	**$41,357,320**	**$41,357,320**	**$41,357,320**

Fund Balance Variance: The decrease in fund balance represents received revenues in preparation for the Mesa Rapid Transit Corridor and the new Operations and Maintenance Center.

Environmental Services

	Actual FY2014	Actual FY2015	Adopted FY2016	Adopted FY2017
Beginning Fund Balance	$21,490,401	$10,975,343	$7,778,709	$7,778,709
Revenues				
Property Taxes	$0	$0	$0	$0
Penalties and Interest-Delinquent Taxes	0	0	0	0
Sales Taxes	0	0	0	0
Franchise Fees	3,784	2,425,109	2,209,805	2,406,500
Charges for Services	39,205,693	44,796,723	43,836,938	43,633,800
Fines and Forfeitures	0	0	0	0
Licenses and Permits	1,421,472	1,231,771	1,133,555	190,000
Intergovernmental Revenues	319,200	663,411	363,175	217,998
County Participation	0	0	0	0
Interest	29,728	(11,909)	60,000	0
Rents and Other	170,913	92,570	23,690	95,000
Other Sources (Uses)	4,954,264	4,237,465	8,502,869	16,919,310
SIF Revenues	0	0	0	0
Enterprise Revenues	0	0	0	0
Total	**$46,105,055**	**$53,435,140**	**$56,130,032**	**$63,462,608**
Expenditures				
Personal Services	$18,408,477	$17,045,832	$18,449,020	$17,633,488
Contractual Services	8,268,911	7,468,329	8,117,521	8,505,642
Materials and Supplies	4,172,140	4,006,356	5,651,345	4,735,950
Operating Expenditures	14,636,861	11,718,192	7,031,864	6,681,969
Non-Operating Expenditures	1,507,343	1,944,090	3,166,853	3,394,504
Intergovernmental Expenditures	0	0	0	0
Other Uses	9,626,381	14,448,975	13,713,429	22,511,055
Capital Outlay	0	0	0	0
Total	**$56,620,113**	**$56,631,774**	**$56,130,032**	**$63,462,608**
Revenues & Financing Sources Over (Under) Expenditures	($10,515,058)	($3,196,634)	$0	$0
Ending Fund Balance	**$10,975,343**	**$7,778,709**	**$7,778,709**	**$7,778,709**

Fund Balance Variance: Decrease in fund balance due to transfers into Environmental services capital fund.

International Bridges Operations

	Actual FY2014	Actual FY2015	Adopted FY2016	Adopted FY2017
Beginning Fund Balance	$7,814,889	$9,494,158	$11,045,024	$11,045,024
Revenues				
Property Taxes	$0	$0	$0	$0
Penalties and Interest-Delinquent Taxes	0	0	0	0
Sales Taxes	0	0	0	0
Franchise Fees	75,509	77,398	0	87,411
Charges for Services	642	102,884	319,597	570,364
Fines and Forfeitures	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
County Participation	0	0	0	0
Interest	10,844	6,229	0	0
Rents and Other	354,997	351,354	351,250	351,254
Other Sources (Uses)	967,346	0	0	0
SIF Revenues	0	0	0	0
Enterprise Revenues	17,839,882	18,222,912	18,495,844	18,899,940
Total	**$19,249,220**	**$18,760,777**	**$19,166,691**	**$19,908,969**
Expenditures				
Personal Services	$2,295,639	$2,452,443	$2,896,938	$3,362,955
Contractual Services	1,365,576	1,489,108	1,789,833	2,119,664
Materials and Supplies	293,006	254,317	526,777	482,650
Operating Expenditures	814,255	719,124	151,994	168,022
Non-Operating Expenditures	9,626	191,969	2,383,050	1,472,500
Intergovernmental Expenditures	0	0	0	0
Other Uses	12,791,848	12,102,950	11,317,892	12,209,632
Capital Outlay	0	0	100,207	93,546
Total	**$17,569,951**	**$17,209,910**	**$19,166,691**	**$19,908,969**
Revenues & Financing Sources Over (Under) Expenditures	$1,679,269	$1,550,866	$0	$0
Ending Fund Balance	**$9,494,158**	**$11,045,024**	**$11,045,024**	**$11,045,024**

Fund Balance Variance: Increase in fund balance as a result of fee increases for passenger vehicles in FY15.

Zoo Operations

	Actual FY2014	Actual FY2015	Adopted FY2016	Adopted FY2017
Beginning Fund Balance				
Revenues				
Property Taxes	$0	$0	$0	$0
Penalties and Interest-Delinquent Taxes	0	0	0	0
Sales Taxes	0	0	0	0
Franchise Fees	0	0	0	0
Charges for Services	2,139,584	2,433,630	2,559,232	2,578,000
Fines and Forfeitures	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
County Participation	0	0	0	0
Interest	0	0	0	0
Rents and Other	(114,671)	13,049	5,000	0
Other Sources (Uses)	0	0	0	0
SIF Revenues	0	0	0	0
Enterprise Revenues	0	0	0	0
Total	**$2,024,913**	**$2,446,679**	**$2,564,232**	**$2,578,000**
Expenditures				
Personal Services	$930,481	$748,365	$923,541	$736,447
Contractual Services	412,265	482,892	579,782	694,153
Materials and Supplies	441,080	534,268	645,175	810,865
Operating Expenditures	85,756	83,912	128,354	138,955
Non-Operating Expenditures	15,666	17,300	17,700	24,700
Intergovernmental Expenditures	0	0	0	0
Other Uses	0	0	262,000	158,880
Capital Outlay	(8,098)	3,470	7,680	14,000
Total	**$1,877,149**	**$1,870,207**	**$2,564,232**	**$2,578,000**
Revenues & Financing Sources Over (Under) Expenditures	$147,763	$576,472	$0	$0
Ending Fund Balance	**$147,763**	**$576,472**	**$0**	**$0**

Internal Services

	Actual FY2014	Actual FY2015	Adopted FY2016	Adopted FY2017
Beginning Fund Balance	($1,849,394)	($1,307,558)	($666,825)	($666,825)
Revenues				
Property Taxes	$0	$0	$0	$0
Penalties and Interest-Delinquent Taxes	0	0	0	0
Sales Taxes	0	0	0	0
Franchise Fees	0	0	0	0
Charges for Services	18,743,632	17,435,011	20,177,226	19,716,326
Fines and Forfeitures	0	0	0	0
Licenses and Permits	20,271	21,662	25,000	25,000
Intergovernmental Revenues	0	0	0	0
County Participation	0	0	0	0
Interest	0	0	0	0
Rents and Other	0	0	0	0
Other Sources (Uses)	0	0	0	0
SIF Revenues	0	0	0	0
Enterprise Revenues	0	0	0	0
Total	**$18,763,903**	**$17,456,673**	**$20,202,226**	**$19,741,326**
Expenditures				
Personal Services	$4,636,355	$4,465,904	$5,138,773	$5,120,853
Contractual Services	559,245	749,043	683,301	210,048
Materials and Supplies	12,941,282	11,382,262	13,742,112	13,736,332
Operating Expenditures	76,596	92,730	100,840	105,040
Non-Operating Expenditures	0	0	0	0
Intergovernmental Expenditures	0	0	0	0
Other Uses	0	0	401,200	443,053
Capital Outlay	8,588	126,000	136,000	126,000
Total	**$18,222,066**	**$16,815,941**	**$20,202,226**	**$19,741,326**
Revenues & Financing Sources Over (Under) Expenditures	$541,836	$640,733	$0	$0
Ending Fund Balance	**($1,307,558)**	**($666,825)**	**($666,825)**	**($666,825)**

Self Insurance Fund

	Actual FY2014	Actual FY2015	Adopted FY2016	Adopted FY2017
Beginning Fund Balance	($9,030,118)	($7,043,402)	($11,110,864)	($11,110,864)
Revenues				
Property Taxes	$0	$0	$0	$0
Penalties and Interest-Delinquent Taxes	0	0	0	0
Sales Taxes	0	0	0	0
Franchise Fees	0	0	0	0
Charges for Services	1,420,491	373,584	0	0
Fines and Forfeitures	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
County Participation	0	0	0	0
Interest	130,341	29,650	0	0
Rents and Other	0	0	0	0
Other Sources (Uses)	0	0	2,000,000	2,465,086
SIF Revenues	52,585,656	51,913,858	58,529,819	58,639,829
Enterprise Revenues	6,791,159	(1,240,234)	4,230,727	73,120
Total	**$60,927,647**	**$51,076,857**	**$64,760,546**	**$61,178,035**
Expenditures				
Personal Services	$3,301,922	$1,109,218	$1,205,537	$1,244,229
Contractual Services	55,605,072	54,005,702	61,461,795	57,628,642
Materials and Supplies	18,697	20,715	39,150	39,150
Operating Expenditures	15,240	8,724	2,011,100	2,223,050
Non-Operating Expenditures	0	0	0	0
Intergovernmental Expenditures	0	0	0	0
Other Uses	0	(40)	42,964	42,964
Capital Outlay	0	0	0	0
Total	**$58,940,931**	**$55,144,319**	**$64,760,546**	**$61,178,035**
Revenues & Financing Sources Over (Under) Expenditures	$1,986,716	($4,067,462)	$0	$0
Ending Fund Balance	**($7,043,402)**	**($11,110,864)**	**($11,110,864)**	**($11,110,864)**

Fund Balance Variance: Decrease in revenues for the accounting treatment for health costs

THE CITY OF EL PASO
TEXAS







BUDGET DETAIL

> Goal 1:
Create an Environment Conducive To Strong, Sustainable Economic Development

> Goal 2:
Set the Standard for a Safe and Secure City

> Goal 3:
Promote the Visual Image of El Paso

> Goal 4:
Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

> Goal 5:
Promote Transparent and Consistent Communication Among All Members of the Community

> Goal 6:
Set the Standard for Sound Governance and Fiscal Management

> Goal 7:
Enhance and Sustain El Paso's Infrastructure Network

> Goal 8:
Nurture and Promote a Healthy, Sustainable Community



GOAL 1

ECONOMIC DEVELOPMENT

>AVIATION

>DESTINATION EL PASO

>ECOOMIC DEVELOPMENT

>INTERNATIONAL BRIDGES

Goal 1

Create and Environment Conductive to Strong, Sustainable Economic Development

Expenditures by Group	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Adopted**	**FY2017 Adopted**
Salaries & Wages	15,695,156	14,384,168	15,706,433	16,760,778
Employee Benefits	5,284,772	4,717,303	5,941,500	6,467,225
Contractual Services	533,308	1,381,959	2,925,926	2,963,993
Professional Services	1,102,187	2,203,853	9,524,763	10,303,534
Outside Contracts	14,160,339	10,809,051	16,045,321	17,280,564
Interfund Services	38,099	23,408	39,900	37,900
Building Leases	389,203	378,869	405,954	403,454
Fuel & Lubricants	147,354	260,030	380,170	321,858
Materials & Supplies	1,731,127	1,189,001	1,225,959	1,085,000
Maintenance & Repairs	885,263	1,514,112	1,475,450	1,262,400
Minor Equipment & Furniture	278,421	85,254	279,085	183,915
Communications	423,523	346,714	405,019	416,297
Utilities	2,509,143	2,276,367	2,732,969	2,737,969
Travel	130,504	154,278	225,572	224,204
Other Operating Expenditures	18,434,674	19,103,668	2,769,887	2,762,828
Community Service Projects	-	-	678,842	721,967
Interest Expense	-	-	354,050	282,000
Other Non-Operating Expenditures	2,030,455	3,002,351	6,124,009	5,755,153
Operating Transfers Out	58,399,565	62,527,276	28,958,569	28,297,770
Capital Expenditures	31,553,413	50,923,426	819,406	3,576,962
Total Expenditures	***153,726,506***	***175,281,089***	***97,018,784***	***101,845,770***

Source of Funds	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Adopted**	**FY2017 Adopted**
General Government	-	-	1,777,782	1,840,395
Capital Projects	3,833,627	2,925,687	3,475,000	5,125,000
Nonmajor Governmental Funds	10,526,706	6,375,613	17,810,415	18,922,456
Proprietary Funds	139,366,173	165,979,789	73,955,587	75,957,918
Total Funds	***153,726,506***	***175,281,089***	***97,018,784***	***101,845,770***

Positions	**FY2014 Adopted**	**FY2015 Adopted**	**FY2016 Adopted**	**FY2017 Adopted**
General Fund	-	-	23.03	20.03
Non-General Fund	281.60	281.60	297.82	304.32
Total Authorized	***281.60***	***281.60***	***320.85***	***324.35***

THE CITY OF EL PASO
TEXAS

Aviation

Mission

Provide customers with a safe, efficient airport, operating in an environmentally conscious and self-sustaining manner.



Key Functions:

Pass FAA 139 annual inspection
*Ensure the airport meets FAA Grant Assurances to remain self-*sustaining

FY2016 Key Results

- Established Allegiant Air non-stop service to Las Vegas, San Diego, and Orlando; announced non-stop service to Oakland/San Francisco
- Airports Council International (ACI) Customer Service Ranking average of 4.41
- Increased available airline seats in market

FY2017 Budget

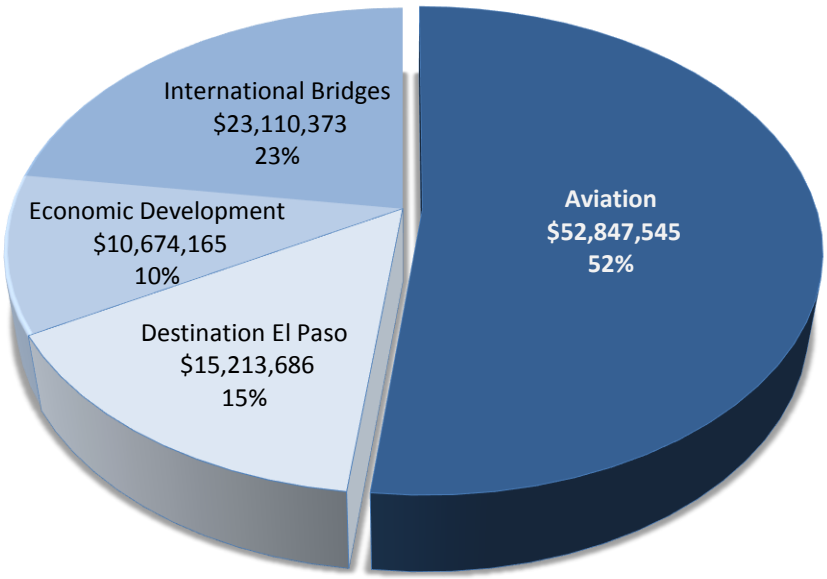
FY2017 Total Budget
$52,847,545

FY2017 General Fund
$0

FY2017 Non-General Fund
$52,847,545

Total FTE's
232.60

Goal 1: Economic Development
Total Budget $101,845,770



FY2017 Key Deliverables

- Meet with airlines to advocate for new, non-stop flights at ELP
- Update Airport Maser Plan and include strategy for continued non-aviation development opportunities

EL PASO INTERNATIONAL AIRPORT

Aviation

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	13,870,297	12,451,961	12,529,431	13,178,478
Employee Benefits	4,623,778	4,142,995	4,783,008	5,155,383
Professional Services	493,818	609,242	865,025	1,021,225
Outside Contracts	6,196,300	5,987,230	6,948,159	7,435,541
Interfund Services	5,994	4,633	7,500	5,500
Building Leases	42,309	32,951	54,200	51,700
Fuel & Lubricants	121,981	249,432	355,770	297,123
Materials & Supplies	1,566,690	1,086,666	1,026,150	933,700
Maintenance & Repairs	752,879	1,350,379	1,134,450	917,400
Minor Equipment & Furniture	140,914	43,371	272,585	177,415
Communications	401,843	332,049	373,825	384,825
Utilities	1,741,139	1,474,553	1,953,099	1,955,099
Travel	128,689	137,390	159,735	153,240
Other Operating Expenditures	18,018,325	18,728,845	2,636,038	2,629,488
Other Non-Operating Expenditures	1,971,106	2,934,334	4,095,009	4,564,653
Operating Transfers Out	40,263,395	47,633,205	13,949,787	13,296,785
Capital Expenditures	31,180,617	50,475,688	485,950	689,990
Total Expenditures	***121,520,074***	***147,674,925***	***51,629,721***	***52,847,545***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Proprietary Funds	121,520,074	147,674,925	51,629,721	52,847,545
Total Funds	***121,520,074***	***147,674,925***	***51,629,721***	***52,847,545***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Non-General Fund	226.60	226.60	226.60	232.60
Total Authorized	***226.60***	***226.60***	***226.60***	***232.60***

Aviation

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Proprietary Funds				
Air Cargo	2,538,893	2,532,121	502,372	495,329
Air Cargo Construction	21,556,642	39,493,067	-	-
Aircraft Rescue Fire Fighters	2,811,252	2,775,300	2,685,357	2,808,802
Airfield	7,868,105	7,851,494	2,173,442	1,551,409
Airport Capital Projects	-	-	-	689,990
Airport FAA Operations Canine	524,154	367,133	536,968	542,847
Airport FMS Unit	739,082	724,991	539,726	573,135
Airport Grant Improvements	8,957,301	10,372,034	-	-
Airport Hotels	78,734	69,778	82,486	94,336
Airport Operating Account	2,828,875	13,016,367	-	-
Airport Police Operations	3,159,815	2,443,011	2,206,877	2,377,772
Airport Restricted Land Sales	348,305	6,446,288	352,750	337,036
Aviation	1,401,170	1,135,103	460,144	434,617
Butterfield Trail Golf Club	3,325,624	3,278,960	2,875,561	2,990,929
Butterfield Trail Industrial Park	480,902	1,317,763	679,264	594,687
Customer Facility Charge	-	-	3,290,500	3,300,500
Debt Reserves	1,649,182	2,653,652	3,851,616	4,321,660
Development	-	-	1,195,000	214,706
Dispatch Badging	864,897	812,023	1,007,317	971,965
Finance and Administration	10,218,886	17,224,701	13,008,570	14,162,662
Fixed Asset Purchases	669,401	669,881	485,950	-
Foreign Trade Zone	313,232	361,630	388,770	394,932
Global Reach Development	1,192,205	1,175,491	158,880	166,965
Ground Transportation	2,293,550	2,130,918	2,242,868	2,421,532
Inventory Issues	(115)	(69)	(4,400,000)	(4,400,000)
Inventory Purchases	2,985	239,528	4,400,000	4,400,000
Parking Enforcement Control	392,350	324,867	336,369	354,132
Passenger Facility Charges	37,434,520	19,879,108	5,537,551	5,852,000
Science and Technology Park	199,925	192,371	93,700	76,000
Southern Industrial Park	229,629	218,631	227,046	265,423
Terminal	9,440,575	9,968,784	6,710,637	6,854,179
Sub Total	**121,520,074**	**147,674,925**	**51,629,721**	**52,847,545**

All Funds Total	**121,520,074**	**147,674,925**	**51,629,721**	**52,847,545**

Strategic Actions

Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development

Strategy 1.4 Grow the Core Business of Air Transportation

Action 1.4.1 Expand domestic and international commercial air service

FY2017 Key Performance Indicators

- ACI Customer Survey ranking of at least 4.25
- Have 9 meetings with airline route managers
- Cost per enplanement to be below 5% of national average of Small Hub Airports

Department of Aviation

Total Workforce 232.60*



Director of Aviation
(1 FTE)

Senior Secretary
(1 FTE)

Department Human Resources Mgr.
(1 FTE)

- Accounting/Payroll Clerk
(2 FTE's)
- Custodial Spvr. (1 FTE)
Custodial Shift Ldr. (6 FTE's)
General Svc Worker (56 FTE's)

HR Analyst
(1 FTE)

Operations and Security
Asst. Director of Aviation Operations & Security
(1 FTE)

- Senior Secretary
(1 FTE)
- Administrative Analyst
(1 FTE)
- Operations Manager
(1 FTE)
  - Airport Security
Airport Security Coordinator
(1 FTE)
  - Transportation Services
Supervisor
(1 FTE)
    - Shuttle Coach Operators
(13 FTE's)
  - Operations Officers
(6 FTE's)
    - Assistant Operations Officer
(3 FTE)
  - Locksmith (1 FTE)
  - Public Safety Shift Spvr
(1 FTE)
    - Public Safety Call Takers
(12 FTE's)
- Electrician Spvr (1 FTE)
Electrician (5 FTE's)
- Fleet Maintenance
Fleet Maint. Spvr (1 FTE)
Fleet Maint. Lead Tech. (1 FTE)
Fleet Maint. Tech. (5 FTE's)
Fleet Service Asst. (2 FTE's)
- Airport Systems
Electronics Lead Tech. (1 FTE)
Electronics Tech. (2 FTEs)
- Warehouse Operations
Materials Supervisor (1 FTE)
Materials Specialist (4 FTE's)
Stores Clerk (2 FTE's)
Office Asst. (1 FTE)
General Svc Worker (1 FTE)

Development
Assistant Director of Aviation Development
(1 FTE)

- Secretary
(1 FTE)
- Airport Program Coordinator
(2 FTEs)
- Civil Engineer
(1 FTE)
Lead Planner
(1 FTE)
- Maintenance
Superintendent
(1 FTE)
  - Field Maintenance
Airfield Maint. Spvr. (1 FTE)
Airport Labor Spvr. (1 FTE)
Heavy Equip. Operator (1 FTE)
Equipment Operator (4 FTE's)
Fac. Maint. Lead Worker (4 FTE's)
Fac. Maint. Worker (15 FTE's)
Irrigation Technician (2 FTE's)
Welder (1 FTE)
General Svc. Worker (7 FTE's)
Traffic Signs & Markings Tech
(1 FTE)
GroundsKeeping Equip Tech (1
FTE)
  - Building Maintenance
Bldg. Maint. Supervisor (1 FTE)
Fac. Maint Lead Worker (1 FTE)
Lead Maint. Mechanic (4 FTE's)
Maint. Mechanic (3 FTE's)
Carpenter (2 FTE's)
Fac. Maint. Worker (10 FTE's)
Trades Helper (2 FTE)
Traffic Signs & Markings Tech
(1 FTE)
Plumber (1 FTE)

Administration
Assistant Director of Aviation Administration
(1 FTE)

- Secretary (1 FTE)
V.O.E. Clerk (.60 FTE)
- Admin. Services Manager
(1 FTE)
  - Accounting Manager
(1 FTE)
    - Senior Accountant
(1 FTE)
      - Acctg./Payroll Specialist
(4 FTE's)
Sr. Office Asst (1 FTE)
    - Accountant
(1 FTE)
      - Acctg./Payroll Clerk
(2 FTE's)
- Foreign Trade Zone Mgr (1 FTE)
Foreign Trade Zone Co. (2 FTE)
Senior Office Asst. (1 FTE)
- Education & Graphics
Specialist
(1 FTE)
- Senior Land & Contract Admin.
(1 FTE)
- Administrative Analyst
(2 FTE)
- Terminal Services Manager
(1 FTE)
  - Admin Assistant
(1 FTE)
- Marketing & Customer Relations
Coordinator (1 FTE)

Aviation
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Sr. Land & Contract Administrator	0.00	0.00	1.00
(Con) Terminal Services Manager	0.00	0.00	1.00
Accountant	1.00	1.00	1.00
Accounting Manager	1.00	1.00	1.00
Accounting/Payroll Clerk	5.00	4.00	4.00
Accounting/Payroll Specialist	4.00	4.00	4.00
Admin Services Manager	1.00	1.00	1.00
Administrative Analyst	3.00	3.00	3.00
Administrative Assistant	1.00	1.00	1.00
Airfield Maintenance Supervisor	1.00	1.00	1.00
Airport Assistant Operations Officer	2.00	2.00	2.00
Airport Facilities Maintenance	1.00	1.00	1.00
Airport Labor Supervisor	1.00	1.00	1.00
Airport Operations Manager	1.00	1.00	1.00
Airport Operations Supervisor	5.00	6.00	6.00
Airport Program Coordinator	2.00	2.00	2.00
Airport Security Coordinator	1.00	1.00	1.00
Assistant Ops Officer	0.00	0.00	1.00
Aviation Assistant Director	1.00	1.00	1.00
Aviation Development Assistant	1.00	1.00	1.00
Aviation Director	1.00	1.00	1.00
Aviation Operations & Security Assistant	1.00	1.00	1.00
Carpenter	2.00	2.00	2.00
Civil Engineer	1.00	1.00	1.00
Custodial Shift Leader	6.00	6.00	6.00
Custodial Supervisor	1.00	1.00	1.00
Departmental Human Resources Manager	1.00	1.00	1.00
Education & Graphics Specialist	1.00	1.00	1.00
Electrician	5.00	5.00	5.00
Electrician Supervisor	1.00	1.00	1.00
Electronics Lead Technician	1.00	1.00	1.00
Electronics Technician	1.00	1.00	2.00
Equipment Operator	5.00	5.00	4.00
Facilities Maintenance Lead Worker	5.00	5.00	5.00
Facilities Maintenance Supervisor	1.00	1.00	1.00
Facilities Maintenance Worker	25.00	25.00	25.00
Fleet Maintenance Lead Technician	1.00	1.00	1.00
Fleet Maintenance Supervisor	1.00	1.00	1.00
Fleet Maintenance Technician	5.00	5.00	5.00
Fleet Service Assistant	2.00	2.00	2.00
Foreign Trade Zone Coordinator	2.00	2.00	2.00
Foreign Trade Zone Manager	1.00	1.00	1.00
General Service Worker	64.00	64.00	64.00
Groundskeeping Equipment Tech	0.00	0.00	1.00

Aviation
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Heavy Equipment Operator	1.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00
Irrigation Technician	3.00	3.00	2.00
Land & Contract Administrator	1.00	1.00	0.00
Lead Maintenance Mechanic	3.00	3.00	4.00
Lead Planner	0.00	0.00	1.00
Locksmith	1.00	1.00	1.00
Maintenance Mechanic	3.00	3.00	3.00
Marketing & Customer Relations	1.00	1.00	1.00
Materials Specialist	4.00	4.00	4.00
Materials Supervisor	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00
Plumber	1.00	1.00	1.00
Public Safety Call Taker	12.00	12.00	12.00
Public Safety Shift Supervisor	1.00	1.00	1.00
Secretary	2.00	2.00	2.00
Senior Accountant	1.00	1.00	1.00
Senior Office Assistant	2.00	2.00	2.00
Senior Secretary	2.00	2.00	2.00
Shuttle Coach Operator	11.00	11.00	13.00
Stores Clerk	2.00	2.00	2.00
Trades Helper	2.00	2.00	2.00
Traffic Signs & Markings Technician	2.00	2.00	2.00
Transportation Services Supervisor	1.00	1.00	1.00
V.O.E. Clerk	0.60	0.60	0.60
Welder	1.00	1.00	1.00
Grand Total	**226.60**	**226.60**	**232.60**

THE CITY OF EL PASO
TEXAS

Destination El Paso

Mission

The mission of Destination El Paso is to provide convention, tourism, venue and event management services to visitors, clients, and the greater El Paso community so they can enjoy a pleasurable experience that enhances quality of life and generates economic growth.

Key Functions:

Market El Paso for convention, meeting, sport and film opportunities
Market El Paso as a tourism destination
Bring quality entertainment to the community
Manage venues efficiently, to meet industry standards



FY2016 Key Results

- Hosted 3 International publications to include Canadian National Geographic, GQ Mexico and Nylon Mexico Magazine
- Announced 15 performances of the Broadway show The Phantom of the Opera
- Secured a high impact convention for June 2018: 3,000 projected peak attendance with 2,000+ rooms

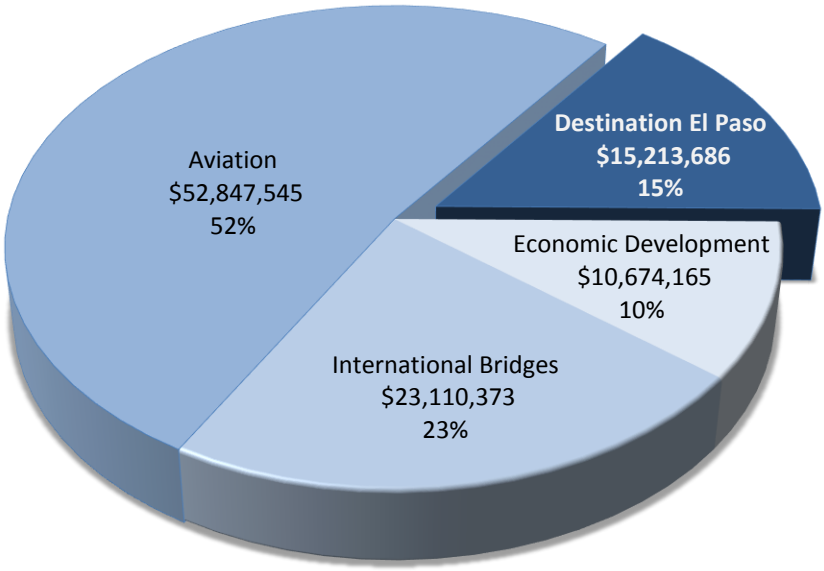
FY2017 Budget

FY2017 Total Budget
$15,213,686

FY2017 General Fund
$0

FY2017 Non-General Fund
$15,213,686

Goal 1: Economic Development
Total Budget $101,845,770



FY2017 Key Deliverables

- Further enhance our editorial content, print, television, and online presence
- Secure national touring artists and programming; grow annual Broadway series in El Paso
- Achieve goal of 155,000 in performance venue attendance

Destination El Paso

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	81,837	30,361	47,004	63,390
Employee Benefits	43,220	22,220	10,472	13,076
Professional Services	608,162	1,592,448	8,632,130	8,989,599
Outside Contracts	6,951,351	3,689,599	-	-
Interfund Services	26,318	9,968	15,500	15,500
Fuel & Lubricants	18,789	4,263	12,050	12,385
Materials & Supplies	60,613	57,127	-	-
Minor Equipment & Furniture	87,292	2,842	-	-
Utilities	684,285	716,558	688,370	688,370
Other Operating Expenditures	81,349	75,103	80,224	84,000
Operating Transfers Out	5,344,322	2,791,095	3,690,890	2,791,352
Capital Expenditures	372,796	309,714	-	2,556,015
Total Expenditures	***14,360,333***	***9,301,300***	***13,176,640***	***15,213,686***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Capital Projects	3,833,627	2,925,687	3,475,000	5,125,000
Nonmajor Governmental Funds	10,526,706	6,375,613	9,701,640	10,088,686
Total Funds	***14,360,333***	***9,301,300***	***13,176,640***	***15,213,686***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Non-General Fund	1.00	-	-	-
Total Authorized	***1.00***	***-***	***-***	***-***

Destination El Paso

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Capital Projects				
Performing Arts Center Rolling	3,833,627	2,925,687	3,475,000	5,125,000
Nonmajor Governmental Funds				
CBV Restricted	-	1,077,031	1,134,370	1,592,233
Convention & Performing Arts Center	7,409,853	2,963,775	5,685,125	6,737,261
Convention Sales Servicing	3,116,853	2,334,807	2,882,145	1,759,192
Sub Total	**10,526,706**	**6,375,613**	**9,701,640**	**10,088,686**
All Funds Total	**14,360,333**	**9,301,300**	**13,176,640**	**15,213,686**

Strategic Actions

Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development

Strategy 1.2 Enhance Visitor Revenue Opportunities
- **Action 1.2.1** Promote El Paso as a desirable destination
- **Action 1.2.2** Grow El Paso's lodging industry

Strategy 1.3 Maximize Venue Efficiencies Through Revenue Growth and Control
- **Action 1.3.1** Optimize revenue generated through rentals, parking, food and beverage
- **Action 1.3.2** Manage facilities efficiently to meet or exceed industry standards

FY2017 Key Performance Indicators

- Generate revenue from venue events to exceed budget
- Increase Hotel Occupancy Tax revenue from prior year

Economic Development

Mission:

The Economic & International Development Department is committed to providing business development, redevelopment and advocacy services to the El Paso Regional and International Community to create jobs, increase the local tax base and expand existing businesses.

Key Functions:

Plan, organize, manage and direct economic development programs, projects, and initiatives
Implement City marketing, downtown redevelopment, business recruitment, business retention, and business expansion programs
Develop sector or cluster specific projects or initiatives that strengthen the City's economic base



FY2016 Key Results

- Executed 11 Economic Development Agreements that produced more than $87 million in New Capital Investment
- Downtown Revitalization Underway… $25.7 million Private Investment, more than 160+ Residential Units completed, and 119 Hotel Rooms opened
- Attracted $5 million investment to grow an existing manufacturing facility – The TORO Company

FY2017 Budget

FY2017 Total Budget
$10,674,165

FY2017 General Fund
$1,840,395

FY2017 Non-General Fund
$8,833,770

Total FTE's
21.00



FY2017 Key Deliverables

- Continue to Strengthen and Enhance our Business Retention and Expansion Efforts and align them with our incentive policies to further increase our investment and job creation

Economic Development

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	-	-	1,058,281	1,108,263
Employee Benefits	-	-	322,799	346,459
Outside Contracts	-	-	7,694,091	8,377,223
Interfund Services	-	-	4,500	4,500
Building Leases	-	-	5,000	5,000
Materials & Supplies	-	-	32,882	32,500
Communications	-	-	3,800	3,800
Travel	-	-	53,237	54,964
Other Operating Expenditures	-	-	33,125	19,490
Community Service Projects	-	-	678,842	721,967
Total Expenditures	***-***	***-***	***9,886,557***	***10,674,165***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	-	-	1,777,782	1,840,395
Nonmajor Governmental Funds	-	-	8,108,775	8,833,770
Total Funds	***-***	***-***	***9,886,557***	***10,674,165***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	-	-	23.03	20.03
Non-General Fund	-	-	0.97	0.97
Total Authorized	***-***	***-***	***24.00***	***21.00***

Economic Development

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
Economic Administration	-	-	251,217	736,562
Economic Development	-	-	1,477,117	1,054,300
Marketing and Outreach	-	-	49,448	49,533
Sub Total	**-**	**-**	**1,777,782**	**1,840,395**
Nonmajor Governmental Funds				
380 Economic Development Projects	-	-	7,413,067	8,096,943
Economic Development TIRZ	-	-	695,708	736,827
Sub Total	**-**	**-**	**8,108,775**	**8,833,770**
All Funds Total	**-**	**-**	**9,886,557**	**10,674,165**

Strategic Actions

Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development

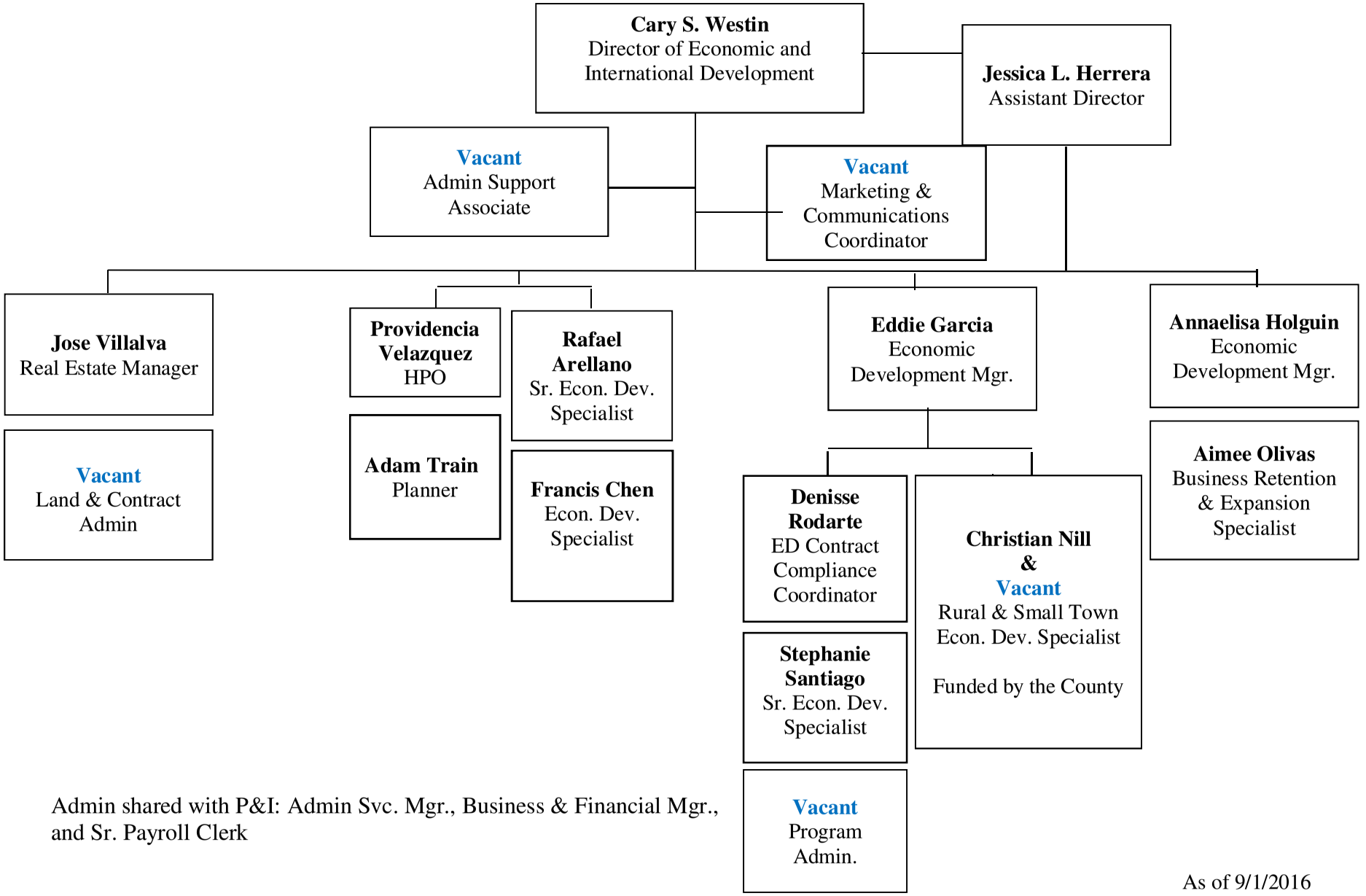
Strategy 1.1 Stabilize and Expand El Paso's tax base

- **Action 1.1.1** Develop, retain, recruit, and expand business within the community
- **Action 1.1.2** Execute Marketing and Communication strategy in collaboration with Destination El Paso and the airport
- **Action 1.1.3** Expand El Paso's retail base to include new, desired targeted retail
- **Action 1.1.4** Attract and retain businesses within the City and County of El Paso
- **Action 1.1.5** Strategically implement a systematic approach to administer the real estate function
- **Action 1.1.6** Execute a comprehensive citywide redevelopment plan
- **Action 1.1.7** Provide services to the development community in support of orderly and timely project completions consistent with "Plan El Paso"
- **Action 1.1.8** Identify potential target industries and businesses for investment in the region
- **Action 1.1.9** Identify potential development opportunities

FY2017 Key Performance Indicators

- Create 1,500 new jobs
- Retain 2,700 jobs
- Attract new-to-market destination retailers

Economic & International Development Department
FY2017 Adopted



Admin shared with P&I: Admin Svc. Mgr., Business & Financial Mgr., and Sr. Payroll Clerk

As of 9/1/2016

Economic Development
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Administrative Support Associate	0.00	0.00	1.00
(Con) Business Retention & Expansion Spec	0.00	0.00	1.00
(Con) Eco Dev Asst Director	0.00	0.00	1.00
(Con) Economic Dev Manager	0.00	1.00	2.00
(Con) Economic Dev Specialist	0.00	2.00	1.00
(Con) Economic Dev Comp Coordinator	0.00	0.00	1.00
(Con) Intl Bus & Trade Dev Manager	0.00	1.00	0.00
(Con) Program Administrator	0.00	1.00	1.00
(Con) Real Estate Manager	0.00	1.00	1.00
(Con) Redevelopment Manager	0.00	1.00	0.00
(Con) Research Management Assistant	0.00	1.00	0.00
(Con) Rural Small Town Sr. Economic Dev	0.00	2.00	2.00
(Con) Sr. Economic Dev Specialist	0.00	2.00	2.00
Administrative Analyst	0.00	1.00	0.00
Administrative Services Manager	0.00	1.00	1.00
Business & Financial Manager	0.00	1.00	1.00
Economic Development Manager	0.00	1.00	0.00
Economic Development Specialist	0.00	1.00	0.00
EDD Assistant Director	0.00	1.00	0.00
History Preservation Officer	0.00	1.00	1.00
Land & Contract Administrator	0.00	1.00	1.00
Managing Director	0.00	1.00	1.00
Marketing & Comm Coordinator	0.00	0.00	1.00
Planner	0.00	1.00	1.00
Public Affairs Coordinator	0.00	1.00	0.00
Senior Accounting/Payroll Specialist	0.00	1.00	1.00
Grand Total	**0.00**	**24.00**	**21.00**

International Bridges

Mission

Provide cross-border mobility and on-street parking services to residents, businesses, and visitors so that they can participate in the vitality of the greater Paso Del Norte region.

Key Functions:

Operate and manage 3 city-owned bridges
Operate and manage parking meters



FY2016 Key Results

- Renewed P3 Program to assist U.S. Customs and Border Protection in facilitating border crossings and reduce wait times during peak hours
- Development and maintenance of critical databases for the analysis of regional border crossings and respective wait times
- Launched Park El Paso App to provide mobile payment solution at parking meters

FY2017 Budget

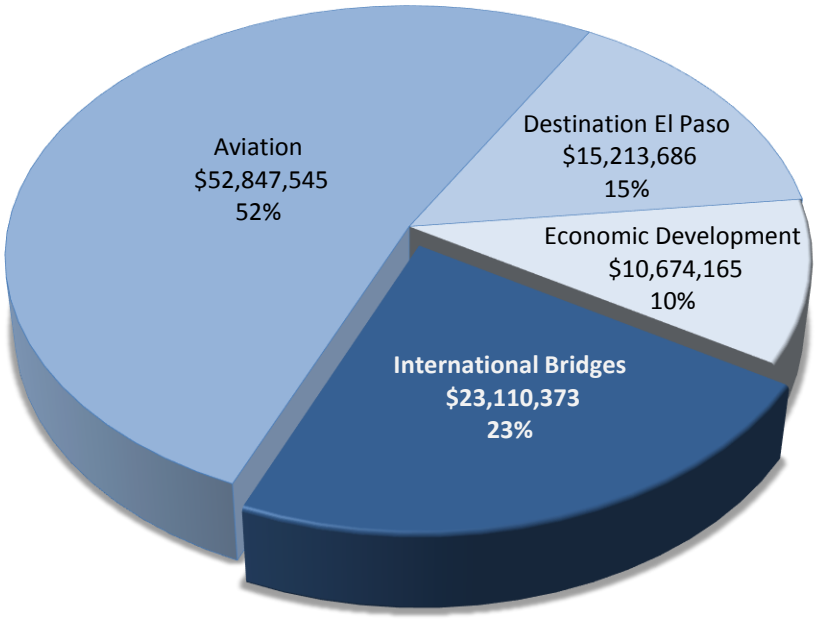
FY2017 Total Budget
$23,110,373

FY2017 General Fund
$0

FY2017 Non-General Fund
$23,110,373

Total FTE's
70.75

Goal 1: Economic Development
Total Budget $101,845,770



FY2017 Key Deliverables

- Establish partnerships with key regional stakeholders to improve cross border mobility
- Address and fulfill the community need for reliable parking meter services while providing superior customer service
- Manage the P3 Program to facilitate border crossings and reduce wait times during peak hours

International Bridges

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	1,743,022	1,901,846	2,071,717	2,410,647
Employee Benefits	617,775	552,088	825,221	952,308
Contractual Services	533,308	1,381,959	2,925,926	2,963,993
Professional Services	207	2,162	27,608	292,710
Outside Contracts	1,012,688	1,132,222	1,403,071	1,467,800
Interfund Services	5,788	8,806	12,400	12,400
Building Leases	346,893	345,918	346,754	346,754
Fuel & Lubricants	6,584	6,334	12,350	12,350
Materials & Supplies	103,824	45,208	166,927	118,800
Maintenance & Repairs	132,384	163,733	341,000	345,000
Minor Equipment & Furniture	50,214	39,041	6,500	6,500
Communications	21,680	14,665	27,394	27,672
Utilities	83,719	85,256	91,500	94,500
Travel	1,815	16,888	12,600	16,000
Other Operating Expenditures	335,001	299,719	20,500	29,850
Interest Expense	-	-	354,050	282,000
Other Non-Operating Expenditures	59,349	68,018	2,029,000	1,190,500
Operating Transfers Out	12,791,848	12,102,977	11,317,892	12,209,632
Capital Expenditures	-	138,024	333,456	330,957
Total Expenditures	***17,846,099***	***18,304,864***	***22,325,866***	***23,110,373***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Proprietary Funds	17,846,099	18,304,864	22,325,866	23,110,373
Total Funds	***17,846,099***	***18,304,864***	***22,325,866***	***23,110,373***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Non-General Fund	54.00	55.00	70.25	70.75
Total Authorized	***54.00***	***55.00***	***70.25***	***70.75***

International Bridges

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Proprietary Funds				
560 Reimbursable Agreement	533,308	1,381,959	2,925,926	2,963,993
Administrative	972,067	1,178,729	982,612	1,221,480
International Bridge Maintenance	5,176	-	-	-
Operations & Technology	15,778,066	15,371,266	17,665,835	18,215,535
Parking Meter	557,481	372,910	751,493	709,365
All Funds Total	**17,846,099**	**18,304,864**	**22,325,866**	**23,110,373**

Strategic Actions

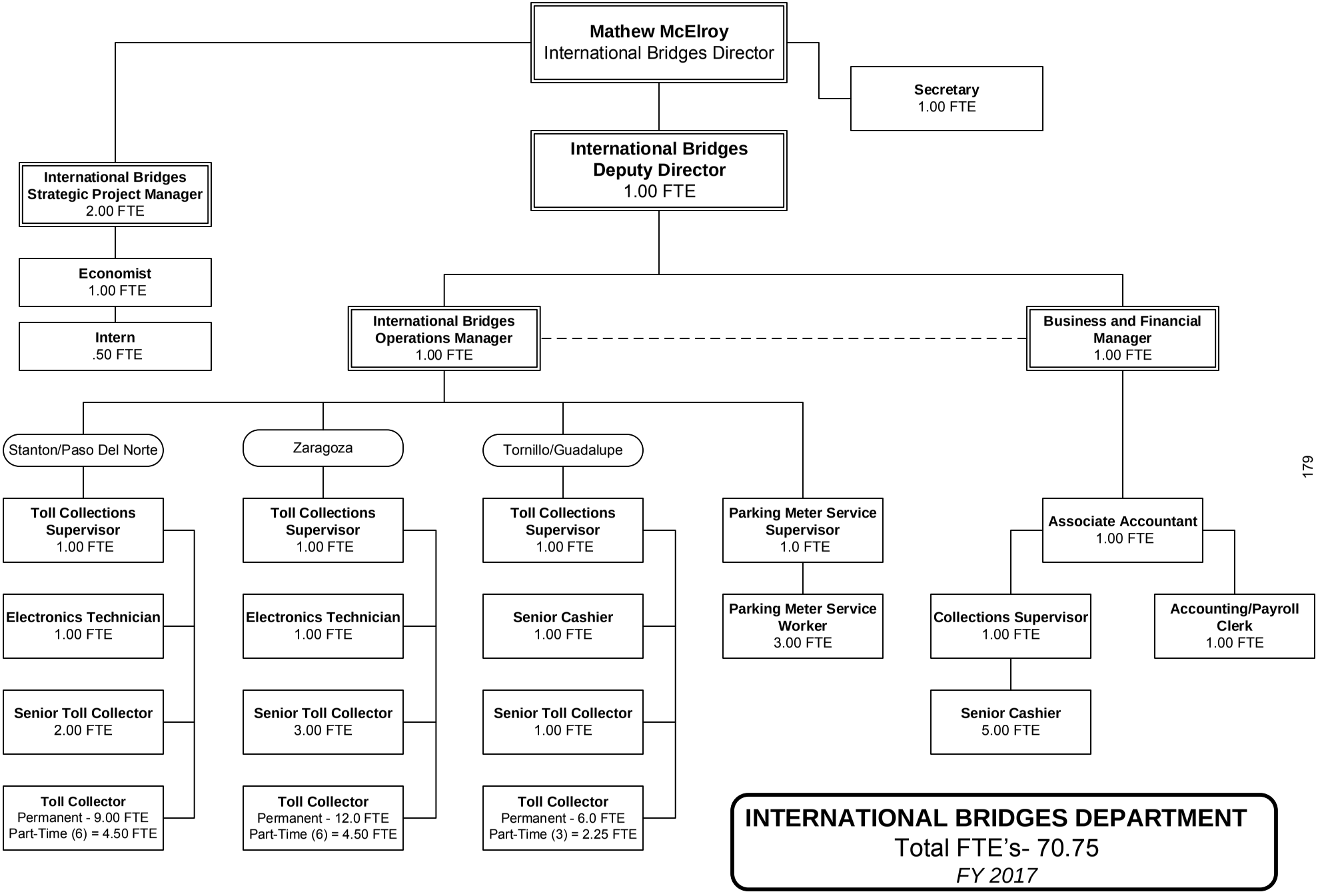
Goal 1: Create and Environment Conducive to Strong, Sustainable Economic Development

Strategy 1.5 Stimulate economic growth through transit integration, cross border mobility, trade, and tourism

- **Action 1.5.1** Continued collaborative efforts to improve cross border mobility safely and securely
- **Action 1.5.2** Implement comprehensive parking meter program and installation of parking meter equipment
- **Action 1.5.3** Manage and support the City's P3 program with U.S. Customs and Border Protection

FY2017 Key Performance Indicators

- Increase percentage of parking meters with zero-out capabilities
- Increase percentage of parking meters that accept credit card payments
- Number of P3 hours funded to assist with U.S. Customs and Border Protection overtime


Mathew McElroy
International Bridges Director
Secretary
1.00 FTE
International Bridges
Deputy Director
1.00 FTE
International Bridges
Strategic Project Manager
2.00 FTE
Economist
1.00 FTE
Intern
.50 FTE
International Bridges
Operations Manager
1.00 FTE
Business and Financial
Manager
1.00 FTE
Stanton/Paso Del Norte
Zaragoza
Tornillo/Guadalupe
Toll Collections
Supervisor
1.00 FTE
Electronics Technician
1.00 FTE
Senior Toll Collector
2.00 FTE
Toll Collector
Permanent - 9.00 FTE
Part-Time (6) = 4.50 FTE
Toll Collections
Supervisor
1.00 FTE
Electronics Technician
1.00 FTE
Senior Toll Collector
3.00 FTE
Toll Collector
Permanent - 12.0 FTE
Part-Time (6) = 4.50 FTE
Toll Collections
Supervisor
1.00 FTE
Senior Cashier
1.00 FTE
Senior Toll Collector
1.00 FTE
Toll Collector
Permanent - 6.0 FTE
Part-Time (3) = 2.25 FTE
Parking Meter Service
Supervisor
1.0 FTE
Parking Meter Service
Worker
3.00 FTE
Associate Accountant
1.00 FTE
Collections Supervisor
1.00 FTE
Senior Cashier
5.00 FTE
Accounting/Payroll
Clerk
1.00 FTE
INTERNATIONAL BRIDGES DEPARTMENT
Total FTE's- 70.75
FY 2017

International Bridges
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Economist	0.00	1.00	1.00
(Con) Graduate Intern	0.00	0.00	0.50
Accounting/Payroll Clerk	1.00	1.00	1.00
Associate Accountant	1.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Customer Relations Representative	1.00	1.00	1.00
Electronics Technician	2.00	2.00	2.00
International Bridges Deputy Director	0.00	1.00	1.00
International Bridges Director	1.00	1.00	1.00
International Bridges Operations Manager	1.00	1.00	1.00
Parking Meter Service Supervisor	1.00	1.00	1.00
Parking Meter Service Worker	3.00	3.00	3.00
Secretary	1.00	1.00	1.00
Senior Cashier	5.00	6.00	6.00
Senior Toll Collector	5.00	6.00	6.00
Strategic Project Manager	0.00	2.00	2.00
Toll Collections Supervisor	2.00	3.00	3.00
Toll Collector	30.00	38.25	38.25
Grand Total	**55.00**	**70.25**	**70.75**



GOAL 2

PUBLIC SAFETY

>FIRE

>POLICE

Goal 2

Set the Standard for a Safe and Secure City

Expenditures by Group	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Adopted**	**FY2017 Adopted**
Salaries & Wages	145,688,829	149,129,190	148,052,587	156,616,687
Employee Benefits	52,339,491	53,929,836	49,066,393	53,464,409
Contractual Services	990,257	931,526	1,000,139	1,000,139
Professional Services	809,336	814,357	904,945	967,656
Outside Contracts	6,309,055	6,186,062	6,736,547	6,921,522
Interfund Services	2,569,825	2,796,597	2,438,867	3,146,069
Building Leases	1,010,698	1,243,697	534,717	1,071,927
Fuel & Lubricants	2,858,633	1,919,835	2,716,777	2,572,596
Materials & Supplies	4,075,212	4,708,414	4,652,064	5,133,804
Maintenance & Repairs	318,022	351,810	326,471	500,544
Minor Equipment & Furniture	769,244	630,301	250,604	378,580
Communications	292,622	259,115	209,750	324,653
Travel	277,989	296,287	70,200	80,000
Other Operating Expenditures	1,293,804	1,856,498	1,495,723	1,980,572
Interest Expense	188,512	144,887	188,512	80,530
Other Non-Operating Expenditures	1,514,738	1,560,632	1,517,007	1,624,988
Grant Match	625,948	(0)	822,864	0
Operating Transfers Out	-	800,000	-	-
Capital Expenditures	6,344,935	1,854,443	563,403	232,257
Total Expenditures	***228,277,149***	***229,413,486***	***221,547,570***	***236,096,932***

Source of Funds	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Adopted**	**FY2017 Adopted**
General Government	211,142,752	213,605,243	215,251,653	224,497,982
Capital Projects	5,200,056	3,000	-	100,000
Nonmajor Governmental Funds	12,793,720	15,678,136	6,295,917	11,498,951
Proprietary Funds	(859,379)	127,107	-	-
Total Funds	***228,277,149***	***229,413,486***	***221,547,570***	***236,096,932***

Positions	**FY2014 Adopted**	**FY2015 Adopted**	**FY2016 Adopted**	**FY2017 Adopted**
General Fund	2,458.33	2,376.15	2,351.43	2,368.03
Non-General Fund	140.57	142.45	144.17	144.77
Total Authorized	***2,598.90***	***2,518.60***	***2,495.60***	***2,512.80***

THE CITY OF EL PASO
TEXAS

Fire

Mission

Provide emergency response, prevention, preparedness, and education to residents, businesses and visitors of our city so they can live safely and prosper in a hazard resilient community.

Key Functions:

Provide emergency response
Provide public education in fire and life safety
Provide prevention and preparedness for residents and businesses



FY2016 Key Results

- Achieved annual reaccreditation from the Commission on Fire Accreditation International
- 81.80% Fire and medical calls with total response time of 8:30

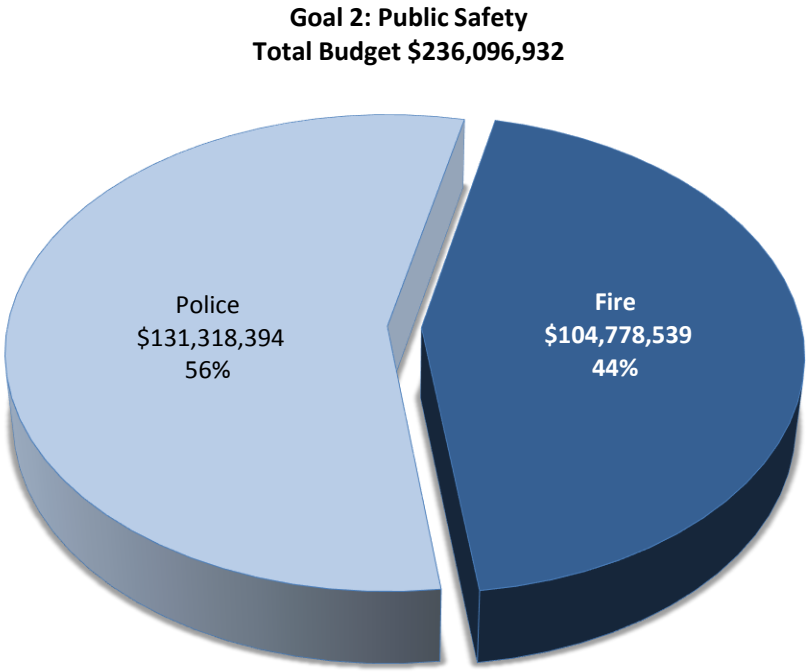
FY2017 Budget

FY2017 Total Budget
$104,778,539

FY2017 General Fund
$101,467,223

FY2017 Non-General Fund
$3,311,316

Total FTE's
1,124.80



FY2017 Key Deliverables

- Register 196,609 phone numbers to receive Emergency Alert notices
- Execute 70 downtown vacant building assessments; 4 downtown vacant building enforcements

Fire

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	63,251,966	64,436,550	65,961,255	67,994,461
Employee Benefits	22,791,763	23,532,017	23,055,731	25,098,489
Contractual Services	954,939	885,741	1,000,139	1,000,139
Professional Services	674,056	629,618	645,465	747,116
Outside Contracts	1,844,479	1,830,402	2,153,182	1,993,736
Interfund Services	92,142	88,632	108,434	108,434
Building Leases	233,026	271,032	271,595	274,016
Fuel & Lubricants	1,062,763	527,599	961,972	886,897
Materials & Supplies	2,773,080	2,909,480	3,158,151	3,384,273
Maintenance & Repairs	256,420	314,497	284,021	457,594
Minor Equipment & Furniture	622,825	192,160	244,604	229,364
Communications	9,191	5,896	8,200	8,200
Travel	77,036	81,861	70,200	55,500
Other Operating Expenditures	160,699	197,154	282,107	734,802
Interest Expense	188,512	144,887	188,512	80,530
Other Non-Operating Expenditures	1,517,007	1,560,632	1,517,007	1,624,988
Grant Match	182,230	-	202,230	-
Capital Expenditures	5,578,880	379,104	563,403	100,000
Total Expenditures	***102,271,015***	***97,987,262***	***100,676,208***	***104,778,539***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	94,295,245	94,360,104	97,267,111	101,467,223
Capital Projects	5,200,056	3,000	-	100,000
Nonmajor Governmental Funds	2,918,088	3,497,051	3,409,097	3,211,316
Proprietary Funds	(142,373)	127,107	-	-
Total Funds	***102,271,015***	***97,987,262***	***100,676,208***	***104,778,539***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	1,063.83	1,062.25	1,062.53	1,065.53
Non-General Fund	58.27	59.55	59.27	59.27
Total Authorized	***1,122.10***	***1,121.80***	***1,121.80***	***1,124.80***

Fire

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
FD Emergency Operations	66,438,725	66,468,913	68,522,925	71,956,702
Fire Administration	3,783,071	3,967,076	4,065,293	4,213,123
Fire Communications	8,429,040	8,534,744	8,453,714	8,203,496
Fire Fighting Training	1,976,665	2,061,027	2,361,679	2,496,864
Fire Logistics	6,493,170	6,047,235	6,652,676	7,094,249
Fire Medical Research	1,726,553	1,834,758	1,896,772	1,842,762
Fire Prevention	3,598,277	3,404,923	3,648,365	3,441,590
Health and Safety	315,290	557,380	329,222	574,452
Operations Research	497,444	452,835	470,990	545,382
Planning and Infrastructure	548,288	536,638	580,690	624,349
Special Operations	484,868	494,574	284,785	474,253
Station 37	3,852	-	-	-
Sub Total	**94,295,245**	**94,360,104**	**97,267,111**	**101,467,223**
Capital Projects				
Fire Logistics	5,200,056	3,000	-	-
Planning and Infrastructure	-	-	-	100,000
Sub Total	**5,200,056**	**3,000**	**-**	**100,000**
Nonmajor Governmental Funds				
FD Emergency Operations	25,064	1,728,231	1,674,549	1,828,050
Fire Department Grant	2,642,847	1,187,566	472,367	270,277
Fire Department Restricted Fund	39,827	24,686	43,330	10,000
Fire Logistics	-	-	27,692	-
Fire Medical Research	2,788	400,318	1,067,244	1,048,538
Fire Prevention	82,445	80,070	51,592	54,451
Planning and Infrastructure	124,450	-	-	-
Special Operations	667	76,180	72,323	-
Sub Total	**2,918,088**	**3,497,051**	**3,409,097**	**3,211,316**
Proprietary Funds				
Airport Firefighters	(142,373)	91,982	-	-
FD Emergency Operations	-	35,125	-	-
Sub Total	**(142,373)**	**127,107**	**-**	**-**
All Funds Total	**102,271,015**	**97,987,262**	**100,676,208**	**104,778,539**

Strategic Actions

Goal 2: Set the Standard for a Safe and Secure City

Strategy 2.2 Strengthen community involvement in resident safety

- **Action 2.2.2** Provide educational and volunteer opportunities for disaster preparedness

Strategy 2.3 Increase public safety operational efficiency

- **Action 2.3.3** Enhance training and development programs for Firefighters and EMS staff
- **Action 2.3.4** Maintain an Effective Response Force to efficiently handle fire and medical emergency calls
- **Action 2.3.5** Increase 911 Communication Center operational efficiency
- **Action 2.3.7** Implement technology and/or technology upgrades to improve work flow efficiencies
- **Action 2.3.8** Locate and apply for grant funding opportunities for technology, equipment and field operations
- **Action 2.3.9** Enhance city's capability to prepare for, respond to and recover from disasters

Strategy 2.5 Enhance city's capability to prepare for, respond to and recover from disasters

- **Action 2.5.1** Enhance the city's ability to promote disease/injury prevention and encourage healthy living of residents
- **Action 2.5.2** Promote and improve Fire Prevention through education and code enforcement

Strategy 2.8 Implement effective code enforcement strategies to reduce nuisances, enhance visual appearance and improve overall health and safety

- **Action 2.8.2** Enhance Health and Safety Program

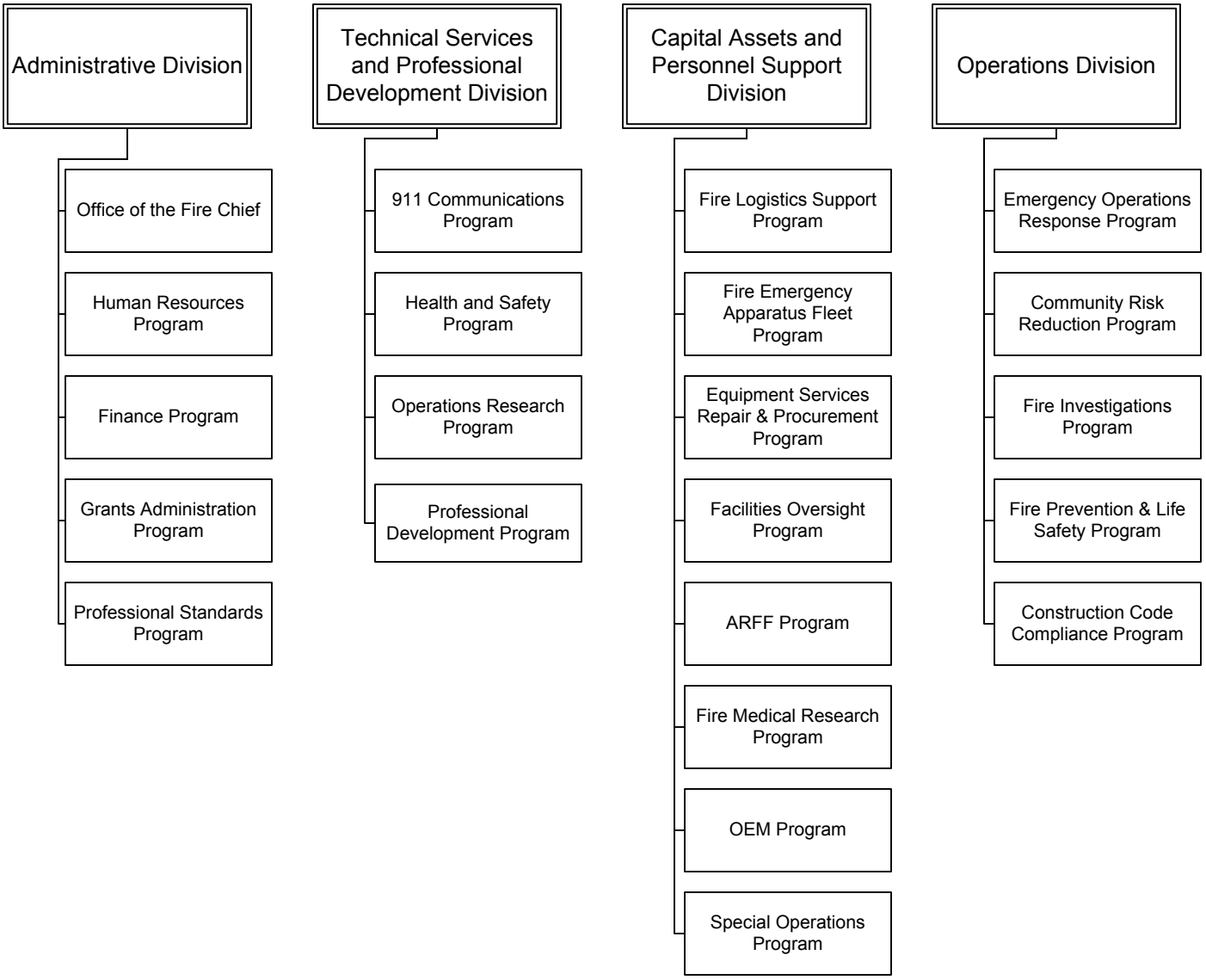
Strategy 2.9 Promote building safety

- **Action 2.9.1** Improve building standards program results

FY2017 Key Performance Indicators

- Maintain an Effective Response Force to efficiently handle fire and medical emergency calls (Measure – % of fire and medical emergency calls with a Total Response Time of 8:30 or less citywide for first unit on the scene)
- Increase 911 Communication Center operational efficiency (Measure – 911 calls answered within 15 seconds)
- Promote and Improve Fire Prevention through education and code enforcement (Measure – # of fire deaths)
- Vacant Commercial Building Monitoring (Measure – % vacant buildings inspected/visited at least once annually)

Fire Department Strategic Business Plan
Organizational Chart



Fire Department
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Financial Research Analyst	1.00	1.00	0.00
(Con) Fire Code Compliance Inspector	12.00	12.00	12.00
(Con) Fire Records Analyst	1.00	0.00	1.00
(Con) Inf Control/QAQI Nurse	1.00	1.00	1.00
(Con) Program Coordinator	1.00	1.00	1.00
(Con) PS-Public Information Officer	1.00	1.00	1.00
(Con) Pub Safety Fiscal Op Admin	1.00	1.00	1.00
(Con) Public Safety Planner	2.00	2.00	2.00
(Con) Public Safety Trainer	0.00	1.00	1.00
(Con) SCBA Training Instructor	0.80	0.80	0.80
(Con) Senior Financial Research Analyst	2.00	2.00	2.00
Accounting/Payroll Clerk	2.00	2.00	2.00
ARFF Technician I	1.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Collectively Bargained Payroll	4.00	4.00	3.00
Communications Assistant Manager	1.00	1.00	1.00
Communications Manager	1.00	1.00	1.00
Departmental Human Resources Manager	1.00	1.00	1.00
Facilities Maintenance Lead Worker	1.00	1.00	1.00
Fire Assistant Chief	3.00	3.00	3.00
Fire Battalion Chief	26.00	27.00	27.00
Fire Captain	61.00	61.00	61.00
Fire Chief	1.00	1.00	1.00
Fire Deputy Chief	6.00	6.00	6.00
Fire Division Chief	1.00	0.00	0.00
Fire Lieutenant	130.00	132.00	132.00
Fire Marshall	0.00	0.00	1.00
Fire Medic	5.00	5.00	5.00
Fire Medical Lieutenant	17.00	16.00	15.00
Fire Paramedic	42.00	40.00	39.00
Fire Suppression Technician	222.00	223.00	224.00
Firefighter	403.00	403.00	403.00
Firefighter Trainee	1.00	1.00	1.00
Fleet Maintenance Lead Technician	2.00	2.00	2.00
Fleet Maintenance Supervisor	1.00	1.00	1.00
Fleet Maintenance Technician	8.00	8.00	10.00
Fleet Service Worker	1.00	1.00	2.00
Human Resources Analyst	2.00	2.00	2.00
Human Resources Specialist	1.00	1.00	1.00
Lead Human Resources Specialist	1.00	1.00	1.00
Lead Planner	1.00	1.00	1.00
Maintenance Service Ticket Writer	1.00	1.00	1.00
Materials Specialist	6.00	6.00	6.00
Public Safety Communicator	117.00	118.00	118.00

Fire Department
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Public Safety Communicator Trainee	1.00	1.00	1.00
Public Safety Shift Supervisor	16.00	15.00	15.00
Secretary	3.00	3.00	3.00
Senior Human Resources Analyst	0.00	0.00	1.00
Senior Office Assistant	6.00	6.00	6.00
Training Specialist	1.00	1.00	1.00
Welder	1.00	1.00	1.00
Grand Total	**1,121.80**	**1,121.80**	**1,124.80**

THE CITY OF EL PASO
TEXAS

Police

Mission

Provide law enforcement and community based policing services to the El Paso community so they can enjoy an enhanced quality of life without the fear of crime.



Key Functions:

Maintain public order
Investigate crimes
Protect people & property

FY2016 Key Results

- Net growth plan of 30 police recruits
- 23.3% reduction in alcohol related crashes

FY2017 Budget

FY2017 Total Budget
$131,318,394

FY2017 General Fund
$123,030,759

FY2017 Non-General Fund
$8,287,635

Total FTE's
1,388.00



FY2017 Key Deliverables

- Provide at least 400 community safety awareness initiatives
- Reduce number of traffic deaths: target under 60 deaths per year

Police

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	82,436,862	84,692,640	82,091,332	88,622,226
Employee Benefits	29,547,728	30,397,819	26,010,662	28,365,920
Contractual Services	35,318	45,785	-	-
Professional Services	135,280	184,739	259,480	220,540
Outside Contracts	4,464,576	4,355,660	4,583,365	4,927,786
Interfund Services	2,477,683	2,707,965	2,330,433	3,037,635
Building Leases	777,673	972,664	263,122	797,911
Fuel & Lubricants	1,795,869	1,392,236	1,754,805	1,685,699
Materials & Supplies	1,302,132	1,798,935	1,493,913	1,749,531
Maintenance & Repairs	61,601	37,313	42,450	42,950
Minor Equipment & Furniture	146,419	438,141	6,000	149,216
Communications	283,430	253,218	201,550	316,453
Travel	200,953	214,426	-	24,500
Other Operating Expenditures	1,133,105	1,659,343	1,213,616	1,245,770
Other Non-Operating Expenditures	(2,269)	-	-	-
Grant Match	443,718	(0)	620,634	0
Operating Transfers Out	-	800,000	-	-
Capital Expenditures	766,055	1,475,339	-	132,257
Total Expenditures	***126,006,134***	***131,426,225***	***120,871,362***	***131,318,394***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	116,847,508	119,245,139	117,984,542	123,030,759
Nonmajor Governmental Funds	9,875,632	12,181,086	2,886,820	8,287,635
Proprietary Funds	(717,006)	-	-	-
Total Funds	***126,006,134***	***131,426,225***	***120,871,362***	***131,318,394***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	1,394.50	1,313.90	1,288.90	1,302.50
Non-General Fund	82.30	82.90	84.90	85.50
Total Authorized	***1,476.80***	***1,396.80***	***1,373.80***	***1,388.00***

Police

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
Central Regional Command	16,840,978	17,681,763	17,168,090	19,594,140
Chiefs Office	5,598,479	2,802,849	1,963,444	1,882,068
Communications	-	-	160,956	471,155
Criminal Investigations	6,308,957	9,144,336	9,098,574	10,190,515
Directed Investigations	8,798,801	9,030,045	8,807,790	10,111,038
Financial Services	2,670,975	2,752,498	3,109,615	3,264,275
Grant Operations PDHQ	554,235	759,322	915,186	861,656
Internal Affairs	1,707,525	1,884,436	2,004,945	2,039,582
Mission Valley Regional Command	12,750,477	13,304,615	11,982,577	11,281,561
Northeast Regional Command	11,619,484	12,380,968	12,010,960	11,699,135
Operational Support	5,524,368	3,474,081	3,854,839	3,797,911
PD Personnel	1,369,220	1,742,079	1,796,608	1,936,908
Pebble Hills Regional Command	18,056,083	18,793,806	18,104,395	17,595,464
Planning and Research	486,396	424,193	446,859	720,658
Police Supply	504,540	1,008,588	567,321	748,941
Records	2,321,963	1,955,173	2,441,115	2,438,313
Special Services	2,809,729	2,455,437	3,445,884	3,462,843
Training	3,630,782	3,866,598	4,608,787	6,031,656
Vehicle Operations	4,427,483	4,260,600	4,372,557	4,834,242
Westside Regional Command	10,867,034	11,523,752	11,124,040	10,068,699
Sub Total	**116,847,508**	**119,245,139**	**117,984,542**	**123,030,759**
Nonmajor Governmental Funds				
Abandoned Auto Trust Restricted	1,687,616	2,869,824	2,166,280	2,379,805
Central Regional Command	-	1,396	-	-
Chiefs Office	700,112	1,178,141	707,900	727,927
Criminal Justice Grant PS	2,848,726	1,780,232	-	1,343,698
Federal Policing Grant	1,517,219	2,044,756	-	1,586,824
Operational Support	4	12,761	12,640	-
PD Restricted Funds	11,629	113,579	-	-
Police HIDTA Grant	2,384,519	2,417,345	-	2,249,381
Police Restricted Confiscated Fund	703,698	1,647,637	-	-
TXDOT Traffic Enforcement Grants	22,109	115,415	-	-
Sub Total	**9,875,632**	**12,181,086**	**2,886,820**	**8,287,635**
Proprietary funds				
Special Services	**(717,006)**	**-**	**-**	**-**
All Funds Total	**126,006,134**	**131,426,225**	**120,871,362**	**131,318,394**

Strategic Actions

Goal 2: Set the Standard for a Safe and Secure City

Strategy 2.1 Maintain designation as one of the nation's top safest cities
- **Action 2.1.1** Increase preventative proactive policing
- **Action 2.1.2** Expand outreach opportunities to improve police/community partnerships and enhance customer safety

Strategy 2.2 Strengthen community involvement in resident safety
- **Action 2.2.1** Strengthen the community policing initiative at each Regional Command to address quality of life issues and community order concerns
- **Action 2.2.2** Provide educational and volunteer opportunities for disaster preparedness

Strategy 2.3 Increase public safety operational efficiency
- **Action 2.3.1** Maintain a highly skilled police force
- **Action 2.3.2** Effectively respond to police calls for service
- **Action 2.3.6** Improve the efficiency and effectiveness of criminal investigations
- **Action 2.3.7** Implement technology and/or technology upgrades to improve work flow efficiencies

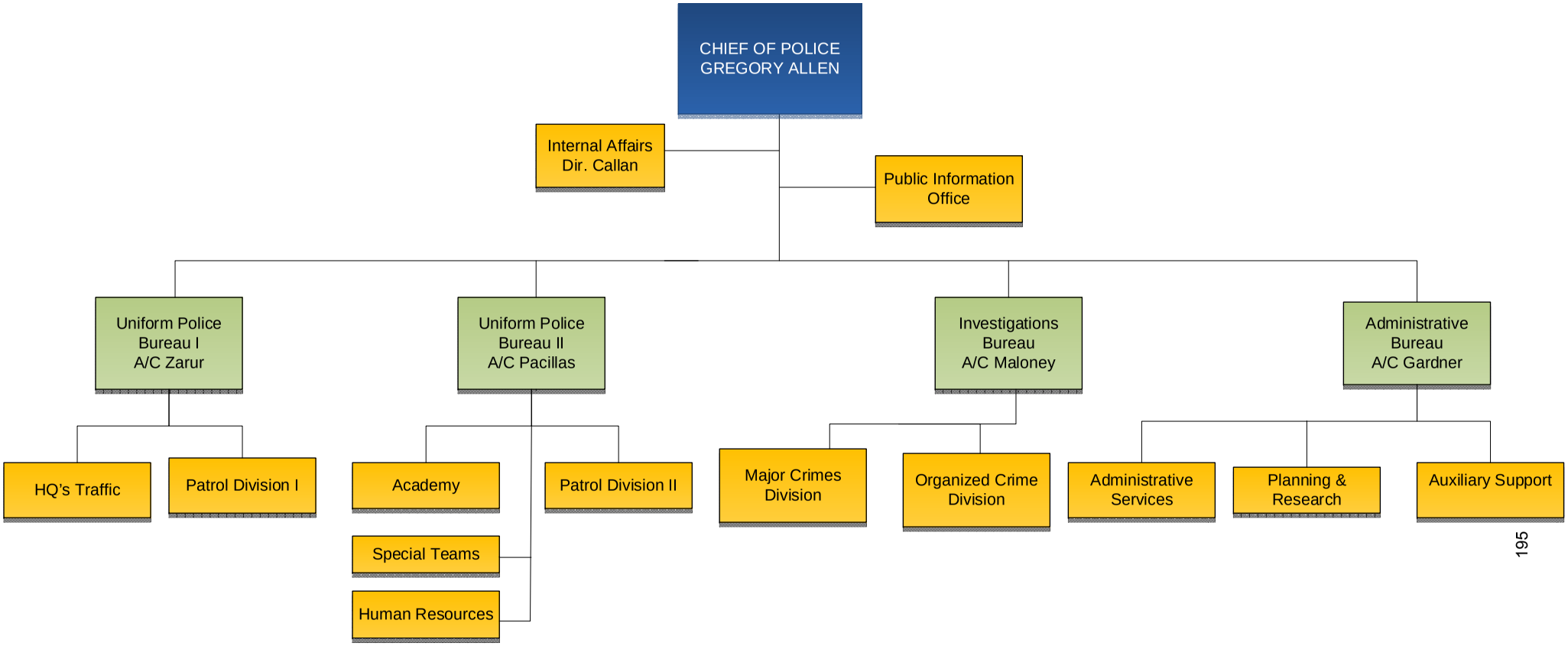
Strategy 2.4 Improve motorist safety
- **Action 2.4.1** Analyze and implement tactics to reduce accidents

Strategy 2.8 Implement effective code enforcement strategies to reduce nuisances, enhance visual appearance and improve overall health and safety
- **Action 2.8.1** Investigate all animal bite cases reported
- **Action 2.8.2** Enhance Health and Safety Program

FY2017 Key Performance Indicators

- Reduce Par 1 Offense crime by 3% from previous year
- Priority 1-3 calls, 90% with an arrival time within 21 minutes
- Number of motor vehicle fatalities. Target is a decrease of 5% from the average of the past 5 years.

EL PASO POLICE DEPARTMENT



Police
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) 911 Communicator	1.00	0.00	0.00
(Con) Associate Crime Analyst	2.00	0.00	0.00
(Con) Auto Theft Publ Aware Manager	1.00	1.00	1.00
(Con) Case Manager	1.00	1.00	1.00
(Con) Crime Analyst	2.00	4.00	4.00
(Con) DART Case Manager	1.00	1.00	0.00
(Con) Grant Acct/Payroll Clerk	1.00	1.00	1.00
(Con) Grant Project Manager	1.00	1.00	0.00
(Con) Grant Senior Accountant	1.00	1.00	1.00
(Con) HIDTA Fiscal Admtr	1.00	1.00	1.00
(Con) Latent Print Examiner	1.00	1.00	0.00
(Con) Lead Pub Aff Coord	0.00	0.00	1.00
(Con) Office of Prof Acct Dir	1.00	1.00	1.00
(Con) Police Media Rel Aide	1.00	0.00	0.00
(Con) Research Assistant	1.00	0.00	0.00
(Con) Safe Communities Coord	0.00	0.00	1.00
(Con) SHOCAP Office Assistant	1.00	1.00	1.00
(Con) Translation Specialist	1.00	1.00	1.00
(Con) VSRT Case Manager	3.00	3.00	4.00
Accountant	2.00	2.00	3.00
Accounting/Payroll Clerk	3.00	3.00	2.00
Accounting/Payroll Specialist	1.00	1.00	2.00
Admin Services Manager	1.00	1.00	1.00
Administrative Analyst	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Collectively Bargained Payroll	5.00	5.00	5.00
Court Liaison Supervisor	1.00	1.00	1.00
Criminal Intelligence Liaison	1.00	1.00	1.00
Departmental Human Resources M	1.00	1.00	1.00
Fleet Maintenance Chief	1.00	1.00	1.00
Fleet Services Coordinator	1.00	1.00	1.00
Human Resources Analyst	2.00	2.00	2.00
Human Resources Specialist	1.00	1.00	2.00
Latent Print Examiner	1.00	1.00	1.00
Latent Print Examiner Supervisor	0.00	0.00	1.00
Marketing & Customer Relations	1.00	1.00	1.00
Materials Specialist	2.00	2.00	2.00
Neighborhood Relations Coordin	2.00	2.00	2.00
Office Manager	6.00	6.00	6.00
Parking & Traffic Controller	13.00	13.00	13.00
Parking Enforcement Controller	9.00	9.00	9.00
Photographic Laboratory Senior	1.00	1.00	1.00
Photographic Laboratory Techni	1.00	1.00	1.00
Police Administrative Services	1.00	1.00	1.00

Police
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Police Assistant Chief	4.00	4.00	4.00
Police Chief	1.00	1.00	1.00
Police Commander	7.00	7.00	7.00
Police Detective	175.00	175.00	175.00
Police Lieutenant	41.00	41.00	42.00
Police Officer	774.00	774.00	785.00
Police Public Information Offi	1.00	0.00	0.00
Police Records Specialist	51.00	43.00	43.00
Police Records Supervisor	1.00	1.00	1.00
Police Records Unit Supervisor	5.00	5.00	5.00
Police Sergeant	126.00	127.00	129.00
Police Toxicologist	2.00	2.00	2.00
Police Trainee	12.00	3.00	3.00
Property & Evidence Specialist	11.00	10.00	10.00
Property & Evidence Supervisor	2.00	2.00	2.00
Property Disposition Specialis	6.00	6.00	6.00
Public Safety Comm Specialist	0.00	2.00	2.00
Public Safety Report Taker	13.00	13.00	13.00
Research Assistant	13.00	13.00	11.00
Secretary	14.00	11.00	10.00
Senior Accounting/Payroll Spec	1.00	1.00	1.00
Senior Crime Analyst	1.00	0.00	0.00
Senior Grant Planner	1.00	1.00	1.00
Senior HR Analyst	0.00	0.00	1.00
Senior Latent Print Examiner	1.00	1.00	1.00
Senior Office Assistant	25.00	23.00	23.00
Senior Secretary	10.00	11.00	11.00
Texas Anti Gang Admin Assistant	0.00	0.00	1.00
Texas Anti Gang Center Administrator	0.00	0.00	1.00
Tow Truck Operator	3.00	3.00	3.00
Training Technician	8.00	8.00	8.00
TxDot Safe Communities Coordinator	0.00	1.00	0.00
UF Pol Interagency Prog Coord.	1.00	1.00	1.00
V.O.E. Clerk	1.80	1.80	0.00
Vehicle for Hire Inspector	3.00	3.00	4.00
Vehicle for Hire Supervisor	1.00	1.00	0.00
Volunteer Services Specialist	1.00	1.00	1.00
Grand Total	**1,396.80**	**1,373.80**	**1,388.00**

THE CITY OF EL PASO
TEXAS



GOAL 3

VISUAL IMAGE

>PLANNING & INSPECTIONS

Goal 3

Promote the Visual Image of El Paso

Expenditures by Group	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Adopted**	**FY2017 Adopted**
Salaries & Wages	5,662,698	6,385,341	5,806,167	5,908,312
Employee Benefits	1,801,718	2,036,211	2,029,584	2,040,276
Professional Services	16,323	3,400	5,000	5,000
Outside Contracts	5,546,396	5,040,751	76,635	57,935
Interfund Services	99,337	138,141	162,548	176,548
Building Leases	38,557	30,915	19,500	16,500
Fuel & Lubricants	79,110	83,096	121,568	121,568
Materials & Supplies	97,771	84,094	87,752	92,652
Maintenance & Repairs	-	-	8,178	8,178
Minor Equipment & Furniture	-	6,302	3,000	3,000
Communications	939	7,082	24,176	24,176
Travel	15,032	77,757	8,000	10,000
Other Operating Expenditures	55,274	81,979	67,771	67,771
Community Service Projects	573,554	931,354	-	-
Other Non-Operating Expenditures	2	-	-	-
Operating Transfers Out	423,365	-	-	-
Capital Expenditures	159,217	9,679	-	-
Total Expenditures	***14,569,292***	***14,916,102***	***8,419,879***	***8,531,917***

Source of Funds	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Adopted**	**FY2017 Adopted**
General Government	8,112,460	8,400,730	7,479,727	7,608,691
Capital Projects	117,768	9,679	-	-
Nonmajor Governmental Funds	6,348,713	6,505,693	940,152	923,226
Proprietary Funds	(9,649)	-	-	-
Total Funds	***14,569,292***	***14,916,102***	***8,419,879***	***8,531,917***

Positions	**FY2014 Adopted**	**FY2015 Adopted**	**FY2016 Adopted**	**FY2017 Adopted**
General Fund	140.18	141.47	117.00	120.00
Non-General Fund	5.37	11.33	15.00	15.00
Total Authorized	***145.55***	***152.80***	***132.00***	***135.00***

THE CITY OF EL PASO
TEXAS

Planning and Inspections

Mission

Committed to promoting safety, livability, and economic vitality through efficient and collaborative application of development and building codes and through the provision of professional development services to the public and other City departments.

Key Functions:

Develop current and long range planning services to help shape the physical development of the City
Consolidation of permitting and inspection services at the One-Stop-Shop to create a more efficient development process for the community



FY2016 Key Results

- Over 2,042 new residential permits issued with construction valued at over $430 million
- 955 commercial permits issued with a total project valuation of nearly $448 million, including building permits for new-to-market businesses such as Whole Foods and Dave & Busters

FY2017 Budget

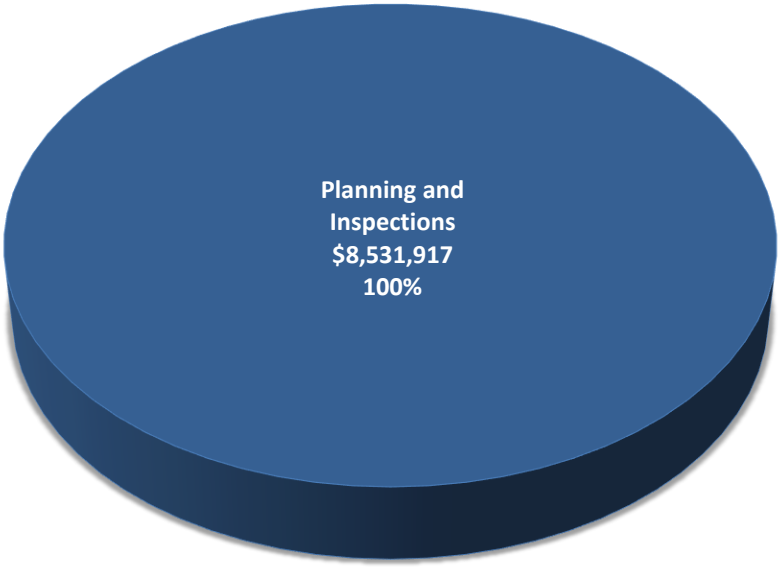
FY2017 Total Budget
$8,531,917

FY2017 General Fund
$7,608,691

FY2017 Non-General Fund
$923,226

Total FTEs
135.00

Goal 3: Visual Image
Total Budget $8,531,917



FY2017 Key Deliverables

- Fully transition staff and customers to the 2015 suite of International Building Codes
- Increase permitting and licensing services available to customers online and through mobile devices.

Planning and Inspections

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	5,662,698	6,385,341	5,806,167	5,908,312
Employee Benefits	1,801,718	2,036,211	2,029,584	2,040,276
Professional Services	16,323	3,400	5,000	5,000
Outside Contracts	5,546,396	5,040,751	76,635	57,935
Interfund Services	99,337	138,141	162,548	176,548
Building Leases	38,557	30,915	19,500	16,500
Fuel & Lubricants	79,110	83,096	121,568	121,568
Materials & Supplies	97,771	84,094	87,752	92,652
Maintenance & Repairs	-	-	8,178	8,178
Minor Equipment & Furniture	-	6,302	3,000	3,000
Communications	939	7,082	24,176	24,176
Travel	15,032	77,757	8,000	10,000
Other Operating Expenditures	55,274	81,979	67,771	67,771
Community Service Projects	573,554	931,354	-	-
Other Non-Operating Expenditures	2	-	-	-
Operating Transfers Out	423,365	-	-	-
Capital Expenditures	159,217	9,679	-	-
Total Expenditures	***14,569,292***	***14,916,102***	***8,419,879***	***8,531,917***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	8,112,460	8,400,730	7,479,727	7,608,691
Capital Projects	117,768	9,679	-	-
Nonmajor Governmental Funds	6,348,713	6,505,693	940,152	923,226
Proprietary Funds	(9,649)	-	-	-
Total Funds	***14,569,292***	***14,916,102***	***8,419,879***	***8,531,917***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	140.18	141.47	117.00	120.00
Non-General Fund	5.37	11.33	15.00	15.00
Total Authorized	***145.55***	***152.80***	***132.00***	***135.00***

Planning and Inspections

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
Administration	771,853	760,758	835,212	858,515
Building Permits Inspection - Administration	3,981,659	4,076,820	4,395,429	4,424,726
Economic Development Administration	1,165,529	1,332,217	-	-
Home And Business Services	1,173,372	1,247,772	1,133,358	1,206,136
Marketing & Outreach Division	16,485	1,756	-	-
Planning Administration	1,003,562	981,408	1,115,728	1,119,314
Sub Total	**8,112,460**	**8,400,730**	**7,479,727**	**7,608,691**
Capital Projects				
Home And Business Services	117,768	9,679	-	-
Nonmajor Governmental Funds				
380 Economic Development Project	5,520,272	5,015,686	-	-
Building Permits Inspection - Administration	-	683,271	940,152	923,226
Economic Development Administration	28,573	2,176	-	-
Economic Development Administration	174,943	216,046	-	-
Economic Development Grants	40,000	446,896	-	-
Economic Development Tax Increment Reinvestment Zone	159,894	121,455	-	-
Federal Economic Development Grants	425,031	20,163	-	-
Sub Total	**6,348,713**	**6,505,693**	**940,152**	**923,226**
Proprietary Funds				
Economic Development Administration	(5,906)	-	-	-
Planning Administration	(3,743)	-	-	-
Sub Total	**(9,649)**	**-**	**-**	**-**
All Funds Total	**14,569,292**	**14,916,102**	**8,419,879**	**8,531,917**

Strategic Actions

Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development

Strategy 1.1 Stabilize and Expand El Paso's Tax Base

Action 1.1.7 Provide services to the development community in support of orderly and timely project completions consistent with "Plan El Paso"

Strategy 1.6 Provide Business Friendly Permitting and Inspection Processes

Action 1.6.1 Provide exceptional commercial and residential development, permitting, inspection and licensing services

Action 1.6.2 Implement "State of the Field" demand-based service delivery model

Goal 3: Promote the Visual Image of El Paso

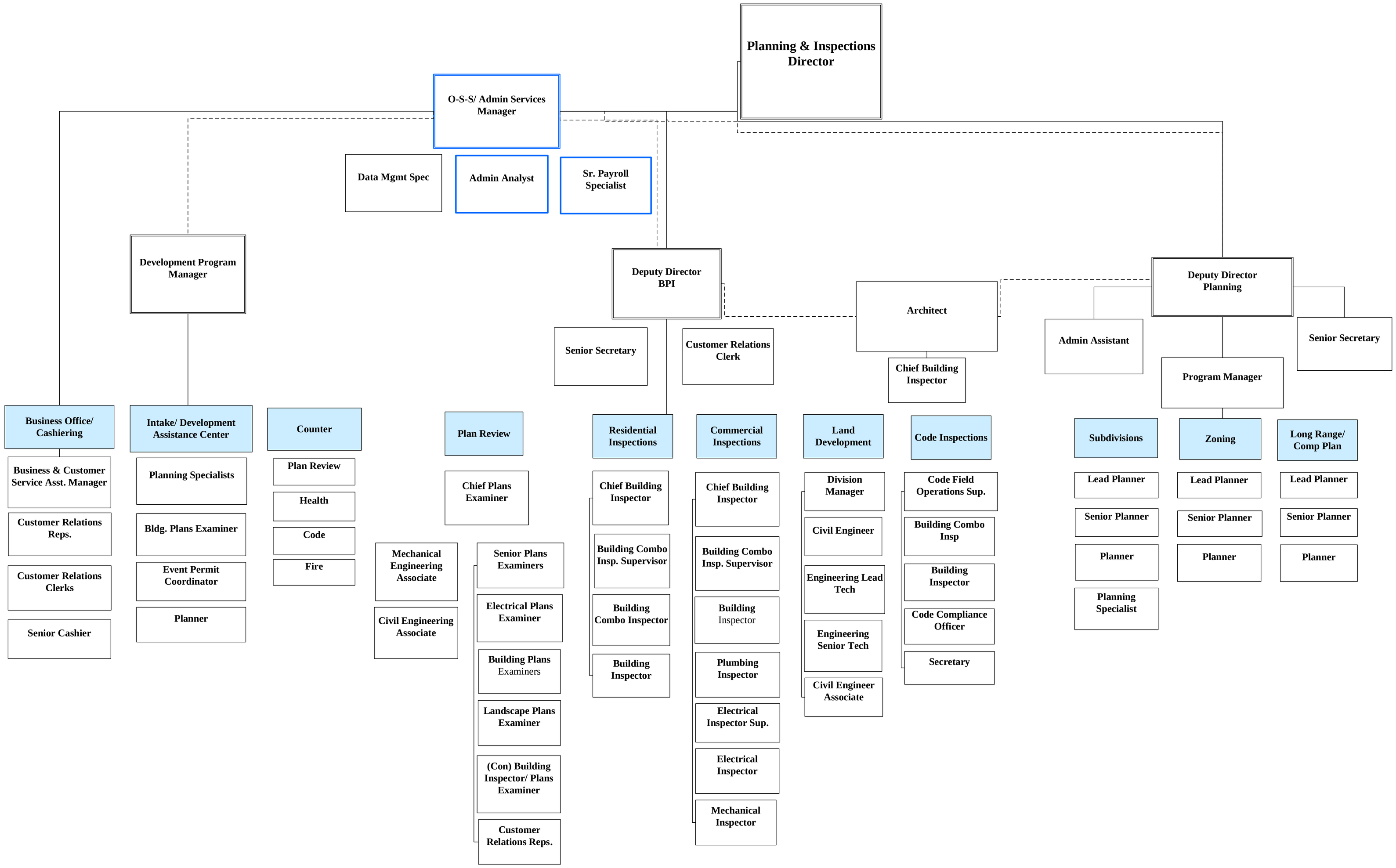
Strategy 3.1 Streamline Processes to Provide a Solid Foundation for Development

Action 3.1.1 Continue strengthening development ordinances impacting the built environment.

FY2017 Key Performance Indicators

- Complete two annexations
- Complete two code amendments that provide relief and incentives to encourage infill development
- Target 35% of approved plats consistent with "Plan El Paso"
- Target 95% of zoning applications which are recommended for approval for complying with Plan El Paso

Planning & Inspections Organizational Chart
FY17 Adopted



Planning and Inspections Department
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Business Ret & Expan Coordinator	1.00	0.00	0.00
(Con) Business Services Coordinator	1.00	0.00	0.00
(Con) Developmental Coordinator	0.80	0.00	0.00
(Con) Dir Econ & Int Dev Dir	1.00	0.00	0.00
(Con) Economic Dev Liaison	1.00	0.00	0.00
(Con) Economic Dev. Specialist	2.00	0.00	0.00
(Con) Electrical Field Inspector	1.00	1.00	0.00
(Con) Program Administrator	1.00	0.00	0.00
(Con) Redevelopment Manager	1.00	0.00	0.00
(Con) Rural Small Town Sr. Eco Dv	2.00	0.00	0.00
(Con) Senior Economic Dev Specialist	3.00	0.00	0.00
(Con) Smart Growth Planner	1.00	0.00	0.00
(Con) Trans Planning Administrator	1.00	0.00	0.00
(UF) Building Combination Inspector	1.00	1.00	1.00
(UF) Building Combo Inspector	0.00	0.00	1.00
(UF) Customer Relations Representative	0.00	0.00	1.00
Administrative Secretary	1.00	0.00	0.00
Admin Services Manager	1.00	0.00	0.00
Administrative Analyst	1.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00
Architect	1.00	1.00	1.00
Building Combination Inspector	8.00	8.00	8.00
Building Combination Inspector Supervisor	3.00	3.00	3.00
Building Combination Inspector Trainee	0.00	0.00	2.00
Building Inspector	13.00	12.00	13.00
Building Plans Examiner	9.00	9.00	10.00
Business & Customer Service Assistant	0.00	0.00	1.00
Business Ret & Exp Coordinator	1.00	0.00	0.00
Chief Building Inspector	3.00	3.00	3.00
Chief Plans Examiner	1.00	1.00	1.00
City Development Program Manager	2.00	2.00	2.00
Civil Engineer	0.00	1.00	1.00
Civil Engineering Associate	3.00	3.00	3.00
Code Compliance Officer	0.00	4.00	4.00
Code Field Operations Supervisor	0.00	1.00	0.00
Customer Relations & Billing Specialist	1.00	1.00	1.00
Customer Relations Clerk	15.00	14.00	14.00
Customer Relations Representative	5.00	6.00	5.00
Departmental Data Management	1.00	1.00	1.00
Deputy Director - Building Permits	1.00	1.00	1.00
Deputy Director - Planning	1.00	1.00	1.00
Director of City Development	1.00	0.00	0.00

Planning and Inspections Department
Position Summary - Authorized Staffing Table

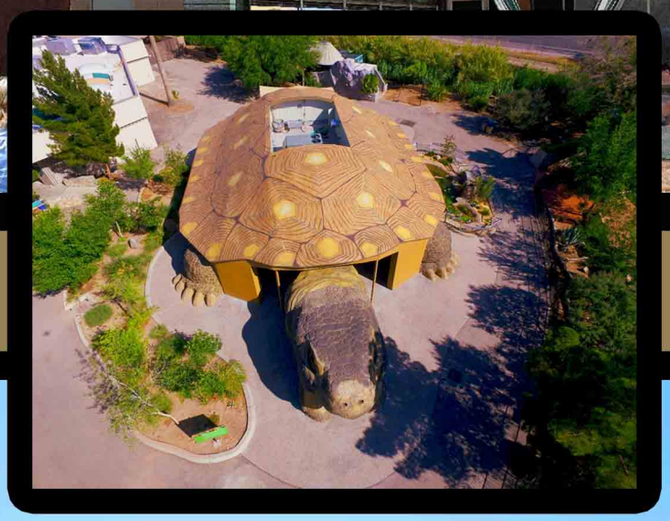
Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Electrical Inspector	4.00	4.00	3.00
Electrical Inspector Supervisor	1.00	1.00	1.00
Electrical Plans Examiner	1.00	1.00	1.00
Engineering Division Manager	1.00	1.00	1.00
Engineering Lead Technician	4.00	3.00	3.00
Engineering Senior Technician	6.00	6.00	5.00
Event Permit Coordinator	0.00	1.00	1.00
History Preservation Officer	1.00	0.00	0.00
Land & Contract Specialist	2.00	0.00	0.00
Landscape Plans Examiner	1.00	1.00	1.00
Lead Planner	2.00	3.00	3.00
Mechanical Engineering Associate	1.00	1.00	1.00
Mechanical Inspector	2.00	2.00	2.00
Plan Review Inspector	3.00	3.00	3.00
Planner	11.00	10.00	10.00
Planning and Inspection Director	0.00	1.00	1.00
Planning Specialist	4.00	5.00	5.00
Plumbing Inspector	4.00	4.00	4.00
Public Affairs Coordinator	1.00	0.00	0.00
Real Estate Manager	1.00	0.00	0.00
Secretary	1.00	1.00	1.00
Senior Accounting/Payroll Specialist	1.00	0.00	0.00
Senior Cashier	1.00	1.00	1.00
Senior Office Assistant	1.00	0.00	0.00
Senior Planner	4.00	4.00	5.00
Senior Plans Examiner	2.00	2.00	2.00
Senior Secretary	2.00	2.00	2.00
Grand Total	**152.80**	**132.00**	**135.00**

THE CITY OF EL PASO
TEXAS

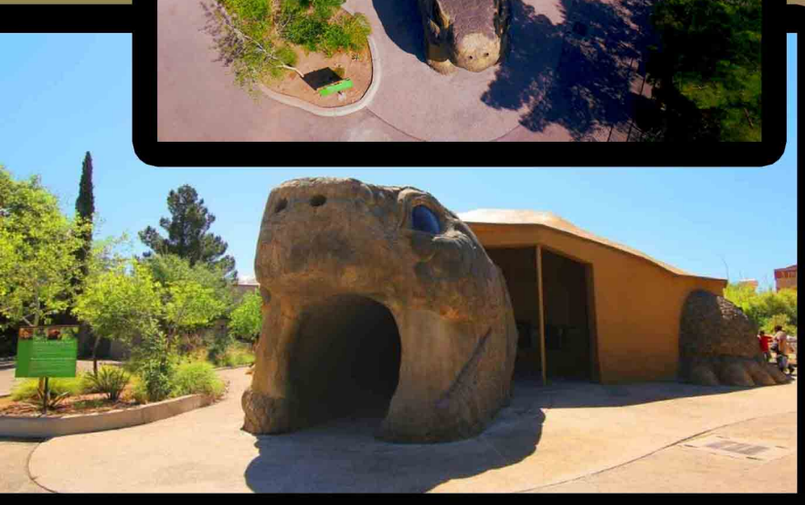














GOAL 4

QUALITY OF LIFE

>LIBRARY

>MUSEUMS & CULTURAL AFFAIRS

>PARKS & RECREATION

>ZOO

Goal 4

Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Expenditures by Group	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Adopted**	**FY2017 Adopted**
Salaries & Wages	17,527,175	19,863,286	20,605,779	21,492,142
Employee Benefits	5,620,319	6,766,832	7,337,490	7,669,580
Professional Services	169,885	172,070	150,537	215,395
Outside Contracts	3,681,491	5,747,638	5,060,010	5,572,617
Interfund Services	148,068	365,593	338,330	437,719
Building Leases	132,813	312,941	364,934	526,921
Fuel & Lubricants	101,912	240,625	344,583	295,083
Materials & Supplies	2,699,365	3,449,885	3,549,969	3,964,558
Maintenance & Repairs	105,566	339,706	345,297	524,449
Minor Equipment & Furniture	158,099	209,322	145,574	151,224
Communications	114,901	74,283	96,464	79,861
Utilities	6,431	2,582,805	2,591,316	3,032,290
Travel	66,803	85,968	104,721	112,800
Other Operating Expenditures	251,907	223,068	341,563	347,021
Community Service Projects	328,644	320,886	262,361	303,272
Other Non-Operating Expenditures	18,870	20,779	22,181	29,856
Grant Match	104,551	88,385	114,116	-
Operating Transfers Out	28,000	74,998	262,000	158,880
Capital Expenditures	469,381	425,658	7,680	213,500
Total Expenditures	***31,734,181***	***41,364,729***	***42,044,905***	***45,127,169***

Source of Funds	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Adopted**	**FY2017 Adopted**
General Government	26,011,686	33,914,629	35,559,714	38,573,792
Community Development Block Grants	205,976	121,139	239,116	125,000
Capital Projects	746,877	1,425,932	-	-
Nonmajor Governmental Funds	4,769,643	5,903,030	6,246,075	6,428,376
Total Funds	***31,734,181***	***41,364,729***	***42,044,905***	***45,127,169***

Positions	**FY2014 Adopted**	**FY2015 Adopted**	**FY2016 Adopted**	**FY2017 Adopted**
General Fund	552.04	555.40	658.50	673.62
Non-General Fund	55.19	51.24	52.24	49.67
Total Authorized	***607.23***	***606.64***	***710.74***	***723.29***

THE CITY OF EL PASO
TEXAS

Library

Mission

Provide learning spaces, enrichment opportunities, and literacy services to our community so they can create, collaborate, and connect.

Key Functions:

Circulate materials in all formats to Library users
Provide public spaces for learning opportunities and community meetings



FY2016 Key Results

- Reopened Irving Schwartz Library with expanded space and amenities
- Implemented Borderland High School Equivalency Program Collaboration: increased GED graduates

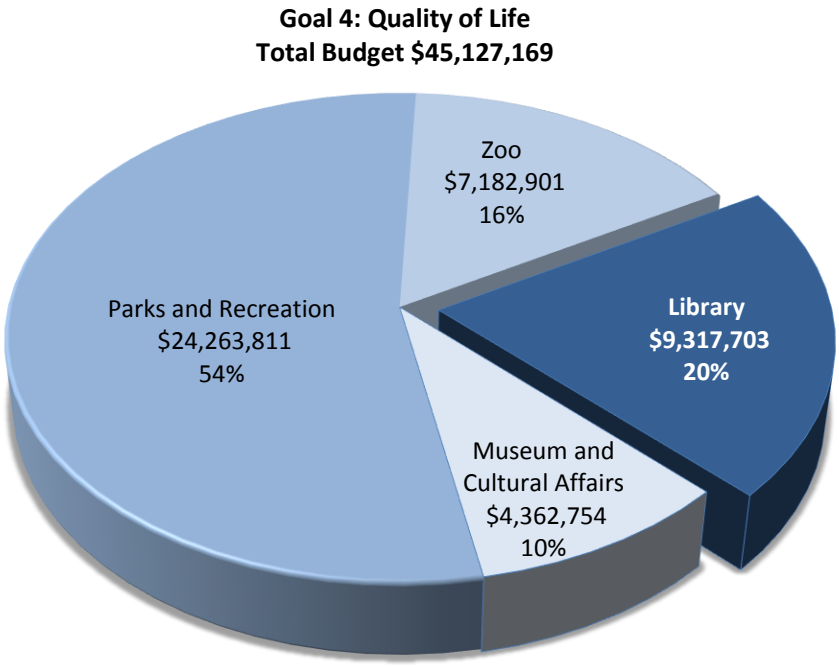
FY2017 Budget

FY2017 Total Budget
$9,317,703

FY2017 General Fund
$9,317,703

FY2017 Non-General Fund
$0

Total FTE's
151.50



FY2017 Key Deliverables

- Expansion of Richard Burges Library
- Increase Library overall program attendance
- Expand education, cultural and artistic amenities that celebrate our diversity and attract local users and global visitors

Library

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	5,009,557	4,945,971	5,201,279	5,376,512
Employee Benefits	1,527,124	1,564,017	1,726,094	1,794,573
Professional Services	9,210	6,119	9,072	8,400
Outside Contracts	350,889	385,072	411,523	412,803
Interfund Services	32,854	28,309	53,600	53,600
Building Leases	12,605	16,674	29,775	10,750
Fuel & Lubricants	12,140	10,461	25,000	25,000
Materials & Supplies	1,678,787	1,599,148	1,485,158	1,613,475
Minor Equipment & Furniture	8,392	4,405	-	-
Communications	9,796	7,600	-	-
Travel	7,121	11,724	10,490	10,490
Other Operating Expenditures	23,361	21,222	12,500	11,800
Other Non-Operating Expenditures	(56)	137	-	300
Operating Transfers Out	-	50,000	-	-
Capital Expenditures	-	6,111	-	-
Total Expenditures	***8,681,778***	***8,656,967***	***8,964,491***	***9,317,703***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	8,543,754	8,588,388	8,964,491	9,317,703
Nonmajor Governmental Funds	138,025	68,579	-	-
Total Funds	***8,681,778***	***8,656,967***	***8,964,491***	***9,317,703***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	154.80	149.50	148.75	151.50
Total Authorized	***154.80***	***149.50***	***148.75***	***151.50***

Library

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
Armijo Branch Operations	302,966	303,871	322,876	309,536
Cataloging Ordering Process	1,785,755	1,725,808	1,778,984	1,940,586
Cielo Vista Branch Operations	327,452	312,266	333,691	332,062
Clardy Fox Branch Operations	269,676	284,168	297,698	305,089
Dorris Van Doren - West Regional	511,635	525,591	542,840	559,039
Esperanza Acosta Moreno - East	399,536	446,573	459,693	492,898
Irving Schwartz Branch Operations	340,554	325,637	337,683	370,816
Judge Marquez Mission Valley Branch Operations	386,378	400,919	410,676	409,550
Library Administration	1,067,968	997,053	963,789	1,035,600
Library Bookmobile Tec mobile	74,350	98,740	129,240	136,224
Main Library	1,552,164	1,668,634	1,799,059	1,806,305
Memorial Branch Operations	315,781	323,214	328,321	343,306
Richard Burgess Branch Operations	553,156	542,259	561,716	590,411
Westside Branch Operations	322,365	331,035	387,281	333,017
Ysleta Branch Operations	334,016	302,621	310,944	353,263
Sub Total	**8,543,754**	**8,588,388**	**8,964,491**	**9,317,703**
Nonmajor Governmental Funds				
E-Rate	28,839	8,349	-	-
Federal Library Grants	40,942	-	-	-
Library Administration	9,223	9,591	-	-
Library Private Local Grants	7,103	8,826	-	-
Library Restricted Donations	51,919	41,813	-	-
Sub Total	**138,025**	**68,579**	**-**	**-**
All Funds Total	**8,681,778**	**8,656,967**	**8,964,491**	**9,317,703**

Strategic Actions

Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Strategy 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner

Action 4.1.2 Plan, design and implement library improvements

Strategy 4.2 Create innovative recreational, educational and cultural programs

Action 4.2.4 Develop Library Services that fuel passion for reading, personal growth and learning

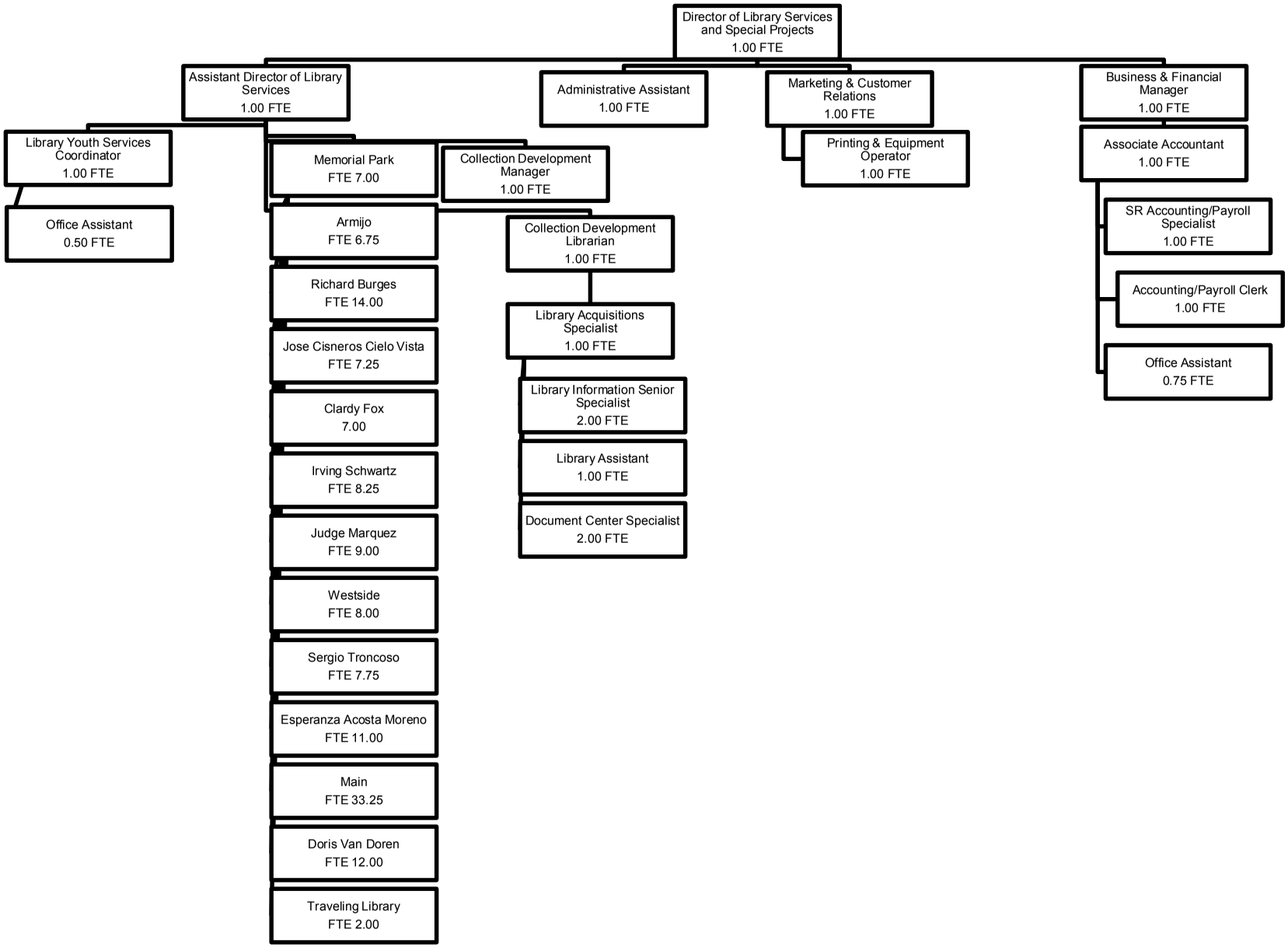
Strategy 4.3 Establish technical criteria for improved quality of life facilities

Action 4.3.1 Establish expansive technological foundation and service offerings through design process

FY2017 Key Performance Indicators

- 2% increase in total circulation compared to FY16 of 2,149,607
- 2% increase in computer usage compared to FY16 of 719,609 sessions
- 2% increase in visitors compared to FY16 of 1,872,630
- 2% increase in program attendance compared to FY16 of 165,769
- 2% increase in outreach program attendance compared to FY16 of 63,447

FY17 LIBRARY



Library
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Grant Accounting/Payroll Clerk	0.50	0.00	0.00
(Con) IT PC/LAN Specialist I	1.00	0.00	0.00
(Con) Library Archivist	0.00	0.00	1.00
(Con) Library Page	4.50	4.50	4.00
Accounting/Payroll Clerk	2.00	1.00	1.00
Accounting/Payroll Specialist	1.00	0.00	0.00
Administrative Assistant	1.00	2.00	1.00
Associate Accountant	0.00	1.00	1.00
Assistant Director of Library Services	1.00	1.00	1.00
Assistant Library Branch Manager	0.00	5.00	7.00
Business & Financial Manager	1.00	1.00	1.00
Collection Development Library	0.00	1.00	1.00
Collection Development Manager	0.00	1.00	1.00
Director of Library Services	1.00	1.00	0.00
Director of Library Services & Spec Project	0.00	0.00	1.00
Document Center Specialist	2.00	2.00	2.00
Graphics Technician	1.00	0.00	0.00
Library Acq Specialist	1.00	1.00	1.00
Library Passport Services Assist	0.00	0.00	1.00
Library Archivist	0.00	1.00	0.00
Library Assistant	38.00	37.50	37.25
Library Branch Manager	8.00	9.00	9.00
Library Children Services Coordinator	1.00	0.00	0.00
Library Information Senior Specialist	31.50	27.50	27.50
Library Information Specialist	18.75	20.75	22.50
Library Literacy Coordinator	1.00	1.00	1.00
Library Services Supervisor	7.00	9.00	9.00
Library Tech Services Manager	0.00	1.00	0.00
Library Youth Services Coordinator	0.00	1.00	1.00
Marketing & Customer Relations	1.00	1.00	1.00
Office Assistant	0.50	1.00	1.25
Printing & Equipment Operator	1.00	1.00	1.00
Public Services Librarian	10.75	11.50	11.00
Public Services Senior Librarian	7.00	0.00	0.00
Regional Library Branch Manager	5.00	4.00	4.00
Senior Accounting/Payroll Specialist	0.00	0.00	1.00
Southwest Librarian	1.00	1.00	1.00
Technical Services and Systems	1.00	0.00	0.00
Grand Total	**149.50**	**148.75**	**151.50**

Museums and Cultural Affairs

Mission

Committed to the continued development of the City's arts industry, providing quality programs that are representative of the City's diverse cultures; and maximizing available resources in order to enhance the City's cultural vitality.

Key Functions:

Collect, preserve and exhibit art and artifacts at three municipal museums that celebrate El Paso's heritage and its connections to the global community
Invest in El Paso's cultural infrastructure of arts organizations, local artists and the creative community



FY2016 Key Results

- Updated and automated Cultural Funding application and guidelines

FY2017 Budget

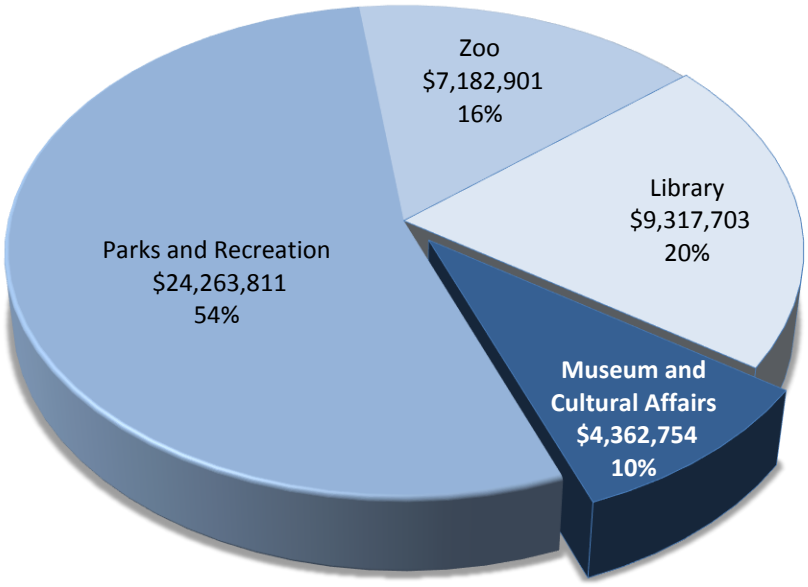
FY2017 Total Budget
$4,362,754

FY2017 General Fund
$2,447,161

FY2017 Non-General Fund
$1,915,593

Total FTE's
52.60

Goal 4: Quality of Life
Total Budget $45,127,169



FY2017 Key Deliverables

- Increase attendance at festivals and weekly markets by 8%
- Expand education, cultural and artistic amenities that celebrate our diversity and attract local users and global visitors

Museums and Cultural Affairs

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	2,123,015	2,104,934	2,187,846	2,096,928
Employee Benefits	635,388	710,033	741,286	688,304
Professional Services	145,013	149,108	135,620	140,335
Outside Contracts	1,555,805	1,952,396	722,129	789,637
Interfund Services	5,605	10,526	9,000	10,000
Building Leases	50,866	50,142	52,645	60,629
Fuel & Lubricants	2,309	1,468	2,683	2,683
Materials & Supplies	149,874	175,496	158,530	141,999
Maintenance & Repairs	21,848	21,198	18,907	12,407
Minor Equipment & Furniture	47,363	58,779	3,550	7,975
Communications	85,812	54,311	61,969	40,686
Utilities	6,431	7,528	10,299	10,299
Travel	14,781	11,025	18,156	4,050
Other Operating Expenditures	19,978	24,358	48,694	48,694
Community Service Projects	328,644	320,886	262,361	303,272
Other Non-Operating Expenditures	3,260	3,342	4,481	4,856
Grant Match	-	88,385	-	-
Operating Transfers Out	28,000	(2)	-	-
Capital Expenditures	124,804	157,566	-	-
Total Expenditures	***5,348,794***	***5,901,478***	***4,438,156***	***4,362,754***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	2,270,925	2,270,955	2,432,127	2,447,161
Capital Projects	746,877	1,425,932	-	-
Nonmajor Governmental Funds	2,330,993	2,204,592	2,006,029	1,915,593
Total Funds	***5,348,794***	***5,901,478***	***4,438,156***	***4,362,754***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	40.80	42.01	42.51	34.48
Non-General Fund	20.28	19.34	19.34	18.12
Total Authorized	***61.08***	***61.35***	***61.85***	***52.60***

Museums and Cultural Affairs

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
ARC Administration	216,660	248,919	306,992	385,475
ARC Program and Programming	-	75	-	-
Archaeology Museum	167,094	162,983	192,531	255,921
Art Museum Administration	818,959	748,348	792,792	657,695
Art Museum Curatorial	313,069	309,841	314,378	331,865
Art Museum Education	159,548	158,981	160,035	178,016
History Museum Curatorial	-	53,609	-	-
History Museum Operations	595,488	588,198	665,399	638,188
History Museum Restricted Funds	107	-	-	-
Sub Total	**2,270,925**	**2,270,955**	**2,432,127**	**2,447,161**
Capital Projects				
COs 2% Artworks	746,877	1,425,932	-	-
Nonmajor Governmental Funds				
ARC Program and Programming	1,455,855	1,137,018	1,203,360	1,262,302
Archaeology Museum Gift Shop	19,470	9,929	22,647	36,664
Archaeology Museum Grants	865	-	-	-
Archaeology Museum Restricted Funds	2,729	2,508	3,500	3,500
Art Member Restricted Funds	103,541	119,801	126,612	91,000
Art Museum Gift Shop	93,585	96,760	81,903	70,000
Art Museum Miscellaneous Projects	78,601	104,396	146,108	48,000
Art Museum Restricted Funds	67,104	40,620	46,554	38,000
Arts Culture Grants	112,174	119,940	-	38,000
Arts Culture Grants	38,313	31,632	30,000	40,000
Arts Culture Restricted Funds	3,450	65,197	-	-
History Museum	4,249	6,220	5,900	5,900
History Museum Curatorial	21,887	36,298	43,700	58,704
History Museum Education	17,342	14,344	15,000	15,000
History Museum Grants	-	21,987	-	-
History Museum Restricted Funds	14,152	16,520	15,000	12,000
History Museum Store	21,655	37,201	40,118	37,141
Museum Acquisition Restricted	33,921	37,147	9,000	8,000
Museum Grants	24,500	142,651	56,627	54,932
Museum School Services	217,600	164,424	160,000	96,450
Sub Total	**2,330,993**	**2,204,592**	**2,006,029**	**1,915,593**
All Funds Total	**5,348,794**	**5,901,478**	**4,438,156**	**4,362,754**

Strategic Actions

Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Strategy 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner

- **Action 4.1.3** Plan, design and implement museum improvements
- **Action 4.1.5** Plan, design and implement public art projects

Strategy 4.2 Create innovative recreational, educational and cultural programs

- **Action 4.2.1** Develop Museum and Art experiences that enrich El Paso's artistic vitality and cultural vibrancy
- **Action 4.2.2** Develop Museum experiences through extraordinary collections, research, exhibits and programs designed to ignite a passion for lifelong learning
- **Action 4.2.3** Support and present high quality and diverse cultural programming

Strategy 4.3 Establish technical criteria for improved quality of life facilities

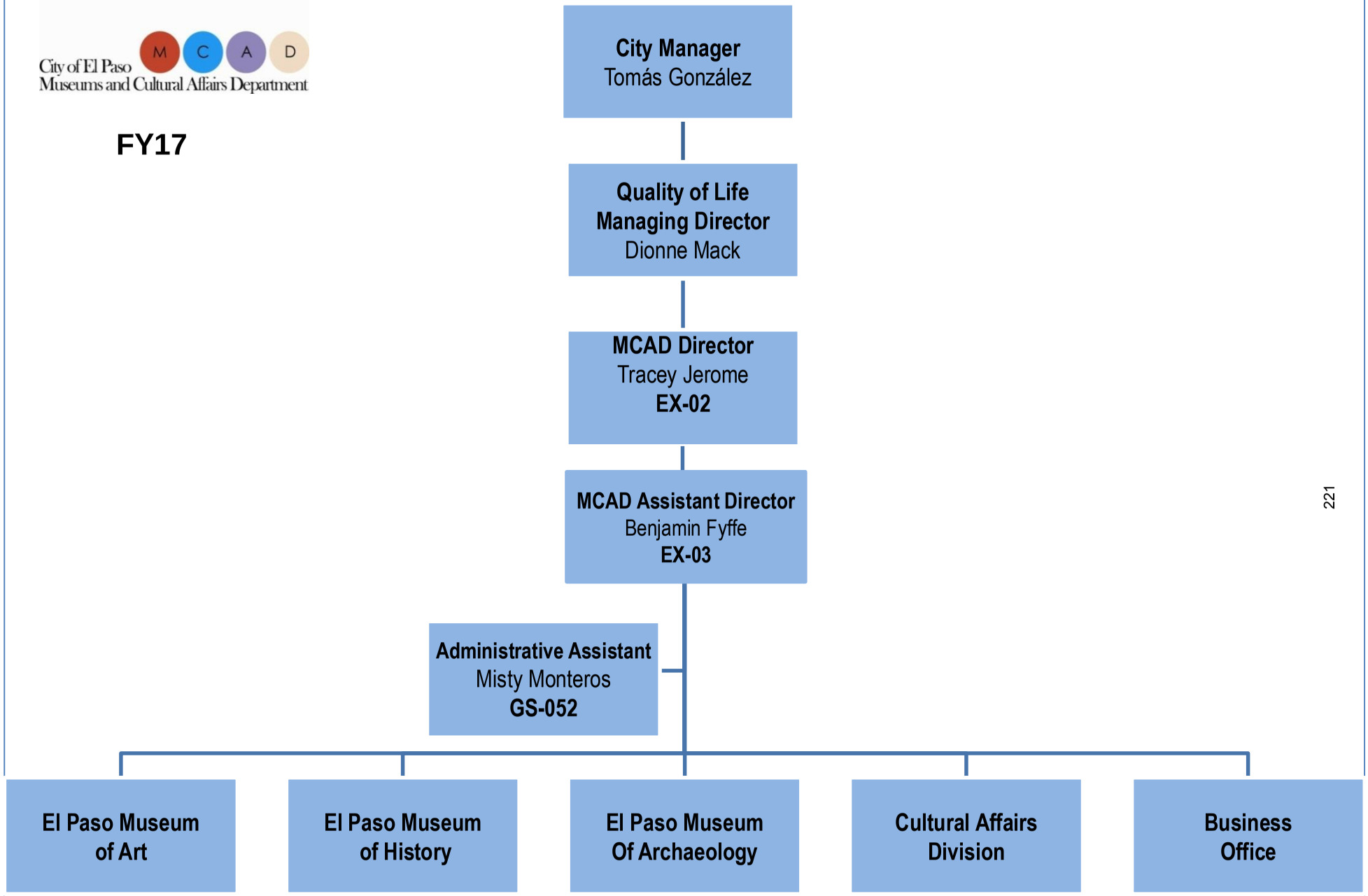
- **Action 4.3.1** Establish expansive technological foundation and service offerings through design process

FY2017 Key Performance Indicators

- Aim to complete Public Art projects on time and/or under budget
- Overall point of service customer surveys for Museums of 90% satisfied or very satisfied
- Overall increase in number of total attendees

City of El Paso
Museums and Cultural Affairs Department

FY17



Museums and Cultural Affairs
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Arch Museum Comm Engage Coordinator	1.00	1.00	1.00
(Con) Art Museum Comm Engage Manager	1.00	1.00	1.00
(Con) Artist Market Coordinator	1.00	1.00	1.00
(Con) Capital Imp Project Associate	1.00	1.00	1.00
(Con) Capital Improve Project Associate	1.00	1.00	1.00
(Con) Clerical Assistant	0.00	0.00	0.50
(Con) Cultural Development Coordinator	0.00	1.00	1.00
(Con) Cultural Program Supervisor	1.00	0.00	0.00
(Con) Curatorial Content & Res	1.00	1.00	1.00
(Con) Hist Mus Comm Engagement Coordinator	1.00	1.00	1.00
(Con) Library Page	1.00	0.00	0.00
(Con) Museum Development Clerical Assistant	2.00	2.00	0.00
(Con) Museum Development Administrative Asstistant	0.00	0.00	1.00
(Con) Museum Marketing Clerical	1.00	1.00	1.00
(Con) Museum Marketing Coordinator	1.00	1.00	1.00
(Con) Museum School Coordinator	1.00	1.00	1.00
(Con) Museum Store Sales Clerk	1.85	2.35	3.10
(Con) Production & Marketing Coordinator	1.00	1.00	1.00
(Con) Public Arts Manager	1.00	1.00	1.00
(UF) Senior Office Assistant	1.00	0.00	0.00
Accounting/Payroll Clerk	2.00	3.00	3.00
Administrative Assistant	1.00	1.00	1.00
Archeology Museum Curator	1.00	1.00	1.00
Art Museum Curator	1.00	1.00	1.00
Art Museum Registrar	1.00	1.00	1.00
Art Museum Senior Curator	1.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Cultural Funding & Technical A	1.00	0.00	0.00
Facilities Maintenance Lead Worker	1.00	1.00	1.00
Facilities Maintenance Supervisor	1.00	1.00	0.00
History Museum Curator	1.00	1.00	1.00
Maintenance Mechanic	1.00	1.00	0.00
Museum Development Coordinator	2.00	2.00	2.00
Museum Director	1.00	1.00	1.00
Museum Director - History	1.00	1.00	1.00
Museum Education Curator	1.00	1.00	1.00
Museum Operations Assistant	6.00	6.00	4.00
Museum Preparator	1.00	1.00	1.00
Museum Store Manager	1.00	1.00	0.00
Museum Supervisor	0.00	0.00	1.00
Museums & Cul Affairs Assistant Director	0.00	1.00	1.00
Museums & Cultural Affairs Director	1.00	1.00	1.00
Public Affairs Coordinator	0.00	1.00	1.00
Secretary	3.00	3.00	4.00
Senior Accountant	1.00	1.00	1.00
Senior Secretary	1.00	1.00	0.00
Service & Security Worker	10.00	10.00	5.00
V.O.E. Clerk	0.50	0.50	0.00
Grand Total	**61.35**	**61.85**	**52.60**

Parks and Recreation

Mission

Provide indoor and outdoor leisure services to persons of all ages so they can develop skills, socialize, experience nature, relax, and live a healthier lifestyle.

Key Functions:

Provide recreation facilities for health, leisure, and enjoyment
Provide leisure interest classes and programs that create opportunities for self-fulfillment
Maintain landscape and facilities to protect the public investment



FY2016 Key Results

- Opened Barron Park, John Lyons Park, and San Jacinto Plaza
- Established concussion rules for all Youth Sports
- Opened El Paso's first spray park Sue Young Park

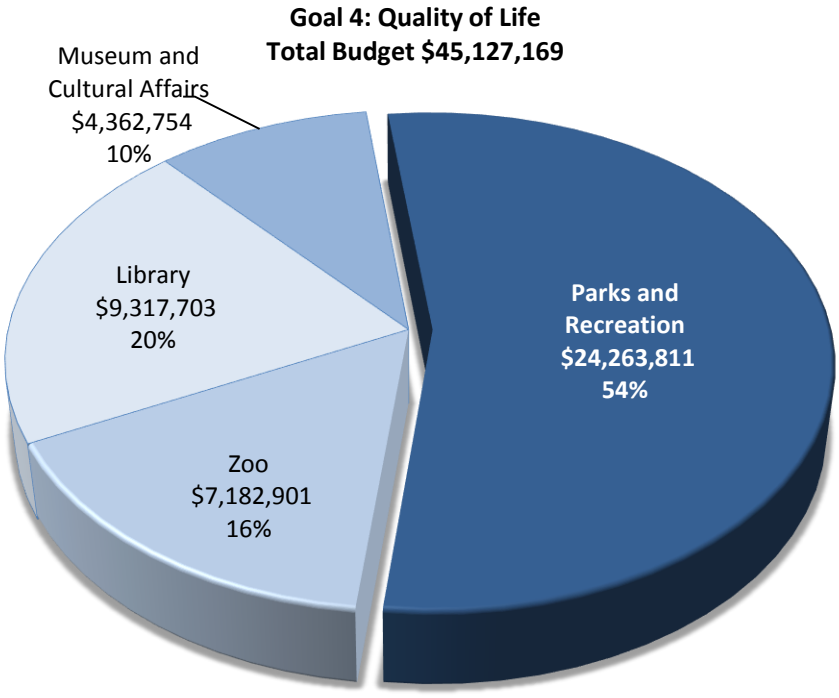
FY2017 Budget

FY2017 Total Budget
$24,263,811

FY2017 General Fund
$22,204,028

FY2017 Non-General Fund
$2,059,783

Total FTE's
399.44



FY2017 Key Deliverables

- Increase participation in all Parks and Recreation Programs
- Expand education, cultural, and artistic amenities that celebrate our diversity and attract local users and global visitors

Parks and Recreation

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	7,107,336	9,461,759	9,562,574	10,224,765
Employee Benefits	2,189,942	3,207,328	3,427,082	3,639,292
Professional Services	1,786	2,390	5,345	27,545
Outside Contracts	1,410,274	2,983,382	3,385,621	3,762,714
Interfund Services	82,043	291,467	247,385	336,744
Building Leases	63,043	239,767	272,314	445,342
Fuel & Lubricants	76,651	217,718	301,200	255,300
Materials & Supplies	480,439	1,240,765	1,364,300	1,567,544
Maintenance & Repairs	57,616	251,437	264,696	383,292
Minor Equipment & Furniture	88,444	124,397	116,224	114,774
Communications	706	500	1,485	1,435
Utilities	-	2,575,277	2,581,017	3,021,991
Travel	18,527	31,846	41,075	51,345
Other Operating Expenditures	167,773	136,822	220,025	232,227
Grant Match	104,551	-	114,116	-
Operating Transfers Out	-	25,000	-	-
Capital Expenditures	344,152	256,535	-	199,500
Total Expenditures	***12,193,284***	***21,046,391***	***21,904,459***	***24,263,811***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	11,572,355	19,167,576	19,989,529	22,204,028
Community Development Block Grants	205,976	121,139	239,116	125,000
Nonmajor Governmental Funds	414,953	1,757,676	1,675,814	1,934,783
Total Funds	***12,193,284***	***21,046,391***	***21,904,459***	***24,263,811***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	266.44	273.99	373.84	387.64
Non-General Fund	11.16	11.05	11.05	11.80
Total Authorized	***277.60***	***285.04***	***384.89***	***399.44***

Parks and Recreation

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
After School School Sites	(1,672)	-	-	-
Aquatics	2,313,631	2,359,011	2,408,397	2,641,144
Capital Projects - Asset Management	647,624	550,599	219,368	427,601
Daycare Operations	(103)	-	-	-
Leisure Instruction	(3)	-	-	-
Parks	-	7,649,078	7,870,343	9,263,086
Parks Recreation Administration	1,039,817	1,130,382	1,260,348	1,358,315
Recreation Centers	3,110,703	3,202,880	3,374,308	3,492,210
Senior Center Operations	6	-	-	-
Special Events	(129)	-	-	-
Specialized Recreation	2,279,401	2,114,274	2,376,666	2,493,403
Sports	2,183,080	2,161,353	2,480,099	2,528,268
Sub Total	**11,572,355**	**19,167,576**	**19,989,529**	**22,204,028**
Community Development Block Grants				
Parks CD Funded Projects	(1,268)	745	-	-
Recreation Centers	34,428	29,829	39,600	30,000
Specialized Recreation	172,816	90,565	199,516	95,000
Sub Total	**205,976**	**121,139**	**239,116**	**125,000**
Nonmajor Governmental Funds				
Capital Projects - Asset Management	1,000	314	400	-
Parkland Dedication Fees	344,152	162,512	-	-
Parks	-	1,531,292	1,618,914	1,878,283
Parks Department Private Local Grants	-	49	-	-
Parks State Funded Grants	-	17,037	-	-
Recreation Centers	21,322	13,599	31,500	6,500
Shelters General Administration	30,549	12,290	-	-
Specialized Recreation	17,931	20,583	25,000	50,000
Sub Total	**414,953**	**1,757,676**	**1,675,814**	**1,934,783**
All Funds Total	**12,193,284**	**21,046,391**	**21,904,459**	**24,263,811**

Strategic Actions

Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Strategy 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner

Action 4.1.3 Plan, design and implement park and recreation improvements

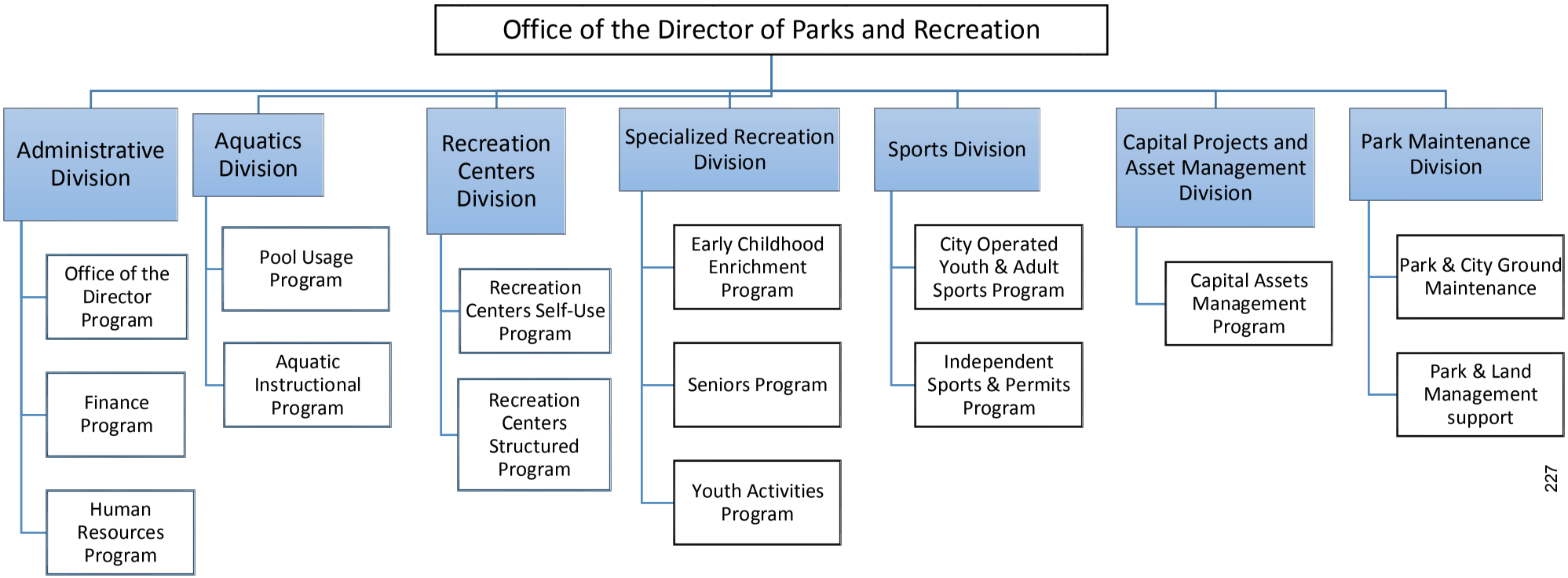
Strategy 4.2 Create innovative recreational, educational and cultural programs

Action 4.2.5 Provide indoor and outdoor leisure services to persons of all ages so they can develop skills, socialize, experience nature, relax and live a healthier lifestyle

Action 4.2.6 Provide access to affordable recreation programs and facilities that engage the community

FY2017 Key Performance Indicators

- Installation of Outdoor Sports Lighting on Ponder, Galatzan, and Sue Young Parks
- Completion of all Spray Parks
- Completion of Ponder Park All Abilities Playground
- Completion of $2M Playground Renovations


Office of the Director of Parks and Recreation
Administrative Division
Office of the Director Program
Finance Program
Human Resources Program
Aquatics Division
Pool Usage Program
Aquatic Instructional Program
Recreation Centers Division
Recreation Centers Self-Use Program
Recreation Centers Structured Program
Specialized Recreation Division
Early Childhood Enrichment Program
Seniors Program
Youth Activities Program
Sports Division
City Operated Youth & Adult Sports Program
Independent Sports & Permits Program
Capital Projects and Asset Management Division
Capital Assets Management Program
Park Maintenance Division
Park & City Ground Maintenance
Park & Land Management support

Parks and Recreation
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Daycare Coordinator	2.00	2.00	2.00
(Con) Daycare Instructor	7.25	6.50	6.50
(Con) Daycare Instructor Aide	5.25	6.00	6.00
(Con) Graduate Intern	0.10	0.10	0.10
(Con) Head Lifeguard	7.30	6.80	6.90
(Con) Lifeguard	38.50	39.25	38.75
(Con) Park Proj Review Coord.	0.50	0.00	1.00
(Con) Pool Attendant	16.05	16.05	15.95
(Con) Pool Manager	11.24	11.99	11.99
(Con) Sports Site Specialist	5.00	5.00	5.00
(Con) Swim Instructor	1.00	1.00	1.00
(Con) Youth Activities Coord	1.23	1.68	2.18
(Con) Youth Activity Specialist	30.12	28.02	27.57
Accountant	1.00	1.00	1.00
Accounting/Payroll Clerk	6.00	6.25	7.00
Accounting/Payroll Specialist	2.00	2.00	2.00
Admin Services Manager	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Aquatics Supervisor	1.00	1.00	1.00
Architectural Intern	1.00	0.00	0.00
Capital Assets Manager	1.00	0.00	0.00
Community Center Supervisor	13.00	13.00	12.00
Departmental Human Resources M	1.00	1.00	1.00
Dept Data Management Specialist	1.00	1.00	1.00
Engineering Lead Technician	3.00	0.00	0.00
Equipment Operator	1.00	15.00	17.00
Facilities Maintenance Lead Worker	1.00	1.00	1.00
Facilities Maintenance Supervisor	1.00	1.00	1.00
Facilities Maintenance Worker	2.00	2.00	3.00
Fleet Service Worker	0.00	1.00	1.00
General Service Worker	6.00	30.00	30.00
General Services Lead Worker	0.00	5.00	5.00
Groundskeeper	4.00	48.00	53.00
Groundskeeping Equipment Techn	0.00	1.00	1.00
Irrigation Technician	0.00	10.00	10.00
Land Management Superintendent	0.00	1.00	1.00
Landscape Architect	0.00	0.00	1.00
Marketing & Customer Relations	1.00	1.00	1.00
Materials Supervisor	0.00	1.00	1.00
Open Space, Trails and Parks C	1.00	0.00	0.00
Park Area Supervisor	0.00	4.00	6.00
Park User Representative	2.00	2.00	2.00
Parks & Rec Asst Director	1.00	2.00	2.00
Parks & Recreation Director	1.00	1.00	1.00
Parks Planning & Dev. Manager	1.00	0.00	0.00

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Project Manager	0.00	0.00	1.00
Recreation & Sports Coordinator	5.00	6.00	6.00
Recreation Division Supervisor	1.00	1.00	0.00
Recreation Leader	37.50	37.25	37.50
Recreation Manager	1.00	1.00	1.00
Recreation Program Manager	0.00	0.00	3.00
Recreation Program Supervisor	20.00	20.00	20.00
Recreation Specialist	36.00	36.00	36.00
Secretary	1.00	1.00	0.00
Senior Office Assistant	2.00	3.00	3.00
Senior Secretary	0.00	0.00	1.00
Sports Manager	2.00	2.00	0.00
Welder	0.00	0.00	2.00
Grand Total	**285.04**	**384.89**	**399.44**

THE CITY OF EL PASO
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Zoo

Mission

Celebrate the value of animals and natural resources and to create opportunities for guests to rediscover their connection to nature.



Key Functions:

Promote wildlife conservation
Educate the public about animals and nature
Provide fun and interactive family environment

FY2016 Key Results

- Opened of River Hogs Exhibit
- Increased attendance for the Keeper Talks, zoo educational program

FY2017 Budget

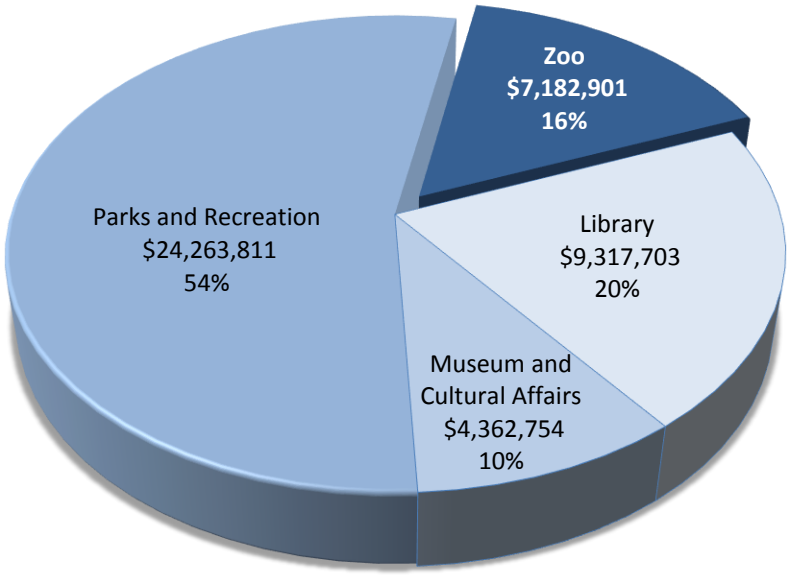
FY2017 Total Budget
$7,182,901

FY2017 General Fund
$4,604,901

FY2017 Non-General Fund
$2,578,000

Total FTE's
119.75

Goal 4: Quality of Life
Total Budget $45,127,169



FY2017 Key Deliverables

- Bond projects: Wildlife Theater, Event Tent, Education Animal Holding, Aviary Update, and African Wild Dog Exhibit
- Partner with the Association of Zoo and Aquariums Species Survival Plan for cooperative population management in order to save African Wild Dogs from extinction

Zoo

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	3,287,268	3,350,622	3,654,080	3,793,937
Employee Benefits	1,267,865	1,285,454	1,443,028	1,547,411
Professional Services	13,876	14,454	500	39,115
Outside Contracts	364,523	426,788	540,737	607,463
Interfund Services	27,566	35,291	28,345	37,375
Building Leases	6,299	6,359	10,200	10,200
Fuel & Lubricants	10,812	10,978	15,700	12,100
Materials & Supplies	390,265	434,477	541,981	641,540
Maintenance & Repairs	26,102	67,071	61,694	128,750
Minor Equipment & Furniture	13,900	21,741	25,800	28,475
Communications	18,587	11,872	33,010	37,740
Travel	26,374	31,373	35,000	46,915
Other Operating Expenditures	40,795	40,667	60,344	54,300
Other Non-Operating Expenditures	15,666	17,300	17,700	24,700
Operating Transfers Out	-	-	262,000	158,880
Capital Expenditures	425	5,446	7,680	14,000
Total Expenditures	***5,510,325***	***5,759,893***	***6,737,799***	***7,182,901***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	3,624,652	3,887,711	4,173,567	4,604,901
Nonmajor Governmental Funds	1,885,672	1,872,183	2,564,232	2,578,000
Total Funds	***5,510,325***	***5,759,893***	***6,737,799***	***7,182,901***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	90.00	89.90	93.40	100.00
Non-General Fund	23.75	20.85	21.85	19.75
Total Authorized	***113.75***	***110.75***	***115.25***	***119.75***

Zoo

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
Administrative	429,573	521,264	539,342	584,783
Animal Care	1,985,350	2,200,283	2,383,629	2,533,953
Community & Guest Experience	168,586	131,563	157,849	267,478
Infrastructure	1,041,159	1,034,601	1,092,747	1,218,688
Zoo General Operations	(16)	-	-	-
Sub Total	**3,624,652**	**3,887,711**	**4,173,567**	**4,604,901**
Nonmajor Governmental Funds				
Administrative	148,802	151,797	469,404	336,589
Animal Care	767,638	540,304	678,866	856,481
Community & Guest Experience	206,159	249,273	297,535	237,491
Infrastructure	763,074	928,833	1,118,427	1,147,439
Zoo Gate Operations	-	1,976	-	-
Sub Total	**1,885,672**	**1,872,183**	**2,564,232**	**2,578,000**
All Funds Total	**5,510,325**	**5,759,893**	**6,737,799**	**7,182,901**

Strategic Actions

Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Strategy 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner

Action 4.1.4 Plan, design and implement zoo improvements

Strategy 4.2 Create innovative recreational, educational and cultural programs

Action 4.2.7 Develop and increase revenue generating opportunities for the Zoo

Action 4.2.8 Review and refresh education programs to engage guests and the Community

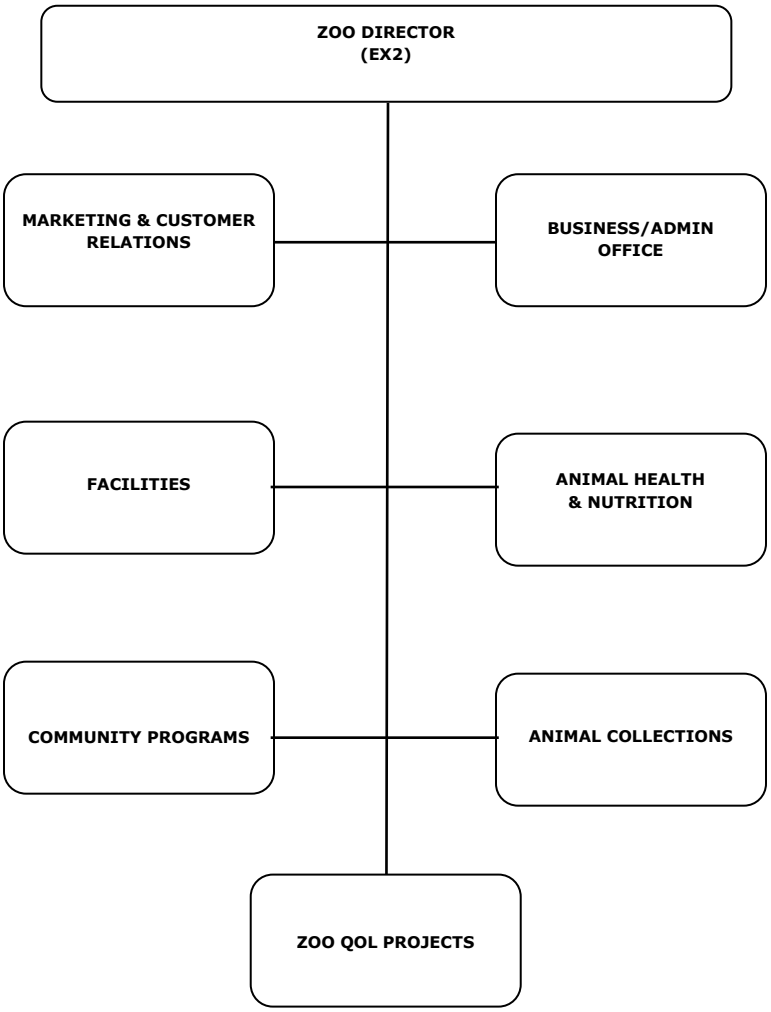
Action 4.2.9 Increase conservation impact of the El Paso Zoo

Action 4.2.10 Provide a fun, affordable, safe, educational and conservation experience to our Zoo guests

FY2017 Key Performance Indicators

- Overall Zoo attendance target of 370,000
- Complete Quality of Life bond projects at/or under budget

EL PASO ZOO ORGANIZATIONAL CHART
FY 2017 Adopted



Zoo

Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Owner's Representative	1.00	1.00	0.00
(Con) Zoo Events Coordinator	0.00	0.00	1.00
(Con) Zoo Garden Supervisor	1.00	1.00	1.00
Accountant	1.00	1.00	1.00
Accounting/Payroll Clerk	2.00	2.00	2.00
Administrative Analyst	0.00	1.00	1.00
Administrative Assistant	0.00	0.00	1.00
Administrative Services Manager	0.00	0.00	1.00
Animal Training and Enrichment	1.00	1.00	1.00
Aquatics Systems Manager	1.00	1.00	1.00
Associate Veterinarian	1.00	1.00	1.00
Business & Financial Manager	1.00	1.00	0.00
CIP Administrator	0.00	0.00	1.00
Cashier	2.75	3.25	3.75
Chief Construction Inspector	0.00	0.00	1.00
Cust. Relations & Billing Supervisor	0.00	0.00	1.00
Education & Graphics Splst	0.00	1.00	1.00
Electrician	1.00	1.00	1.00
Events Coordinator	0.00	1.00	0.00
Facilities Maintenance Superintendent	1.00	1.00	1.00
Facilities Maintenance Supervisor	1.00	1.00	1.00
Facilities Maintenance Worker	4.00	4.00	4.00
General Service Worker	7.00	8.00	8.00
Graphics Technician	1.00	1.00	1.00
Groundskeeper	5.00	5.00	5.00
Guest Experience Associate	0.00	0.00	2.00
Lead Maintenance Mechanic	1.00	1.00	1.00
Maintenance Mechanic	1.00	1.00	1.00
Marketing & Cust Rel Coord	1.00	1.00	1.00
Materials Specialist	1.00	1.00	1.00
Materials Supervisor	1.00	1.00	1.00
Office Assistant	1.00	0.00	0.00
Park Area Supervisor	1.00	1.00	1.00
Plumber	1.00	1.00	1.00
Project Manager	0.00	0.00	1.00
Senior Cashier	1.00	1.00	0.00
Senior Office Assistant	1.00	1.00	0.00
Senior Zoo Keeper	5.00	5.00	5.00
Stores Clerk	1.00	1.00	1.00
Trades Helper	4.00	4.00	4.00
Veterinarian	1.00	1.00	1.00
Veterinary Assistant	3.00	3.00	3.00
Veterinary Technician	1.00	1.00	1.00

Zoo

Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Zoo Animal Curator	1.00	1.00	1.00
Zoo Area Supervisor	5.00	5.00	5.00
Zoo Collection Supervisor	3.00	3.00	3.00
Zoo Commissary Lead Technician	1.00	1.00	1.00
Zoo Commissary Supervisor	1.00	1.00	1.00
Zoo Commissary Technician	3.00	3.00	3.00
Zoo Director	1.00	1.00	1.00
Zoo Education Curator	1.00	1.00	1.00
Zoo Education Specialist	3.00	3.00	3.00
Zoo Exhibit Technician	2.00	2.00	2.00
Zoo Keeper	32.00	33.00	33.00
Zoo Registrar	1.00	1.00	1.00
Grand Total	**110.75**	**115.25**	**119.75**

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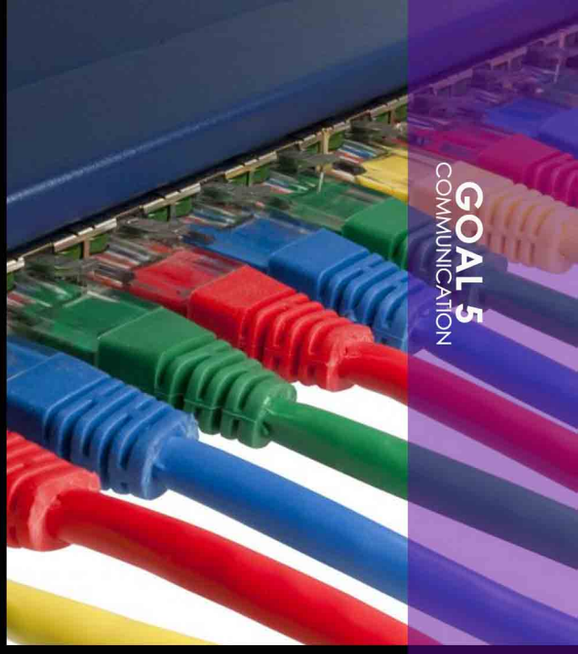







GOAL 5

COMMUNICATION

>INFORMATION TECHNOLOGY

Goal 5

Promote Transparent and Consistent Communication Among All Members of the Community

Expenditures by Group	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Adopted**	**FY2017 Adopted**
Salaries & Wages	4,103,759	4,077,138	4,584,519	4,906,809
Employee Benefits	1,194,658	1,209,301	1,467,203	1,520,208
Professional Services	3,446	-	-	-
Outside Contracts	3,601	145,000	145,000	92,820
Interfund Services	8,624	18,023	14,439	298,289
Building Leases	2,466,295	587,397	2,424,805	236,782
Fuel & Lubricants	12,811	15,127	21,600	21,600
Materials & Supplies	135,293	149,289	196,538	202,806
Maintenance & Repairs	1,612	14,783	5,700	5,700
Minor Equipment & Furniture	1,932	1,010	7,400	7,400
Communications	2,478,350	2,848,125	2,664,638	2,595,718
Travel	283	12,912	9,800	60,708
Other Operating Expenditures	11,342	76,157	92,550	108,648
Other Non-Operating Expenditures	-	1,844,727	-	2,255,715
Capital Expenditures	46	6,602,392	-	932,052
Total Expenditures	***10,422,052***	***17,601,380***	***11,634,192***	***13,245,255***

Source of Funds	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Adopted**	**FY2017 Adopted**
General Government	10,435,882	10,852,234	11,489,192	12,313,203
Capital Projects	46	6,602,392	-	932,052
Nonmajor Governmental Funds	-	145,000	145,000	-
Proprietary Funds	(13,877)	1,754	-	-
Total Funds	***10,422,052***	***17,601,380***	***11,634,192***	***13,245,255***

Positions	**FY2014 Adopted**	**FY2015 Adopted**	**FY2016 Adopted**	**FY2017 Adopted**
General Fund	95.75	86.75	85.75	89.75
Non-General Fund	2.00	1.00	1.00	1.00
Total Authorized	***97.75***	***87.75***	***86.75***	***90.75***

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DoITS

Mission

Provide innovation and technology implementation management and support services to all City departments so they can transform the service experience for our community.

Key Functions:

Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications
Enhance internal communication and employee engagement

FY2016 Key Results

- 98% Customer Satisfaction rating, Service Requests **Opened**: 61,670 **Closed**: 60,750
- Digital El Paso free Wi-Fi averaged 112,000 sessions per day
- Digital El Paso free Wi-Fi expanded at the El Paso Zoo, and San Jacinto Plaza Café
- 512 analog phones converted to VoIP, resulting in $360,860 cost avoidance
- Increased social media platforms – Live: Periscope and Facebook

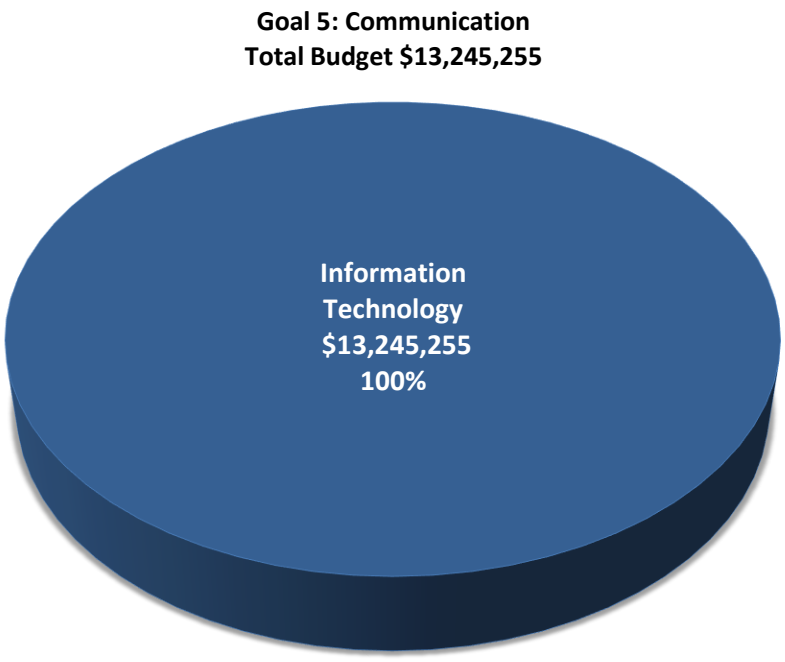
FY2017 Budget

FY2017 Total Budget
$13,245,255

FY2017 General Fund
$12,313,203

FY2017 Non-General Fund
$932,052

Total FTE's
90.75



FY2017 Key Deliverables

- Deliver high speed internet to 16 QoL facilities and wireless internet through Digital El Paso, to a minimum of 9 QoL facilities
- 311 Mobile application implemented, providing ease of use for citizen service requests

Information Technology

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	4,103,759	4,077,138	4,584,519	4,906,809
Employee Benefits	1,194,658	1,209,301	1,467,203	1,520,208
Professional Services	3,446	-	-	-
Outside Contracts	3,601	145,000	145,000	92,820
Interfund Services	8,624	18,023	14,439	298,289
Building Leases	2,466,295	587,397	2,424,805	236,782
Fuel & Lubricants	12,811	15,127	21,600	21,600
Materials & Supplies	135,293	149,289	196,538	202,806
Maintenance & Repairs	1,612	14,783	5,700	5,700
Minor Equipment & Furniture	1,932	1,010	7,400	7,400
Communications	2,478,350	2,848,125	2,664,638	2,595,718
Travel	283	12,912	9,800	60,708
Other Operating Expenditures	11,342	76,157	92,550	108,648
Other Non-Operating Expenditures	-	1,844,727	-	2,255,715
Capital Expenditures	46	6,602,392	-	932,052
Total Expenditures	***10,422,052***	***17,601,380***	***11,634,192***	***13,245,255***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	10,435,882	10,852,234	11,489,192	12,313,203
Capital Projects	46	6,602,392	-	932,052
Nonmajor Governmental Funds	-	145,000	145,000	-
Proprietary Funds	(13,877)	1,754	-	-
Total Funds	***10,422,052***	***17,601,380***	***11,634,192***	***13,245,255***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	95.75	86.75	85.75	89.75
Non-General Fund	2.00	1.00	1.00	1.00
Total Authorized	***97.75***	***87.75***	***86.75***	***90.75***

Information Technology

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
Administrative	5,491,429	5,809,640	5,764,292	5,668,240
Application Management	1,634,743	1,707,563	1,965,266	2,026,059
Client Services	1,203,805	1,262,491	1,266,955	1,465,520
Communications Administration	-	5,890	-	-
Information Security Assurance	-	378	88,328	-
Information Services	3,446	-	-	-
Information Technology Administration	3,821	-	-	-
Infrastructure Management	1,528,467	1,546,808	1,758,929	1,960,852
Records Management	-	-	-	749,539
Strategic Innovation & Enterprise Architecture	570,186	519,464	645,422	442,993
Telecommunications	(13)	-	-	-
Sub Total	**10,435,882**	**10,852,234**	**11,489,192**	**12,313,203**
Capital Projects				
Administrative	46	-	-	932,052
Information Services	-	6,602,392	-	-
Sub Total	**46**	**6,602,392**	**-**	**932,052**
Nonmajor Governmental Funds				
Administrative	-	145,000	145,000	-
Proprietary Funds				
Information Services	(1,012)	-	-	-
Information Technology Administration	(12,864)	-	-	-
Infrastructure Management	-	1,754	-	-
Sub Total	**(13,877)**	**1,754**	**-**	**-**
All Funds Total	**10,422,052**	**17,601,380**	**11,634,192**	**13,245,255**

Strategic Actions

Goal 5: Promote Transparent and Consistent Communication Among All Members of the Community

Strategy 5.1 Set a climate of respect, collaboration, and team spirit among City Council, city staff and the community

Action 5.1.1 Strengthen community outreach opportunities

Strategy 5.2 Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications

Action 5.2.1 Develop technology strategic communication plan

Strategy 5.3 Promote a well-balanced customer service philosophy throughout the organization

Action 5.3.1 Implement customer service best practices citywide

Strategy 5.4 Enhance internal communication and employee engagement

Action 5.4.1 Strengthen employee engagement

Strategy 5.5 Advance two-way communication of key messages to external customers

Action 5.5.1 Expand use of social media

Strategy 5.6 Strengthen messaging opportunities through media outlets

Action 5.6.1 Provide media with one-page summary information on various topics/projects

Action 5.6.2 Improve face-to-face communication with media representatives

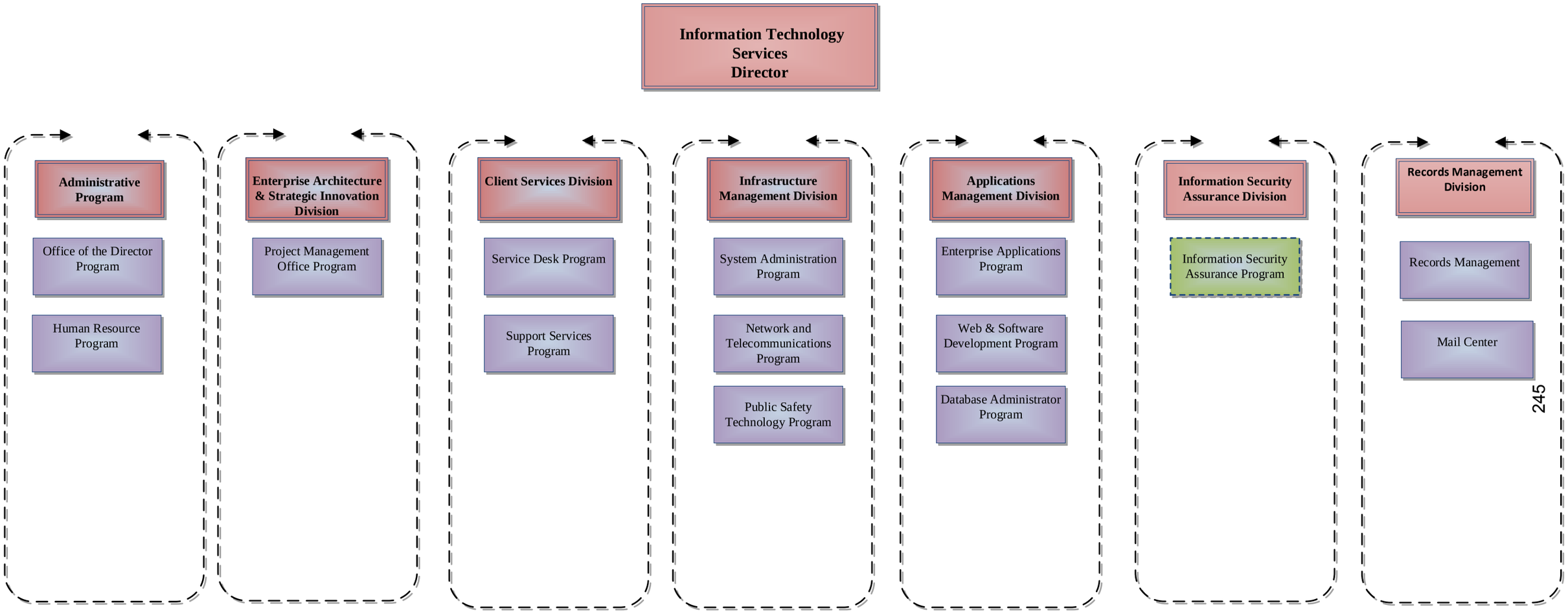
Action 5.6.3 Improve communications with media and public affairs staff in all agencies during

FY2017 Key Performance Indicators

- Create five new Neighborhood Associations
- Develop an IT strategic plan

City of El Paso | Department of Information Technology Services

Summary Organizational Chart - FY 17



Department of Information Technology Services
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Admin Support Associate	1.00	0.00	0.00
(Con) Application Administrator	1.00	0.00	0.00
(Con) Business Systems Analyst	4.00	5.00	3.00
(Con) Client Services Division Manager	1.00	0.00	0.00
(Con) Communications Cable Technician	1.00	2.00	2.00
(Con) Database Admin II	1.00	1.00	1.00
(Con) Database Admin III	1.00	1.00	1.00
(Con) Enterprise Applications Admin	1.00	1.00	1.00
(Con) Enterprise Application Manager	0.00	1.00	1.00
(Con) Financial Research Analyst	0.00	0.00	1.00
(Con) GIS Program/Database Analyst	1.00	1.00	1.00
(Con) GIS Specialist	2.00	2.00	2.00
(Con) GIS Web Support	0.75	0.75	0.75
(Con) Information Tech Admin Manager	1.00	1.00	1.00
(Con) Infrastructure Management Division	1.00	1.00	1.00
(Con) IT Assistant Director	1.00	1.00	1.00
(Con) Mobile Network Admin II	1.00	1.00	1.00
(Con) Mobile Network Admin III	1.00	1.00	1.00
(Con) Network Administrator	2.00	2.00	3.00
(Con) Network Integration Manager	1.00	1.00	1.00
(Con) Network Specialist	2.00	2.00	3.00
(Con) Project Coordinator	1.00	1.00	0.00
(Con) Project Manager	4.00	5.00	5.00
(Con) PS Microwave Specialist I	1.00	1.00	1.00
(Con) PS Technology Manager	1.00	1.00	1.00
(Con) Radio Network Specialist II	2.00	1.00	1.00
(Con) Research Management Assistant	0.00	1.00	0.00
(Con) Senior Project Manager	0.00	0.00	1.00
(Con) Software Developer II	3.00	3.00	1.00
(Con) Software Developer III	0.00	0.00	2.00
(Con) Software Specialist I	2.00	4.00	3.00
(Con) Software Specialist II	6.00	7.00	7.00
(Con) Software Specialist III	1.00	1.00	1.00
(Con) Senior VoIP Telecom Specialist	1.00	1.00	0.00
(Con) Support Services I	5.00	5.00	5.00
(Con) Support Services II	8.00	9.00	10.00
(Con) Support Services III	5.00	5.00	5.00
(Con) Support Services Manager	0.00	1.00	1.00
(Con) Systems Admin Manager	0.00	0.00	1.00
(Con) Systems Administrator I	1.00	1.00	0.00
(Con) Systems Administrator II	3.00	3.00	4.00
(Con) Systems Administrator III	2.00	2.00	1.00
(Con) VOIP Admin III	1.00	0.00	0.00

Department of Information Technology Services
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) VoIP Telecom Specialist	3.00	3.00	2.00
(Con) Web Media Designer I	1.00	2.00	2.00
(Con) Web Media Designer III	1.00	1.00	1.00
(Con) Wireless Administrator	1.00	0.00	0.00
Accounting/Payroll Clerk	1.00	1.00	1.00
Administrative Assistant	1.00	0.00	0.00
Archives & Records Analyst	0.00	0.00	1.00
Archives & Records Manager	0.00	0.00	1.00
Assistant Manager	1.00	0.00	0.00
Document Center Specialist	0.00	0.00	3.00
Document Center Supervisor	0.00	0.00	1.00
Information Security Assurance Manager	1.00	1.00	1.00
Information Technology Director	1.00	1.00	1.00
Service Desk Lead	1.00	0.00	0.00
Software Specialist I	2.00	0.00	0.00
Software Specialist II	1.00	0.00	0.00
Telecom Project Manager	0.00	1.00	1.00
Web Media Designer I	1.00	0.00	0.00
Grand Total	**87.75**	**86.75**	**90.75**

THE CITY OF EL PASO
TEXAS





GOAL 6

SOUND GOVERNANCE

>CITY ATTORNEY
>CITY MANAGER
>HUMAN RESOURCES
>MAYOR & COUNCIL
>MUNICIPAL CLERK
>NON-DEPARTMENTAL
>OFFICE OF THE COMPTROLERS
>PURCHASING & STRATEGIC SOURCING
>TAX

Goal 6

Set the Standard for Sound Governance and Fiscal Management

Expenditures by Group	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Adopted**	**FY2017 Adopted**
Salaries & Wages	13,320,367	13,258,886	13,977,193	15,182,849
Employee Benefits	6,416,287	4,264,192	6,708,425	7,508,688
Contractual Services	40,953	27,909	33,640	32,000
Professional Services	56,967,453	55,257,485	61,836,119	58,372,433
Outside Contracts	11,453,090	11,909,495	13,228,183	14,076,703
Interfund Services	179,212	164,128	199,522	205,095
Building Leases	732,990	233,965	284,159	288,176
Fuel & Lubricants	1,178	1,341	1,500	(198,500)
Materials & Supplies	655,344	448,165	628,898	618,351
Maintenance & Repairs	1,117	1,014	215	-
Minor Equipment & Furniture	195,586	193,590	178,900	178,900
Communications	207,150	221,834	249,650	287,080
Utilities	48,863	57,860	41,300	46,818
Travel	90,401	127,322	162,078	154,666
Other Operating Expenditures	5,696,319	4,536,090	9,696,239	6,827,356
Community Service Projects	3,261,612	3,338,730	3,335,500	3,384,000
Interest Expense	48,801,738	53,994,550	46,959,898	58,527,908
Other Non-Operating Expenditures	37,338,306	37,262,653	41,894,444	42,357,006
Operating Transfers Out	257,511,264	101,631,291	17,025,554	14,156,518
Capital Expenditures	73,726,224	2,748,701	622,000	722,000
Total Expenditures	***516,645,454***	***289,679,202***	***217,063,417***	***222,728,048***

Source of Funds	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Adopted**	**FY2017 Adopted**
General Government	41,949,324	42,761,758	51,437,612	48,798,918
Community Development Block Grants	191,044	159,475	205,290	156,264
Debt Service	331,296,882	180,022,079	87,421,244	96,135,659
Capital Projects	75,503,514	3,289,900	87,039	3,600,000
Nonmajor Governmental Funds	8,955,482	8,156,731	11,010,425	10,530,827
Fiduciary Funds	-	(34)	-	-
Proprietary Funds	58,749,208	55,289,292	66,901,807	63,506,381
Total Funds	***516,645,454***	***289,679,202***	***217,063,417***	***222,728,048***

Positions	**FY2014 Adopted**	**FY2015 Adopted**	**FY2016 Adopted**	**FY2017 Adopted**
General Fund	276.60	280.98	255.36	276.48
Non-General Fund	36.90	40.27	67.89	65.32
Total Authorized	***313.50***	***321.25***	***323.25***	***341.80***

THE CITY OF EL PASO
TEXAS

City Attorney

Mission

Provide excellent quality legal services in a timely and cost effective manner in order to assist in the implementation of the Strategic Plan adopted by Mayor and Council.



Key Functions:

Provide legal services including: general counsel; document preparation and review; representation in litigation; and prosecution of Class C misdemeanor offenses

FY2016 Key Results

- All Legal staff trained on Texas Public Information Act on site by Texas Attorney General staff

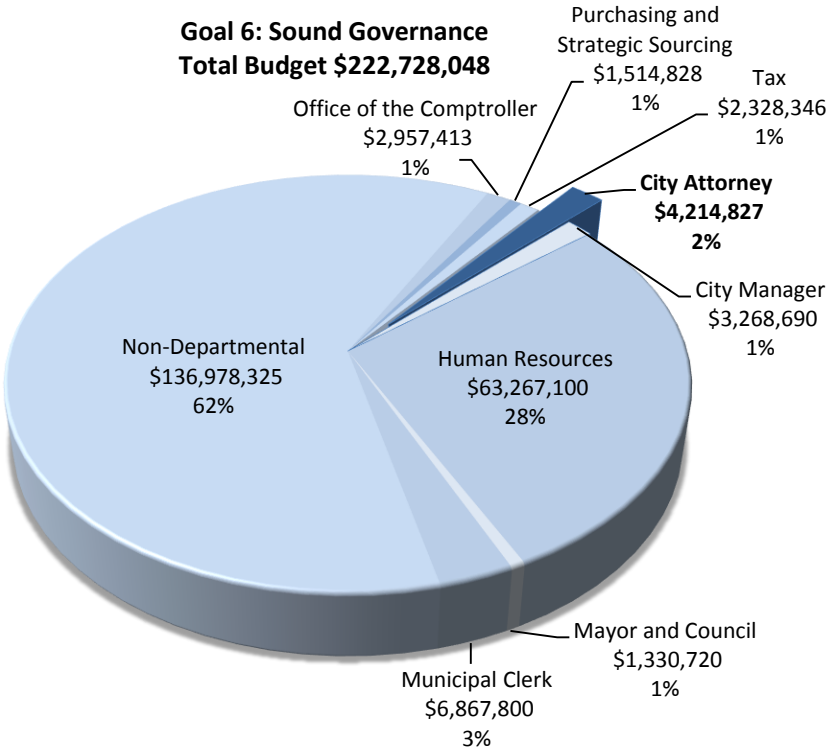
FY2017 Budget

FY2017 Total Budget
$4,214,827

FY2017 General Fund
$4,018,024

FY2017 Non-General Fund
$196,803

Total FTE's
42.00



FY2017 Key Deliverables

- Provide monthly updates to City Council on legal transactional and litigation matters
- Continue to participate in Legal Implementation and Execution Team meetings
- Staff development to provide legal advice based on up to date municipal law

City Attorney

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	1,977,758	2,105,968	2,118,867	2,202,969
Employee Benefits	544,810	603,586	682,800	619,375
Contractual Services	27,811	27,909	33,640	32,000
Professional Services	458,664	521,069	496,919	496,919
Outside Contracts	105,312	101,371	134,899	134,899
Interfund Services	1,026	373	2,800	2,800
Building Leases	11,357	10,074	10,900	10,900
Materials & Supplies	92,093	98,693	104,800	104,500
Communications	-	-	-	150
Travel	19,630	28,146	33,389	33,390
Other Operating Expenditures	26,043	19,297	31,064	25,525
Other Non-Operating Expenditures	371,150	428,718	400,000	400,000
Operating Transfers Out	116,981	120,393	151,399	151,399
Capital Expenditures	1,479	(4,474)	-	-
Total Expenditures	***3,754,113***	***4,061,125***	***4,201,477***	***4,214,827***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	3,553,810	3,848,200	3,960,788	4,018,024
Community Development Block Grants	87,720	84,873	89,290	45,404
Capital Projects	77,808	-	-	-
Nonmajor Governmental Funds	116,981	119,281	151,399	151,399
Proprietary Funds	(82,207)	8,770	-	-
Total Funds	***3,754,113***	***4,061,125***	***4,201,477***	***4,214,827***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	34.24	34.00	34.11	35.80
Non-General Fund	6.76	7.00	6.89	6.20
Total Authorized	***41.00***	***41.00***	***41.00***	***42.00***

City Attorney

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
Attorneys and Paralegals	2,045,987	2,158,183	2,320,288	2,373,666
Legal Operating Expenses	52,965	130,016	147,798	147,798
Legal Secretarial Staff	417,788	408,472	337,192	401,240
Legal Support Staff	89,985	81,121	104,692	44,501
Outside Counsel Services	490,830	619,093	537,399	537,399
Trial Operating Expenses Damages Sett	456,254	451,316	513,419	513,419
Sub Total	**3,553,810**	**3,848,200**	**3,960,788**	**4,018,024**
Community Development Block Grants				
Legal CD Administration	**87,720**	**84,873**	**89,290**	**45,404**
Capital Projects				
City Attorney Capital Outlay	**77,808**	**-**	**-**	**-**
Nonmajor Governmental Funds				
Lobbyist	**116,981**	**119,281**	**151,399**	**151,399**
Proprietary Funds				
Attorneys and Paralegals	(72,478)	8,770	-	-
Legal Secretarial Staff	(9,729)	-	-	-
Sub Total	**(82,207)**	**8,770**	**-**	**-**
All Funds Total	**3,754,113**	**4,061,125**	**4,201,477**	**4,214,827**

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

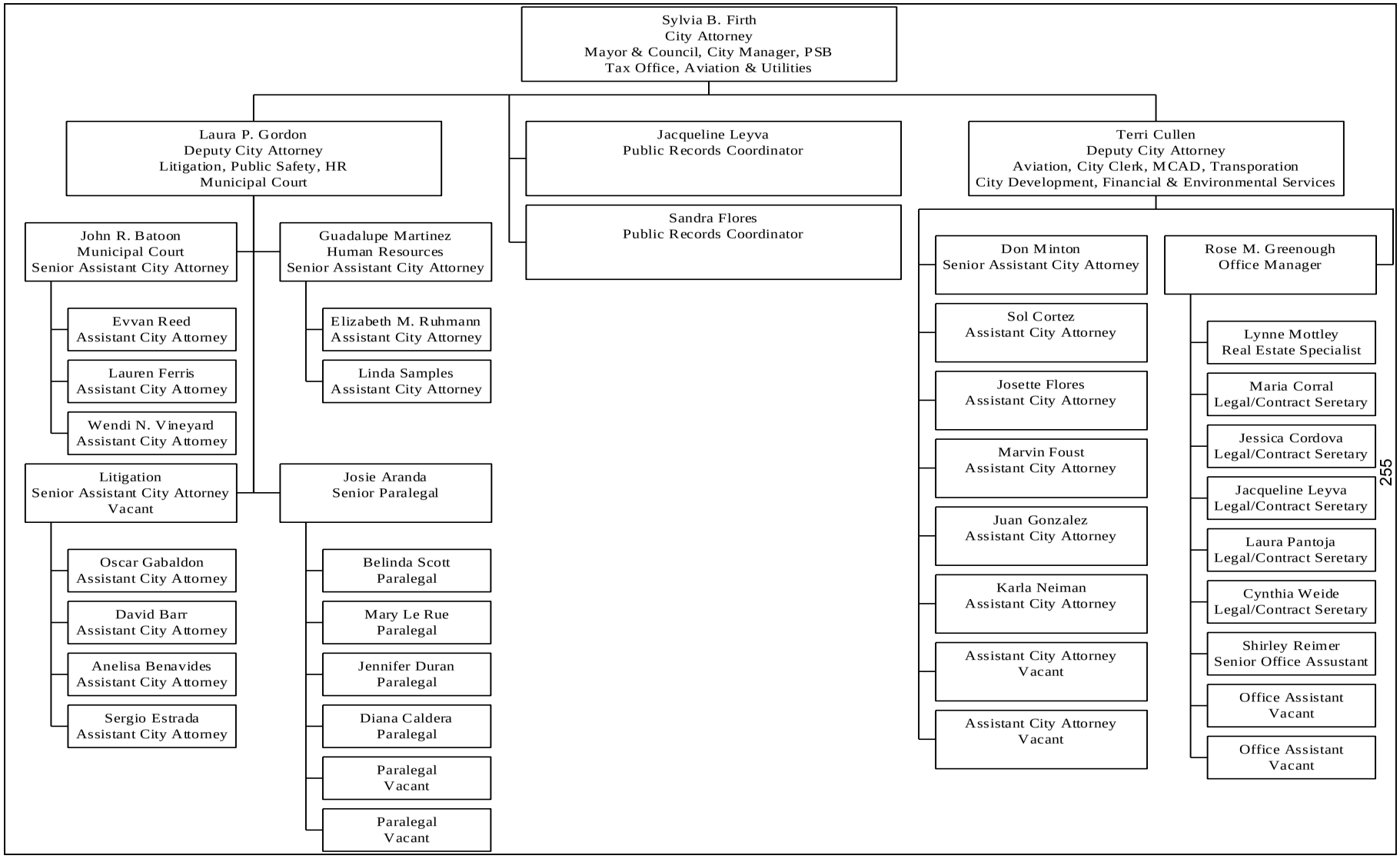
Strategy 6.10 Enhance the quality of decision making with legal representation and support

Action 6.10.1 Manage and comply with the Texas Public Information Act

Action 6.10.2 Engage staff in the defense, resolution and response to claims and lawsuits

FY2017 Key Performance Indicators

- Prepare initial response within ten (10) working days of the receipt of a claim
- Prepare routine ordinances, resolutions, contracts, leases and agreements within ten (10) working days of the request for a document
- Prepare complaint for prosecution within ten (10) working days of the request


Sylvia B. Firth
City Attorney
Mayor & Council, City Manager, PSB
Tax Office, Aviation & Utilities
Laura P. Gordon
Deputy City Attorney
Litigation, Public Safety, HR
Municipal Court
Jacqueline Leyva
Public Records Coordinator
Sandra Flores
Public Records Coordinator
Terri Cullen
Deputy City Attorney
Aviation, City Clerk, MCAD, Transporation
City Development, Financial & Environmental Services
John R. Batoon
Municipal Court
Senior Assistant City Attorney
Evvan Reed
Assistant City Attorney
Lauren Ferris
Assistant City Attorney
Wendi N. Vineyard
Assistant City Attorney
Guadalupe Martinez
Human Resources
Senior Assistant City Attorney
Elizabeth M. Ruhmann
Assistant City Attorney
Linda Samples
Assistant City Attorney
Litigation
Senior Assistant City Attorney
Vacant
Oscar Gabaldon
Assistant City Attorney
David Barr
Assistant City Attorney
Anelisa Benavides
Assistant City Attorney
Sergio Estrada
Assistant City Attorney
Josie Aranda
Senior Paralegal
Belinda Scott
Paralegal
Mary Le Rue
Paralegal
Jennifer Duran
Paralegal
Diana Caldera
Paralegal
Paralegal
Vacant
Paralegal
Vacant
Don Minton
Senior Assistant City Attorney
Sol Cortez
Assistant City Attorney
Josette Flores
Assistant City Attorney
Marvin Foust
Assistant City Attorney
Juan Gonzalez
Assistant City Attorney
Karla Neiman
Assistant City Attorney
Assistant City Attorney
Vacant
Assistant City Attorney
Vacant
Rose M. Greenough
Office Manager
Lynne Mottley
Real Estate Specialist
Maria Corral
Legal/Contract Seretary
Jessica Cordova
Legal/Contract Seretary
Jacqueline Leyva
Legal/Contract Seretary
Laura Pantoja
Legal/Contract Seretary
Cynthia Weide
Legal/Contract Seretary
Shirley Reimer
Senior Office Assustant
Office Assistant
Vacant
Office Assistant
Vacant

City Attorney
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Real Estate Specialist	0.00	0.00	1.00
(Con) Public Records Coordinator	1.00	1.00	2.00
Administrative Assistant	1.00	1.00	0.00
Legislative Attorney	0.00	0.00	1.00
Assistant City Attorney	16.00	16.00	15.00
Chief Prosecutor	1.00	1.00	0.00
City Attorney	1.00	1.00	1.00
Deputy City Attorney	2.00	2.00	2.00
Executive Secretary	0.00	0.00	1.00
Legal/Contract Secretary	8.00	8.00	5.00
Office Assistant	2.00	2.00	2.00
Office Manager	1.00	1.00	1.00
Paralegal	3.00	3.00	5.00
Senior Assistant City Attorney	3.00	3.00	4.00
Senior Office Assistant	1.00	1.00	1.00
Senior Paralegal	1.00	1.00	1.00
Grand Total	**41.00**	**41.00**	**42.00**

City Manager

Mission

Provides professional recommendations to, and implements the policies and direction of Council. Ensures high quality services, fosters economic and fiscal sustainability; and enhances the City's reputation as a high performing organization that operates in a manner consistent with its mission and values.

Key Functions:

Serve Council and community
Administer local government projects and programs
Serve as Council's chief adviser
Carry out Council policies
Prepare budget for Council consideration



FY2016 Key Results

- 7 Lean Six Sigma projects completed: results saved 2,415 hours
- $264k co-sourced Hotel Occupancy Tax (HOT) audits with 3rd party service provider

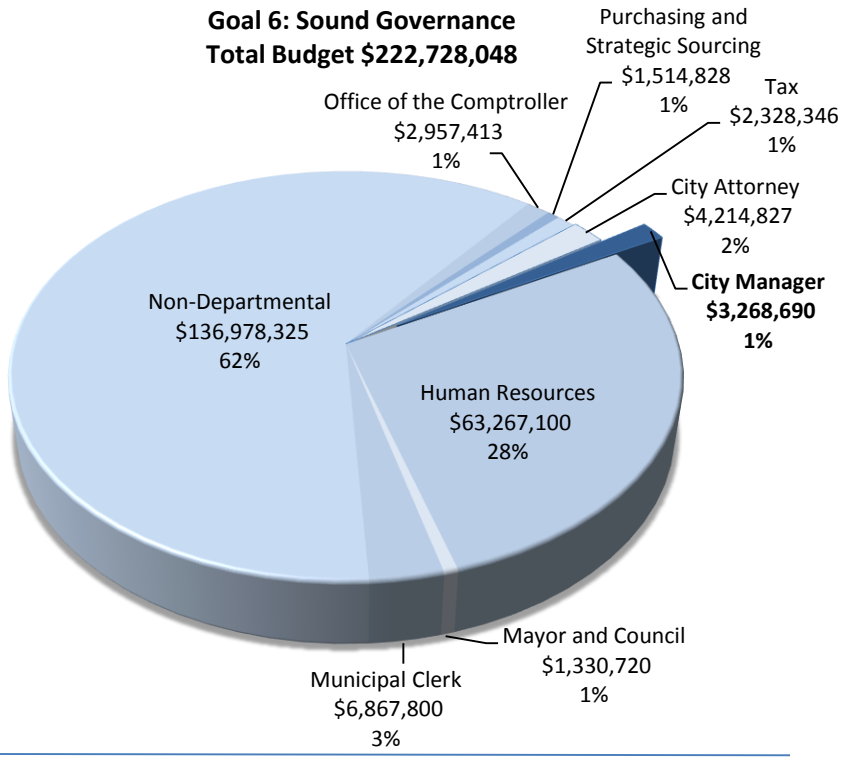
FY2017 Budget

FY2017 Total Budget
$3,268,690

FY2017 General Fund
$3,268,690

FY2017 Non-General Fund
$0

Total FTE's
38.50



FY2017 Key Deliverables

- Lean Six Sigma Program: complete wave 2 of Green belt training, complete additional Yellow belt training, and complete 25 new projects
- Earn GFOA financial reporting award

City Manager

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	2,135,358	1,927,540	2,016,567	2,283,861
Employee Benefits	550,470	587,837	585,777	632,480
Outside Contracts	80,351	151,743	138,751	197,751
Interfund Services	5,075	755	3,750	3,750
Building Leases	51,501	15,281	18,500	18,500
Fuel & Lubricants	-	247	-	-
Materials & Supplies	18,791	34,578	36,500	36,500
Minor Equipment & Furniture	-	3,500	1,000	1,000
Communications	7	-	10,000	10,000
Travel	9,562	25,621	34,547	36,547
Other Operating Expenditures	14,268	22,098	47,800	48,300
Total Expenditures	***2,865,383***	***2,769,199***	***2,893,192***	***3,268,690***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	2,941,885	2,763,937	2,893,192	3,268,690
Proprietary Funds	(76,502)	5,262	-	-
Total Funds	***2,865,383***	***2,769,199***	***2,893,192***	***3,268,690***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	32.78	32.78	30.15	33.63
Non-General Fund	4.82	4.82	4.45	4.87
Total Authorized	***37.60***	***37.60***	***34.60***	***38.50***

City Manager

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
City Manager	1,068,203	1,269,403	842,104	1,043,410
Internal Audit	460,658	477,406	472,557	685,089
Office of Management and Budget	1,159,301	684,915	941,413	933,240
Performance Office	-	16,090	354,526	309,102
Public Information Office	253,723	316,122	282,592	297,849
Sub Total	**2,941,885**	**2,763,937**	**2,893,192**	**3,268,690**

Proprietary Funds				
City Manager	(65,158)	1,754	-	-
Internal Audit	(11,344)	3,508	-	-
Sub Total	**(76,502)**	**5,262**	**-**	**-**

All Funds Total	**2,865,383**	**2,769,199**	**2,893,192**	**3,268,690**

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.4 Implement leading-edge practices for achieving quality and performance excellence

- **Action 6.4.1** Align organizational practices and systems using nationally recognized performance criteria

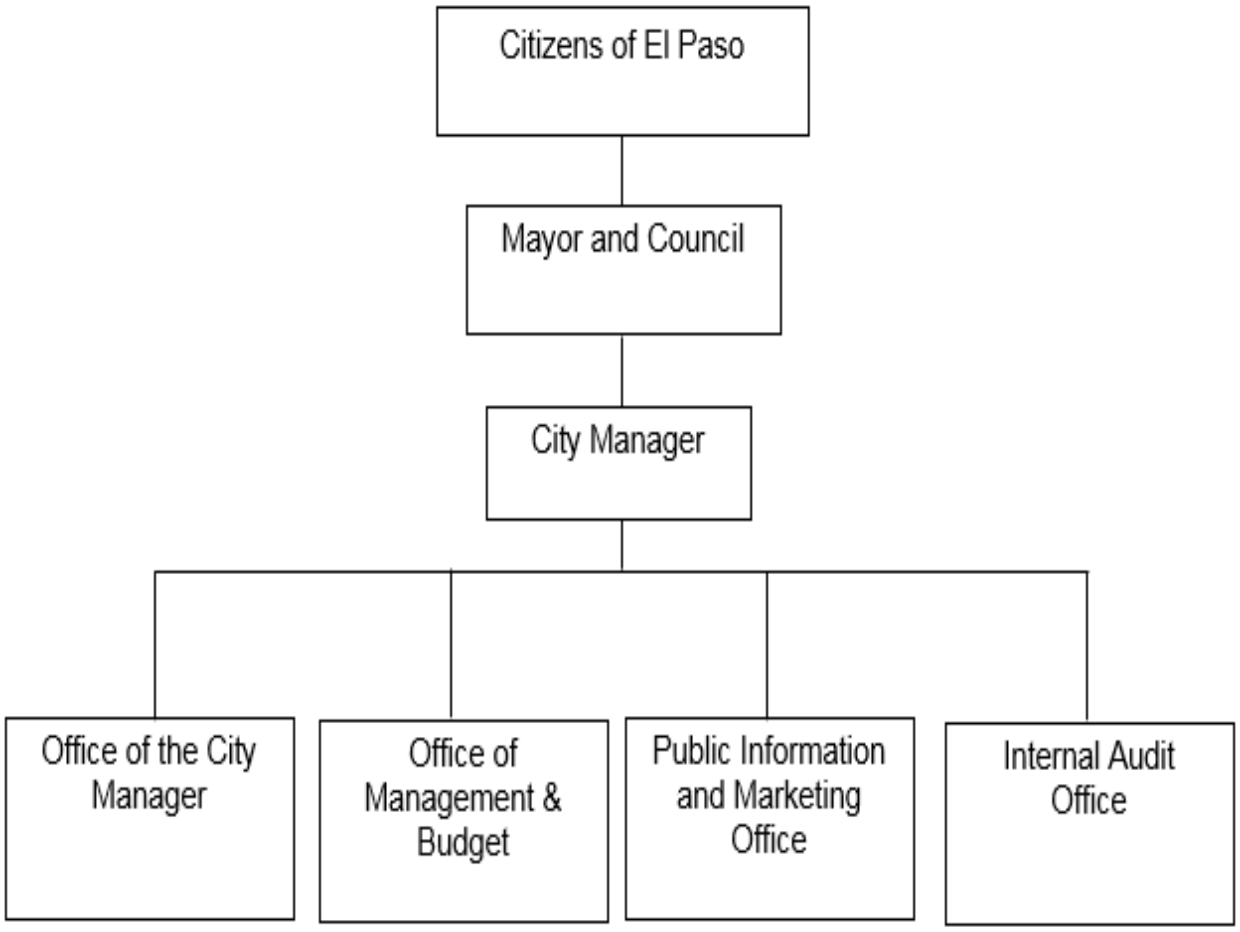
Strategy 6.5 Deliver services timely and efficiently with focus on continual improvement

- **Action 6.5.1** Streamline and improve efficiency of city operations and staffing structure
- **Action 6.5.2** Meet customers' expectations and requirements in core business areas and daily operations

Strategy 6.6 Ensure continued financial stability and accountability through sound financial management, budgeting and reporting

- **Action 6.6.3** Provide accurate budgets and financial forecasts

Organizational Chart



City Manager's Department
Position Summary - Authorized Staffing Table

Position Description	FY 2015 Adopted	FY 2016 Adopted	FY 2017 Adopted
(Con) Auditor I	0.00	0.00	1.00
(Con) Auditor II	0.00	0.00	1.00
(Con) Auditor II	0.00	0.00	1.00
(Con) Auditor III	0.00	0.00	1.00
(Con) Auditor III	0.00	0.00	1.00
(Con) Auditor IV	0.00	0.00	1.00
(Con) Budget Analyst	0.00	0.00	6.00
(Con) Budget Fin Systems Coord	0.00	0.00	1.00
(Con) Executive Budget Manager	0.00	0.00	1.00
(Con) Graduate Intern	0.60	0.60	0.00
(Con) Performance Mgmt Coord	0.00	1.00	1.00
(Con) Project Manager	1.00	1.00	0.00
(Con) Senior Budget Analyst	0.00	0.00	2.00
(Con) Undergraduate Intern	0.00	0.00	0.50
Administrative Analyst	2.00	1.00	0.00
Administrative Assistant	2.00	1.00	1.00
Assistant I-City Manager's Office	0.00	1.00	0.00
Assistant II-City Manager's Office	0.00	1.00	0.00
Assistant to City Manager	0.00	0.00	2.00
Audit Supervisor	1.00	1.00	0.00
Auditor	2.00	1.00	0.00
Budget & Management Analyst	4.00	4.00	0.00
Budget Specialist	0.00	1.00	1.00
Business System Analyst	1.00	1.00	0.00
Chief Budget Officer	1.00	0.00	0.00
Chief Financial Officer	1.00	1.00	1.00
Chief Internal Auditor	1.00	1.00	1.00
Chief Performance Officer	0.00	1.00	1.00
City Manager	1.00	1.00	1.00
Departmental Data Mgmt Supv	1.00	0.00	0.00
Deputy City Manager	3.00	0.00	0.00
Deputy City Manager - PW	0.00	0.00	1.00
Director of OMB	0.00	1.00	1.00
Executive Assistant - City Manager	1.00	0.00	0.00
Executive Secretary	1.00	0.00	0.00
Financial Systems Coordinator	0.00	1.00	0.00
Lead Auditor	2.00	2.00	0.00
Lead Budget & Mgmt Analyst	1.00	0.00	0.00
Performance Administrator	0.00	1.00	0.00
Performance Analyst	0.00	1.00	0.00
Performance Excellence Manager	0.00	1.00	1.00
Performance Systems Admin	0.00	0.00	1.00
Process Improvement Admin	0.00	0.00	1.00
Public Affairs Coordinator	2.00	1.00	2.00
Public Inform & Marketing Corp	0.00	1.00	1.00
Quality of Life Managing Director	0.00	0.00	1.00

City Manager's Department
Position Summary - Authorized Staffing Table

Position Description	FY 2015 Adopted	FY 2016 Adopted	FY 2017 Adopted
Research & Management Assistant	3.00	2.00	3.00
Senior Accountant	1.00	0.00	0.00
Senior Auditor	1.00	2.00	1.00
Sr. Budget & Mgmt Analyst	3.00	3.00	0.00
Sr. Strategic Budget Advisor	1.00	0.00	0.00
Grand Total	**37.60**	**34.60**	**38.50**

THE CITY OF EL PASO
TEXAS

Human Resources

Mission

Provide recruitment, total compensation, risk management and organizational development services to departments and their employees, so they can achieve strategic and operational results for the community.

Key Functions:

Provide Recruitment & Employee Relations
Administer Training, Development, Benefits & Risk Management
Payroll Administration

FY2016 Key Results

- Launched Shape It Up! More than 472 employees receiving incentive
- Implemented Fire Medicare Compliance Program by co-sourcing with a Medicare Audit Specialist
- Achieved preliminary High Tier Performer Status in the State's Performance Based Oversight (PBO) audit

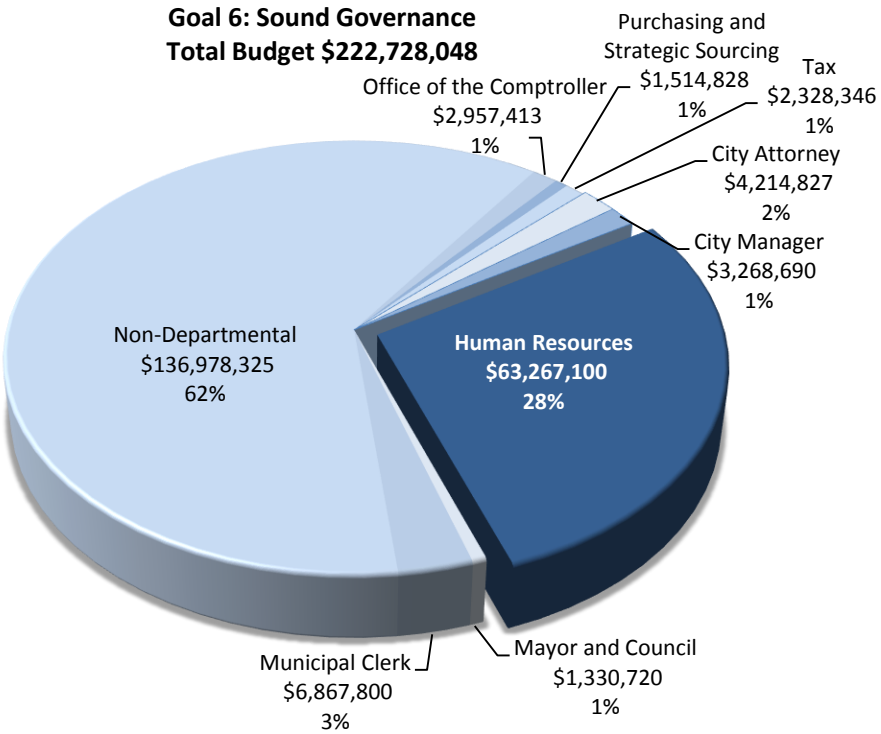
FY2017 Budget

FY2017 Total Budget
$63,267,100

FY2017 General Fund
$2,089,065

FY2017 Non-General Fund
$61,178,035

Total FTE's
43.90



FY2017 Key Deliverables

- Deploy new Interview Skills training for promotional advancement
- Deploy Executive Safety Committee
- Deploy safety incentive for positions requiring commercial driver's license
- Implement Salary/Compensation Increases for City employees

Human Resources

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	2,113,054	2,005,569	2,068,355	2,144,935
Employee Benefits	2,694,565	574,901	726,809	709,861
Professional Services	52,541,003	50,903,420	57,811,350	53,943,197
Outside Contracts	3,095,895	3,153,626	3,687,290	3,722,290
Interfund Services	9,350	5,406	10,600	9,900
Building Leases	12,735	17,491	17,516	17,516
Materials & Supplies	38,366	33,663	44,422	45,122
Minor Equipment & Furniture	5,431	8,988	18,900	18,900
Communications	2,064	42	4,250	4,250
Travel	4,075	3,567	2,400	2,400
Other Operating Expenditures	308,942	287,646	2,393,815	2,605,765
Operating Transfers Out	-	-	42,964	42,964
Total Expenditures	***60,825,479***	***56,994,319***	***66,828,671***	***63,267,100***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	1,866,645	1,853,468	2,068,125	2,089,065
Proprietary Funds	58,958,834	55,140,851	64,760,546	61,178,035
Total Funds	***60,825,479***	***56,994,319***	***66,828,671***	***63,267,100***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	28.70	29.70	28.35	28.20
Non-General Fund	13.60	15.60	15.70	15.70
Total Authorized	***42.30***	***45.30***	***44.05***	***43.90***

Human Resources

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
Human Capital Management	7,489	27,256	11,250	11,250
Human Resources Administration	476,546	480,802	481,576	485,105
Labor Relations	425,784	452,823	520,438	557,943
Organizational Development	550,319	461,381	602,687	605,588
Payroll and Benefits	398,129	431,206	452,174	429,179
Recruitment Exam	8,379	-	-	-
Sub Total	**1,866,645**	**1,853,468**	**2,068,125**	**2,089,065**
Proprietary Funds				
Health Insurance Benefits	(28,939)	-	-	-
Payroll and Benefits	52,659,151	47,453,274	55,632,501	52,030,499
Payroll and Records	(8,068)	-	-	-
Risk Management	6,336,690	7,687,577	9,128,045	9,147,536
Sub Total	**58,958,834**	**55,140,851**	**64,760,546**	**61,178,035**
All Funds Total	**60,825,479**	**56,994,319**	**66,828,671**	**63,267,100**

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.1 Recruit and retain a skilled and diverse workforce

- **Action 6.1.1** Provide learning opportunities to maximize employee development and leadership
- **Action 6.1.2** Sustain a strong pool of management leadership through formal succession planning
- **Action 6.1.3** Implement policies and practices that will enhance our ability to attract, retain and reward top talent

Strategy 6.2 Implement employee benefits and services that promote financial security

- **Action 6.2.1** Implement employee benefits and services that promote financial security

Strategy 6.3 Implement programs to reduce organizational risks

- **Action 6.3.1** Mitigate organizational risk/costs

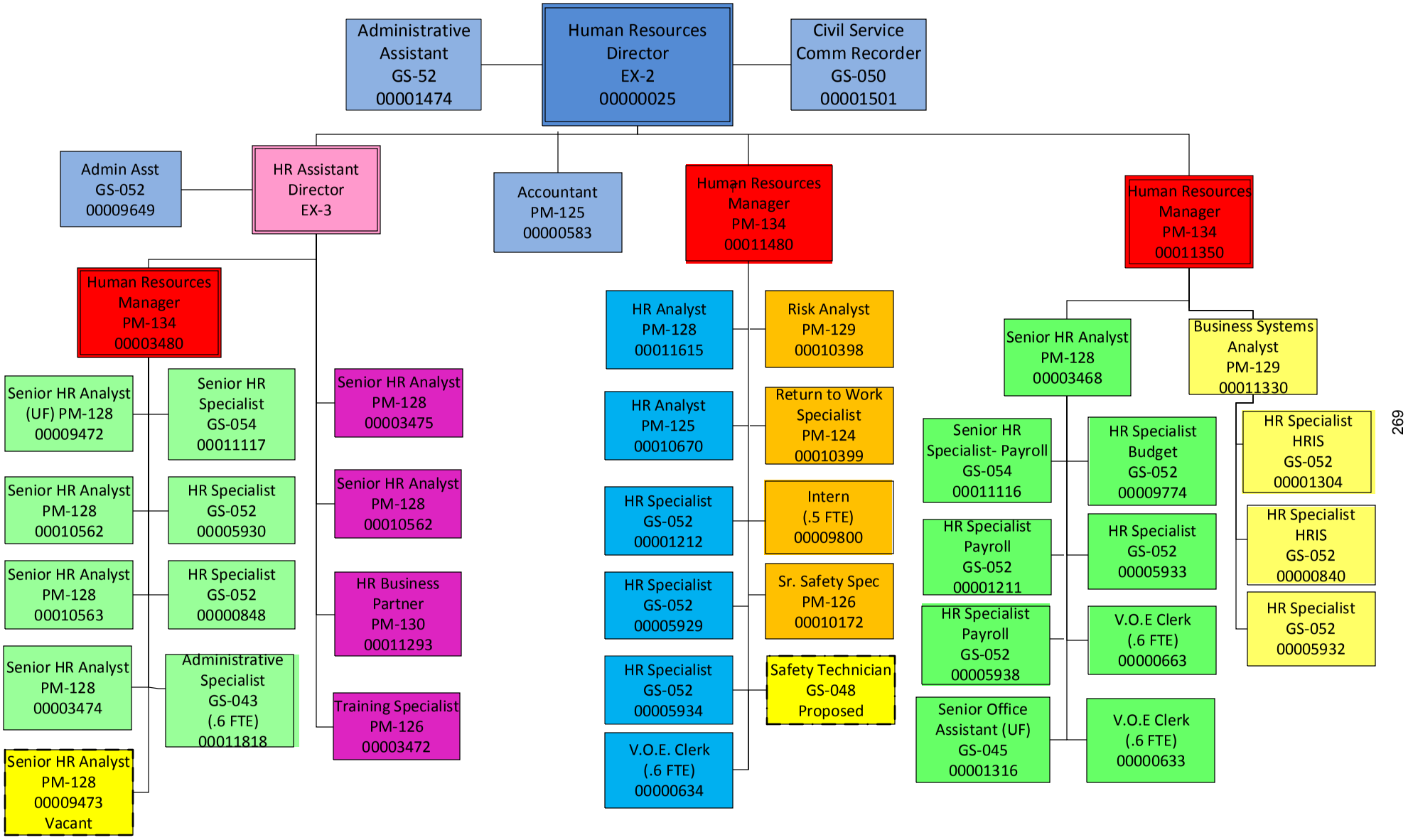
Strategy 6.13 Maintain systems integrity, compliance, and business continuity

- **Action 6.13.1** Ensure adherence to vendor recommended best practices and updates

FY2017 Key Performance Indicators

- Maintain employee turnover rate under target of 10%
- Increase percentage of employees participating in biometric screenings
- Lean Six Sigma Program: complete wave 3 of Green Belt training, complete additional Yellow belt training, complete 25 new projects
- Reduce number of workers' compensation claims

Human Resources - FY17 Adopted Organizational Chart



Human Resources
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Admin Specialist	0.00	0.00	0.60
(Con) Business Systems Analyst	1.00	1.00	1.00
(Con) Undergraduate Intern	0.50	0.50	0.50
(UF) Senior HR Analyst	0.00	0.00	2.00
(UF) Senior Office Assistant	0.00	0.00	1.00
Accountant	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00
Benefit Specialist	2.00	3.00	0.00
Benefits Supervisor	1.00	1.00	0.00
Civil Svc Commisn Recor	1.00	1.00	1.00
Deputy Director of Human Resources	2.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00
Human Resources Business Partner	3.00	1.00	1.00
Human Resources Director	1.00	1.00	1.00
Human Resources Manager	3.00	3.00	3.00
Human Resources Specialist	7.00	8.00	12.00
Office Assistant	1.00	0.00	0.00
Return to Work Specialist	1.00	1.00	1.00
Risk Management Analyst	1.00	1.00	1.00
Safety Specialist	1.00	1.00	1.00
Senior Accounting/Payroll Specialist	1.00	1.00	0.00
Senior Human Resources Analyst	8.00	8.00	7.00
Senior Human Resources Specialist	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	0.00
Senior Safety Specialist	1.00	1.00	1.00
Training Specialist	1.00	1.00	1.00
V.O.E. Clerk	1.80	2.55	1.80
Grand Total	**45.30**	**40.50**	**43.90**

Mayor and Council

Mission:

As outlined in the City Charter, the Mayor and Council may act to accomplish any lawful purpose for the "advancement of the interest, welfare, health, morals, comfort, safety, and convenience of the City and its inhabitants."

Key Functions:

Respond to citizen concerns
Represent various segments of the community
Appoint and direct City Manager
Enact ordinances and resolutions
Approve budget
Determine tax rates



FY2017 Budget

FY2017 Total Budget
$1,330,720

FY2017 General Fund
$1,250,720

FY2017 Non-General Fund
$80,000

Total FTE's
24.00



Mayor and Council

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	871,973	871,864	879,637	879,068
Employee Benefits	232,162	260,910	292,068	268,348
Outside Contracts	56,427	51,935	49,045	49,045
Interfund Services	1,246	-	-	-
Building Leases	5,497	3,573	3,600	3,600
Materials & Supplies	5,468	4,632	9,460	9,460
Travel	24,181	33,312	36,700	36,700
Other Operating Expenditures	77,190	176,862	44,500	84,500
Operating Transfers Out	57,593	30,440	-	-
Total Expenditures	***1,331,738***	***1,433,529***	***1,315,010***	***1,330,720***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	1,280,437	1,260,863	1,275,010	1,250,720
Nonmajor Governmental Funds	51,301	172,666	40,000	80,000
Total Funds	***1,331,738***	***1,433,529***	***1,315,010***	***1,330,720***

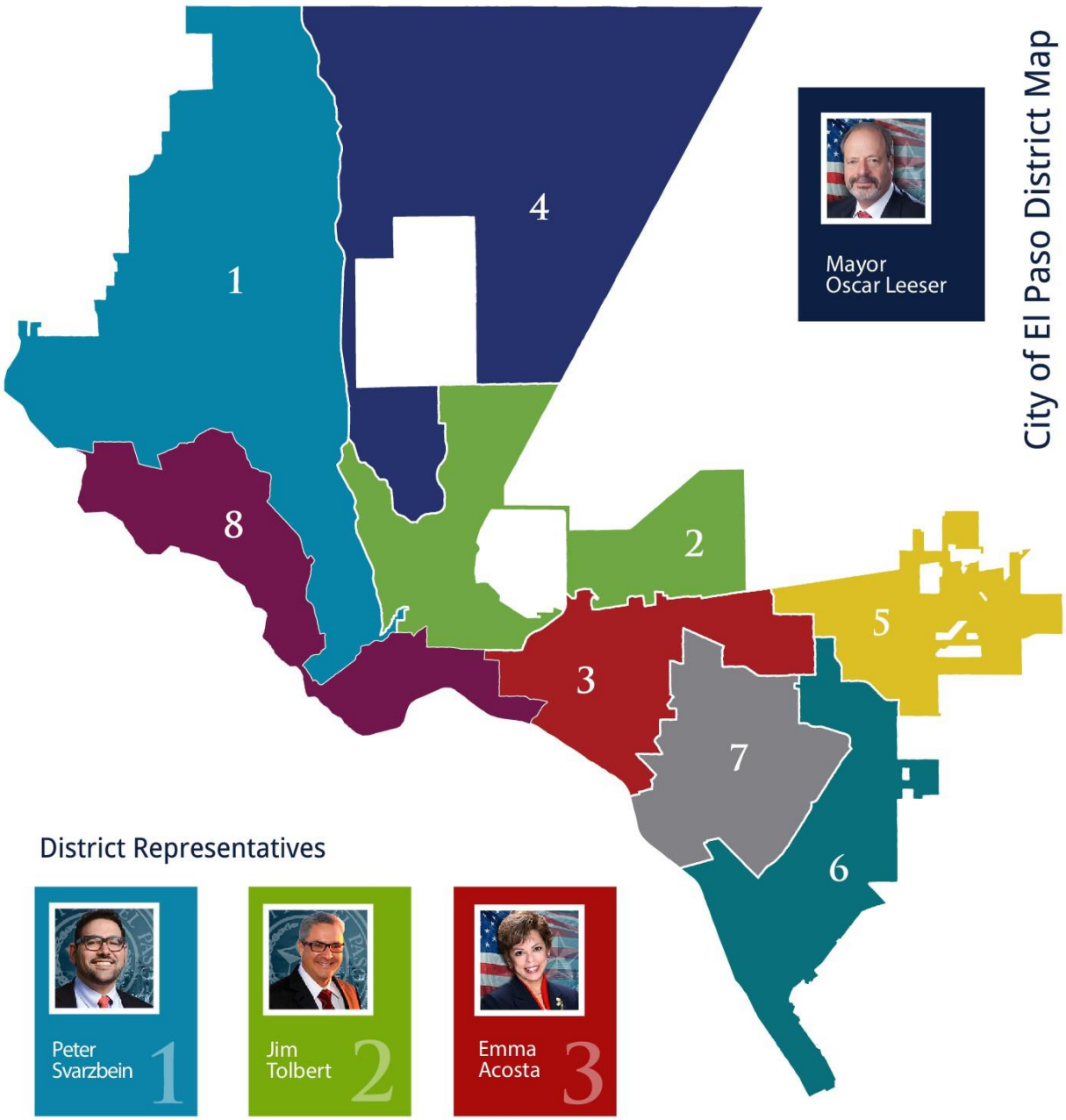
Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	24.00	24.00	24.00	24.00
Total Authorized	***24.00***	***24.00***	***24.00***	***24.00***

Mayor and Council

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
Council District 1	120,978	124,227	117,484	121,084
Council District 2	120,978	117,100	117,484	121,084
Council District 3	120,978	115,958	117,484	121,084
Council District 4	120,978	115,958	117,484	121,084
Council District 5	120,978	115,958	117,484	121,084
Council District 6	120,978	115,958	117,484	121,084
Council District 7	122,322	115,958	117,484	121,084
Council District 8	120,978	115,958	117,484	121,084
Office of the Mayor	311,269	323,788	335,138	282,048
Sub Total	**1,280,437**	**1,260,863**	**1,275,010**	**1,250,720**
Nonmajor Governmental Funds				
Council District 1	-	3,858	5,000	10,000
Council District 2	5,155	15,398	5,000	10,000
Council District 3	14,531	35,199	5,000	10,000
Council District 4	3,257	17,805	5,000	10,000
Council District 5	3,104	17,451	5,000	10,000
Council District 6	-	748	5,000	10,000
Council District 7	2,559	16,549	5,000	10,000
Council District 8	2,579	26,601	5,000	10,000
Mayor's Grant Award	20,115	39,058	-	-
Sub Total	**51,301**	**172,666**	**40,000**	**80,000**
All Funds Total	**1,331,738**	**1,433,529**	**1,315,010**	**1,330,720**

Mayor and Council FY17 Organizational Chart

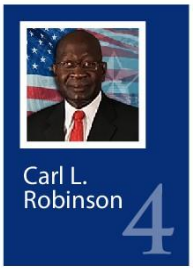


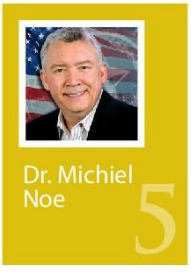
District Representatives

Peter Svarzbein 1

Jim Tolbert 2

Emma Acosta 3


Carl L. Robinson 4


Dr. Michiel Noe 5


Claudia Ordaz 6


Lily Limón 7


Cortney Niland 8

Mayor and Council
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Admin Support Associate	0.00	1.00	2.50
(Con) Administrative Specialist	0.00	0.00	0.50
(Con) Clerical Assistant	0.00	0.50	0.50
(Con) District Clerical Assist	0.00	0.00	0.50
(Con) Office Assistant	0.00	0.50	0.50
(Con) Public Affairs Specialist	0.00	0.00	1.00
(Con) Research Management Assistant	0.00	1.00	0.00
(UF) (Con) Legislative Aide	0.00	1.00	0.00
(UF) (Con) Secretary	0.00	0.50	0.50
(UF) Administrative Assistant	3.00	1.00	0.50
Administrative Assistant	5.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00
Chief of Staff	0.00	0.00	1.00
Chief of Staff/Executive Assistant	1.00	1.00	0.00
City Representative District 1	1.00	1.00	1.00
City Representative District 2	1.00	1.00	1.00
City Representative District 3	1.00	1.00	1.00
City Representative District 4	1.00	1.00	1.00
City Representative District 5	1.00	1.00	1.00
City Representative District 6	1.00	1.00	1.00
City Representative District 7	1.00	1.00	1.00
City Representative District 8	1.00	1.00	1.00
Executive Assistant - Mayor	1.00	1.00	1.00
Legislative Aide	4.00	4.50	4.00
Mayor	1.00	1.00	1.00
Office Assistant	0.00	1.00	0.00
Senior Office Assistant	0.00	0.00	0.50
Grand Total	**24.00**	**24.00**	**24.00**

THE CITY OF EL PASO
TEXAS

Municipal Clerk

Mission

Provide equitable access for customers to justice, City Council meetings, governmental records, and election services to members of the El Paso Community so they can resolve their cases and participate in city government.

Key Functions of Municipal Clerks Office:

Conduct City Council and Mass Transit Board meetings
Prepare City Council Agendas
Conduct City Elections for Mayor, City Representatives, El Paso Municipal Court and El Paso Municipal Court of Appeals Judges

Key Functions of Municipal Courts Office:

Process Class C misdemeanor violations, parking citations, red light camera hearings, alarm ordinance hearings, taxi permit hearings
Provide administrative support to Municipal Court judges

FY2016 Key Results

- Improved speed of trial settings to under 95 days from date of trial request
- Cleared over 8,600 warrants during two-week amnesty period
- Translated 95% of all Court forms to Spanish to include Court notices
- Enhanced website to include option to translate to Spanish

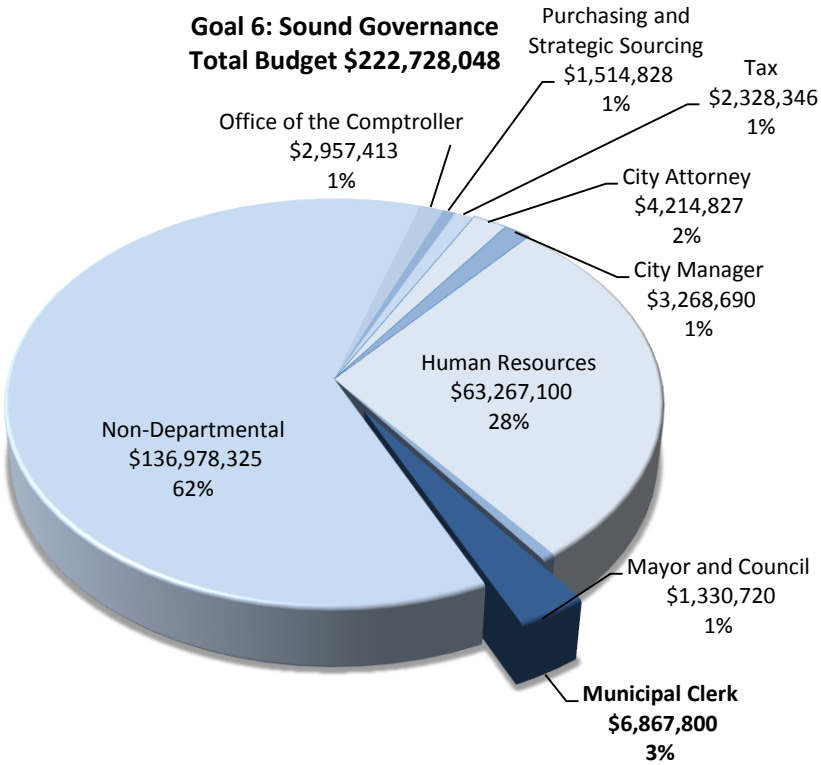
FY2017 Budget

FY2017 Total Budget
$6,867,800

FY2017 General Fund
$5,496,795

FY2017 Non-General Fund
$1,371,005

Total FTE's
92.90



FY2017 Key Deliverables

- Complete of necessary activities for May 2017 General Election: Mayor, and Districts: 2,3,4,7
- Make all Campaign Finance reports electronic and ADA compliant (available to submit online 24hrs)
- Expand online options to include payment plan, defensive driving and open records requests

Municipal Clerk

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	3,177,771	3,195,366	3,191,974	3,253,560
Employee Benefits	930,178	946,410	1,037,023	1,049,707
Professional Services	166,603	160,161	397,067	397,067
Outside Contracts	674,197	916,351	1,331,410	1,318,151
Interfund Services	30,228	32,325	33,703	41,693
Building Leases	59,586	63,676	67,340	68,060
Fuel & Lubricants	-	-	500	500
Materials & Supplies	107,795	58,079	152,502	148,794
Maintenance & Repairs	-	-	40	-
Minor Equipment & Furniture	7,589	26,595	34,000	34,000
Communications	205,080	221,792	230,000	271,240
Utilities	48,863	57,860	41,300	46,818
Travel	8,369	18,749	20,634	19,279
Other Operating Expenditures	12,709	11,933	15,771	16,931
Other Non-Operating Expenditures	60	7,860	49,166	5,000
Operating Transfers Out	-	-	74,238	-
Capital Expenditures	42,364	14,389	197,000	197,000
Total Expenditures	***5,471,391***	***5,731,547***	***6,873,668***	***6,867,800***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	4,841,440	5,159,766	5,473,930	5,496,795
Nonmajor Governmental Funds	629,951	571,781	1,399,738	1,371,005
Total Funds	***5,471,391***	***5,731,547***	***6,873,668***	***6,867,800***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	90.00	90.25	90.50	90.80
Non-General Fund	1.10	1.10	1.10	2.10
Total Authorized	***91.10***	***91.35***	***91.60***	***92.90***

Municipal Clerk

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
Administrative Services	-	623,418	638,213	667,482
Court Case Management Division	3,667,380	2,235,476	2,369,711	2,477,964
Fine Collection & Disbursement	-	831,210	879,111	792,587
Judiciary	750,181	791,048	781,693	754,907
Municipal Clerk	423,879	678,615	805,202	803,856
Sub Total	**4,841,440**	**5,159,766**	**5,473,930**	**5,496,795**
Nonmajor Governmental Funds				
Administrative Services	-	81,362	51,000	48,160
Court Case Management Division	596,010	524,518	1,348,738	1,322,844
Municipal Clerk	33,941	(34,099)	-	-
Sub Total	**629,951**	**571,781**	**1,399,738**	**1,371,005**
All Funds Total	**5,471,391**	**5,731,547**	**6,873,668**	**6,867,800**

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.8 Support transparent and inclusive government
- **Action 6.8.1** Comply with the Texas Open Meetings Act & Texas Public Information Act
- **Action 6.8.2** Administer and record municipal legislation
- **Action 6.8.3** Maintain functioning boards through staff support

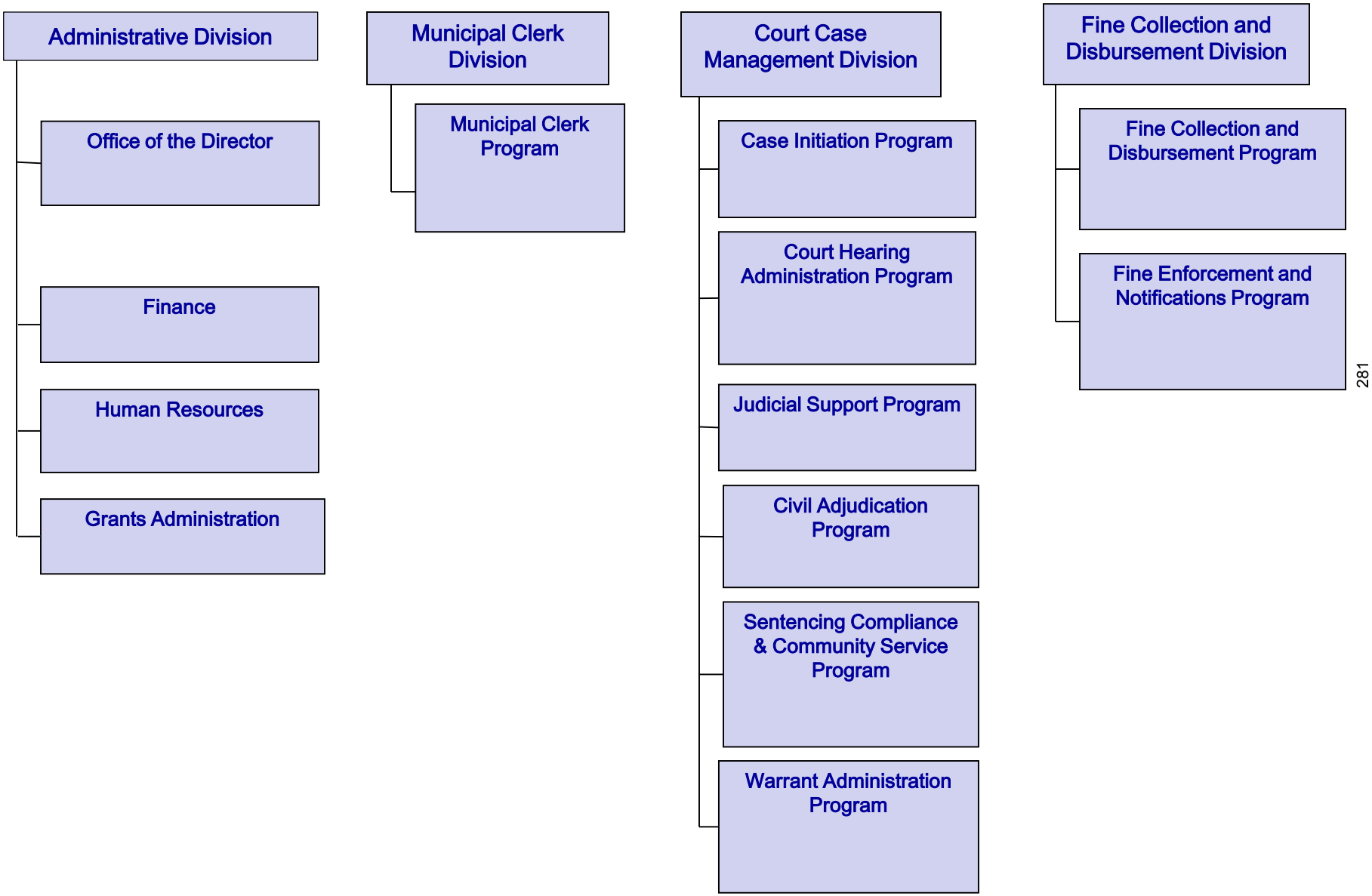
Strategy 6.9 Maximize City Clerk's efficiency and enhance customer experience through technology
- **Action 6.9.1** Implement services that meet the needs of the customer
- **Action 6.9.2** Comply with City Charter and State requirements for publication

FY2017 Key Performance Indicators

- Submit ordinances for publication and Municode in a timely manner
- Increase clearance rate of Municipal Court cases
- Reduce time to disposition for Municipal Court cases
- Increase percentage of phone calls handled at Municipal Court

Municipal Clerk and Municipal Courts Department

FY 17 Organizational Chart



Municipal Clerk
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Business Systems Analyst	1.00	1.00	1.00
(Con) Juvenile Case Manager	1.00	1.00	2.00
Accounting/Payroll Clerk	1.00	1.00	1.00
Accounting/Payroll Specialist	0.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Assistant Municipal Clerk	1.00	1.00	1.00
Business & Customer Service As	1.00	0.00	0.00
Business & Financial Manager	0.00	1.00	1.00
Courts Assistant Municipal Clerk	1.00	1.00	1.00
Customer Relations & Billing Specialist	1.00	1.00	1.00
Customer Relations Clerk	3.00	3.00	5.00
Customer Relations Representative	14.00	14.00	14.00
Deputy Court Clerk	15.75	16.00	16.00
Municipal Court Sentencing Coordinator	1.00	1.00	1.00
Municipal Clerk	1.00	1.00	1.00
Municipal Court Appellate Judge	1.00	1.00	1.00
Municipal Court Hearing Office	1.00	1.00	1.00
Municipal Court Judge	5.00	5.00	5.00
Municipal Court Judge-Arraignment	1.00	1.00	1.00
Municipal Court Judge-Magistrate	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00
Office Supervisor	3.00	2.00	2.00
Research Assistant	0.00	1.00	1.00
Revenue Processing Supervisor	1.00	1.00	1.00
Senior Deputy Court Clerk	10.00	10.00	10.00
Senior Office Assistant	18.00	17.00	15.00
Senior Secretary	1.00	1.00	1.00
Sign Language Interpreter	1.00	1.00	1.00
Substitute Associate Municipal Judge	3.60	3.60	3.90
Warrant Supervisor	1.00	1.00	1.00
Grand Total	**91.35**	**91.60**	**92.90**

Non-Departmental

Mission:

To monitor General Government fund expenses that do not apply to a specific department, or miscellaneous expenses that are not associated with any of the operating departments.

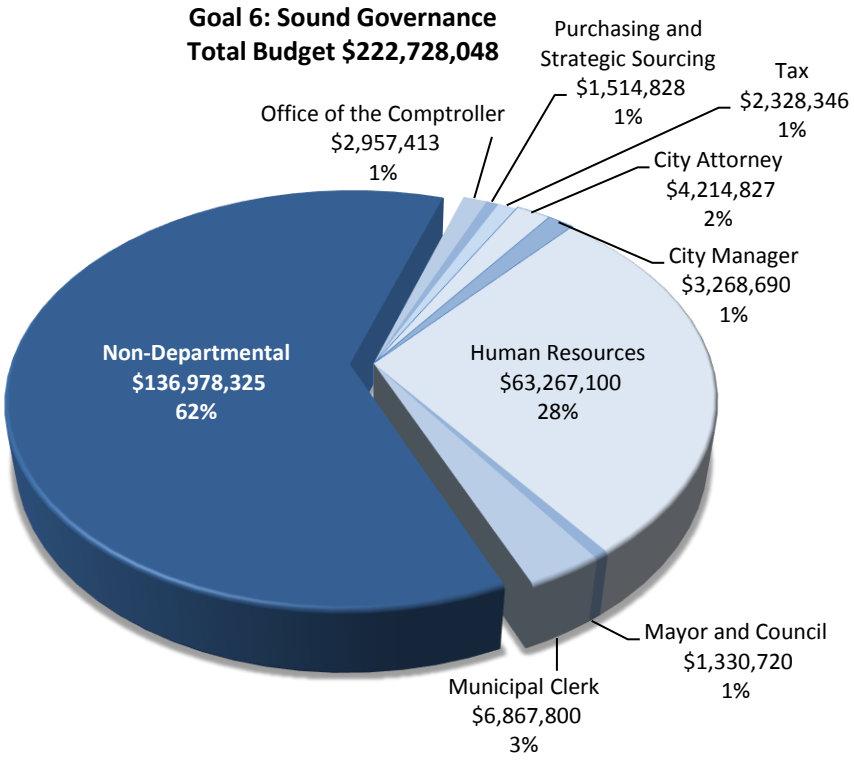
FY2017 Budget

FY2017 Total Budget
$136,978,325

FY2017 General Fund
$28,414,243

FY2017 Non-General Fund
$108,564,082

Total FTE's
6.00





Non-Departmental

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	106,252	256,484	351,672	359,210
Employee Benefits	594,657	413,023	2,340,749	3,019,601
Professional Services	3,571,614	3,441,910	2,890,783	3,284,474
Outside Contracts	7,214,017	7,299,764	7,664,889	8,396,067
Interfund Services	-	-	1,720	100
Building Leases	445,094	(1,430)	18,000	18,000
Fuel & Lubricants	-	-	-	(200,000)
Materials & Supplies	343,326	158,983	220,359	219,990
Maintenance & Repairs	1,117	1,014	-	-
Minor Equipment & Furniture	182,566	154,506	125,000	125,000
Communications	-	-	5,400	-
Travel	2,288	3,608	9,000	6,500
Other Operating Expenditures	5,220,975	3,974,860	6,848,342	3,513,117
Community Service Projects	3,261,612	3,338,730	3,335,500	3,384,000
Interest Expense	48,800,302	53,992,412	46,959,898	58,527,908
Other Non-Operating Expenditures	36,966,295	36,863,573	41,319,278	41,952,006
Operating Transfers Out	257,336,690	101,481,101	16,731,064	13,947,352
Capital Expenditures	73,682,381	2,738,786	425,000	425,000
Total Expenditures	***437,729,187***	***214,117,324***	***129,246,654***	***136,978,325***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	22,977,927	23,479,173	32,406,122	28,414,243
Debt Service	331,296,882	180,022,079	87,421,244	96,135,659
Capital Projects	75,339,310	3,199,218	-	3,500,000
Nonmajor Governmental Funds	8,157,350	7,293,003	9,419,288	8,928,423
Fiduciary Funds	-	(34)	-	-
Proprietary Funds	(42,283)	123,884	-	-
Total Funds	***437,729,187***	***214,117,324***	***129,246,654***	***136,978,325***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	2.00	2.00	2.00	5.75
Non-General Fund	-	-	4.00	0.25
Total Authorized	***2.00***	***2.00***	***6.00***	***6.00***

Non-Departmental

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
CH Relocation Moving Costs	656,112	-	-	-
Citywide IT Contracts	5,832,411	6,805,325	7,226,791	7,711,080
Non Departmental	16,360,574	16,550,398	25,053,362	20,190,484
PEG	128,830	123,450	125,969	126,146
Resiliency & Sustainability	-	-	-	386,532
Sub Total	**22,977,927**	**23,479,173**	**32,406,122**	**28,414,243**

Debt Service				
Cert of Obligation 2003	1,485	-	-	-
Cert of Obligation 2005 - Plaza	13,094,960	1,281,273	1,213,350	1,208,750
Cert of Obligation 2007	2,587,399	13,234,456	2,587,156	1,303,000
Cert of Obligation 2009	4,943,298	4,941,908	4,941,663	2,798,575
Cert of Obligation 2009A	4,024,340	4,026,845	4,033,600	2,124,600
Cert of Obligation 2009B	2,382,049	2,381,849	2,383,504	2,481,590
Cert of Obligation 2009C	200,610	200,115	202,065	202,065
Cert of Obligation 2010A	61,790	2,071,295	-	-
Cert of Obligation 2010B	3,883,318	3,882,823	6,174,578	6,277,697
Cert of Obligation 2011	1,524,108	1,523,613	2,861,063	2,862,663
Cert of Obligation 2012	1,611,662	1,611,414	4,838,574	4,840,901
Cert of Obligation 2013	2,018,039	2,439,145	2,440,900	4,325,900
Cert of Obligation 2014A	-	2,138,740	2,209,150	3,409,150
Cert of Obligation 2015	-	-	2,250,000	2,477,450
GO Bond 2002 Refunding	990	-	-	-
GO Bond 2005 Refunding	99,316,131	495	-	-
GO Bond 2006	50,114,482	1,853,750	-	-
GO Bond 2007 Refunding	7,470,013	50,085,175	7,475,275	848,250
GO Bond 2007A	2,824,405	14,842,970	2,824,725	1,448,600
GO Bond 2008	4,024,573	36,225,845	4,023,600	1,903,500
GO Bond 2009 Refunding	5,964,938	1,980	-	-
GO Bond 2011 Refunding	120,901	767,782	770,637	734,971
GO Bond 2012 Refunding	1,698,812	647,036	1,708,834	1,712,817
GO Bond 2013 Refunding	-	1,245	-	-
GO Bond 2014 Ref & Imp	486,072	16,793,673	13,556,144	10,774,144
GO Bond 2014 Refunding	2,625,860	8,603,763	8,605,635	8,607,574
GO Bond 2014A	438,608	1,862,314	2,778,700	2,782,000
GO Pension Bonds 2007	7,773,976	7,772,978	7,777,348	7,775,388
GO Pension Bonds 2009	3,920,821	-	-	-

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Co Series 2016	-	-	-	13,253,025
GO Bond 2015	-	705,309	1,638,813	5,597,519
Go Series 2016	-	-	-	6,259,600
Non Departmental	108,183,245	124,290	125,930	125,930
Sub Total	**331,296,882**	**180,022,079**	**87,421,244**	**96,135,659**

Capital Projects				
Capital Acquisitions Fund	-	1,079,528	-	-
CH Relocation Moving Costs	73,205,641	1,392,778	-	-
FY00 Certificate of Obligation Equipment	-	10,665	-	-
GO Bond 2014 Ref & Imp	118,939	-	-	-
GO Bond 2015	-	307,659	-	-
Non Departmental	2,014,730	408,587	-	3,500,000
Sub Total	**75,339,310**	**3,199,218**	**-**	**3,500,000**

Nonmajor Governmental Funds				
Capital Acquisitions Fund	-	(1)	-	-
Non Departmental	7,574,112	6,796,639	8,131,475	7,978,728
PEG	541,502	232,355	838,719	864,505
PID Bonds - Thunder Canyon	41,736	40,499	46,862	45,185
Resiliency & Sustainability	-	223,512	402,232	40,005
Sub Total	**8,157,350**	**7,293,003**	**9,419,288**	**8,928,423**

Fiduciary Funds				
Non Departmental	-	(34)	-	-

Proprietary Funds				
FED loan Dec 91 Zaragoza Bridge	(3,648)	-	-	-
GO Bond 2013 Refunding	-	123,951	-	-
Non Departmental	7,439	(67)	-	-
SIB Loan Payments	(46,074)	-	-	-
Sub Total	**(42,283)**	**123,884**	**-**	**-**

All Funds Total	**437,729,187**	**214,117,324**	**129,246,654**	**136,978,325**

Non-Departmental
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Media Specialist	2.00	2.00	2.00
(Con) Sustainability Program Specialist	0.00	1.00	1.00
Chief Resilience Officer	0.00	1.00	1.00
Resilient City Coordinator	0.00	1.00	1.00
Sustainability Build Design Specialist	0.00	1.00	1.00
Grand Total	**2.00**	**6.00**	**6.00**

THE CITY OF EL PASO
TEXAS

Office of the Comptroller

Mission

Povide fiscal management, financial reporting, treasury services, and grant accounting to provide information to City Management and elected officials so that they can make informed decisions regarding the provision of City services.

Key Functions:

Responsible for all cash disbursement
Facilitate payment to vendors through a decentralized accounts payable process
Manage City's investments in accordance with state law and City Ordinances
Administer grants

Texas Comptroller Leadership Circle

FY2016 Key Results

- Earned GFOA Certificate of Achievement for Excellence in Financial Reporting FY 2015 CAFR

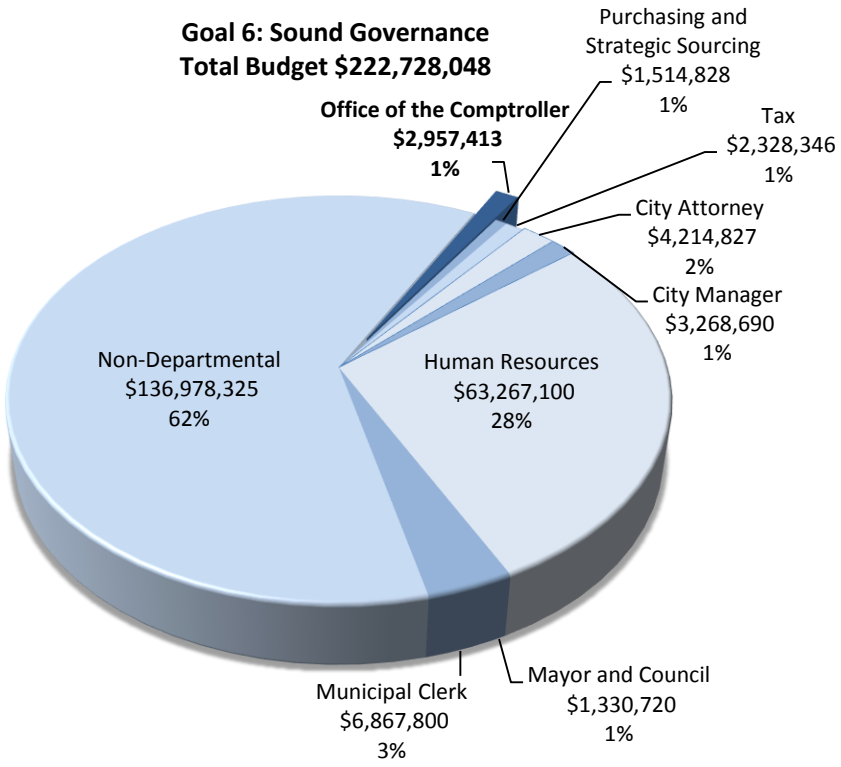
FY2017 Budget

FY2017 Total Budget
$2,957,413

FY2017 General Fund
$2,746,553

FY2017 Non-General Fund
$210,860

Total FTE's
42.00



FY2017 Key Deliverables

- Enhance automated reporting through a cloud-based application
- Implement new reporting software improving timing and availability of the CAFR, monthly fund reports and departmental financial reports
- Consolidate fiscal monitoring and reporting of grants in the Grants Administration Division to correct grant accounting and reporting issues

Office of the Comptroller

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	1,439,467	1,334,535	1,462,067	2,041,226
Employee Benefits	420,642	384,922	437,663	587,718
Contractual Services	13,142	-	-	-
Professional Services	229,569	230,925	240,000	250,776
Outside Contracts	39,875	31,026	34,500	31,000
Interfund Services	158	5,102	1,451	2,700
Building Leases	5,159	5,379	5,551	7,000
Fuel & Lubricants	1,128	1,076	500	500
Materials & Supplies	14,698	23,495	17,756	11,350
Maintenance & Repairs	-	-	175	-
Communications	-	-	-	1,440
Travel	4,197	1,230	1,800	-
Other Operating Expenditures	18,411	10,257	26,744	8,900
Other Non-Operating Expenditures	-	84	-	-
Operating Transfers Out	-	(644)	-	14,803
Total Expenditures	***2,186,446***	***2,027,387***	***2,228,207***	***2,957,413***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	1,996,827	1,862,103	2,025,168	2,746,554
Community Development Block Grants	103,324	74,602	116,000	110,860
Capital Projects	86,396	90,682	87,039	100,000
Nonmajor Governmental Funds	(100)	-	-	-
Total Funds	***2,186,446***	***2,027,387***	***2,228,207***	***2,957,413***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	26.88	28.25	27.25	36.30
Non-General Fund	5.12	6.25	6.25	5.70
Total Authorized	***32.00***	***34.50***	***33.50***	***42.00***

Office of the Comptroller

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
City Auctions	285,966	238,848	260,980	379,032
Comptroller Accounting	-	(644)	-	-
Financial Accounting Reporting	933,556	823,190	903,538	978,607
Fiscal Operations	548,701	572,220	638,352	1,181,363
Treasury Services	228,605	228,490	222,298	207,551
Sub Total	**1,996,827**	**1,862,103**	**2,025,168**	**2,746,554**
Community Development Block Grants				
Financial Accounting Reporting	-	-	-	49,533
Grant CD Administration	103,324	74,602	116,000	61,327
Sub Total	**103,324**	**74,602**	**116,000**	**110,860**
Capital Projects				
City Auctions	452	-	-	-
Quick Copy Center_Admin	85,943	90,682	87,039	100,000
Sub Total	**86,396**	**90,682**	**87,039**	**100,000**
Nonmajor Governmental Funds				
Grant CD Administration	**(100)**	**-**	**-**	**-**
All Funds Total	**2,186,446**	**2,027,387**	**2,228,207**	**2,957,413**

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

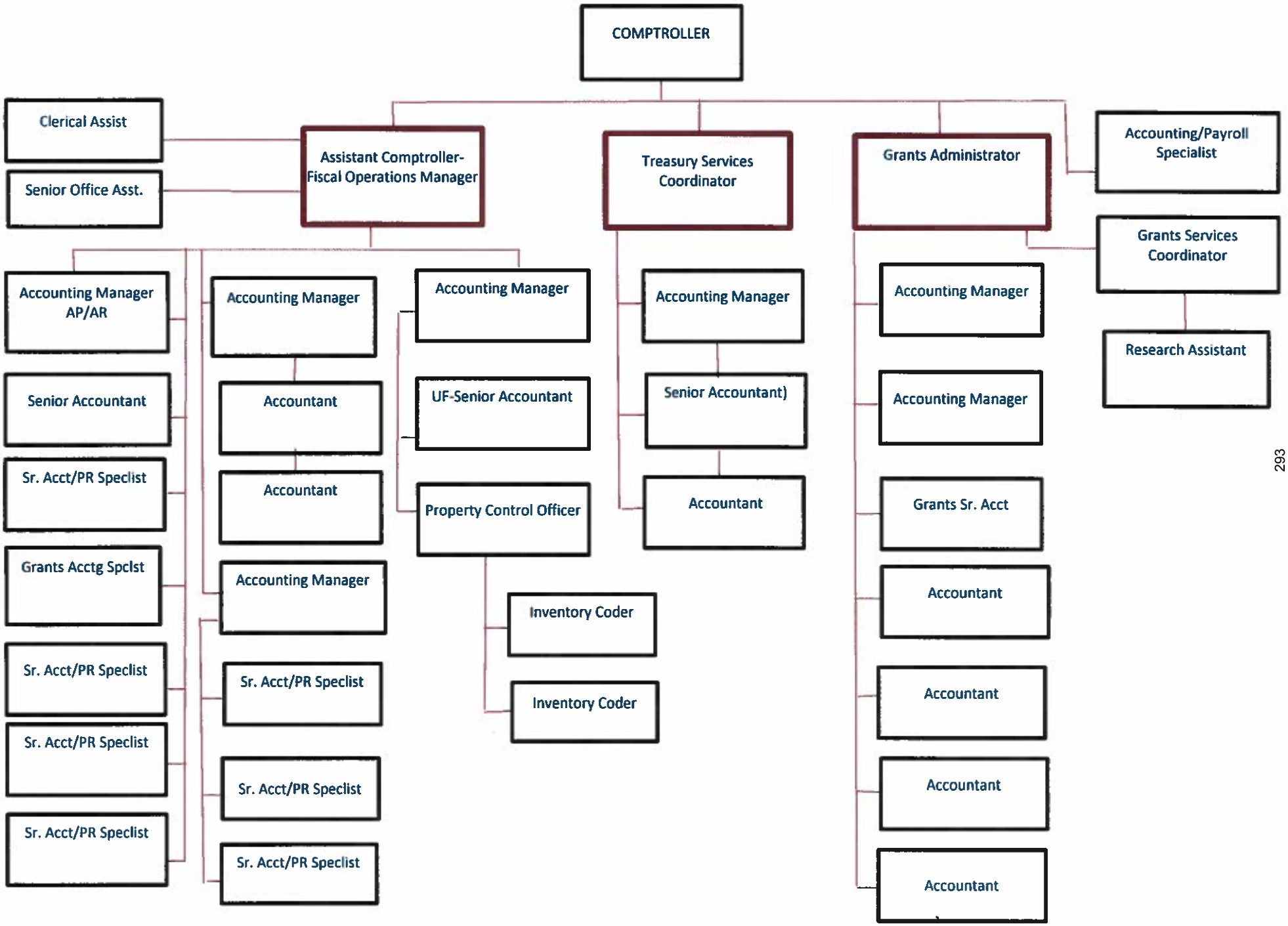
Strategy 6.6 Ensure continued financial stability and accountability through sound financial management, budgeting and reporting

Action 6.6.1 Provide timely financial reporting and processing

FY2017 Key Performance Indicators

- Earn the GFOA financial reporting award for the FY16 CAFR
- Reduce monthly reporting from 15 to 10 working days through software automation and process improvement

Office of the Comptroller



Office of the Comptroller
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Assistant Comptroller	1.00	0.00	1.00
(Con) Clerical Assistant	1.00	1.00	1.00
(Con) Grants Services Coordinator	1.00	1.00	1.00
(Con) Off of the Comp Grant Admin	0.00	0.00	1.00
(Con) Undergraduate Intern	0.50	0.50	0.00
(UF) Senior Accountant	0.00	1.00	1.00
Accountant	1.00	0.00	11.00
Accounting Manager	4.00	4.00	7.00
Accounting/Payroll Specialist	1.00	1.00	1.00
Administrative Analyst	1.00	1.00	0.00
Associate Accountant	4.00	4.00	0.00
Comptroller	1.00	1.00	1.00
Financial Reporting Coordinator	1.00	1.00	0.00
Fiscal Operations Manager	1.00	1.00	0.00
Grants Acct Specialist	1.00	1.00	1.00
Inventory Coder	2.00	2.00	2.00
Property Control Officer	1.00	1.00	1.00
Research Assistant	1.00	1.00	1.00
Senior Accountant	3.00	3.00	3.00
Senior Accounting/Payroll Specialist	7.00	7.00	7.00
Senior Office Assistant	1.00	1.00	1.00
Treasury Services Coordinator	1.00	1.00	1.00
Grand Total	**34.50**	**33.50**	**42.00**

Purchasing and Strategic Sourcing

Mission

Facilitate the procurement of goods and services in an open, fair, transparent, economically competitive, and respectful process with the goal of maximizing taxpayers' dollars. Therein promoting and fostering a climate of good business relationships between our suppliers and the City.

Key Functions:

Monitor annual contracts
Contract administration
Develop bid specifications
Issuing and approving purchase orders
Facilitate the bidding and contract awarding process

FY2016 Key Results

- Received rebate check from Buyboard Cooperative; 2nd largest in State of Texas
- Earned "Achievement of Excellence Award" for procurement best practices
- Earned "US Communities Appreciation Award, The Power of Thank You" for innovative procurement practices

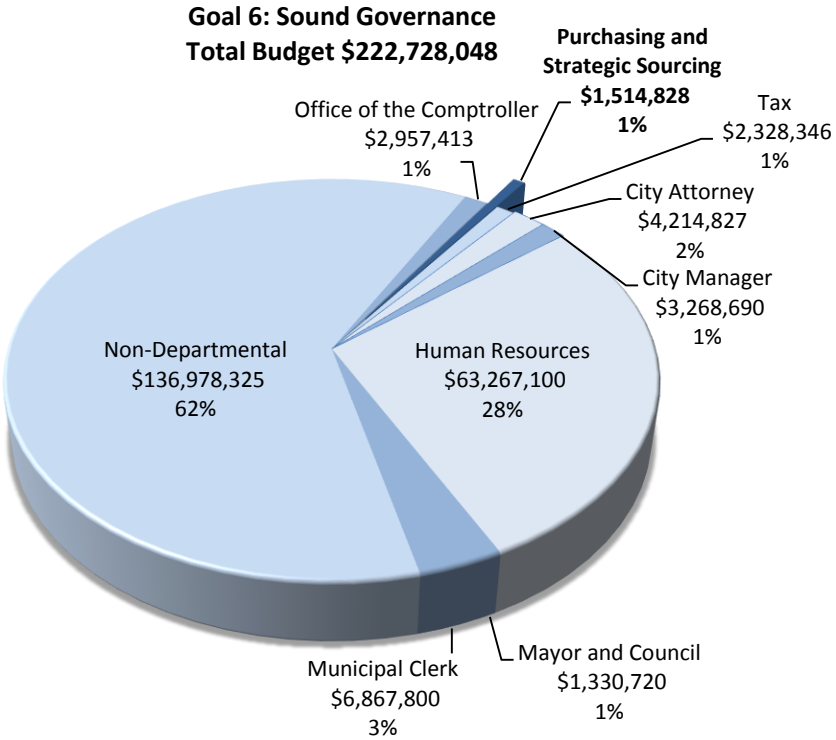
FY2017 Budget

FY2017 Total Budget
$1,514,828

FY2017 General Fund
$1,514,828

FY2017 Non-General Fund
$0

Total FTE's
28.00



FY2017 Key Deliverables

- Increase numbers of vendors in the EP Marketplace
- Complete Contract Administration training for all City departments
- Launch New Virtual Information Officer "Avatar"

Purchasing and Strategic Sourcing

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	585,175	704,695	948,560	1,109,732
Employee Benefits	169,945	221,814	309,325	353,593
Outside Contracts	8,010	66	399	500
Interfund Services	1,070	1,180	2,498	1,152
Building Leases	5,162	4,496	10,002	10,000
Materials & Supplies	4,770	6,288	6,549	6,085
Travel	2,134	3,977	7,608	5,850
Other Operating Expenditures	13,135	29,515	24,447	27,916
Operating Transfers Out	-	-	25,889	-
Total Expenditures	***789,401***	***972,032***	***1,335,277***	***1,514,828***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	798,035	961,508	1,335,277	1,514,828
Proprietary Funds	(8,635)	10,524	-	-
Total Funds	***789,401***	***972,032***	***1,335,277***	***1,514,828***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	13.50	15.50	19.00	22.00
Non-General Fund	5.50	5.50	5.00	6.00
Total Authorized	***19.00***	***21.00***	***24.00***	***28.00***

Purchasing and Strategic Sourcing

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
Administration	-	395,831	388,982	459,800
Purchasing Administration	798,035	(2,713)	-	-
Supply Chain Management	-	568,389	946,295	1,055,028
Sub Total	**798,035**	**961,508**	**1,335,277**	**1,514,828**
Proprietary Funds				
Purchasing Administration	(8,635)	-	-	-
Supply Chain Management	-	10,524	-	-
Sub Total	**(8,635)**	**10,524**	**-**	**-**
All Funds Total	**789,401**	**972,032**	**1,335,277**	**1,514,828**

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.7 Deliver effective and efficient processes to maximize value in obtaining goods and services

- **Action 6.7.1** Increase efficiency of procurement processes to reduce cycle time
- **Action 6.7.2** Leverage technology to expedite delivery of goods and services

Strategy 6.13 Maintain systems integrity, compliance, and business continuity

- **Action 6.13.1** Ensure adherence to vendor recommended best practices and updates

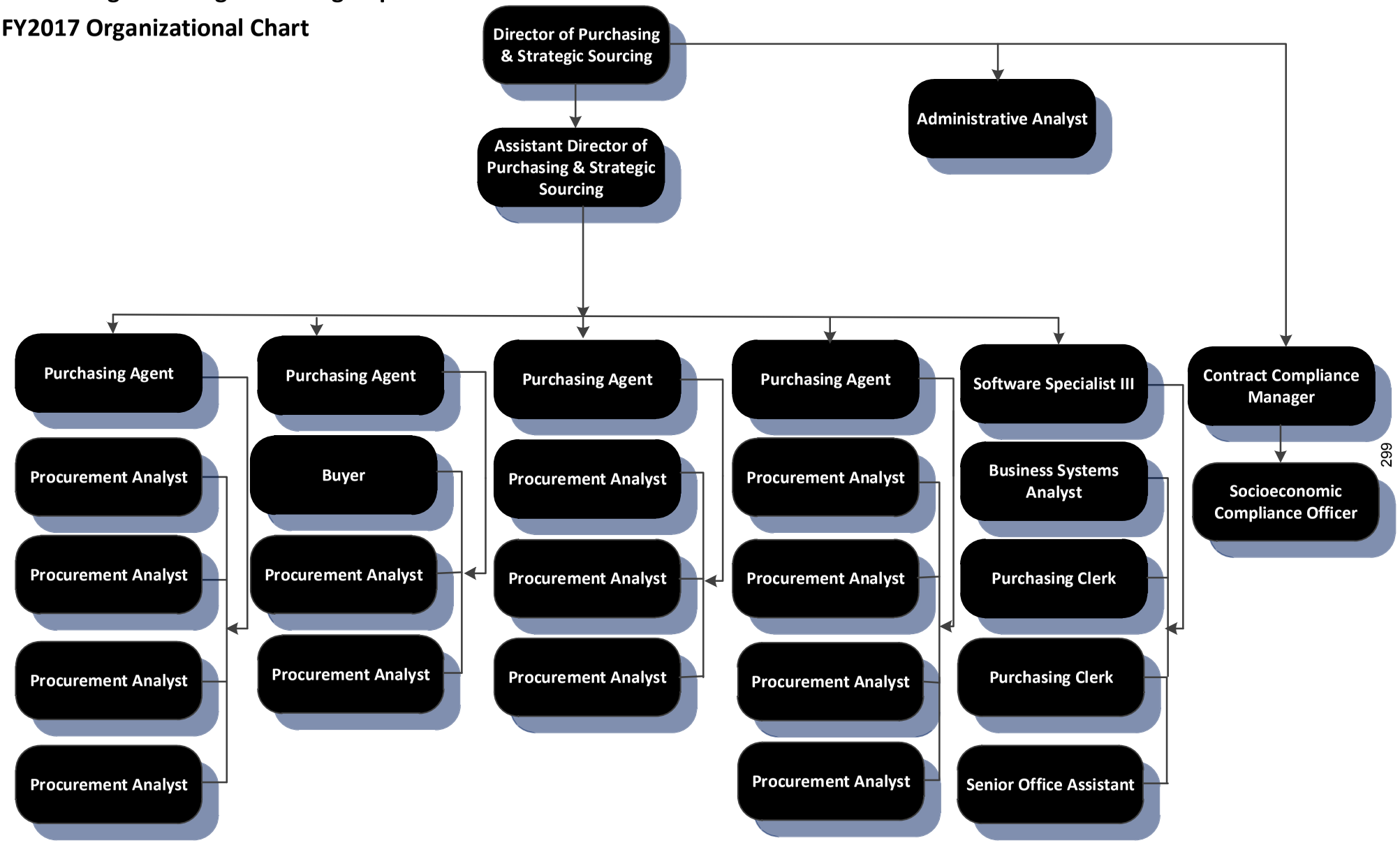
FY2017 Key Performance Indicators

- Average 74 days for low bid contracts
- Average 68 days for best value contracts

City of El Paso

Purchasing & Strategic Sourcing Department

FY2017 Organizational Chart



Purchasing and Strategic Sourcing
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Business System Analyst	0.00	1.00	1.00
(Con) Enterprise Application Manager	1.00	0.00	0.00
(Con) Software Specialist III	1.00	1.00	1.00
Administrative Analyst	1.00	1.00	1.00
Asst. Dir. Purch & Strat Sourcing	0.00	1.00	1.00
Buyer	1.00	1.00	1.00
Contract Compliance Manager	0.00	0.00	1.00
Director Purch & Strat Sourcing	1.00	1.00	1.00
Procurement Analyst	8.00	10.00	13.00
Purchasing Agent	3.00	4.00	4.00
Senior Office Assistant	3.00	3.00	3.00
Senior Purchasing Agent	1.00	0.00	0.00
Socioeconomic Comp Officer	1.00	1.00	1.00
Grand Total	**21.00**	**24.00**	**28.00**

Tax Department

Mission

Provide tax collection and disbursement services to taxpayers and taxing entities so they can each fulfill their civic responsibilities of funding and providing public services.

Key Functions:

Collect property taxes
Provide property tax information to the public
Distribute funds and reporting to taxing entities

HAVE YOU RECEIVED YOUR TAX BILL?

You (and/or your mortgage company or tax agent) should receive your tax bill DURING THIS MONTH.
If you have not received your tax bill by the end of the month, you may PRINT YOUR OWN tax bill by going to the "Top Services" page on www.elpasotexas.gov/tax-office.

FY2016 Key Results

- Issued 2015 property tax statements complying with Senate Bill #1 increasing residential homestead exemption
- Partnered with ESD adding delinquent City liens resulting in collections of $288,004

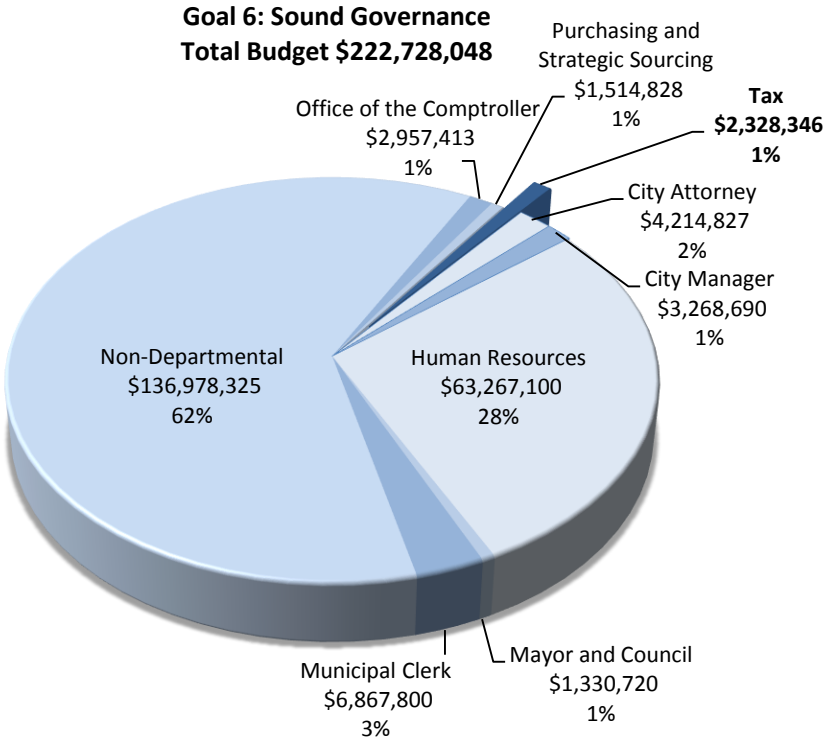
FY2017 Budget

FY2017 Total Budget
$2,328,346

FY2017 General Fund
$0

FY2017 Non-General Fund
$2,328,346

Total FTE's
24.50



FY2017 Key Deliverables

- Implement an in-house lockbox machine to process mailed payments
- Develop policies and procedures manuals

Tax

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	913,560	856,865	939,494	908,288
Employee Benefits	278,858	270,787	296,211	268,006
Outside Contracts	179,005	203,614	187,000	227,000
Interfund Services	131,060	118,987	143,000	143,000
Building Leases	136,898	115,424	132,750	134,600
Fuel & Lubricants	50	18	500	500
Materials & Supplies	30,038	29,752	36,550	36,550
Travel	15,964	9,113	16,000	14,000
Other Operating Expenditures	4,647	3,621	263,756	496,402
Interest Expense	1,436	2,138	-	-
Other Non-Operating Expenditures	801	(37,581)	126,000	-
Capital Expenditures	-	-	-	100,000
Total Expenditures	***1,692,317***	***1,572,739***	***2,141,261***	***2,328,346***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	1,692,317	1,572,739	-	-
Proprietary Funds	-	-	2,141,261	2,328,346
Total Funds	***1,692,317***	***1,572,739***	***2,141,261***	***2,328,346***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	24.50	24.50		
Non-General Fund		-	24.50	24.50
Total Authorized	***24.50***	***24.50***	***24.50***	***24.50***

Tax

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
Tax Administration	-	300,762	-	-
Tax Collection & Disbursement	10,417	1,308,483	-	-
Tax Office Collections	1,681,900	(36,506)	-	-
Sub Total	**1,692,317**	**1,572,739**	**-**	**-**
Proprietary Funds				
Tax Administration	-	-	570,949	805,341
Tax Collection & Disbursement	-	-	1,570,312	1,523,005
Sub Total	**-**	**-**	**2,141,261**	**2,328,346**
All Funds Total	**1,692,317**	**1,572,739**	**2,141,261**	**2,328,346**

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.11 Provide efficient and effective services to taxpayers

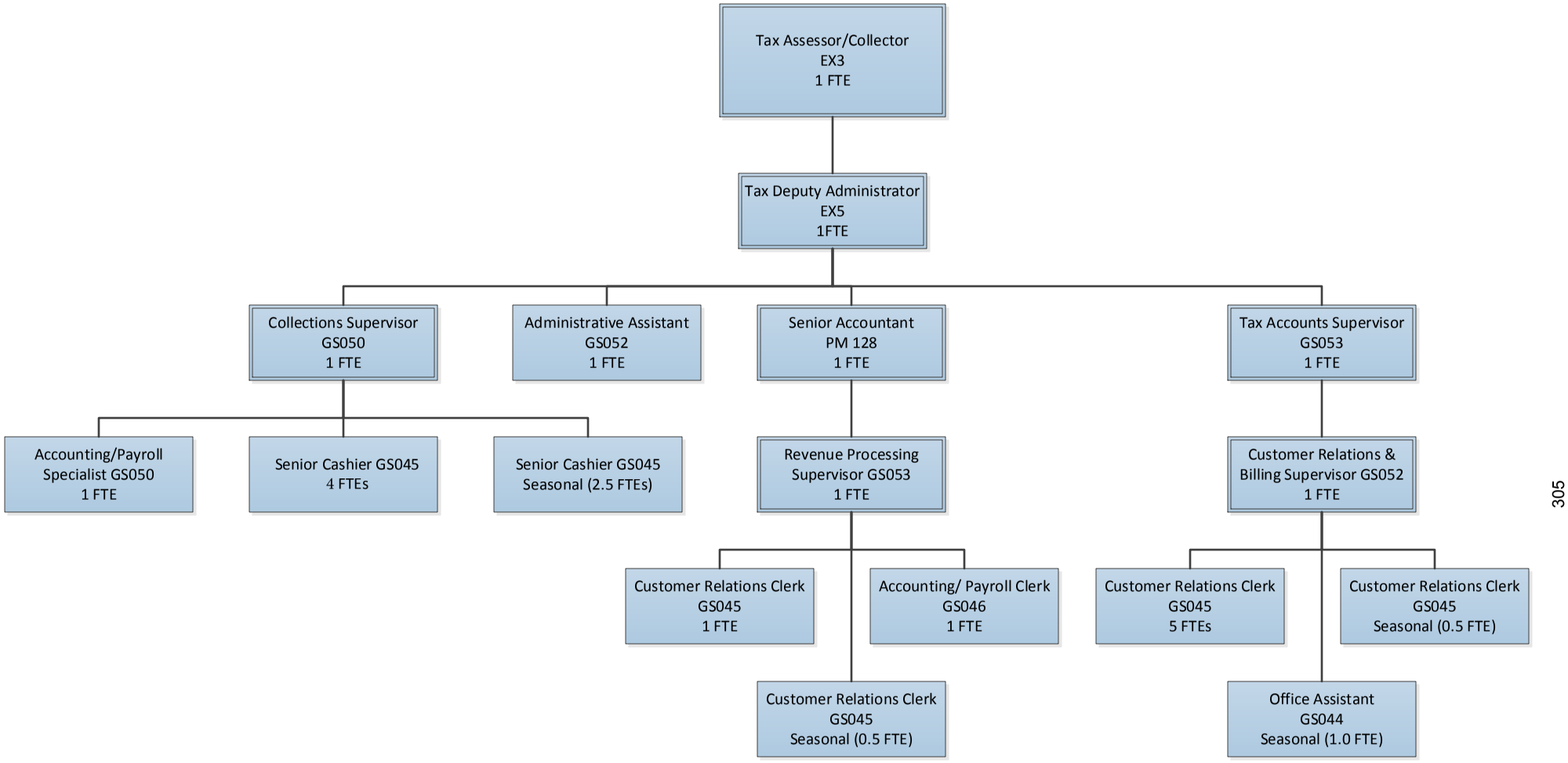
Action 6.11.1 Implement improvements that meet the needs of the customer

FY2017 Key Performance Indicators

- Generate less than 4,500 overpayments
- Receive 20% of payments electronically
- Annual target for average phone call wait time 2.30 (minutes)



City of El Paso Tax Office



Tax Department
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Accounting/Payroll Clerk	1.00	1.00	1.00
Accounting/Payroll Specialist	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Collections Supervisor	1.00	1.00	1.00
Customer Relations & Billing	1.00	1.00	1.00
Customer Relations Clerk	8.00	8.00	7.00
Office Assistant	0.00	0.00	1.00
Revenue Processing Supervisor	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00
Senior Cashier	6.50	6.50	6.50
Tax Accounts Supervisor	1.00	1.00	1.00
Tax Assesor & Collector	1.00	1.00	1.00
Tax Deputy Administrator	1.00	1.00	1.00
Grand Total	**24.50**	**24.50**	**24.50**



GOAL 7

INFRASTRUCTURE

>CAPITAL IMPROVEMENT DEPARTMENT

>MASS TRANSIT - SUN METRO

>MPO

>STREETS & MAINTENANCE

Goal 7

Enhance and Sustain El Paso's Infrastructure Network

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	45,709,367	43,495,400	40,358,179	41,680,465
Employee Benefits	16,964,420	14,687,146	16,849,372	17,669,670
Contractual Services	12,767	-	-	3,800
Professional Services	472,868	421,387	377,000	317,242
Outside Contracts	19,065,519	18,834,993	20,658,429	24,499,629
Interfund Services	1,979,416	1,925,258	1,617,747	1,440,031
Building Leases	1,109,626	1,098,655	1,294,751	1,223,675
Fuel & Lubricants	7,349,223	4,573,796	5,939,915	3,296,421
Materials & Supplies	19,154,571	16,894,535	18,258,674	18,811,930
Maintenance & Repairs	2,053,485	8,834,791	2,422,662	2,852,589
Minor Equipment & Furniture	157,713	439,698	79,800	102,500
Communications	198,876	141,844	213,955	135,815
Utilities	12,367,406	11,591,860	11,511,080	12,288,956
Travel	92,403	85,411	122,705	114,621
Other Operating Expenditures	17,645,538	22,911,612	4,853,731	5,740,177
Interest Expense	433,120	374,169	311,979	391,298
Other Non-Operating Expenditures	3,852,777	4,432,950	6,075,760	6,800,310
Grant Match	-	161,414	1,159,081	76,394
Operating Transfers Out	867,164	1,291,421	1,441,649	805,553
Capital Expenditures	145,971,315	72,275,031	2,292,945	6,304,274
Total Expenditures	***295,457,575***	***224,471,371***	***135,839,414***	***144,555,351***

Source of Funds	FY2014 Actual	FY2015 Actual	FY 016 Adopted	FY2017 Adopted
General Government	44,347,218	36,611,885	39,055,262	41,513,153
Capital Projects	109,669,735	75,194,833	2,774,275	6,830,117
Nonmajor Governmental Funds	9,575,627	5,536,581	5,474,600	6,623,800
Proprietary Funds	131,864,995	107,128,073	88,535,277	89,588,281
Total Funds	***295,457,575***	***224,471,371***	***135,839,414***	***144,555,351***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	475.80	468.20	351.15	352.60
Non-General Fund	807.30	808.30	811.85	810.15
Total Authorized	***1,283.10***	***1,276.50***	***1,163.00***	***1,162.75***

THE CITY OF EL PASO
TEXAS

Capital Improvement Department

Mission

To provide capital project management services to city staff, residents, and visitors to El Paso so they can use and enjoy improved infrastructure, facilities, and amenities for enhanced health, safety, and welfare.

Key Functions:

Provide capital project management services
Provide guidance on submittal components
Incorporate selection criteria that aligns with the City's strategic initiatives



FY2016 Key Results

- Completed Pendale Street and Drainage Improvements
- Reconstructed 5,499 feet of concrete runway at El Paso International Airport

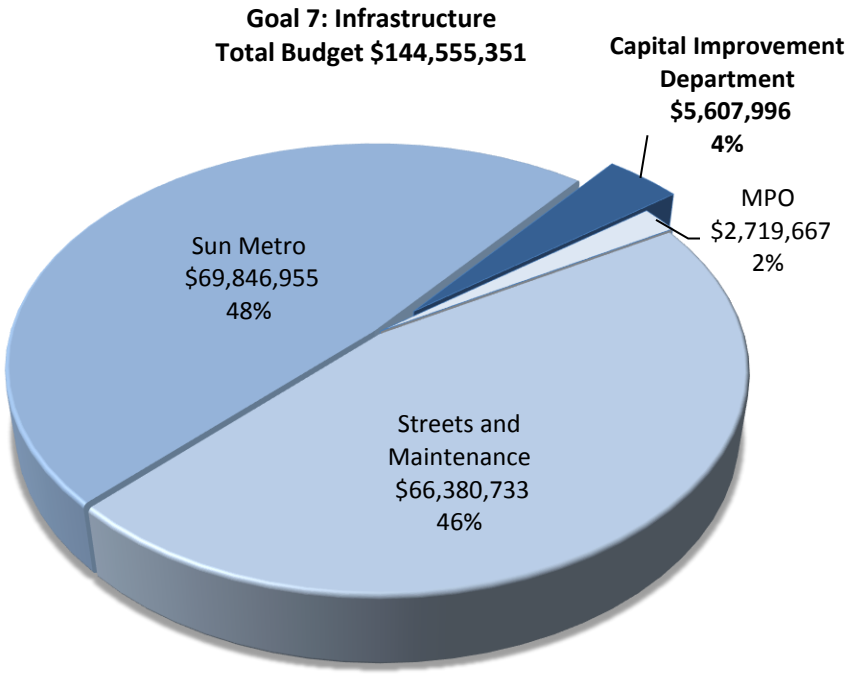
FY2017 Budget

FY2017 Total Budget
$5,607,996

FY2017 General Fund
$5,534,612

FY2017 Non-General Fund
$73,384

Total FTE's
75.00



FY2017 Key Deliverables

- Complete four street reconstruction projects and ten reconstruction design projects
- Complete roof upgrades at Multi-Purpose Center on Viscount and Hawkins pool

Capital Improvement Program

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	440,537	688,920	-	-
Employee Benefits	133,836	159,301	-	-
Professional Services	158,620	127,349	-	-
Outside Contracts	1,882	32,631	-	-
Interfund Services	600	(1,022)	-	-
Materials & Supplies	33,554	351,105	-	-
Maintenance & Repairs	985	6,245,666	-	-
Minor Equipment & Furniture	1,195	361,634	-	-
Communications	-	39	-	-
Travel	275	941	-	-
Other Operating Expenditures	1,502,980	1,275,298	-	-
Operating Transfers Out	867,164	1,291,591	-	-
Capital Expenditures	103,711,579	60,031,958	-	-
Total Expenditures	***106,853,208***	***70,565,410***	**-**	**-**

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Capital Projects	103,302,746	69,467,201	-	-
Nonmajor Governmental Funds	2,746,805	296,510	-	-
Proprietary Funds	803,658	801,699	-	-
Total Funds	***106,853,208***	***70,565,410***	**-**	**-**

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund		-		
Non-General Fund		-		
Total Authorized	**-**	**-**	**-**	**-**

Capital Improvement Department

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
CID Grant Funded Programs	-	-	-	900,260
Engineering Administration	1,421,715	1,111,689	1,506,985	1,088,674
Engineering CIP	685,320	342,368	2,409,721	913,124
Engineering Construction Inspection	622,125	-	-	708,297
Engineering Support	671,443	660,730	-	774,243
Project Engineering	1,538,285	2,317,611	2,645,517	1,150,014
Sub Total	**4,938,888**	**4,432,397**	**6,562,223**	**5,534,612**
Nonmajor Governmental Funds				
Engineering Administration	172,763	11,632	-	-
Engineering CIP	-	-	321,895	73,384
Sub Total	**172,763**	**11,632**	**321,895**	**73,384**
Proprietary Funds				
Engineering Administration	(7,800)	-	-	-
Engineering CIP	(1,397)	-	-	-
Sub Total	**(9,197)**	**-**	**-**	**-**
All Funds Total	**5,102,455**	**4,444,029**	**6,884,118**	**5,607,996**

Strategic Actions

Goal 7: Enhance and Sustain El Paso's Infrastructure Network

Strategy 7.2 Improve competitiveness through infrastructure investments impacting the quality of life
- **Action 7.2.1** Implement and monitor methodologies to ensure operational efficiency
- **Action 7.2.2** Deliver high quality CIP projects

Strategy 7.5 Set one standard for infrastructure across the city
- **Action 7.5.1** Design and construct public infrastructure that enhances quality of life city-wide.

FY2017 Key Performance Indicators

- Complete 80% of capital projects on time
- Support the execution of City's Capital Improvement Program valued at over one billion dollars

CAPITAL IMPROVEMENT DEPARTMENT
FY2017 ORGANIZATIONAL CHART

Khalil Zaied
11831
Deputy City Manager – Public Works

VACANT
11607
Administrative Assistant GS52

Omar Moreno
11657
CID Grant Funded Programs Director EX2

Andrew Goh
13
City Engineer EX2

Deborah Nelson
850
Senior Secretary GS49

Russell Williams
11110
Engineering Program Administrator PM129

Margaret Schroeder
10808
Engineering Division Manager EX4

Rocio Vallejo
11706
(Con) Reaserach Management Asst

Ismael Cepeda
1128
Civil Engineering Associate PM128

Robert Shadrick
11702
(Con) Construction Superintendent PM134

Alex Avila
11697
(Con) Construction Superintendent PM134

Gilbert Guerrero
11699
(Con) Construction Superintendent PM134

Jose Cardoza
11698
(Con) Construction Superintendent PM134

VACANT
11849
Grant Funded Programs Coordinator

VACANT (Prov. Appt)
11633
Grant Planner PM125

Cecilia Bertolli
3575
Admin Svcs Manager EX5

Yolanda Dion
11705
Contract Development Coordinator PM128

Marc Ortega
6462
Project Compliance Specialist PM122

Michael Newson
11689
Sr. Project Compliance Specialist PM126

Norma Geller
11616
Project Compliance Specialist PM122

Eddy Rocha
11308
Project Compliance Specialist PM122

Ana Morales
11577
Accountant PM125

Angelica Emiliano
9705
Accounting/Payroll Specialist GS50

Bianca Ontiveros
1180
Accounting/Payroll Clerk GS46

Lupe Vick
11634
Accountant PM125

Victoria Villareal
6300
Research Assistant PM122

Maria Chavez
9433
Senior Accounting/ Payroll Spec GS52

VACANT
11860
(Con) Assistant Director of Construction & Development EX 3

Johanes Makahaube
3565
Engineering Division Manager EX4

Lupe Salinas
3537
Civil Engineering Associate PM128

VACANT- CDBG
11703
Construction Superintendent PM134

VACANT
3532
Engineering Associate PM126

Alfredo Reyes
6279
Engineering Lead Technician GS56

Oscar Ruiz
6269
Engineering Senior Technician GS54

Tyson Gonzalez
5907
Landscape Inspector GS53

Alfredo Bocanegra
11724
(Con) Construction Superintendent PM134

VACANT
3562
Engineering Associate PM126

Ruben Rivera
6240
Engineering Lead Technician GS56

Greg Baldonado
6226
Engineering Lead Technician GS56

VACANT
6254
Engineering Senior Technician GS54

VACANT
6374
Engineering Senior Technician GS54

VACANT
11861
(Con) Assistant Director of Design & Architecture EX 3

Javier Reyes
3546
Engineering Division Manager EX4

Mario Cruz
6671
Civil Engineer PM132

VACANT
3534
Engineering Associate PM126

Julian Rodriguez
6264
Civil Engineering Associate PM128

Victoria Ruiz
10466
Civil Engineering Associate PM 128

Edith Fonseca
11433
(CON) Capital Improvements Proj PM126

Rick Venegas
11041
(Con) Project Manager PM134

Terry Chacon
858
Senior Secretary GS49

Sandra Hernandez
6371
Contract Developments Coordinator PM128

Oscar Jaloma
10810
(Con) Project Manager PM134

Elizabeth Reyes
10954
Civil Engineer PM132

Joe Vela
3536
Civil Engineering Associate PM128

Daniel Garcia
1159
Civil Engineering Associate PM 128

Karla Mota
6274
(Con)Capital Improvements Proj PM126

VACANT
6372
Architectural Intern PM124

Carlos Adame - CDBG
9354
(Con) Capital Improvements Proj PM126

VACANT
1295
Senior Office Assistant GS45

VACANT
11432
Chief Architect EX5

Chia-Ling Hsu
11809
Landscape Architect PM130

Scott Gilliland
10576
Architect PM130

Monica Castrejon
11752
(CON) Capital Improvements Proj PM126

Roberto Lopez
6265
Engineering Senior Technician GS54

Javier Duarte
6585
(Con) Computer Aided Design Df GS52

Fred Lopez
11579
Assistant Director of CIP EX 3

VACANT
10551
Transportation Planning Administrator EX4

Rodolfo Valdez
11501
(Con) Project Manager PM134

Tony De La Rosa
11810
Construction Superintendent PM134

Kevin Smith
11653
Lead Planner PM130

Sergio Reyes
3561
Traffic Engineer PM132

Ziad Al-Dasouqi
3547
Civil Engineer PM132

George Pinal
10468
Engineering Associate PM126

Brent Pearson
10178
(Con) Arborist

VACANT
6688
Engineering Lead Technician GS56

Jose Bocanegra
1614
Engineering Tech GS51

75 FTE's

Capital Improvement Department
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Arborist	0.00	1.00	1.00
(Con) Asst. Dir. of CID Const. & Development	0.00	0.00	1.00
(Con) Asst. Dir. of CID Design & Development	0.00	0.00	1.00
(Con) Capital Imp Project Associate	4.00	4.00	4.00
(Con) Chief Architect	1.00	1.00	1.00
(Con) CID Construction Division Manager	0.00	0.00	0.00
(Con) Computer Aided Design Drafting Technician	2.00	2.00	1.00
(Con) Construction Inspection Manager	5.00	3.00	0.00
(Con) Construction Superintendent	0.00	0.00	7.00
(Con) Document Scanning Specialist	1.00	1.00	0.00
(Con) Engineering Program Administrator	1.00	0.00	1.00
(Con) Graduate Intern	0.50	0.50	0.00
(Con) Park Project Review Coordinator	0.00	0.75	0.00
(Con) Project Manager	2.00	3.00	3.00
(Con) Public Affairs Specialist	1.00	1.00	0.00
(Con) Research Management Assistant	0.00	0.00	1.00
(Con) Senior Project Compliance Specialist	0.00	0.00	1.00
(Con) Sr. Land & Contract Administrator	1.00	1.00	0.00
(Con) Transportation Planning Administrator	0.00	1.00	1.00
(Con) Undergraduate Intern	1.00	1.00	0.00
(UF) Civil Engineer	1.00	1.00	0.00
Accessibility Coordinator	1.00	1.00	0.00
Accountant	0.00	0.00	2.00
Accounting/Payroll Clerk	2.00	2.00	1.00
Accounting/Payroll Specialist	2.00	2.00	1.00
Administrative Analyst	1.00	1.00	0.00
Administrative Assistant	0.00	0.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Architect	1.00	1.00	1.00
Architectural Intern	2.00	3.00	1.00
Assistant City Engineer	1.00	1.00	0.00
Assistant to the Capital Improvement Director	0.00	0.00	1.00
Capital Improvement Program Manager	0.00	0.00	0.00
Chief Construction Inspector	1.00	0.00	0.00
CID Grant Funded Programs Coordinator	0.00	0.00	1.00
CID Grant Funded Programs Director	0.00	0.00	1.00
City Engineer	1.00	1.00	1.00
Civil Engineer	2.00	2.00	3.00
Civil Engineering Associate	9.00	10.00	6.00
Contracts Development Coordinator	1.00	1.00	2.00
Deputy Director	1.00	1.00	0.00
Engineering Associate	4.00	4.00	4.00
Engineering Division Manager	5.00	4.00	3.00

Capital Improvement Department
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Engineering Lead Technician	3.00	6.00	4.00
Engineering Senior Technician	4.00	5.00	4.00
Engineering Technician	0.00	4.00	1.00
Grant Planner	0.00	0.00	1.00
Landscape Architect	0.00	0.00	1.00
Landscape Inspector	1.00	1.00	1.00
Lead Planner	0.00	0.00	1.00
Open Space, Trails and Parks Coordinator	0.00	1.00	0.00
Operations Supervisor	0.00	2.00	0.00
Parks Planning & Development Manager	0.00	1.00	0.00
Planner	1.00	1.00	0.00
Procurement Analyst	1.00	0.00	0.00
Project Compliance Specialist	4.00	1.00	3.00
Public Affairs Coordinator	1.00	1.00	0.00
Research Assistant	1.00	1.00	1.00
Resurfacing Inspector	0.00	6.00	0.00
Senior Accounting/Payroll Specialist	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00
Senior Planner	0.00	1.00	0.00
Senior Secretary	2.00	3.00	2.00
Traffic Engineer	0.00	1.00	1.00
Grand Total	**75.50**	**93.25**	**75.00**

THE CITY OF EL PASO
TEXAS

Metropolitan Planning Organization

Mission

Incorporate sustainable solutions that balance transportation-related need with finite resources, while promoting a safe and pleasant environment, advancing the quality of life, expanding commerce and economic opportunities, and improving accessibility and mobility with multi-traveling options in our community.

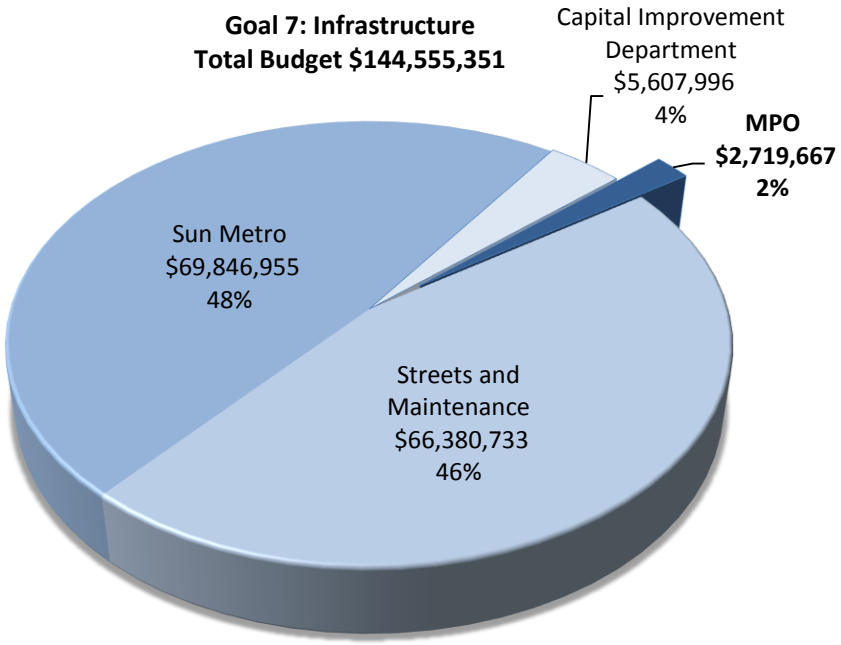
FY2017 Budget

FY2017 Total Budget
$2,719,667

FY2017 General Fund
$0

FY2017 Non-General Fund
$2,719,667

Total FTE's
11.00



Strategic Actions

Goal 7: Enhance and Sustain El Paso's Infrastructure Network

Strategy 7.3 Enhance regional comprehensive transportation system

Action 7.3.3 Coordinate regional, multimodal transportation strategies, programs, and plans within the El Paso MPO planning area

Metropolitan Planning Organization

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	662,976	697,746	826,868	716,785
Employee Benefits	183,586	199,229	232,189	219,317
Professional Services	7,592	7,672	25,000	20,000
Outside Contracts	305,575	759,545	949,068	1,488,486
Interfund Services	125	195	300	200
Building Leases	90,590	85,240	99,000	100,023
Materials & Supplies	8,145	35,753	59,000	14,401
Minor Equipment & Furniture	-	44,349	1,000	1,000
Communications	10,462	5,963	14,250	14,700
Travel	24,991	19,687	35,500	32,694
Other Operating Expenditures	38,884	60,608	32,100	112,062
Grant Match	-	(5,684)	-	-
Total Expenditures	***1,332,926***	***1,910,303***	***2,274,275***	***2,719,667***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Capital Projects	1,332,926	1,910,303	2,274,275	2,719,667
Total Funds	***1,332,926***	***1,910,303***	***2,274,275***	***2,719,667***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Non-General Fund	15.00	14.00	14.00	11.00
Total Authorized	***15.00***	***14.00***	***14.00***	***11.00***

Metropolitan Planning Organization

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Capital Projects				
MPO Planning Grants	1,332,926	1,910,303	2,274,275	2,719,667
All Funds Total	**1,332,926**	**1,910,303**	**2,274,275**	**2,719,667**

THE CITY OF EL PASO
TEXAS

Streets and Maintenance

Mission

Provide traffic engineering and infrastructure maintenance services to the traveling public in our community so they can experience an enjoyable, safe, efficient, and reliable walk, bike, ride, or drive.

Key Functions:

Maintain all assets of City owned right of way
Provide traffic engineering services for the City
Repair and service City wide rolling stock
Maintain and repair City buildings



FY2016 Key Results

- Re-lamped 80 of the City's 655 signalized intersections
- Completed 28,146 linear feet of crosswalk installations (5.3 miles)

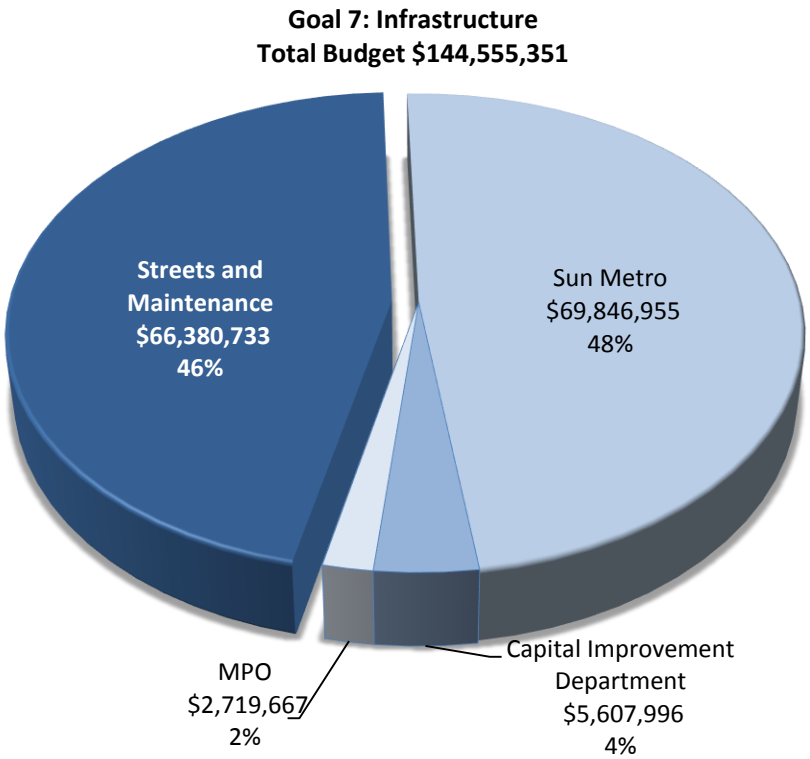
FY2017 Budget

FY2017 Total Budget
$66,380,733

FY2017 General Fund
$35,978,540

FY2017 Non-General Fund
$30,402,193

Total FTE's
433.00



FY2017 Key Deliverables

- Completion of four street reconstruction projects
- Completion of synchronization of all 655 signalized intersections citywide

Streets and Maintenance

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	16,253,029	13,268,476	13,265,973	14,043,686
Employee Benefits	6,214,594	5,025,836	5,445,981	5,833,480
Contractual Services	6,200	-	-	-
Professional Services	3,963	1,694	5,000	4,800
Outside Contracts	7,497,395	5,826,947	5,884,644	7,156,272
Interfund Services	1,934,772	1,893,961	1,563,999	1,397,299
Building Leases	409,261	230,382	268,892	206,193
Fuel & Lubricants	1,100,534	715,649	824,709	715,471
Materials & Supplies	14,036,419	12,042,709	14,428,632	14,575,467
Maintenance & Repairs	1,788,012	1,860,646	2,108,162	2,448,089
Minor Equipment & Furniture	122,304	881	5,000	5,000
Communications	18,420	1,763	17,840	17,540
Utilities	11,650,700	10,294,756	10,586,080	10,898,956
Travel	19,455	2,262	19,227	16,227
Other Operating Expenditures	113,211	113,051	101,797	100,597
Interest Expense	433,120	374,169	311,979	391,298
Other Non-Operating Expenditures	2,221,674	2,344,683	2,472,855	3,290,854
Operating Transfers Out	-	-	401,200	443,053
Capital Expenditures	5,368,950	4,043,329	636,000	4,836,450
Total Expenditures	***69,192,015***	***58,041,195***	***58,347,970***	***66,380,733***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	39,408,329	32,179,487	32,493,039	35,978,540
Capital Projects	5,034,063	3,817,329	500,000	4,110,450
Nonmajor Governmental Funds	6,656,059	5,228,438	5,152,705	6,550,416
Proprietary Funds	18,093,564	16,815,941	20,202,226	19,741,326
Total Funds	***69,192,015***	***58,041,195***	***58,347,970***	***66,380,733***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	401.30	392.70	265.90	280.60
Non-General Fund	160.30	162.30	151.10	152.40
Total Authorized	***561.60***	***555.00***	***417.00***	***433.00***

Streets and Maintenance

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
Administration Fleet Services	-	-	-	37,945
Administration Support and Data Management	1,295,802	755,728	667,334	758,537
Administrative Division	216,876	169,911	190,958	184,034
City Records	203,603	230,750	239,888	-
Contract and Materials Management	24,987	27,262	28,751	29,493
Engineering Traffic - Street	869,977	3,868,578	3,971,975	4,709,418
Facility Maintenance	17,988,111	6,084,170	7,418,768	7,539,037
Facility Utilities	(7,029)	-	-	-
Park Land Management	7,384,216	(62)	-	-
Pavement Management	666,373	1,897,511	733,389	2,057,840
PW-Parks Building Maintenance	-	13,123,199	13,236,359	14,398,939
Signs and Markings	1,047,469	9,744	-	-
Street Equipment Support	1,772,637	2,196	-	-
Street Maintenance	6,361,845	5,998,442	6,005,617	6,263,298
Traffic Signals	1,583,462	12,057	-	-
Sub Total	**39,408,329**	**32,179,487**	**32,493,039**	**35,978,540**
Capital Projects				
Engineering Traffic - Street	-	-	-	710,450
Facility Maintenance	4,819,850	2,193,512	-	-
Vehicle Replacement Program	214,213	1,623,817	500,000	3,400,000
Sub Total	**5,034,063**	**3,817,329**	**500,000**	**4,110,450**
Nonmajor Governmental Funds				
Engineering Traffic - Street	52,475	737,375	279,460	472,073
Facility Maintenance	337,089	-	-	70,380
Park Land Management	1,592,376	-	-	-
Pavement Management	-	1,111,225	912,583	1,162,583
PW-Parks Building Maintenance	418	632	-	-
Signs and Markings	455,002	-	-	-
Street Graffiti Program	544,452	7,938	-	-
Street Maintenance	799,677	3,247,983	3,960,662	4,845,381
Street Medians	1,180,611	6,851	-	-
Street Sweeping Operations	1,401,671	16,434	-	-
Traffic Signals	86,291	-	-	-
Vehicle Replacement Program	206,000	100,000	-	-
Sub Total	**6,656,059**	**5,228,438**	**5,152,705**	**6,550,416**

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Proprietary Funds				
Administration Fleet Services	17,676,809	16,073,743	19,482,316	19,741,326
Administration Support and Data Management	-	1,754	-	-
Quick Copy	545,257	740,443	632,548	-
Street Graffiti Program	(18,688)	-	-	-
Street Medians	(41,048)	-	-	-
Street Sweeping Operations	(68,767)	-	-	-
Vehicle Replacement Program	-	-	87,362	-
Sub Total	**18,093,564**	**16,815,941**	**20,202,226**	**19,741,326**

All Funds Total	**69,192,015**	**58,041,195**	**58,347,970**	**66,380,733**

Strategic Actions

Goal 7: Enhance and Sustain El Paso's Infrastructure Network

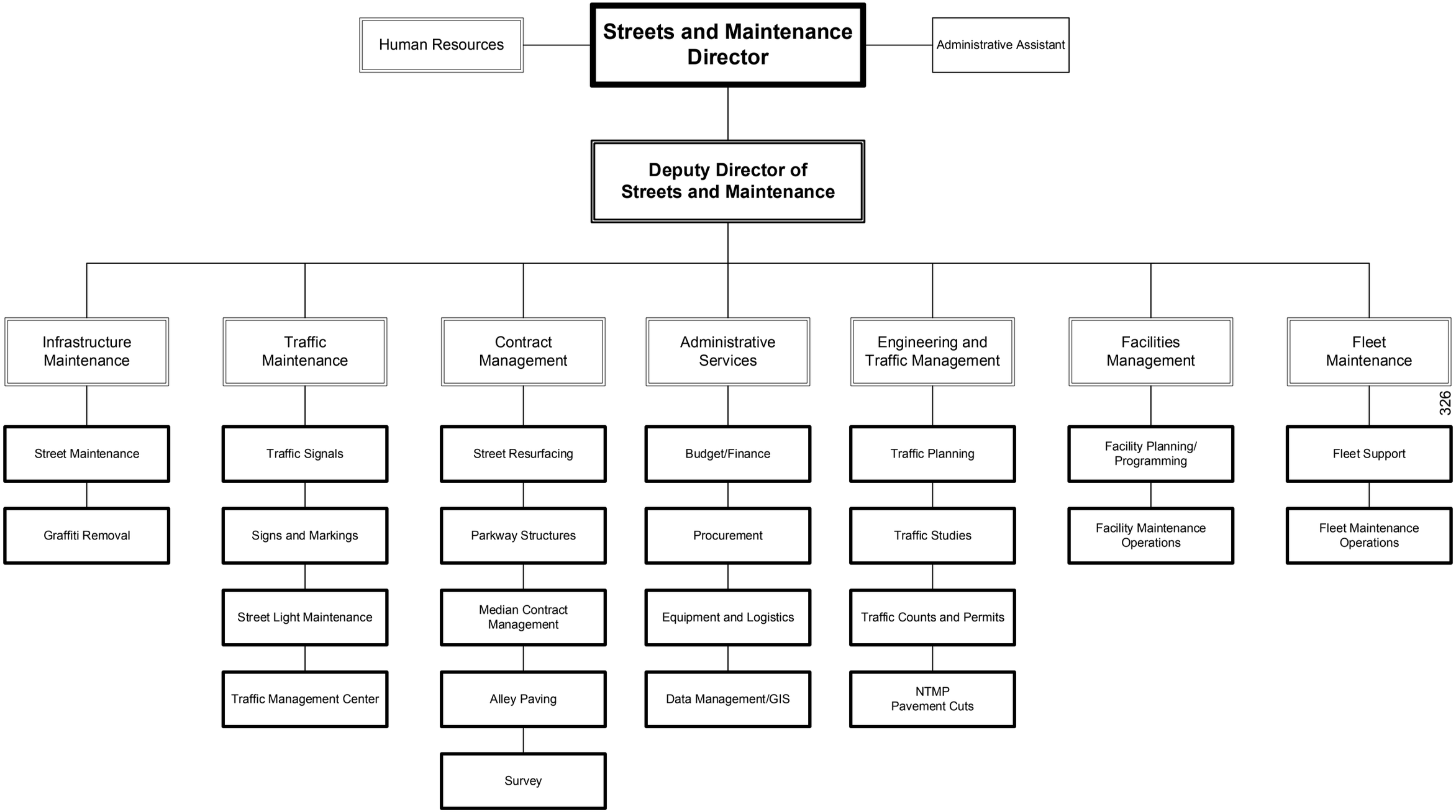
Strategy 7.2 Improve competitiveness through infrastructure investments impacting the quality of life
Action 7.2.1 Implement and monitor methodologies to ensure operational efficiency

Strategy 7.4 Continue the strategic investment in city facilities and technology
Action 7.4.1 Maintain City buildings to ensure public welfare through safe and secure facilities

Strategy 7.5 Set one standard for infrastructure across the city
Action 7.5.1 Design and construct public infrastructure that enhances quality of life city-wide.

FY2017 Key Performance Indicators

- Trees planted in parks from City Tree Farm
- Increase miles of streets swept
- Police Department vehicles and equipment operational and available
- Environmental Department vehicles and equipment operational and available
- Remove graffiti within two days


Human Resources
Streets and Maintenance Director
Administrative Assistant
Deputy Director of Streets and Maintenance
Infrastructure Maintenance
Traffic Maintenance
Contract Management
Administrative Services
Engineering and Traffic Management
Facilities Management
Fleet Maintenance
Street Maintenance
Graffiti Removal
Traffic Signals
Signs and Markings
Street Light Maintenance
Traffic Management Center
Street Resurfacing
Parkway Structures
Median Contract Management
Alley Paving
Survey
Budget/Finance
Procurement
Equipment and Logistics
Data Management/GIS
Traffic Planning
Traffic Studies
Traffic Counts and Permits
NTMP Pavement Cuts
Facility Planning/ Programming
Facility Maintenance Operations
Fleet Support
Fleet Maintenance Operations

Streets and Maintenance Department
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Arborist	1.00	0.00	0.00
(Con) Arterial Lighting Inspector	1.00	0.00	0.00
(Con) Automotive Maintenance Tech	3.00	3.00	3.00
(Con) Database Analyst	1.00	1.00	1.00
(Con) Fleet Maintenance Manager	1.00	1.00	1.00
(Con) GIS Technician	2.00	2.00	3.00
(Con) Lead Public Affairs Coordinator	0.00	1.00	1.00
Accounting/Payroll Clerk	4.00	4.00	4.00
Accounting/Payroll Specialist	3.00	3.00	3.00
Administrative Analyst	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00
Administrative Services Manager	0.00	0.00	1.00
Archives & Records Analyst	1.00	1.00	0.00
Archives & Records Manager	1.00	1.00	0.00
Business & Financial Manager	1.00	1.00	1.00
Chief Sustainability Officer	1.00	0.00	0.00
Civil Engineering Associate	1.00	0.00	1.00
Computer Aided Design Drafting Technician	0.00	0.00	1.00
Custodial Services Supervisor	1.00	1.00	1.00
Departmental Human Resources Manager	1.00	1.00	1.00
Deputy Director of General Services	2.00	1.00	0.00
Deputy Director of Transportation	1.00	1.00	1.00
Document Center Specialist	3.00	3.00	0.00
Document Center Supervisor	1.00	1.00	0.00
Electrical Engineering Associate	1.00	1.00	1.00
Electrician	9.00	9.00	9.00
Electronics Lead Technician	4.00	4.00	4.00
Electronics Technician	9.00	9.00	9.00
Engineering Aide	1.00	1.00	2.00
Engineering Associate	2.00	2.00	5.00
Engineering Division Manager	2.00	1.00	2.00
Engineering Lead Technician	2.00	1.00	3.00
Engineering Senior Technician	4.00	2.00	5.00
Engineering Technician	7.00	3.00	9.00
Environmental Engineering Associate	1.00	0.00	0.00
Equipment Operator	48.00	33.00	33.00
Facilities Maintenance Chief	1.00	1.00	1.00
Facilities Maintenance Lead Worker	5.00	5.00	5.00
Facilities Maintenance Superintendent	1.00	1.00	1.00
Facilities Maintenance Supervisor	1.00	0.00	1.00
Facilities Maintenance Supervisor	4.00	5.00	5.00
Facilities Maintenance Worker	15.00	15.00	15.00
Fleet & Building Maintenance Superintendent	1.00	1.00	1.00

Streets and Maintenance Department
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Fleet Maintenance Lead Technician	11.00	11.00	11.00
Fleet Maintenance Supervisor	8.00	8.00	8.00
Fleet Maintenance Technician	35.00	35.00	35.00
Fleet Service Worker	16.00	15.00	15.00
Fleet Services Coordinator	1.00	1.00	1.00
General Service Worker	89.00	64.00	64.00
General Services Director	1.00	0.00	0.00
General Services Lead Worker	30.00	25.00	25.00
General Services Supervisor	3.00	3.00	3.00
Graffiti Abatement Program Coordinator	1.00	1.00	1.00
Groundskeeper	47.00	3.00	3.00
Grounds keeping Equipment Technician	1.00	0.00	0.00
Heavy Equipment Operator	6.00	6.00	6.00
Human Resources Analyst	1.00	1.00	1.00
Human Resources Specialist	1.00	1.00	1.00
Irrigation Technician	10.00	0.00	0.00
Land Management Superintendent	1.00	0.00	0.00
Lead Maintenance Mechanic	4.00	4.00	4.00
Lead Planner	0.00	0.00	1.00
Locksmith	1.00	1.00	1.00
Maintenance Mechanic	6.00	6.00	7.00
Maintenance Service Ticket Writer	8.00	8.00	8.00
Materials Specialist	8.00	8.00	8.00
Materials Supervisor	2.00	1.00	1.00
Museum Operations Assistant	0.00	0.00	1.00
Office Assistant	3.00	1.00	1.00
Operations Assistant	5.00	5.00	5.00
Operations Supervisor	8.00	6.00	6.00
Park Area Supervisor	4.00	0.00	0.00
Plumber	2.00	2.00	2.00
Public Affairs Coordinator	1.00	0.00	0.00
Resurfacing Inspector	6.00	0.00	3.00
Roofer	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00
Senior Office Assistant	7.00	6.00	7.00
Senior Secretary	1.00	0.00	0.00
Street & Maintenance Director	0.00	0.00	1.00
Sustainability Program Specialist	1.00	0.00	0.00
Trades Helper	20.00	20.00	20.00
Traffic Control Installation Supervisor	3.00	3.00	3.00
Traffic Control Planner	1.00	1.00	0.00
Traffic Control Specialist	3.00	3.00	2.00
Traffic Engineer	2.00	1.00	1.00

Streets and Maintenance Department
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Traffic Engineering Associate	1.00	1.00	1.00
Traffic Signal Division Supervisor	1.00	1.00	1.00
Traffic Signal Maintenance Supervisor	3.00	3.00	3.00
Traffic Signs & Markings Technician	7.00	7.00	7.00
Traffic Signs & Markings Worker	6.00	6.00	6.00
Traffic Signs & Markings Division Supervisor	1.00	1.00	1.00
Transportation Director	1.00	1.00	0.00
Transportation Manager	2.00	2.00	2.00
Truck Driver	17.00	15.00	14.00
Welder	5.00	5.00	3.00
Grand Total	**554.00**	**417.00**	**433.00**

THE CITY OF EL PASO
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Sun Metro

Mission

Provide a first-class public transportation service to all El Pasoans and visitors so they can experience safe, reliable, professional, courteous customer services and economic opportunity.

Key Functions:

Provide reliable local transit and paratransit service
Maintain assets in excellent working condition
Provide safety and security for system users and visitors



FY2016 Key Results

- Secured $27.6 million from the FTA for Montana RTS federal budget
- Initiated I-10 traffic mitigation service
- Completed Dyer and Alameda RTS and Northeast Terminal design projects

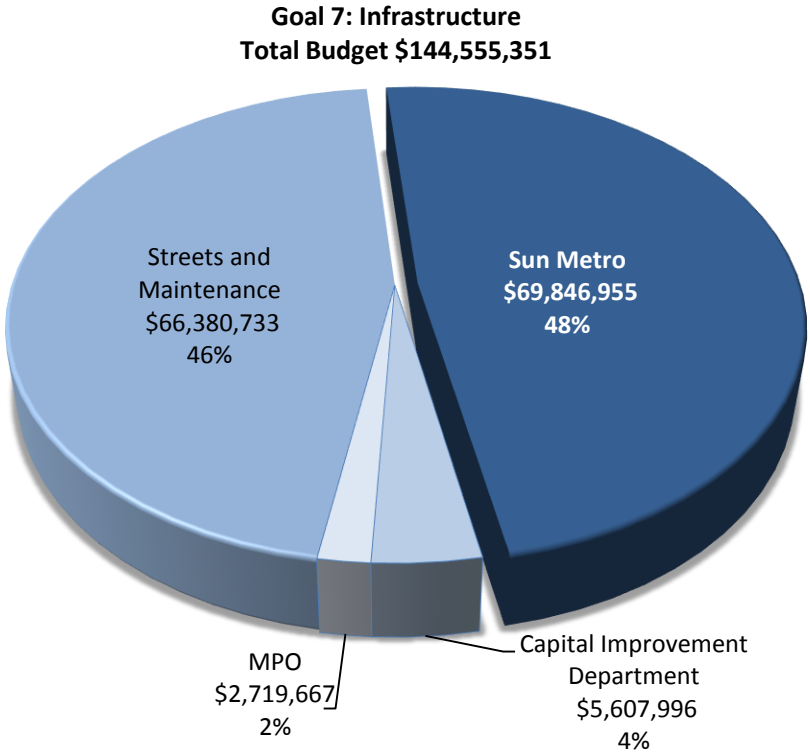
FY2017 Budget

FY2017 Total Budget
$69,846,955

FY2017 General Fund
$0

FY2017 Non-General Fund
$69,846,955

Total FTE's
643.75



FY2017 Key Deliverables

- Accommodate ridership of an estimated 15,500,000 passengers on fixed route service
- Provide approximately 325,000 LIFT/Paratransit trips
- Initiate construction on Alameda and Dyer RTS and Northeast terminal

Sun Metro

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	24,655,324	25,608,150	21,953,976	22,798,057
Employee Benefits	9,370,952	8,286,865	9,802,705	10,361,126
Contractual Services	6,567	-	-	-
Professional Services	302,692	284,562	347,000	292,442
Outside Contracts	11,087,266	12,172,350	12,890,603	15,849,371
Interfund Services	7,371	8,211	5,500	7,500
Building Leases	597,876	770,129	916,359	906,959
Fuel & Lubricants	6,214,115	3,837,297	5,056,500	2,552,450
Materials & Supplies	5,022,616	4,405,102	3,699,389	4,155,650
Maintenance & Repairs	264,488	728,480	310,000	400,000
Minor Equipment & Furniture	34,214	23,242	72,000	89,000
Communications	169,987	134,050	181,490	103,250
Utilities	716,706	1,297,104	925,000	1,390,000
Travel	41,405	54,466	46,000	44,000
Other Operating Expenditures	15,963,503	21,445,485	4,667,149	5,480,975
Other Non-Operating Expenditures	1,631,103	2,088,267	3,602,905	3,509,456
Grant Match	-	167,098	1,159,081	76,394
Operating Transfers Out	-	(170)	1,040,449	362,500
Capital Expenditures	36,890,785	8,199,745	1,656,945	1,467,824
Total Expenditures	***112,976,971***	***89,510,433***	***68,333,051***	***69,846,955***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Proprietary Funds	112,976,971	89,510,433	68,333,051	69,846,955
Total Funds	***112,976,971***	***89,510,433***	***68,333,051***	***69,846,955***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Non-General Fund	630.00	632.00	638.75	643.75
Total Authorized	***630.00***	***632.00***	***638.75***	***643.75***

Sun Metro

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Proprietary Funds				
Fixed Route Operations	27,952,530	29,244,626	26,649,661	26,387,228
Lift Operations	6,999,027	7,354,906	8,258,649	9,360,798
Mass Transit Administration	20,949,427	24,540,067	13,339,627	15,368,676
Mass Transit Inventory Issues	(5,790,438)	(4,347,701)	(5,133,739)	(5,020,000)
Mass Transit Inventory Purchases	7,593,393	4,176,006	5,133,739	5,020,000
Sun Metro Capital Grants	35,058,566	5,584,177	-	-
Transit Maintenance	15,152,772	18,404,349	16,917,717	15,496,801
Transit Planning	3,034,042	2,283,854	1,128,784	927,993
Transit Safety Security	2,027,652	2,270,149	2,038,613	2,305,459
Sub Total	**112,976,971**	**89,510,433**	**68,333,051**	**69,846,955**

All Funds Total	**112,976,971**	**89,510,433**	**68,333,051**	**69,846,955**

Strategic Actions

Goal 7: Enhance and Sustain El Paso's Infrastructure Network

Strategy 7.3 Enhance regional comprehensive transportation system

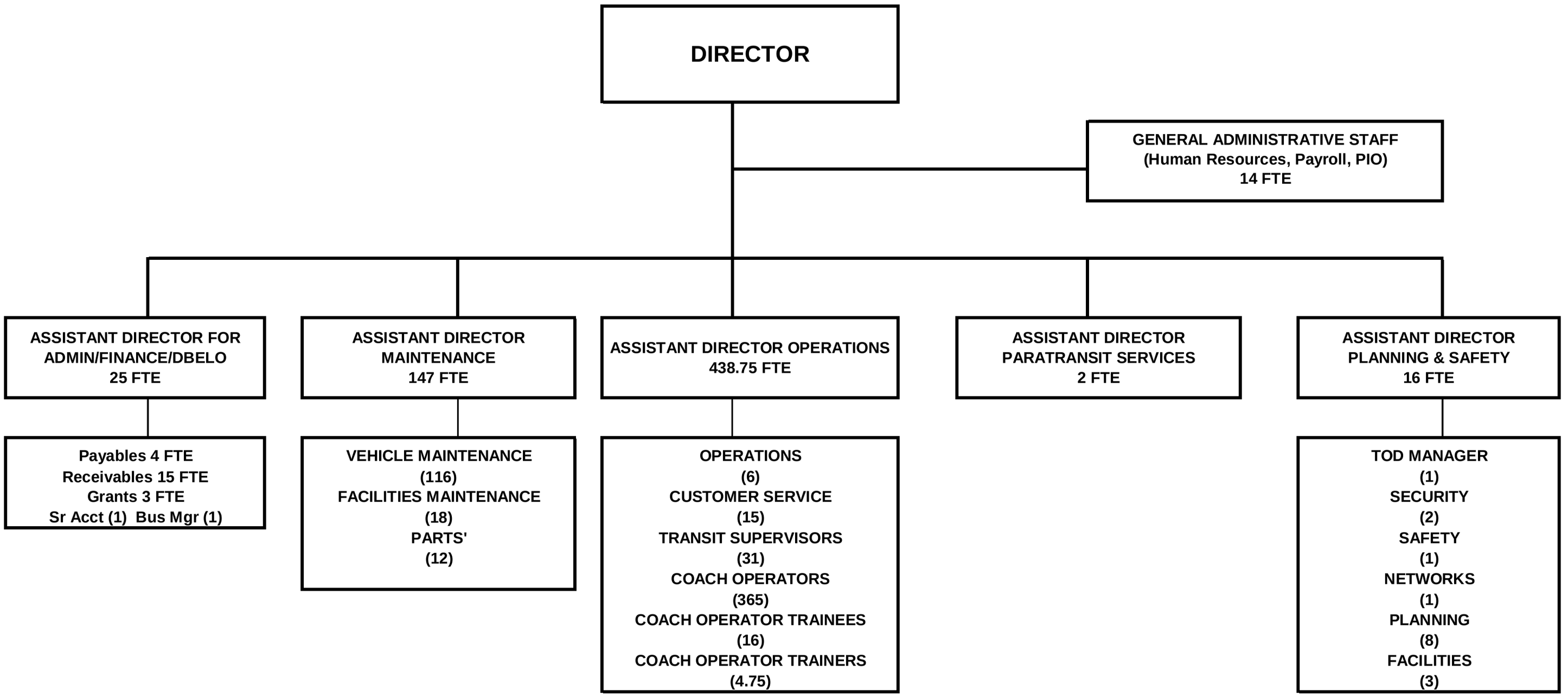
Action 7.3.1 Expand and sustain mass transit alternatives

Action 7.3.3 Coordinate regional, multimodal transportation strategies, programs, and plans within the El Paso MPO planning area

FY2017 Key Performance Indicators

- Fixed Route On-Time performance
- Road Call Quantity
- On time Preventative Maintenance
- Customer Complaints per 100,000 passengers

ORGANIZATIONAL CHART - Adopted FY 2017



Sun Metro - Mass Transit
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Assistant Director for Transit	1.00	1.00	1.00
(Con) Assistant Director of Maintenance	1.00	1.00	1.00
(Con) Assistant Director Trans Adm & Fin	1.00	1.00	1.00
(Con) Assistant Security Manager	1.00	1.00	1.00
(Con) Director Mass Transit	1.00	1.00	1.00
(Con) Grant Project Manager	0.00	1.00	1.00
(Con) Grants Planner	1.00	1.00	1.00
(Con) LIFT Services Comp Officer	1.00	1.00	1.00
(Con) Maintenance Manager	1.00	1.00	1.00
(Con) Marketing Specialist	0.00	0.00	1.00
(Con) Public Affairs Coordinator	1.00	1.00	1.00
(Con) Public Affairs Specialist	1.00	1.00	0.00
(Con) Support Services II	1.00	1.00	1.00
(Con) Transit Ori Dev & Project Manager	1.00	1.00	1.00
(Con) Transit Term Operations Officer	1.00	2.00	2.00
(Con) Website Coordinator	1.00	1.00	1.00
(UF) Fleet Service Assistant	1.00	1.00	1.00
Accountant	3.00	3.00	3.00
Accounting/Payroll Clerk	5.00	5.00	6.00
Accounting/Payroll Specialist	3.00	3.00	3.00
Administrative Assistant	1.00	1.00	1.00
Associate Accountant	1.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Cashier	8.00	8.00	11.00
Coach Operator	360.00	365.00	365.00
Coach Operator Trainee	21.00	16.00	16.00
Coach Operator Trainer	1.00	3.75	4.75
Coin Sorter Operator	2.00	2.00	0.00
Communication Dispatcher	4.00	4.00	4.00
Customer Relations Clerk	10.00	10.00	10.00
Departmental Human Resources Manager	1.00	1.00	1.00
Document Center Specialist	1.00	1.00	1.00
Electronics Lead Technician	1.00	1.00	1.00
Electronics Technician	6.00	6.00	7.00
Facilities Maintenance Lead Worker	2.00	2.00	2.00
Facilities Maintenance Supervisor	1.00	1.00	1.00
Facilities Maintenance Worker	4.00	4.00	4.00
Fixed Route Assistant Superintendent	2.00	2.00	2.00
Fleet Body Repair Lead Technician	1.00	1.00	1.00
Fleet Body Repair Technician	7.00	7.00	7.00
Fleet Body Shop Supervisor	2.00	2.00	2.00
Fleet Maintenance Chief	1.00	1.00	1.00
Fleet Maintenance Lead Technician	16.00	16.00	16.00
Fleet Maintenance Supervisor	9.00	9.00	10.00
Fleet Maintenance Technician	35.00	35.00	34.00

Sun Metro - Mass Transit
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Fleet Maintenance Trainer Supervisor	1.00	1.00	1.00
Fleet Service Assistant	18.00	18.00	18.00
Fleet Service Worker	6.00	6.00	6.00
General Service Worker	3.00	3.00	3.00
Human Resources Analyst	1.00	1.00	1.00
Human Resources Specialist	1.00	1.00	1.00
Irrigation Technician	0.00	0.00	1.00
Lead Maintenance Mechanic	2.00	2.00	2.00
Maintenance Mechanic	5.00	5.00	5.00
Maintenance Service Ticket Writer	2.00	2.00	2.00
Materials Specialist	4.00	4.00	4.00
Planner	1.00	1.00	1.00
Research Assistant	1.00	1.00	1.00
Risk Management Analyst	0.00	0.00	1.00
Secretary	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00
Senior Graphics Technician	1.00	1.00	1.00
Senior Office Assistant	3.00	3.00	3.00
Senior Secretary	3.00	3.00	3.00
Senior Service Planner	2.00	2.00	2.00
Stores Clerk	7.00	7.00	7.00
Streetcar Maintenance Manager	0.00	1.00	0.00
Trades Helper	6.00	6.00	6.00
Traffic Engineer	1.00	1.00	1.00
Transit Fleet Service Supervisor	1.00	1.00	1.00
Transit Planning & Program Coordinator	1.00	1.00	1.00
Transit Project Engineer	0.00	1.00	1.00
Transit Schedule Writer	3.00	3.00	3.00
Transit Stock Controller	1.00	1.00	1.00
Transit Supervisor	32.00	32.00	32.00
Grand Total	**632.00**	**638.75**	**643.75**

THE CITY OF EL PASO
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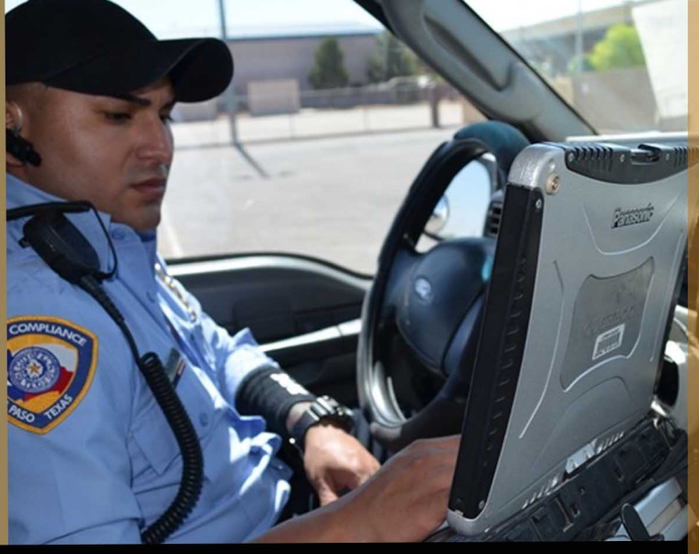






GOAL 8

PUBLIC HEALTH

>ANIMAL SERVICES

>COMMUNITY & HOUMAN DEVELOPMENT

>ENVIRONMENTAL SERVICES

>PUBLIC HEALTH

Goal 8

Nurture and Promote a Healthy, Sustainable Community

Expenditures by Group	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Adopted**	**FY2017 Adopted**
Salaries & Wages	27,124,562	25,592,823	27,079,854	28,029,024
Employee Benefits	9,399,130	8,318,899	10,287,031	10,887,657
Contractual Services	-	53,943	77,471	13,200
Professional Services	213,310	142,620	302,739	287,780
Outside Contracts	4,111,994	3,340,079	4,184,382	9,653,883
Interfund Services	6,232,560	6,174,584	6,241,889	1,432,531
Building Leases	564,756	519,735	670,543	679,049
Fuel & Lubricants	3,203,338	2,722,107	4,207,933	3,343,028
Materials & Supplies	2,205,749	2,670,271	2,932,958	3,449,478
Maintenance & Repairs	21,795	47,597	97,695	74,040
Minor Equipment & Furniture	1,394,692	244,609	382,806	216,600
Communications	553,492	434,198	651,149	612,237
Utilities	510,707	493,399	608,385	603,540
Travel	175,806	175,969	263,044	293,181
Other Operating Expenditures	16,660,473	14,356,569	8,811,931	8,999,422
Community Service Projects	7,227,720	10,779,080	6,947,209	6,068,757
Other Non-Operating Expenditures	1,507,328	1,936,434	3,156,503	3,385,374
Grant Match	746,446	399,704	609,204	(3,323)
Operating Transfers Out	17,445,322	20,058,252	18,602,650	28,131,030
Capital Expenditures	14,015,398	14,212,615	15,199,249	22,037,106
Total Expenditures	***113,314,577***	***112,673,488***	***111,314,625***	***128,193,594***

Source of Funds	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Adopted**	**FY2017 Adopted**
General Government	6,241,616	6,360,426	6,642,148	6,810,721
Community Development Block Grants	14,105,660	14,880,368	13,570,676	12,167,795
Nonmajor Governmental Funds	22,033,339	19,660,583	18,144,984	27,168,137
Proprietary Funds	70,933,962	71,772,112	72,956,817	82,046,941
Total Funds	***113,314,577***	***112,673,488***	***111,314,625***	***128,193,594***

Positions	**FY2014 Adopted**	**FY2015 Adopted**	**FY2016 Adopted**	**FY2017 Adopted**
General Fund	77.70	78.47	74.12	74.58
Non-General Fund	691.90	705.38	702.58	757.32
Total Authorized	***769.60***	***783.85***	***776.70***	***831.90***

THE CITY OF EL PASO
TEXAS

Animal Services

Mission

To compassionately provide for the health, safety and welfare of El Paso companion animals in our care and to advocate for animals in the community through education, community partnerships, and responsible pet ownership.

Key Functions:

Maintain the health, safety, and welfare of the public and pets
Investigate reports about loose, stray, sick or injured animals, bite incidents and animal cruelty
Enforce laws related to animals



FY2016 Key Results

- Animal Services became its own stand-alone department
- Shelter started its own adoption program January 1, 2016
- Implemented Community Cat program

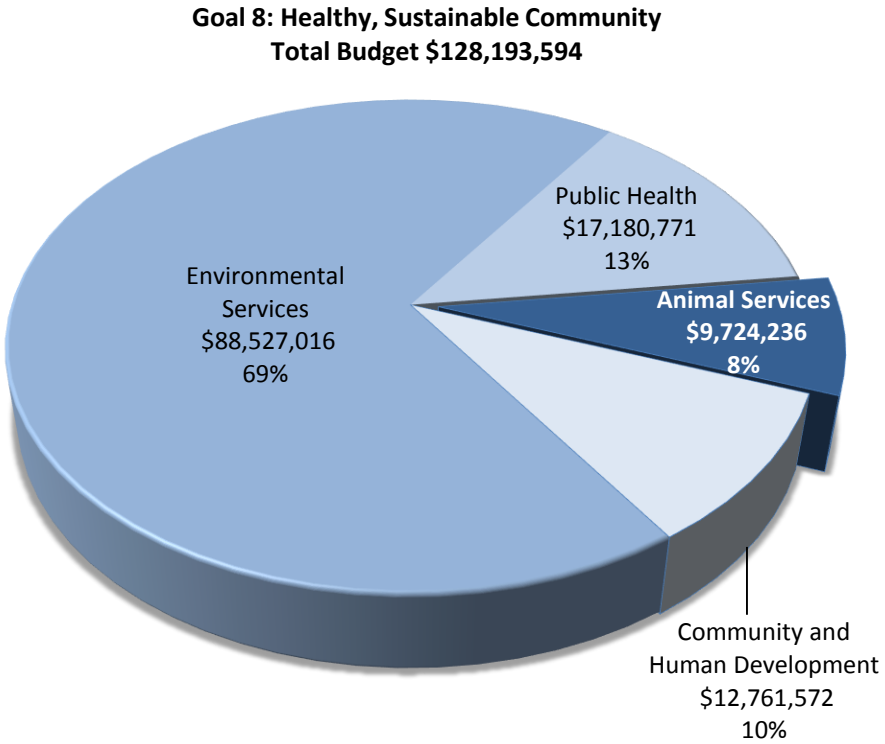
FY2017 Budget

FY2017 Total Budget
$9,724,236

FY2017 General Fund
$0

FY2017 Non-General Fund
$9,724,236

Total FTE's
132.50



FY2017 Key Deliverables

- Increase Shelter's live release to include community cats

Animal Services

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	-	-	-	4,490,716
Employee Benefits	-	-	-	1,513,687
Outside Contracts	-	-	-	580,000
Interfund Services	-	-	-	172,500
Building Leases	-	-	-	24,500
Fuel & Lubricants	-	-	-	205,500
Materials & Supplies	-	-	-	1,146,548
Maintenance & Repairs	-	-	-	18,000
Minor Equipment & Furniture	-	-	-	52,500
Communications	-	-	-	99,500
Utilities	-	-	-	118,200
Travel	-	-	-	21,000
Other Operating Expenditures	-	-	-	535,585
Other Non-Operating Expenditures	-	-	-	1,000
Capital Expenditures	-	-	-	745,000
Total Expenditures	**-**	**-**	**-**	***9,724,236***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Nonmajor Governmental Funds	-	-	-	9,724,236
Total Funds	**-**	**-**	**-**	***9,724,236***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Non-General Fund		-		132.50
Total Authorized	**-**	**-**	**-**	***132.50***

Animal Services

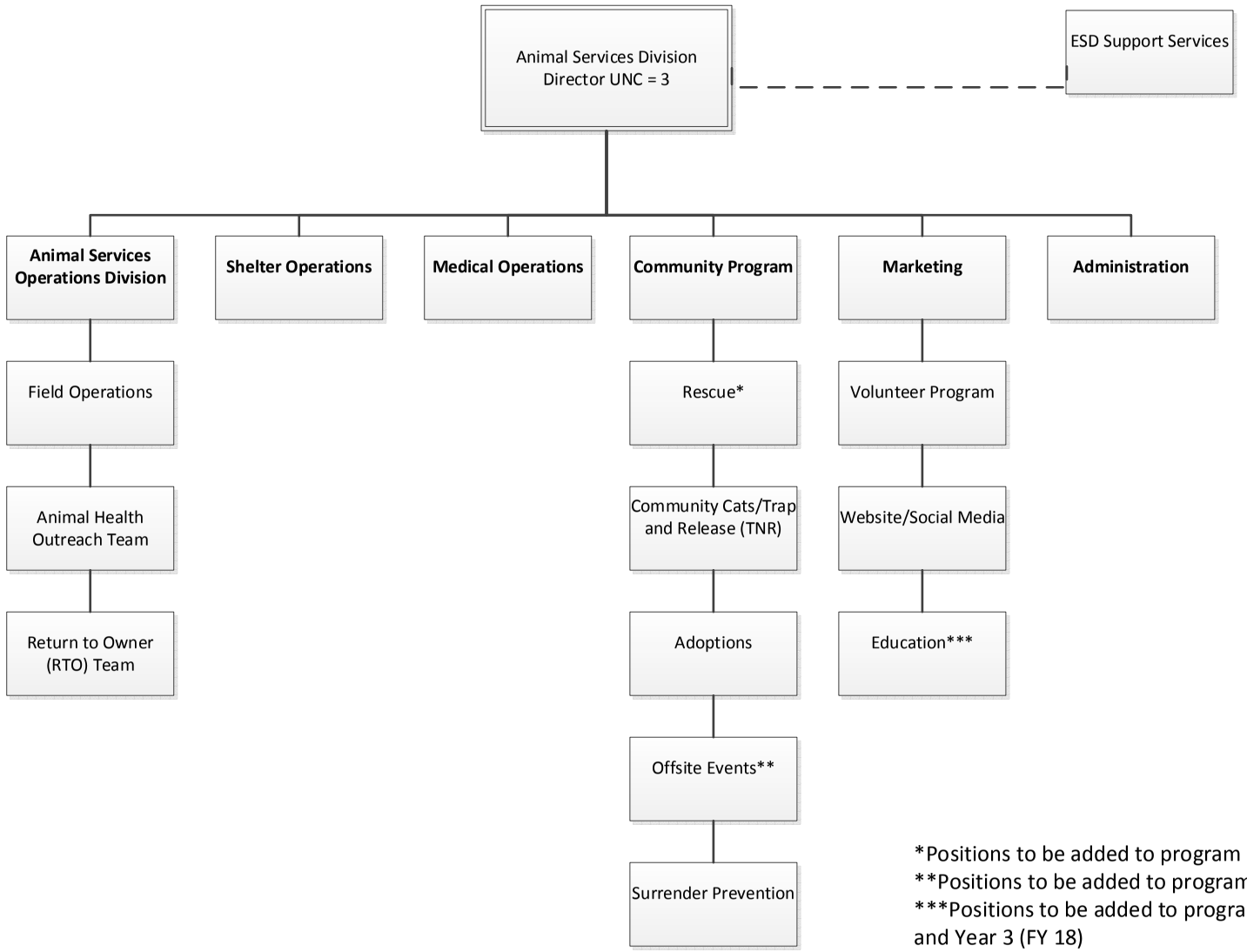
Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Proprietary Funds				
Animal Services Administration	-	-	-	2,391,202
Animal Services Operations	-	-	-	3,477,943
As Community Programs	-	-	-	661,520
Medical Operations	-	-	-	1,794,981
Shelter Operations	-	-	-	1,398,591
All Funds Total	**-**	**-**	**-**	**9,724,236**

FY2017 Key Performance Indicators

- Increase Shelter's live release from 50% to 60%
- Number of community cats released back into the community – 3,500

Animal Services
FY17 Organizational Chart



*Positions to be added to program in Year 2 (FY 17)
**Positions to be added to program in Year 3 (FY 18)
***Positions to be added to program in Year 2 (FY 17) and Year 3 (FY 18)

Animal Services
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Partnership Program Coordinator	0.00	0.00	1.00
(Con) Public Affairs Specialist	0.00	0.00	1.00
Accounting/Payroll Clerk	0.00	0.00	1.00
Administrative Assistant	0.00	0.00	1.00
Animal Services Attendant	0.00	0.00	29.00
Animal Services Division Director	0.00	0.00	1.00
Animal Services Officer	0.00	0.00	35.00
Animal Services Operations Supervisor	0.00	0.00	2.00
Animal Services Shift Supervisor	0.00	0.00	11.00
Animal Training and Enrichment	0.00	0.00	1.00
Code Compliance Manager	0.00	0.00	1.00
Code Compliance Officer	0.00	0.00	1.00
Communication Dispatcher	0.00	0.00	4.50
Community Cats Coordinator	0.00	0.00	1.00
Customer Relations & Billing Supervisor	0.00	0.00	2.00
Customer Relations Clerk	0.00	0.00	8.00
Customer Relations Representative	0.00	0.00	2.00
Office Assistant	0.00	0.00	2.00
Office Manager	0.00	0.00	1.00
Senior Animal Services Attendant	0.00	0.00	4.00
Senior Animal Services Officer	0.00	0.00	4.00
Senior Office Assistant	0.00	0.00	1.00
Training Specialist	0.00	0.00	1.00
Veterinarian	0.00	0.00	4.00
Veterinary Technician	0.00	0.00	11.00
Volunteer Program Coordinator	0.00	0.00	1.00
Volunteer Program Specialist	0.00	0.00	1.00
Grand Total	**0.00**	**0.00**	**132.50**

Community & Human Development

Mission

Serve as a catalyst for community partnerships, collaboration and change that will revitalize low income neighborhoods, enhance human services, expand housing opportunities and improve the quality of life for low and moderate income persons.

Key Functions:

Administer HUD CDBG and HOME Funding providing housing, public facilities and social services to low and moderate income individuals and families
Manage the Empowerment Zone Business Development
Support neighborhood associations and the development of community leaders
Administer the Retired and Senior Volunteer Program and the Foster Grandparent Program



FY2016 Key Results

- Completed St. Anne's Place turning a blighted structure into affordable housing for seniors
- Eight (8) new neighborhood associations were formed in different parts of town
- The Empowerment Zone provided three (3) loans investing over $748,200 in local businesses

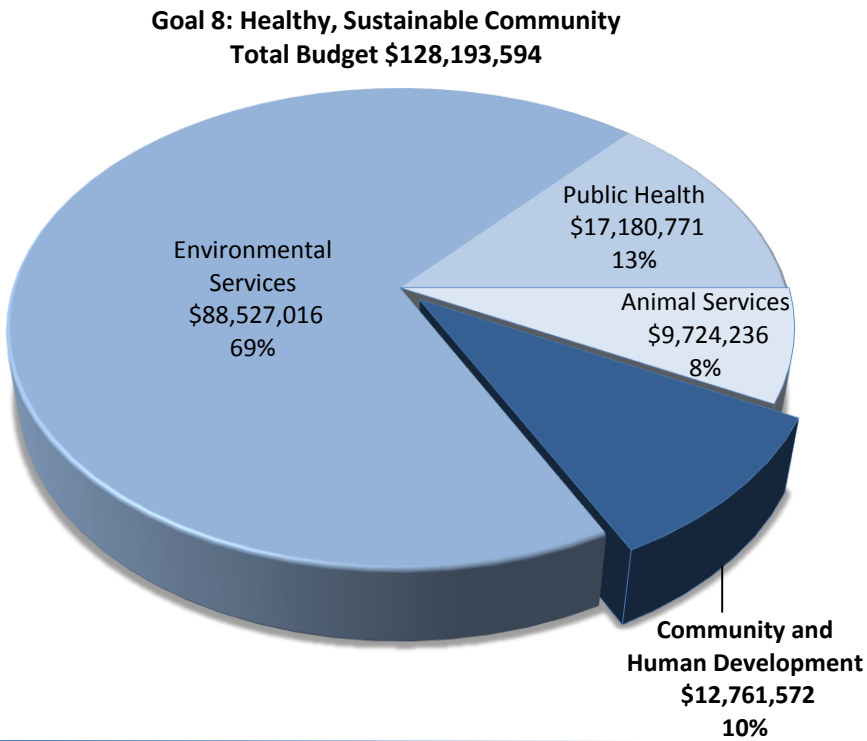
FY2017 Budget

FY2017 Total Budget
$12,761,572

FY2017 General Fund
$593,777

FY2017 Non-General Fund
$12,167,795

Total FTE's
38.80



FY2017 Key Deliverables

- Complete 3 Parks and Recreation facilities physical improvements
- Artspace Lofts ribbon-cutting providing 50 affordable rental units for low and moderate income families

Community and Human Development

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	1,881,056	739,667	1,645,762	1,688,362
Employee Benefits	544,701	73,389	529,340	534,788
Contractual Services	-	36,785	67,471	3,200
Professional Services	27,871	42,397	96,006	171,091
Outside Contracts	55,026	44,705	73,000	49,218
Interfund Services	17,398	19,525	37,869	33,190
Building Leases	3,811	3,517	11,120	12,396
Materials & Supplies	34,515	50,860	67,315	43,084
Minor Equipment & Furniture	-	8,308	11,998	2,000
Communications	2,802	336	6,843	2,928
Travel	12,587	16,312	31,457	23,580
Other Operating Expenditures	512,106	531,957	726,979	681,159
Community Service Projects	7,222,260	10,767,020	6,932,109	6,054,657
Grant Match	271,926	399,704	134,684	-
Operating Transfers Out	-	(9)	-	-
Capital Expenditures	4,428,553	3,222,438	3,671,268	3,461,919
Total Expenditures	***15,014,613***	***15,956,911***	***14,043,221***	***12,761,572***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	509,991	500,798	472,545	593,777
Community Development Block Grants	14,105,660	14,880,368	13,570,676	12,167,795
Nonmajor Governmental Funds	398,961	575,745	-	-
Total Funds	***15,014,613***	***15,956,911***	***14,043,221***	***12,761,572***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	5.59	4.70	4.70	6.55
Non-General Fund	34.41	33.30	32.30	32.25
Total Authorized	***40.00***	***38.00***	***37.00***	***38.80***

Community and Human Development

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
CD Neighborhood Services	485,397	456,262	414,926	280,740
CD Planning Admin	-	-	-	129,621
CD Social Services Grant	-	-	-	134,684
Relocation Services Gen Fund	24,594	44,536	57,619	48,731
Sub Total	**509,991**	**500,798**	**472,545**	**593,777**
Community Development Block Grants				
CD Aging Services	6	-	-	-
CD Neighborhood Services	993	-	-	-
CD Social Services Grant	752,813	759,745	763,505	628,187
CD UDAG Funded Projects	4,709	-	-	-
CDBG Capital Projects Renovation	4,530,494	3,440,847	3,796,268	3,700,980
CDBG Emergency Shelter Grants	583,902	555,938	589,732	565,798
CDBG Home Entitlement Grants	2,258,708	4,581,672	2,005,492	2,012,719
CDBG Revolving Loan Fund	2,904,006	2,637,906	3,535,227	2,500,000
CDBG Social Service Projects	948,255	905,531	875,996	853,811
CDBG Special Purpose Grants	676,946	439,719	373,395	381,786
Empowerment Zone Enterprise Comm	284,647	466,988	380,161	379,351
HUD CD Administration	1,161,730	1,086,639	1,250,900	1,145,163
RSVP Advisory Council Foundation	(1,548)	5,383	-	-
Sub Total	**14,105,660**	**14,880,368**	**13,570,676**	**12,167,795**
Nonmajor Governmental Funds				
CD Neighborhood Services	43,057	72,060	-	-
CDBG Special Purpose Grants	355,904	503,685	-	-
Sub Total	**398,961**	**575,745**	**-**	**-**
All Funds Total	**15,014,613**	**15,956,911**	**14,043,221**	**12,761,572**

Strategic Actions

Goal 8: Nurture and Promote a Healthy, Sustainable Community

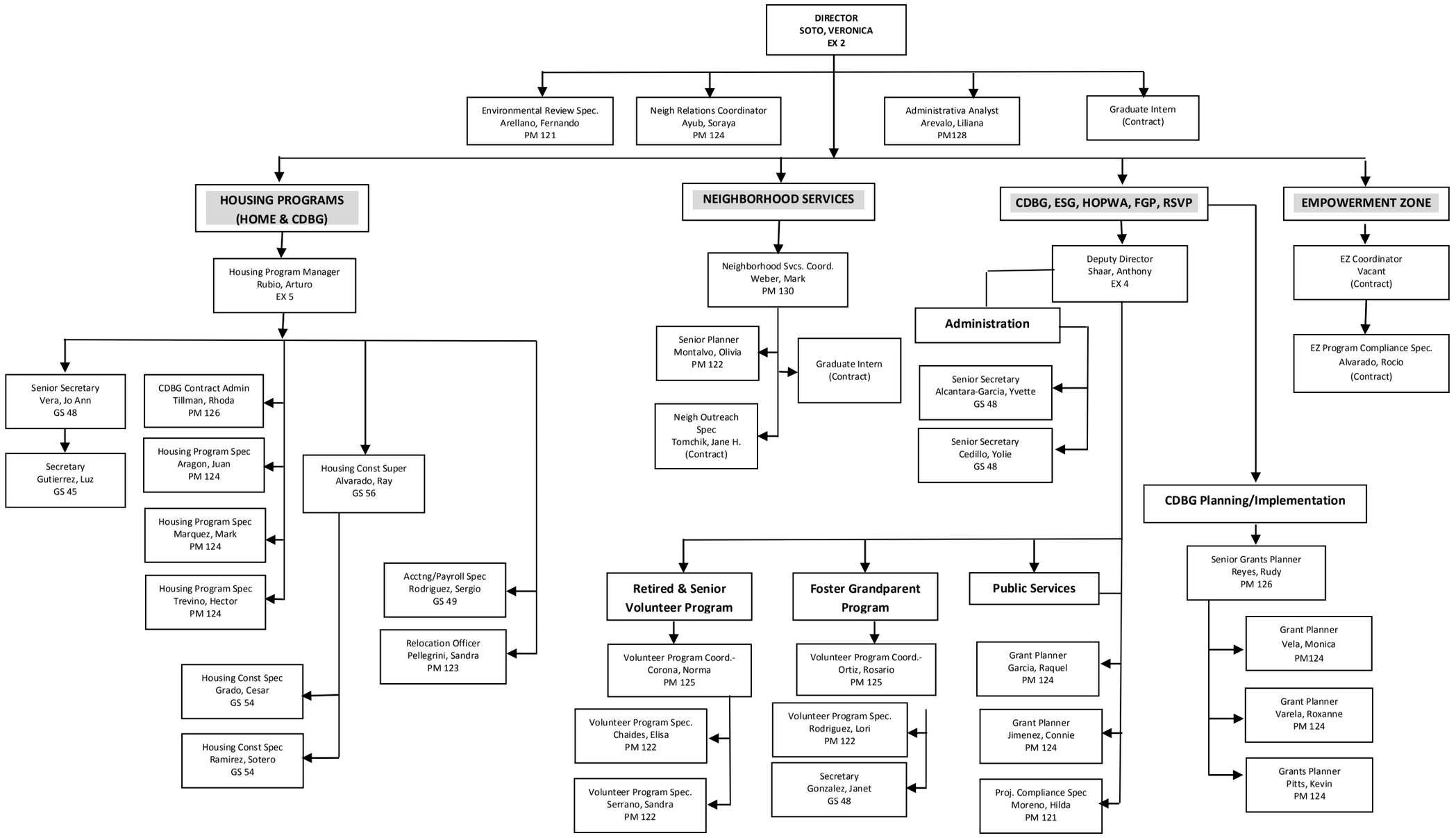
Strategy 8.1 Stabilize neighborhoods through community, housing and ADA improvements

- **Action 8.2.1** Expand housing opportunities for low and moderate income persons
- **Action 8.2.2** Improve living conditions for low and moderate income persons residing in the City of El Paso
- **Action 8.2.3** Develop programs to address the physical well-being of neighborhoods
- **Action 8.2.4** Increase ADA compliance and accessibility considerations throughout the community

FY2017 Key Performance Indicators

- Provide 250 housing opportunities
- Target of 139 households that receive homeless prevention assistance

DEPARTMENT OF COMMUNITY AND HUMAN DEVELOPMENT – FY 2017 Organizational Chart



Community and Human Development
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Empowerment Zone Coordinator	1.00	1.00	1.00
(Con) Empowerment Zone Prj Comp Sp	1.00	1.00	1.00
(Con) Graduate Intern	0.00	0.00	0.30
(Con) Neighborhood Outreach Specialist	1.00	1.00	1.00
(Con) Undergraduate Intern	0.00	0.00	0.50
Accounting/Payroll Specialist	1.00	1.00	1.00
Administrative Analyst	1.00	1.00	1.00
CDBG Analyst	1.00	0.00	0.00
CDBG Contract Administrator	1.00	1.00	1.00
Comm & Human Dev Deputy Director	1.00	1.00	1.00
Comm & Human Dev Director	1.00	1.00	1.00
Environmental Review Specialist Grant	1.00	1.00	1.00
Planner	5.00	5.00	5.00
Housing Construction Specialist	2.00	2.00	2.00
Housing Construction Supervisor	1.00	1.00	1.00
Housing Program Manager	1.00	1.00	1.00
Housing Program Relocation Officer	1.00	1.00	1.00
Housing Program Specialist	3.00	3.00	3.00
Neighborhood Relations Coordinator	1.00	1.00	1.00
Neighborhood Service Coordinator	1.00	1.00	1.00
Project Compliance Specialist	1.00	1.00	2.00
Secretary	2.00	2.00	2.00
Senior Citizen Program Coordinator	2.00	0.00	0.00
Senior Grant Planner	1.00	1.00	1.00
Senior Planner	1.00	1.00	1.00
Senior Secretary	3.00	3.00	3.00
Volunteer Program Coordinator	0.00	2.00	2.00
Volunteer Program Specialist	3.00	3.00	3.00
Grand Total	**38.00**	**37.00**	**38.80**

Environmental Services

Mission

Provide waste management and environmental protection for a better quality of life in El Paso.

Key Functions:

Collect and dispose/reuse of residential solid waste and recycle material
Enforce City Municipal Codes
Provide Environmental Engineering and compliance assistance to all City facilities



FY2016 Key Results

- Earned 3rd place award from Keep Texas Beautiful for Glass Recycling Pilot Program
- Completed El Paso Resilience Assessment which will help El Paso brace for the next emergency and leverage City challenges as opportunities

FY2017 Budget

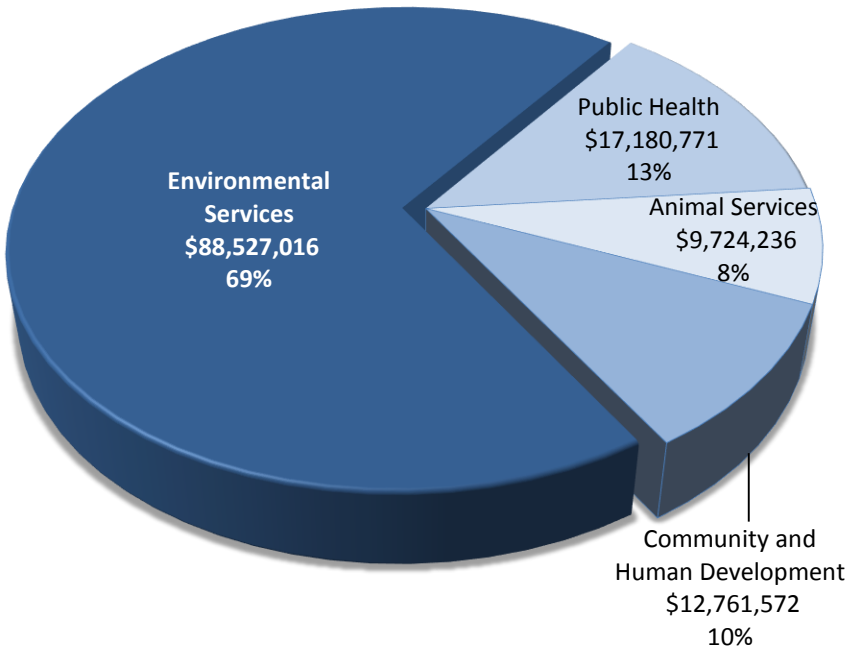
FY2017 Total Budget
$88,527,016

FY2017 General Fund
$0

FY2017 Non-General Fund
$88,527,016

Total FTE's
381.60

Goal 8: Healthy, Sustainable Community
Total Budget $128,193,594



FY2017 Key Deliverables

- Open Confederate Citizen Collection Services (CCS) to service far east El Paso residents
- Construct three additional landfill cells to provide additional disposal capacity

Environmental Services

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	15,377,381	14,863,286	15,422,546	12,809,386
Employee Benefits	5,731,064	4,973,672	6,294,226	5,482,130
Contractual Services	-	17,158	10,000	10,000
Professional Services	146,862	11,840	148,433	57,689
Outside Contracts	3,295,389	2,421,973	3,217,435	8,155,339
Interfund Services	6,092,021	6,001,328	6,097,469	1,019,653
Building Leases	49,609	44,515	57,114	60,200
Fuel & Lubricants	3,154,229	2,679,579	4,157,433	3,087,028
Materials & Supplies	1,247,215	1,631,452	1,854,291	1,559,882
Maintenance & Repairs	21,277	16,814	96,195	44,500
Minor Equipment & Furniture	1,301,334	86,643	349,369	95,500
Communications	214,705	182,628	318,417	276,400
Utilities	158,428	153,842	212,585	117,000
Travel	57,492	50,837	88,445	107,407
Other Operating Expenditures	14,462,739	11,754,255	6,884,596	6,295,181
Community Service Projects	5,460	12,060	15,100	14,100
Other Non-Operating Expenditures	1,501,937	1,932,025	3,152,753	3,380,404
Operating Transfers Out	17,329,967	20,058,261	18,602,650	28,131,030
Capital Expenditures	9,098,340	10,919,063	11,527,981	17,824,187
Total Expenditures	***79,245,449***	***77,811,230***	***78,507,038***	***88,527,016***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Nonmajor Governmental Funds	8,311,487	6,039,119	5,550,221	6,480,075
Proprietary Funds	70,933,962	71,772,112	72,956,817	82,046,941
Total Funds	***79,245,449***	***77,811,230***	***78,507,038***	***88,527,016***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Non-General Fund	447.60	453.50	458.50	381.60
Total Authorized	***447.60***	***453.50***	***458.50***	***381.60***

Environmental Services

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Nonmajor Governmental Funds				
Environmental Fee	8,311,487	6,033,927	5,369,221	6,299,075
SWM Eng.	-	5,192	181,000	181,000
Sub Total	**8,311,487**	**6,039,119**	**5,550,221**	**6,480,075**
Proprietary Funds				
Animal Shelter Grants	-	170,044	-	-
Animal Shelter Operations	2,836,721	3,756,836	4,543,002	-
Code Compliance Animals	(96,203)	-	-	-
Collections	19,153,467	25,469,017	21,352,657	20,207,775
Container Collections	(15,791)	-	-	-
Environmental Code Compliance	9,113,488	8,429,209	9,471,377	5,809,139
Environmental Services Administration	19,970,474	22,583,869	23,402,459	32,635,436
Environmental Services Landfill	15,420,369	5,730,631	7,887,772	16,376,815
ESD Landfill McCombs	418,552	492,286	530,533	459,355
ESD Non-Departmental	(7,453)	-	-	-
Recycling CCS HHW	4,219,202	4,922,078	5,182,676	5,977,823
Special Collections	(59,112)	-	-	-
Sustainability	(6,115)	-	-	-
SWM Eng.	(13,639)	218,143	586,341	580,598
Sub Total	**70,933,962**	**71,772,112**	**72,956,817**	**82,046,941**
All Funds Total	**79,245,449**	**77,811,230**	**78,507,038**	**88,527,016**

Strategic Actions

Goal 8: Nurture and Promote a Healthy, Sustainable Community

Strategy 8.5 Improve air quality throughout El Paso
- **Action 8.5.1** Reduce ozone-damaging emissions

Strategy 8.6 Provide long-term, cost effective, sustainable regional solid waste solutions
- **Action 8.6.1** Expand Landfill use
- **Action 8.6.2** Provide efficient solid waste collection services
- **Action 8.6.3** Increase citywide waste diversion rate

Strategy 8.7 Ensure community compliance with environmental regulatory requirements
- **Action 8.7.1** Ensure city compliance of federal and state environmental rules and regulations

Strategy 8.9 Enhance vector control and environmental education to provide a safe and healthy environment
- **Action 8.9.1** Treat all areas of confirmed mosquito infestation
- **Action 8.9.2** Increase number of outreach events where environmental education is provided to the community

FY2017 Key Performance Indicators

- Target 25 Years of available landfill capacity
- Service 99.94% of residential customers on first attempt
- Diversion rate of 23%
- Reach 25,000 people through community outreach events

ENVIRONMENTAL SERVICES DEPARTMENT ORGANIZATION CHART
Structure 11-2016

ENVIRONMENTAL SERVICES
DIRECTOR EX 2
Ellen Smyth

Office of the Director
Deputy Director EX 3
John Garza
HR-PIO-IT

ADMINISTRATION
Administrative Svcs Mgr EX 5
Forrest Clancy

ADMINISTRATIVE
Business & Finance Mgr PM 132
Mary Medina
- Business & Finance

TRAINING & PUBLIC PROGRAMS
Training & Public Programs Mgr PM 132
Cynthia Gonzalez
- Training & Skill Development
- Community Outreach

FLEET
Terrence Newman
Fleet Maintenance Mgr Unclassified PM 132
Fleet

CODE COMPLIANCE
Code Compliance Administrator EX 5
Richard Adams

HEALTH & SAFETY
Code Compliance Manager PM 130
VACANT
Vector Control
Air Quality
Pools, Tattoos, Laundromats

NUISANCE
Code Compliance Manager PM 130
VACANT
Nuisance

OPERATIONS
Engineering Division Manager EX 4
Miguel Parra

CLEAN EL PASO
Solid Waste Ops Mgr PM 132
Jesus Yamaguchi
- Citizen Collection Stations
- Beautification
- Containers Mgmt

LANDFILL
Solid Waste Ops Mgr PM 132
Cristian Benitez
- Landfill Operations

COLLECTIONS
Solid Waste Ops Mgr PM 132
Pat Ross
- Automated Garbage Collections
- Manual Collections
- Automated Recycling

ENVIRONMENTAL COMPLIANCE
Environmental Engineer PM 132
VACANT
- Env Technical Support

RECYCLING
Recycling Ops Mgr Unclassified PM 132
Raeann Ortega
Recycling Task Force

ESD
ENVIRONMENTAL SERVICES DEPARTMENT

Environmental Services
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Act) Heavy Equipment Operator	0.00	1.00	0.00
(Act) Lead SW Truck Driver	0.00	1.00	0.00
(Act) SW Division Supervisor	0.00	1.00	0.00
(Con) Business Systems Analyst	1.00	1.00	1.00
(Con) Fleet Maintenance Manager	0.00	0.00	1.00
(Con) Grant Writer	1.00	1.00	0.00
(Con) Lead Public Affairs Coordinator	0.00	1.00	1.00
(Con) Multimedia Design Specialist	1.00	1.00	1.00
(Con) Partnership Program Coordinator	1.00	1.00	0.00
(Con) Recycling Manager	0.00	1.00	1.00
(UF) Accounting/Payroll Specialist	1.00	0.00	0.00
(UF) Building Combination Inspections Supervisor	1.00	1.00	1.00
(UF) Code Compliance Inspector	10.00	10.00	0.00
(UF) Code Compliance Officer	9.00	6.00	11.00
(UF) General Services Lead Worker	1.00	1.00	1.00
(UF) Heavy Equipment Operator	0.00	0.00	1.00
(UF) Solid Waste Truck Driver	3.90	1.40	2.40
Accountant	2.00	2.00	3.00
Accounting/Payroll Clerk	3.00	3.00	2.00
Accounting/Payroll Specialist	3.00	4.00	4.00
Administrative Services Manager	1.00	1.00	1.00
Administrative Analyst	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	1.00
Animal Services Manager	0.00	1.00	0.00
Animal Services Attendant	21.50	24.50	0.00
Animal Services Officer	29.50	30.50	0.00
Animal Services Operations Supervisor	2.00	2.00	0.00
Animal Services Shift Supervisor	6.00	8.00	0.00
Animal Training and Enrichment	0.00	1.00	0.00
Associate Code Compliance Officer	5.50	4.50	6.00
Associate Veterinarian	1.00	1.00	0.00
Business & Financial Manager	1.00	1.00	0.00
Cashier	4.00	4.00	4.00
Chief Building Inspector	1.00	0.00	0.00
Clean El Paso Manager	0.00	0.00	1.00
Code Compliance Division Manager	0.00	0.00	1.00
Code Compliance Inspector	24.00	20.00	0.00
Code Compliance Manager	1.00	1.00	2.00
Code Compliance Officer	12.00	13.00	38.00
Code Compliance Supervisor	5.00	6.00	6.00
Code Field Operations Supervisor	0.00	1.00	2.00
Communication Dispatcher	0.00	4.50	1.00
Customer Relations & Billing Supervisor	1.00	1.00	0.00
Customer Relations Clerk	13.00	12.00	3.00
Customer Relations Representative	3.00	4.00	3.00
Departmental Data Management Supervisor	2.00	1.00	1.00
Departmental Human Resources Manager	1.00	1.00	1.00

Environmental Services
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Dispatcher	4.50	0.00	0.00
Electronics Lead Technican	1.00	1.00	1.00
Engineering Associate	2.00	2.00	2.00
Engineering Division Manager	0.00	1.00	1.00
Engineering Senior Technician	1.00	1.00	1.00
Engineering Technician	3.00	3.00	1.00
Environmental Compliance Manager	0.00	0.00	1.00
Environmental Engineer	0.00	1.00	0.00
Environmental Engineering Associate	1.00	2.00	2.00
Environmental Scientist	1.00	0.00	0.00
Environmental Senior Field Technician	1.00	1.00	1.00
Environmental Senior Scientist	1.00	1.00	1.00
Environmental Services Assistant	1.00	1.00	1.00
Environmental Services Director	1.00	1.00	1.00
Environmental Services Assistant Director	1.00	1.00	1.00
Equipment Operator	17.00	17.00	19.00
Finance Manager	0.00	0.00	1.00
Fleet Services Coordinator	1.00	1.00	1.00
General Service Worker	48.00	47.00	61.00
General Services Lead Worker	8.00	8.00	9.00
Groundskeeping Equipment Technician	1.00	1.00	1.00
Heavy Equipment Operator	13.00	13.00	12.00
Human Resources Analyst	2.00	2.00	2.00
Human Resources Specialist	0.00	0.00	1.00
Landfill Manager	0.00	0.00	1.00
Lead Solid Waste Truck Driver	9.00	9.00	9.00
Office Assistant	1.10	2.10	1.00
Office Manager	1.00	1.00	0.00
Operations Assistant	2.00	1.00	2.00
Public Affairs Coordinator	1.00	0.00	0.00
Research & Management Assistant	1.00	0.00	0.00
Research Assistant	2.00	1.00	1.00
Safety Technician	1.00	1.00	1.00
Secretary	1.00	1.00	1.00
Senior Accountant	2.00	2.00	2.00
Senior Animal Services Attendant	1.00	1.00	0.00
Senior Animal Services Officer	4.00	4.00	0.00
Senior Code Compliance Inspector	1.00	1.00	1.00
Senior Code Compliance Officer	0.00	0.00	5.00
Senior Office Assistant	9.00	9.00	7.00
Senior Secretary	1.00	1.00	0.00
Solid Waste Division Supervisor	11.00	11.00	11.00
Solid Waste Landfill Supervisor	3.00	3.00	3.00
Solid Waste Manager	0.00	0.00	1.00
Solid Waste Operations Coordinator	3.00	3.00	3.00
Solid Waste Operations Manager	3.00	3.00	0.00
Solid Waste Truck Driver	82.50	84.00	90.00

Environmental Services
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Training & Public Programs Manager	1.00	1.00	0.00
Training Manager	0.00	0.00	1.00
Training Specialist	2.00	3.00	3.00
Truck Driver	13.20	13.20	11.00
V.O.E. Clerk	1.80	1.80	1.20
Veterinarian	2.00	2.00	0.00
Veterinary Technician	7.00	7.00	0.00
Volunteer Program Coordinator	2.00	2.00	1.00
Volunteer Program Specialist	0.00	1.00	0.00
Welder	1.00	1.00	2.00
Grand Total	**453.50**	**458.50**	**381.60**

Public Health

Mission

Provide research and evaluation, prevention, intervention, and mobilization services to the people of El Paso so they can feel and be healthy, productive, safe, and secure.

Key Functions:

Educate and empower people about Health issues
Prevent epidemics and spread of disease
Promote and encourage healthy behaviors



FY2016 Key Results

- Received Project Health Ready (PPHR) recognition from National Association

FY2017 Budget

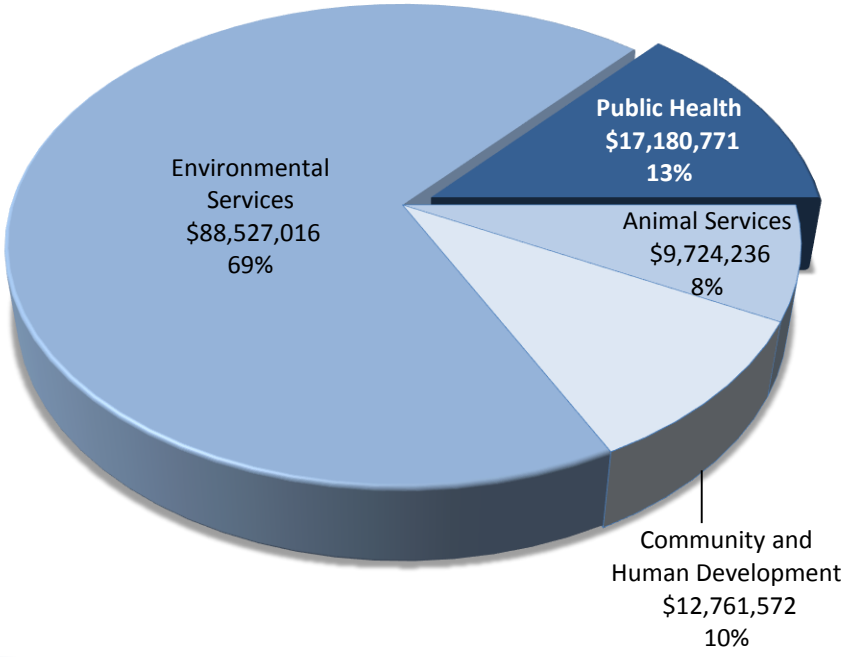
FY2017 Total Budget
$17,180,771

FY2017 General Fund
$6,216,945

FY2017 Non-General Fund
$10,963,826

Total FTE's
279.00

Goal 8: Healthy, Sustainable Community
Total Budget $128,193,594



FY2017 Key Deliverables

- Complete the Resilience Strategy for El Paso
- Continue training and development to help support consistent application of code enforcement regulations to enhance customer compliance

Public Health

Department Summary

Expenditures by Group	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
Salaries & Wages	9,866,124	9,989,870	10,011,546	9,040,560
Employee Benefits	3,123,365	3,271,838	3,463,465	3,357,052
Professional Services	38,577	88,384	58,300	59,000
Outside Contracts	761,579	873,401	893,947	869,326
Interfund Services	123,140	153,731	106,551	207,188
Building Leases	511,336	471,703	602,309	581,953
Fuel & Lubricants	49,109	42,528	50,500	50,500
Materials & Supplies	924,019	987,960	1,011,352	699,964
Maintenance & Repairs	518	30,783	1,500	11,540
Minor Equipment & Furniture	93,357	149,658	21,439	66,600
Communications	335,985	251,233	325,889	233,409
Utilities	352,279	339,557	395,800	368,340
Travel	105,726	108,819	143,142	141,194
Other Operating Expenditures	1,685,628	2,070,358	1,200,356	1,487,497
Other Non-Operating Expenditures	5,391	4,409	3,750	3,970
Grant Match	474,520	-	474,520	(3,323)
Operating Transfers Out	115,355	-	-	-
Capital Expenditures	488,506	71,114	-	6,000
Total Expenditures	***19,054,515***	***18,905,346***	***18,764,366***	***17,180,771***

Source of Funds	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government	5,731,625	5,859,628	6,169,603	6,216,945
Nonmajor Governmental Funds	13,322,890	13,045,719	12,594,763	10,963,826
Total Funds	***19,054,515***	***18,905,346***	***18,764,366***	***17,180,771***

Positions	FY2014 Adopted	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
General Fund	72.11	73.77	69.42	68.03
Non-General Fund	209.89	218.58	211.78	210.97
Total Authorized	***282.00***	***292.35***	***281.20***	***279.00***

Public Health

Division Summary

	FY2014 Actual	FY2015 Actual	FY2016 Adopted	FY2017 Adopted
General Government				
Adult Immunization Services	119,361	104,439	131,771	130,493
Dental	568,673	519,882	537,066	588,661
Environment - OSSF	825,832	844,494	1,079,818	1,427,045
Environment Food	491,244	383,382	274,190	-
Epidemiology	206,835	231,392	217,718	301,224
Health Administration	1,105,025	1,104,969	1,119,094	1,137,340
Health Education Program	193,265	167,045	179,594	237,291
Health Support Services	1,271,385	1,267,764	1,495,669	1,438,913
Laboratory	732,131	755,307	788,206	680,361
STD Clinics	217,873	203,808	346,477	275,616
TB_TB Outreach	-	277,146	-	-
Sub Total	**5,731,625**	**5,859,628**	**6,169,603**	**6,216,945**
Nonmajor Governmental Funds				
Dental	480,849	245,441	-	-
Epidemiology	18,834	67,222	69,839	70,022
Health Administration	385,403	879,636	245,580	-
Miscellaneous Grants	371,299	456,478	415,165	276,212
Miscellaneous Health Grants	614,029	634,951	586,148	-
Private Local Health Grants	688,068	463,169	27,932	328,454
STD Clinics	-	-	13,864	-
TDH Case Management Grant	179,935	153,942	171,055	-
TDH Clinical Services Grant	209,893	236,105	300,000	250,000
TDH Immunization Grant	1,675,271	1,209,014	1,404,338	1,112,488
TDH Laboratory Grant	308,554	277,229	242,423	-
TDH STD AIDS HIV Clinic Grant	739,283	743,574	698,863	1,122,778
TDH WIC Services	6,687,785	6,778,395	7,484,034	6,995,531
Tuberculosis Grant	963,689	900,562	935,522	808,341
Sub Total	**13,322,890**	**13,045,719**	**12,594,763**	**10,963,826**
All Funds Total	**19,054,515**	**18,905,346**	**18,764,366**	**17,180,771**

Strategic Actions

Goal 8: Nurture and Promote a Healthy, Sustainable Community

Strategy 8.3 Enhance animal services to ensure El Paso's pets are provided a safe and healthy environment

- **Action 8.3.1** Expand community outreach through education and programming

Strategy 8.5 Improve air quality throughout El Paso

- **Action 8.5.1** Reduce ozone-damaging emissions

Strategy 8.6 Provide long-term, cost effective, sustainable regional solid waste solutions

- **Action 8.6.1** Expand Landfill use
- **Action 8.6.2** Provide efficient solid waste collection services
- **Action 8.6.3** Increase citywide waste diversion rate

Strategy 8.7 Ensure community compliance with environmental regulatory requirements

- **Action 8.7.1** Ensure city compliance of federal and state environmental rules and regulations

Strategy 8.9 Enhance vector control and environmental education to provide a safe and healthy environment

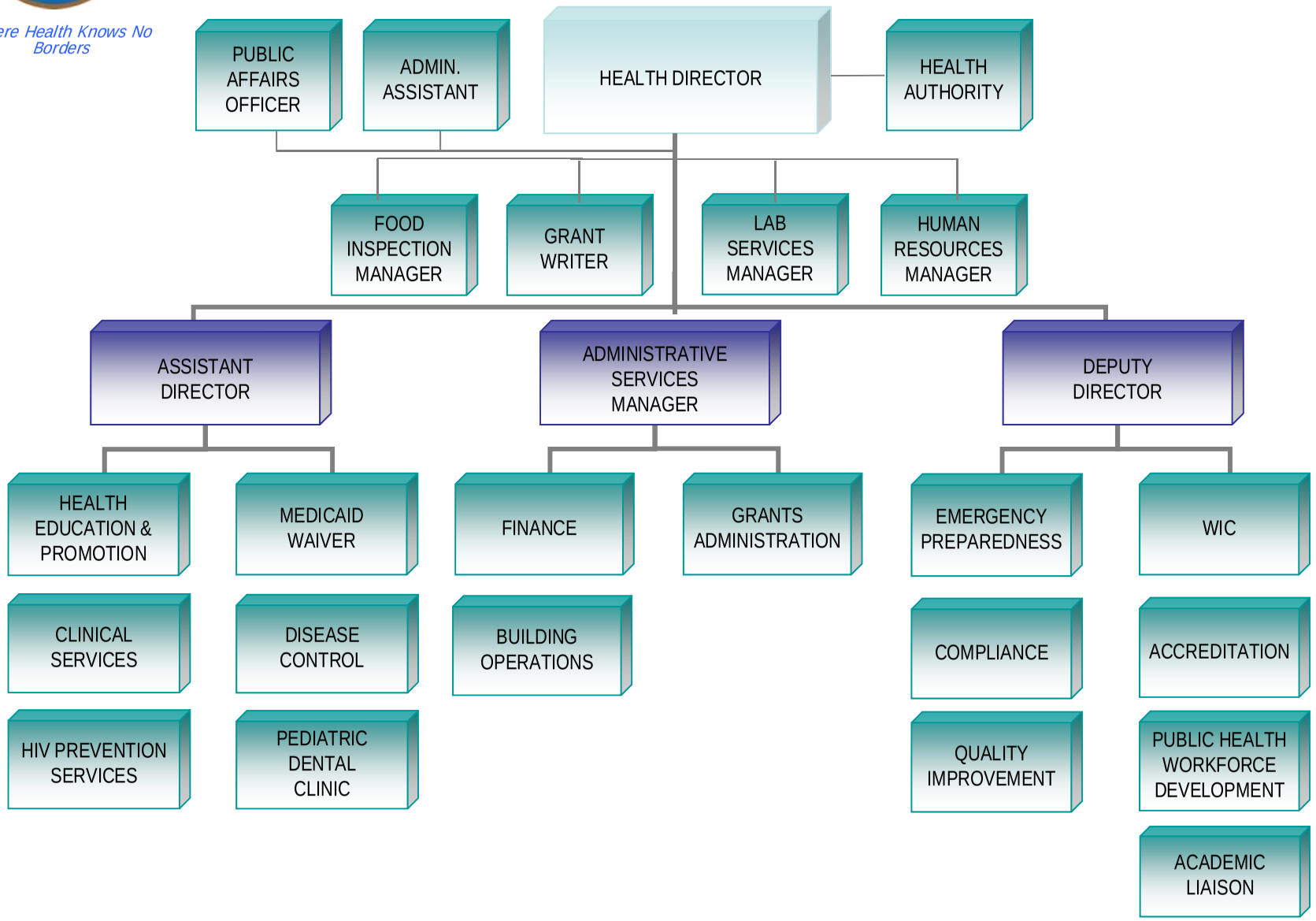
- **Action 8.9.1** Treat all areas of confirmed mosquito infestation
- **Action 8.9.2** Increase number of outreach events where environmental education is provided to the community

FY2017 Key Performance Indicators

- Zero ozone non-attainment occurrences exceeding standards
- Zero days without environmental violations
- Reach 80,000 community members through outreach activities (resilience + sustainability)

Department of Public Health

Where Health Knows No Borders



Public Health
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) 211 Call Center & Res Coord	0.00	1.00	1.00
(Con) 211 Info & Referral Specialist	2.50	2.70	4.00
(Con) 211 Spec Info & Referral	3.00	3.00	0.00
(Con) Administrative Support Associate	0.00	1.00	3.00
(Con) Breastfeeding Counselor	5.00	5.00	8.00
(Con) Certified Nursing Assistant	0.00	2.00	1.00
(Con) Chief Nursing Officer	1.00	0.00	0.00
(Con) Clerical Assistant	3.75	3.00	3.00
(Con) Clinical Service Manager	0.00	1.00	1.00
(Con) Compl & Quality Imp Assistant	0.00	0.00	1.00
(Con) Database Administrator	1.00	1.00	1.00
(Con) Dent Hygien Cl/Mble Unit	0.00	0.00	1.00
(Con) Dental Assistant	1.00	0.00	0.00
(Con) Dental Assistant Clinic/Mobile	0.00	1.00	2.00
(Con) Dental Hygienist Clinic/Mobile	1.00	1.00	0.00
(Con) Disease Intervention Specialist	0.00	2.00	6.00
(Con) Disease Surveillance Specialist	3.00	2.00	0.00
(Con) Field Epidemiologist	0.00	0.00	1.00
(Con) Foodborne Illness Epidem	0.00	1.00	1.00
(Con) Grants Writer	0.00	0.00	1.00
(Con) H1N1 Senior Public Affairs	1.00	1.00	0.00
(Con) Health Educ & Prev Spec	3.60	4.00	5.00
(Con) Health Preparedness Educator	3.00	2.00	1.00
(Con) Health Project Coordinator	2.00	2.00	2.00
(Con) Health Research Assistant	0.00	1.00	1.00
(Con) Health Senior Public Affairs Officer	0.00	0.00	1.00
(Con) Health Service Education Supervisor	1.00	0.00	0.00
(Con) HIV Caseworker	1.00	1.00	1.00
(Con) HIV Education Outreach Specialist	2.00	2.00	1.00
(Con) HIV Education Prev Spec	2.00	2.00	4.00
(Con) HIV/Disease Intrv Program Manager	0.00	1.00	1.00
(Con) HIV/Disease Intrv Supervisor	0.00	1.00	2.00
(Con) Lead Epidemiologist	1.00	1.00	1.00
(Con) Lead Medical Lab Scientist	0.00	0.00	1.00
(Con) Medical Billing Supv	1.00	1.00	1.00
(Con) Medical Lab Scientist	0.00	0.00	1.50
(Con) Nutrition Educator	1.00	1.00	1.00
(Con) Patient Care Technician	0.00	0.00	5.00
(Con) Pharmacist	0.50	0.50	0.50
(Con) Physician	0.25	0.25	0.25
(Con) Project Accountant	1.00	1.00	1.00
(Con) Public Health Comm Spec	0.00	1.00	1.00
(Con) Public Health Co-Op Student	0.00	1.00	0.50
(Con) Public Health Dentist	1.00	1.00	2.00
(Con) Public Health Lab Manager	0.00	0.00	1.00
(Con) Public Health Outreach Specialist	1.00	1.00	2.00
(Con) Public Health Prep Liaison	1.00	1.00	1.00

Public Health
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
(Con) Public Health Preparedness Planner	1.00	1.00	1.00
(Con) Registered Nurse	0.00	6.00	11.00
(Con) Senior Public Health Dentist	1.75	1.75	1.75
(Con) Statistician	1.00	1.00	0.00
(UF) Sanitarian	0.00	0.00	1.00
Accountant	2.00	2.00	1.00
Accounting/Payroll Clerk	2.00	2.00	2.00
Accounting/Payroll Specialist	3.00	3.00	2.00
Administrative Analyst	1.00	1.00	0.00
Administrative Assistant	2.00	2.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Breastfeeding Coordinator	1.00	1.00	1.00
Breastfeeding Counselor	0.00	1.00	0.00
Clinical Assistant	58.00	49.00	46.00
Code Compliance Manager	1.00	0.00	0.00
Comm Serv Aide Breastfeeding Counselor	6.00	6.00	3.00
Customer Relations Clerk	12.00	12.00	14.00
Customer Relations Representative	2.00	0.00	0.00
Dental Assistant	5.00	4.00	4.00
Dental Hygienist	2.00	2.00	2.00
Deputy Director of Public Health	1.00	1.00	1.00
Epidemiologist	3.00	2.00	3.00
Food Safety Associate Inspector	10.00	2.00	0.00
Food Safety Inspector	7.00	12.00	8.00
Food Safety Inspector Supervisor	3.00	3.00	3.00
Health Assistant Director	1.00	1.00	1.00
Health Director	1.00	1.00	1.00
Health Educator	0.00	0.00	1.00
Health Training & Promotions Manager	1.00	1.00	1.00
Human Resources Manager	1.00	1.00	1.00
Human Resources Specialist	0.00	0.00	1.00
Information and Referral 211 Specialist	2.00	1.00	1.00
Lead Human Resources Specialist	1.00	1.00	1.00
Licensed Vocational Nurse	6.00	4.00	1.00
Materials Supervisor	1.00	1.00	1.00
Medical Assistant	11.00	12.00	10.00
Microbiologist	4.00	4.00	2.50
Microbiology Supervisor	2.00	2.00	1.00
Nurse Supervisor	2.00	3.00	3.00
Nutrition Services Manager	1.00	1.00	1.00
Nutritionist	11.00	11.00	11.00
Office Manager	1.00	1.00	1.00
Office Supervisor	4.00	3.00	1.00
Public Health Aide	2.00	2.00	1.00
Public Health Community Liaison	0.00	0.00	1.00
Public Health Nurse	7.00	2.00	1.00
Public Health Specialist	21.00	19.00	17.00

Public Health
Position Summary - Authorized Staffing Table

Position Description	FY2015 Adopted	FY2016 Adopted	FY2017 Adopted
Public Health Supervisor	2.00	1.00	1.00
Public Health Technician	8.00	8.00	10.00
Research Assistant	1.00	0.00	0.00
Sanitarian (PM)	0.00	1.00	0.00
Sanitarian Specialist	0.00	2.00	6.00
Sanitary Services Manager	0.00	1.00	1.00
Secretary	2.00	2.00	1.00
Senior Accountant	0.00	1.00	0.00
Senior Microbiologist	4.00	4.00	3.00
Senior Nutritionist	1.00	2.00	2.00
Senior Office Assistant	12.00	7.00	4.00
Senior Public Health Specialist	1.00	1.00	1.00
Senior Secretary	1.00	1.00	1.00
Stores Clerk	1.00	1.00	1.00
Training Specialist	3.00	3.00	2.00
WIC Patient Services Coordinator	1.00	1.00	1.00
WIC Services Manager	5.00	5.00	4.00
Grand Total	**292.35**	**281.20**	**279.00**



LONG RANGE PLANNING

Long Range Planning

On November 20, 2014 City Council held a special meeting to discuss and receive input on the **2015 Strategic Plan** and on December 16th the plan was approved and adopted. City Manager Tommy Gonzalez has been working with staff on integrating the strategic plan into every department and sharing the plan with community. The Strategic Plan provides clear direction to staff on what activities, initiatives and results need to be accomplished to deliver the necessary services to the community.

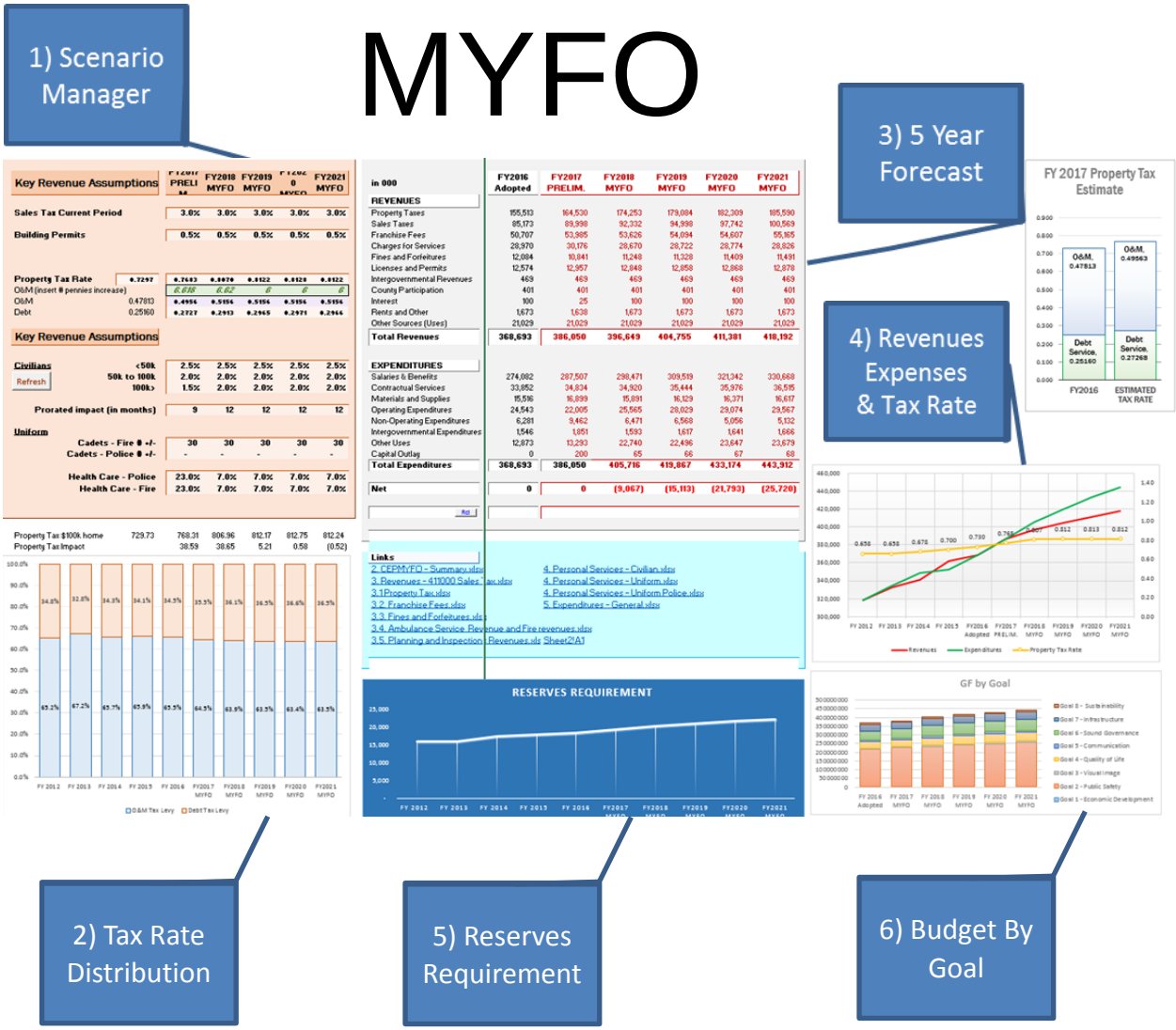
The **Mission, Vision, and Values** serve as the foundation of the strategic plan. The heart of the plan is broken down into three levels: goals, strategies, and tasks. A plan without strategies and tasks for implementation is not a plan and council and staff took the necessary steps to focus on those details. The eight goals identified by council contain multiple strategies wherein specific tasks are nested that provide actionable steps to be taken.

Updates on each goal and the strategies within it are provided to Council midyear. Each goal has one or two **Goal Team Leaders** that compile key performance indicators related to the strategies of each goal and present them to City Council. The budget is also linked to the strategic plan and is presented by goals instead of by departments. City Council and the public are still provided with line by line reports for each department's budget but presenting them as part of the strategic goals allows Council to more easily consider the impacts of budget proposals across various departments.

GFOA suggests that "A government should have a financial planning process that assesses the long-term financial implications of current and proposed policies, programs, and assumptions and that develops appropriate strategies to achieve its goals". OMB met this charge head on and created a **Multi-Year Financial Outlook** (MYFO) using Microsoft Excel. Over 100 interrelated workbooks feed the interactive Scenario Manager that allows for real-time, dynamic modeling and forecasting. OMB staff are able to adjust assumptions to see how adding additional Police Officers, changing the tax rate, or many other factors would impact future years' budgets. The data used in the model is extracted from the City's financial system as well as performance and trend information gathered from departments, utility companies, other governmental agencies, and other sources. An example of the dashboard is available on the next page.

The City's Performance Office will conduct a **Citizen Survey** during FY 2017 seeking to learn how constituents feel about city services and provide insight on how the city should progress. The last such survey was completed in the spring of 2014. The results will be presented to City Council as part of the budget process, giving Councilors feedback from a cross section of El Paso's population.

MYFO



1) **Scenario Manager** – Allows OMB staff to adjust assumptions on the fly and see immediate impact of potential decisions. Adjusting the property tax rate, adding additional police officers, and percentage rates for employee compensation increases are some of the options.

2) **Tax Rate Distribution** – Homeowners pay a larger share of property tax than business and the City has enacted policies to grow the business community so that the burden on homeowners decreases. This graph provides Council the detail so they can see the impact of their decisions over time.

3) **Five Year Forecast** – This section is built based on the assumptions in the Scenario Manager and illustrates to staff, leadership, and elected officials the impact decisions can have over multiple years.

4) **Revenues, Expenses, & Tax Rate** – Two axis graph showing historical trends and future impacts on the structural balance of the City's budget

5) **Reserves Requirement** – As the size of the City's budget grows, so too does the size of the cash reserve the City is required to maintain

6) **Budget by Goal** – Breakdown by Goal of the City's operating budget by year

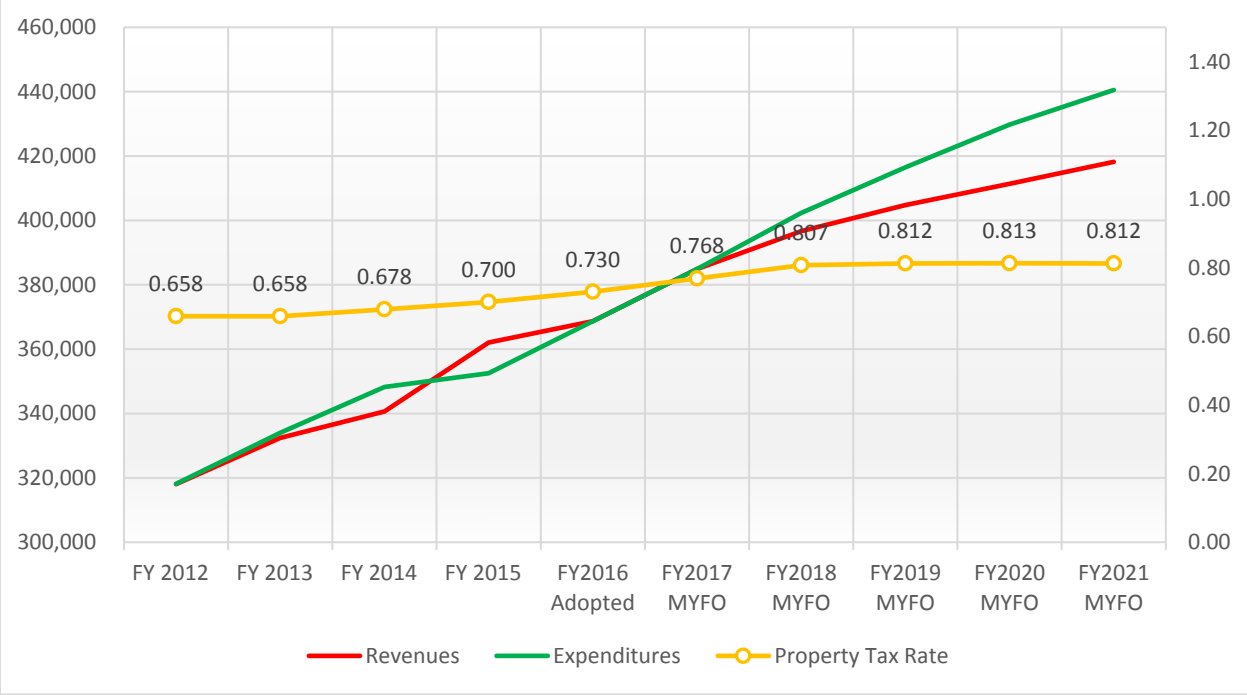
Multi Year Financial Outlook

in 000	FY 2015	FY2016 Adopted	FY2016 Projected	FY2017 MYFO	FY2018 MYFO	FY2019 MYFO	FY2020 MYFO	FY2021 MYFO
REVENUES								
Property Taxes	149,700	155,513	155,361	160,412	174,253	179,084	182,309	185,590
Sales Taxes	83,903	85,173	85,753	89,998	92,332	94,998	97,742	100,569
Franchise Fees	49,844	50,707	51,457	53,985	53,626	54,094	54,607	55,165
Charges for Services	30,738	28,970	28,567	30,201	28,670	28,722	28,774	28,826
Fines and Forfeitures	11,010	12,084	11,082	10,841	11,248	11,328	11,409	11,491
Licenses and Permits	12,973	12,574	12,830	12,957	12,848	12,858	12,868	12,878
Intergovernmental Revenues	2,187	469	469	469	469	469	469	469
County Participation	630	401	401	401	401	401	401	401
Interest	26	100	100	25	100	100	100	100
Rents and Other	1,521	1,673	1,673	1,638	1,673	1,673	1,673	1,673
Other Sources (Uses)	19,525	21,029	21,029	21,029	21,029	21,029	21,029	21,029
Total Revenues	**362,056**	**368,693**	**368,722**	**381,956**	**396,649**	**404,755**	**411,381**	**418,192**
EXPENDITURES								
Salaries & Wages Uniform	173,457	172,180	170,301	181,462	187,387	194,323	202,952	209,029
Salaries & Wages Civilian	94,949	101,902	102,424	106,013	111,083	115,196	118,390	121,639
Contractual Services	32,662	33,852	33,896	34,568	34,920	35,444	35,976	36,515
Materials and Supplies	13,773	15,516	15,425	16,505	15,891	16,129	16,371	16,617
Operating Expenditures	20,086	24,543	24,521	22,005	25,565	28,029	29,074	29,567
Non-Operating Expenditures	5,473	6,281	6,281	9,462	6,471	6,568	5,056	5,132
Intergovernmental Expenditures	1,476	1,546	1,546	1,551	1,593	1,617	1,641	1,666
Other Uses	10,330	12,873	12,980	10,190	19,339	19,102	20,258	20,296
Capital Outlay	295	0	63	200	65	66	67	68
Total Expenditures	**352,501**	**368,693**	**367,437**	**381,956**	**402,315**	**416,473**	**429,786**	**440,529**
Net	**9,556**	**0**	**1,285**	**0**	**(5,666)**	**(11,719)**	**(18,405)**	**(22,337)**
Current Year Impact Rcl	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

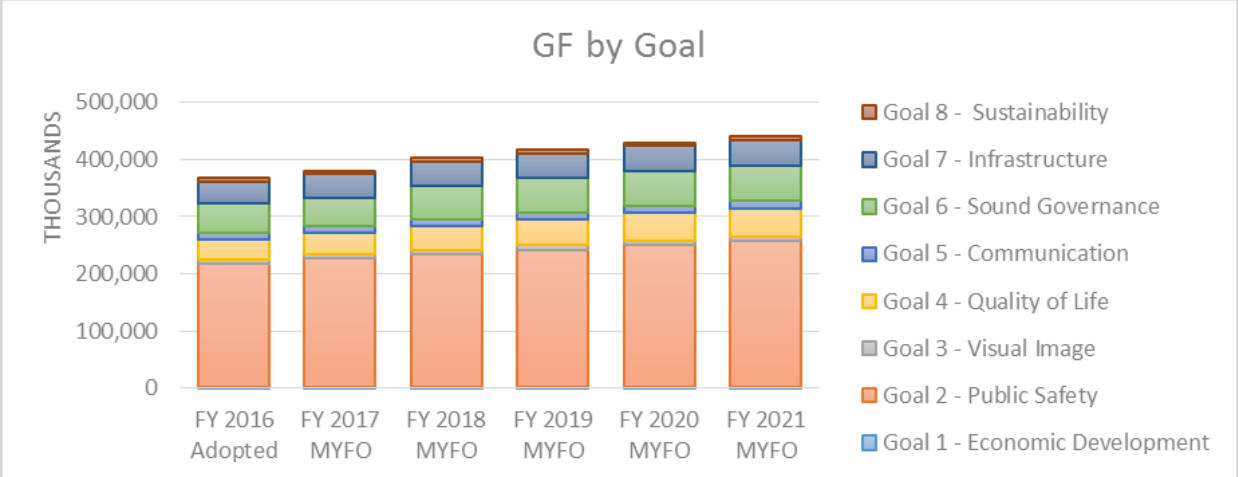
The 5 year forecast indicates a potential revenue shortfall based on current trends and assumptions for the next few years should executive leadership and elected officials take no action. This piece of the MYFO is incredibly valuable by illustrating current year decisions on future years' budgets. Assumptions include growing the police force by 30 officers as year (as part of a ten year plan), employee compensation, and operating costs related to Quality of Life Bond projects. Revenue assumptions included raising the property tax rate to cover debt obligations from issuances approved by voters and Council, fluctuations in ticket issuance, and tax rebates related to economic incentive agreements.

Long Range Planning

The following graph takes data from the Scenario Manager and illustrates the potential impact on the tax rate as well as the forecasted revenue and expenditures for each budget year. Future years show a structural imbalance which indicates to decision makers the need for prudent decision making. The tax rate or growth of property values are both variables that can be adjusted within MYFO to see how a flat tax rate or a change to property values impacts revenue.



City Council formulated eight strategic goals for the City. To help them see how much funding is being givien to each goal and how those allocations compare with one another, the graph below was created. Goal 2 – Public Safety receives by far the largest general fund allocation. Many of the other goals receive sizable funding from sources outside the general fund (Airport, ESD, International Bridges) but this graph shows only how the general fund is being allocated by goal.





Goal One

Economic Development

Create an Environment Conducive to Strong, Sustainable Economic Development

Key Strategies

1.1 Stabilize and expand El Paso's tax base
1.2 Enhance visitor revenue opportunities
1.3 Maximize venue efficiencies through revenue growth and control
1.4 Grow the core business of air transportation
1.5 Stimulate economic growth through transit integration
1.6 Provide business friendly permitting and inspection processes

Departments

Aviation
Destination El Paso
Economic Development
International Bridges





Goal Two

Public Safety

Set the Standard for a Safe and Secure City

Key Strategies

2.1 Maintain standing as one of the Nation's top safest cities
2.2 Strengthen community involvement in resident safety
2.3 Increase public safety operational efficiency
2.4 Improve motorist safety
2.5 Take proactive approaches to prevent fire/medical incidents and lower regional risk
2.6 Enforce Municipal Court orders
2.7 Maximize Municipal Court efficiency and enhance customer experience
2.8 Implement effective code enforcement strategies to reduce nuisances and improve overall health and safety
2.9 Promote building safety



Departments

Fire
Police



Goal Three

Visual Image

Promote the Visual Image of El Paso

Key Strategies

3.1 Streamline processes to provide a solid foundation for development
3.2 Improve the visual impression of the community
3.3 Set one standard for infrastructure across the city

Departments

Planning and Inspections





Goal Four

Quality of Life

Enhance El Paso's Quality of Life through recreational, Cultural and Educational Environments

Key Strategies

4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner
4.2 Create innovative recreational, educational and cultural programs
4.3 Establish technical criteria for improved quality of life facilities

Departments

Library
Museums and Cultural Affairs
Parks and Recreation
Zoo



Goal Five

Communications

Promote Transparent and Consistent Communication Amongst All Members of the Community

Key Strategies

5.1 Set a climate of respect collaboration and team spirit among Council, city staff and the community
5.2 Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications
5.3 Promote a well-balanced customer service philosophy throughout the organization
5.4 Enhance internal communication and employee engagement
5.5 Advance two way communication of key messages to external customers
5.6 Strengthen messaging opportunities through media outlets

Departments

Department of Information Technology Services



Goal Six

Sound Governance

Set the Standard for Sound Governance and Fiscal Management

Key Strategies

6.1 Recruit and retain a skilled and diverse workforce
6.2 Implement employee benefits and services that promote financial security
6.3 Implement programs to reduce organizational risks
6.4 Implement leading-edge practices for achieving quality and performance excellence
6.5 Deliver services timely and effectively with focus on continual improvement
6.6 Ensure continued financial stability and accountability through sound financial management, budgeting and reporting
6.7 Deliver effective and efficient processes to maximize value in obtaining goods and services
6.8 Support transparent and inclusive government
6.9 Maximize municipal court efficiency and enhance customer service through technology
6.10 Enhance the quality of decision making with legal representation and support
6.11 Provide efficient and effective services to taxpayers
6.12 Maintain city fleet to ensure safe and reliable vehicles and equipment
6.13 Maintain systems integrity, compliance and business continuity

Departments

City Attorney
City Manager's Office
Human Resources
Mayor and Council
Municipal Clerk and Municipal Court
Non-Departmental
Office of the Comptroller
Purchasing and Strategic Sourcing
Tax



Goal Seven

Infrastructure

Promote Transparent and Consistent Communication Amongst All Members of the Community

Key Strategies

7.1 Provide reliable and sustainable water supply and distribution systems
7.2 Improve competitiveness through infrastructure improvements impacting the quality of life
7.3 Enhance a regional comprehensive transportation system
7.4 Continue the strategic investment in city facilities and technology
7.5 Set one standard for infrastructure across the city

Departments

Capital Improvement Department
Mass Transit – Sun Metro
Streets and Maintenance





Goal Eight

Sustainable Community

Nurture and Promote a Healthy, Sustainable Community

Key Strategies

8.1 Deliver prevention, intervention and mobilization services to promote a healthy, productive and safe community
8.2 Stabilize neighborhoods through community, housing and ADA improvements
8.3 Enhance animal services to ensure EL Paso's pets are provided a safe and healthy environment
8.4 Reduce operational energy consumption
8.5 Improve air quality throughout El Paso
8.6 Provide long-term, cost effective, sustainable regional solid waste solutions
8.7 Ensure community compliance with environmental regulatory requirement
8.8 Improve community resilience through education, outreach, and the development of a resilience strategy
8.9 Enhance vector control and environmental education to provide a safe and healthy environment

Departments

Animal Services
Community and Human Development
Environmental Services
Public Health





CAPITAL IMPROVEMENTS

Capital Improvement Program

City Council is the approving authority on the Capital Improvement Program (CIP), but there are many ways that a project enters the CIP process. Departments, an advisory board or commission associated with the City can present a request; however, only the City Manager or City Council can initiate requests or provide policy direction on a capital project. Given the dynamics of capital priorities, they are reviewed annually based on policy direction and to adjust for organizational or environmental changes.

A capital improvement project and its corresponding expenditures is defined as any project and related assets of significant value (the City capitalizes assets with a value of $5,000 or above and a useful life of five years or more). Capital projects include the acquisition of land, design, engineering, construction/improvement of buildings, and infrastructure items such as streets, street lighting, and bridges. Other common projects include street resurfacing and improvements, renovation of existing facilities, park improvements, zoo expansion, and other construction projects that become a priority in order to meet the demands of the citizens of El Paso.

Under extenuating circumstances, such as natural disasters, damage to City facilities, regulatory mandates, changes to state or federal laws, or increased operational demands, the City Manager may immediately reprioritize, cancel, or delay any CIP projects (though subsequent approval by City Council is necessary).

The funding of the City's capital improvement projects is based mostly on long-term debt issuance with principal and interest paid through a property tax levy. The most commonly used debt instruments for capital projects are general obligation (GO) bonds that require voter approval and certificates of obligation (COs), which are approved by City Council. The City also uses revenue bonds, which are borrowed against a proprietary fund's future earnings, fund balances, and grants/awards from various state or federal agencies.

When the CIP is approved, the amount of new debt required to finance the projects during the current fiscal year is identified and the debt service portion of the property tax rate may be adjusted by City Council when setting the next tax levy. Any changes in property tax rates are subject to open public hearings when the determination of a revised tax levy takes place.

In addition to long-term debt instruments, there are other funding sources the City utilizes to fund capital improvement projects. Community Development Block Grants (CDBG) are used to fund capital projects in qualifying low-income neighborhoods. These projects could either be fully funded or require a grant match. These grants are provided by the Department of Housing and Urban Development (HUD).

The City may also request funding for capital projects from the Army Corps of Engineers (Flood Control), Federal Aviation Administration (FAA), Federal Transit Administration (FTA) and the U.S. Department of Transportation.

When available, the City could utilize an alternative funding source, such as parkland dedication fees, which are assessed to developers. The primary purpose of the parkland dedication fee is to ensure any need for parkland as new developments are constructed. The amount assessed is based on the number of dwellings, type of dwellings, and acreage.

Over the past several years, the City started to make use of bank loan instruments such as Equipment Notes, Master Equipment Lease Purchase arrangements, and State Infrastructure Bank (SIB) loans to ensure capital needs can be met.

Lastly, when projects have been completed and remaining funds are identified, reprogramming (i.e., reallocating) funds for new projects are submitted to City Council for approval. Reprogramming provides flexibility to fund new projects within the financed amount while adhering to the funding source parameters, such as debt services obligations.

Operating Budget Impact of CIP over a Five Year Period

The chart below outlines the projected capital project expenditures and the estimated impact the CIP projects will have on the City operating budget. The estimates for the capital cost are taken directly from the CIP and include all funding sources.

Summary of Operating Impact

	FY2017	FY2018	FY2019	FY2020	FY2021
Capital Cost	**$199,073,123**	**$299,843,162**	**$220,623,887**	**$144,479,803**	**$96,940,460**
Operating Impact	**$1,738,129**	**$5,020,679**	**$9,702,767**	**$7,068,035**	**$11,253,035**

The Office of Management and Budget, along with user departments, has revised its analysis of the estimated operating budget impact of capital projects to include all feasible resources currently under policy direction. These include staffing, utilities, materials, and operating needs of future City facilities and programs.

As new facilities are completed, they will carry staffing requirements to ensure their immediate usefulness to the public, but in many cases a sharing of resources will occur as well as management adjustments to provide resources within the departments' current budget constraints.

The following pages provide funding sources, projects by department, a CIP summary, and a list of projects with capital improvement and operating budgets for each fiscal year, 2017 through 2021. This next chart includes a column, "Total Projected Budget as of 8/31/2016," that represents the entire project budget from years prior to FY2017 through the projected completion date, which may extend beyond FY2021.

Project Type & Name	Funding Source	Total Projected Budget as of 8/31/2016	FY2017 Budget	FY2018 Budget	FY2019 Budget	FY2020 Budget	FY2021 Budget	FY2017 - FY2021 Budget
Park Improvements								
Adrian Garcia Park	2012 QOL	$ 250,000.00	$ 49,500.00	$ 197,800.00				$ 247,300.00
Bartlett Park	2012 QOL	$ 1,000,000.00	$ 198,700.00	$ 795,000.00				$ 993,700.00
Eastside Regional Park	2012 QOL	$ 48,000,000.00	$ 10,000,000.00	$ 20,000,000.00	$ 15,000,000.00	$ 1,156,208.04		$ 46,156,208.04
Las Palmas/Pendale Community P	2012 QOL	$ 5,000,000.00	$ 1,051,500.00	$ 1,051,500.00				$ 2,103,000.00
Park Shade Canopies	2012 QOL	$ 1,500,000.00	$ 375,000.00	$ 125,000.00	$ 125,000.00	$ 875,000.00		$ 1,500,000.00
Modesto Gomez Park	2012 QOL	$ 2,400,000.00					$ 480,000.00	$ 480,000.00
Modular Play Structures	2012 QOL	$ 1,175,948.00	$ 375,000.00	$ 375,000.00	$ 375,000.00	$ 41,048.00		$ 1,166,048.00
Ponder Park Playground	2012 QOL	$ 324,052.00	$ 324,052.00					$ 324,052.00
Eastside Sports Complex	2012 QOL	$ 10,000,000.00	$ 1,906,400.00	$ 7,625,616.15				$ 9,532,016.15
Flat Fields Various Locations	2012 QOL	$ 5,000,000.00	$ 387,500.00	$ 387,500.00	$ 887,500.00	$ 387,500.00	$ 387,500.00	$ 2,437,500.00
Northest Regional Park Additional Lighting	2012 QOL	$ 1,250,000.00	$ 249,400.00	$ 997,620.00				$ 1,247,020.00
NE Regional Skate Park Flat Fields	2012 QOL	$ 1,946,874.88	$ 1,946,874.88					$ 1,946,874.88
Outdoor Sports Fields	2012 QOL	$ 5,000,000.00	$ 500,000.00	$ 500,000.00	$ 500,000.00	$ 500,000.00	$ 500,000.00	$ 2,500,000.00
Paseo Del Sol	2012 QOL	$ 750,000.00	$ 147,900.00	$ 591,500.00				$ 739,400.00
Shawyer Park Sport Field	2012 QOL	$ 1,500,000.00		$ 299,453.30	$ 1,197,813.20			$ 1,497,266.50
Chelsea Pool	2012 QOL	$ 4,000,000.00	$ 735,200.00	$ 2,940,562.85				$ 3,675,762.85
Lionel Forti Pool	2012 QOL	$ 4,000,000.00	$ 795,600.00	$ 3,182,337.40				$ 3,977,937.40
Pavo Real Spray Park	2012 QOL	$ 2,000,000.00	$ 1,689,947.75					$ 1,689,947.75
Training & Instruction Pool	2012 QOL	$ 450,000.00		$ 359,330.82				$ 359,330.82
Westside Pool - New	2012 QOL	$ 13,145,028.55	$ 9,778,200.00	$ 2,444,525.83				$ 12,222,725.83
Westside Pool - New	Internal funds	$ 648,000.00		$ 648,000.00				$ 648,000.00
Eastside Regional Recreation Center	2012 QOL	$ 1,500,000.00		$ 255,000.00	$ 1,203,857.85			$ 1,458,857.85
Grandview Center	2012 QOL	$ 2,500,000.00					$ 200,000.00	$ 200,000.00
New Rec Center -Lomaland	2012 QOL	$ 11,000,000.00	$ 1,424,577.83	$ 4,383,316.40	$ 5,150,396.77			$ 10,958,291.01
New Rec Ctr/Library - Alameda	2012 QOL	$ 11,000,000.00	$ 1,272,599.84	$ 3,915,691.81	$ 4,600,937.87			$ 9,789,229.52
New Rec Ctr/Library - Chamizal	2012 QOL	$ 11,000,000.00	$ 1,204,670.35	$ 3,706,678.00	$ 4,355,346.65			$ 9,266,695.00
Nolan Richardson Center Expansion	2012 QOL	$ 2,500,000.00				$ 200,000.00	$ 2,295,973.78	$ 2,495,973.78
Pavo Real Recreation Center	2012 QOL	$ 2,000,000.00					$ 200,000.00	$ 200,000.00
Polly Harris Senior Center	2012 QOL	$ 1,500,000.00	$ 298,100.00	$ 1,192,289.50				$ 1,490,389.50
Veterans Recreation Center	2012 QOL	$ 1,500,000.00			$ 750,000.00	$ 750,000.00		$ 1,500,000.00
Paved Trails Master	2012 QOL	$ 6,000,000.00	$ 600,000.00	$ 600,000.00	$ 600,000.00	$ 600,000.00	$ 600,000.00	$ 3,000,000.00
Trail Head Parking Areas	2012 QOL	$ 2,000,000.00	$ 187,500.00	$ 187,500.00	$ 187,500.00	$ 187,500.00	$ 215,000.00	$ 965,000.00
Open Space Land Acquisition	2012 QOL	$ 5,000,000.00	$ 437,500.00	$ 187,500.00	$ 187,500.00	$ 187,500.00	$ 750,000.00	$ 1,750,000.00
Neighborhood Imp Projects	2012 QOL	$ 7,924,600.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 5,000,000.00
Rim/Upper Tom Lea Park	2012 QOL	$ 23,800.00	$ 23,800.00					$ 23,800.00
Historic Entrance Sign	2012 QOL	$ 21,300.00	$ 21,300.00					$ 21,300.00
Trowbridge Sidewalk Gap	2012 QOL	$ 82,800.00	$ 40,218.06					$ 40,218.06
Residential Mile Markers	2012 QOL	$ 16,300.00	$ 16,300.00					$ 16,300.00
Residential Streetlights	2012 QOL	$ 22,700.00	$ 19,748.00					$ 19,748.00
Residential Curb Cuts	2012 QOL	$ 46,000.00	$ 26,616.25					$ 26,616.25
Todd Ware Park	2012 QOL	$ 35,800.00	$ 35,800.00					$ 35,800.00
Sandstone Ranch Est Prk Lights	2012 QOL	$ 77,600.00	$ 77,600.00					$ 77,600.00
East Cave Park	2012 QOL	$ 102,800.00	$ 82,240.00	$ 20,600.00				$ 102,840.00
Pueblo Viejo Park	2012 QOL	$ 78,800.00	$ 3,599.36	$ 5,400.00				$ 8,999.36
E.L. Williams Park	2012 QOL	$ 39,300.00	$ 2,791.24	$ 4,200.00				$ 6,991.24
Thomas Manor Park	2012 QOL	$ 60,700.00	$ 48,560.00	$ 12,100.00				$ 60,660.00
Love Rd Crosswalk Landscaping	2012 QOL	$ 47,700.00	$ 38,160.00	$ 9,500.00				$ 47,660.00
H.T. Ponsford Park	2012 QOL	$ 42,200.00	$ 33,760.00	$ 8,400.00				$ 42,160.00
Futureland Park	2006 Storm CO's	$ 218,830.80	$ 161,965.54	$ 40,491.39				$ 202,456.93
Futureland Park	2003 CO's	$ 6,169.20	$ 6,169.20					$ 6,169.20
Futureland Park	SFA-Parks	$ 225,000.00	$ 166,900.91	$ 41,725.23				$ 208,626.14
Carolina Garden	Parkland Dedication	$ 6,839.90	$ 6,839.90					$ 6,839.90
Tres Suenos 10	Parkland Dedication	$ 135,320.00	$ 27,064.00	$ 108,256.00				$ 135,320.00
Park Hills Park Improvements	Parkland Dedication	$ 70,000.00	$ 70,000.00					$ 70,000.00
Cimarron Sage Park	Parkland Dedication	$ 11,303.00	$ 11,303.00					$ 11,303.00
Autumn Sage Park	Parkland Dedication	$ 10,983.00	$ 10,983.00					$ 10,983.00
Jack Quarles Park Irrigation	Parkland Dedication	$ 163,860.00	$ 31,228.49	$ 124,913.97				$ 156,142.46
John Lyons Soccer Net Screen	Parkland Dedication	$ 50,000.00	$ 10,000.00	$ 40,000.00				$ 50,000.00
Tierra Del Este#27 Parking Lot	Parkland Dedication	$ 180,000.00	$ 36,000.00	$ 144,000.00				$ 180,000.00
Mission Hills Metal Canopy	Parkland Dedication	$ 160,000.00	$ 32,000.00	$ 128,000.00				$ 160,000.00
Paul Harvey Bb Court	Parkland Dedication	$ 80,000.00	$ 16,000.00	$ 64,000.00				$ 80,000.00
Logan Park Improvements	CDBG	$ 707,228.00	$ 58,866.00					$ 58,866.00
Ramona Elementary Improvements	CDBG	$ 162,793.00	$ 31,034.20	$ 124,136.80				$ 155,171.00
Stiles Park Improvements	CDBG	$ 474,943.11	$ 338,711.60	$ 84,677.90				$ 423,389.50
Eddy Kirby Beard Park Improv	CDBG	$ 569,224.88	$ 403,847.75	$ 100,961.94				$ 504,809.69
Ylairam Rudy Morgan Park Impro	CDBG	$ 466,005.65	$ 340,995.01	$ 85,248.75				$ 426,243.76
Sgt. Jesus Vasquez Improv	CDBG	$ 626,511.00	$ 404,021.81	$ 101,005.45				$ 505,027.26
W. Sanchez Rosales Fam Center	CDBG	$ 370,626.00	$ 51,123.38	$ 314,043.62				$ 365,167.00
Playa Drain Walking Trail	CDBG	$ 1,157,645.00	$ 231,529.00	$ 926,116.00				$ 1,157,645.00
Centro San Vicente	CDBG	$ 261,229.00	$ 52,245.80	$ 208,983.20				$ 261,229.00
Improv E L Williams Park Dist	CDBG	$ 723,371.00	$ 144,674.20	$ 578,696.80				$ 723,371.00
Improv Happiness Senior Center	CDBG	$ 654,290.00	$ 130,858.00	$ 523,432.00				$ 654,290.00
BlackieChesher Dist 6	CDBG	$ 579,784.00	$ 115,956.80	$ 463,827.20				$ 579,784.00
Grandview Spray Park	CDBG	$ 883,900.00	$ 506,232.33	$ 126,558.08				$ 632,790.41
Hidden Valley Spray Park	CDBG	$ 864,700.00	$ 239,245.14	$ 59,811.28				$ 299,056.42
Salvador Rivas Spray Park & Improvements	2012 QOL	$ 1,400,000.00	$ 883,900.00					$ 883,900.00
Westside Comm Spray Park - D1	Internal funds	$ 883,900.00	$ 883,900.00					$ 883,900.00
Braden Aboud Spray Park - D7	Internal funds	$ 883,900.00	$ 883,900.00					$ 883,900.00
Marty Robbins Spray Park - D8	Internal funds	$ 883,900.00	$ 883,900.00					$ 883,900.00
Armijo Park Improvements	Internal funds	$ 20,000.00	$ 20,000.00					$ 20,000.00
Playground Equipment & Improvements	Internal funds	$ 1,882,000.00	$ 1,129,200.00	$ 752,800.00				$ 1,882,000.00
Indian Hills Playground Replacement	Internal funds	$ 40,000.00	$ 40,000.00					$ 40,000.00
Paseo De Los Heroes Playground Replacement	Internal funds	$ 40,000.00	$ 40,000.00					$ 40,000.00
Officer Adrian Arrellano Playground Replacement	Internal funds	$ 40,000.00	$ 40,000.00					$ 40,000.00
Hawkins Acquatic Facility Re-roof	Internal Funds	$ 60,000.00	$ 60,000.00					$ 60,000.00
Multipurpose Recreation Center Re-roof	Internal Funds	$ 60,000.00	$ 60,000.00					$ 60,000.00
Total Park Improvements		**$ 191,476,559.97**	**$ 45,966,810.62**	**$ 63,150,607.67**	**$ 36,120,852.35**	**$ 5,884,756.04**	**$ 6,628,473.78**	**$ 157,751,500.46**
Total Parks O&M			**$ 893,287.00**	**$ 977,509.00**	**$ 393,006.00**			**$ 3,743,409.00**
Fire Station Improvements								
Fire Logistics/Distribution Center (Design)	DSRIP	$ 199,633.16	$ 199,633.16					$ 199,633.16
Fire Logistics/Distribution Center (Construction)	Undetermined	$ 4,352,870.00		$ 4,253,870.00				$ 4,253,870.00
Fire Station 7 Restroom Addition	Undetermined	$ 100,000.00		$ 100,000.00				$ 100,000.00
Fire Station 21 Restroom Addition	Internal funds	$ 100,000.00	$ 100,000.00					$ 100,000.00
Fire Station #12 (Replacement)	Undetermined	$ 2,721,466.00	$ 298,716.00	$ 2,422,750.00				$ 2,721,466.00
Fire Station #36 (New)	Undetermined	$ 5,667,397.00	$ 361,654.00	$ 5,305,743.00				$ 5,667,397.00
Fire Station #17 (Replacement)	Undetermined	$ 3,996,832.00	$ 383,678.00	$ 3,613,154.00				$ 3,996,832.00
Fire Station #15 (Replacement)	Undetermined	$ 4,116,737.00			$ 395,189.00	$ 3,721,548.00		$ 4,116,737.00
Training Academy	Undetermined	$ 25,399,871.00		$ 536,659.00	$ 2,017,327.00	$ 13,563,446.00	$ 4,852,069.00	$ 20,969,501.00
Fire Station #38 (New)	Undetermined	$ 6,319,357.00			$ 395,189.00	$ 5,924,168.00		$ 6,319,357.00
Traffic Preemption Equipment	Undetermined	$ 837,000.00	$ 100,000.00	$ 100,000.00	$ 100,000.00	$ 100,000.00	$ 100,000.00	$ 500,000.00
Fire Station Rehabilitation Projects	Undetermined	$ 2,872,150.00	$ 405,000.00	$ 417,150.00	$ 350,000.00	$ 350,000.00	$ 350,000.00	$ 1,872,150.00
Total Fire Station Improvements		**$ 56,683,313.16**	**$ 1,848,681.16**	**$ 16,749,326.00**	**$ 3,257,705.00**	**$ 23,659,162.00**	**$ 5,302,069.00**	**$ 48,944,793.16**
Total Fire O&M					**$ 1,138,533.00**			**$ 1,226,033.00**

Project Type & Name	Funding Source	Total Projected Budget as of 8/31/2016	FY2017 Budget	FY2018 Budget	FY2019 Budget	FY2020 Budget	FY2021 Budget	FY2017 - FY2021 Budget
Museum Improvements								
Children's Museum	2012 QOL	$ 19,250,000.00	$ 2,000,000.00	$ 3,783,648.97	$ 13,134,595.87			$ 18,918,244.84
Gen Upgrades to all 3 Museums	2012 QOL	$ 1,500,000.00		$ 503,211.39				$ 503,211.39
Mexican American Cultural Center	2012 QOL	$ 5,750,000.00	$ 50,000.00	$ 2,804,537.90	$ 2,804,537.90			$ 5,659,075.79
Mexican American Cultural Center	Undetermined	$ 10,000,000.00		$ 5,000,000.00	$ 5,000,000.00			$ 10,000,000.00
Cultural & Performing Arts Facilities	2012 QOL	$ 180,000,000.00	$ 4,500,000.00	$ 35,764,688.33	$ 40,000,000.00	$ 50,000,000.00	$ 48,558,753.32	$ 178,823,441.65
Total Museum Improvements		**$ 216,500,000.00**	**$ 6,550,000.00**	**$ 47,856,086.58**	**$ 60,939,133.77**	**$ 50,000,000.00**	**$ 48,558,753.32**	**$ 213,903,973.67**
Total Museums O&M						**$ 553,035.00**	**$ 553,035.00**	**$ 177,802.00**
Zoo Improvements								
Wetlands River Hog	2012 QOL	$ 719,493.12	$ 648,244.26					$ 648,244.26
Alligator	2012 QOL	$ 699,400.00				$ 104,910.00	$ 593,426.68	$ 698,336.68
Andean Bear	2012 QOL	$ 2,138,400.00					$ 427,680.00	$ 427,680.00
Chihuahuan Desert Exhibit	2012 QOL	$ 13,411,206.82	$ 6,819,658.00	$ 5,920,267.00	$ 530,806.48			$ 13,270,731.48
Galapagos Tortoise	2012 QOL	$ 573,028.78				$ 86,625.00	$ 485,525.79	$ 572,150.79
Penguins	2012 QOL	$ 3,766,750.00	$ 753,350.00	$ 1,004,466.00	$ 1,004,468.00	$ 998,739.28		$ 3,761,023.28
Sea Lion Exhibit Upgrade	2012 QOL	$ 676,081.85	$ 285,675.00	$ 244,257.80				$ 529,932.80
S American Pavillion Repair	2012 QOL	$ 220,600.00			$ 220,264.61			$ 220,264.61
S American Aviary	2012 QOL	$ 425,387.00	$ 351,965.34					$ 351,965.34
Squirrel Monkey	2012 QOL	$ 534,000.00				$ 80,100.00	$ 226,950.00	$ 307,050.00
Touch Tank Installation	2012 QOL	$ 735,150.00	$ 147,100.00	$ 100,000.00	$ 486,932.32			$ 734,032.32
Elephant Rhino Exhibit Rehab	2012 QOL	$ 565,500.00			$ 169,650.00		$ 197,925.00	$ 367,575.00
Komodo Dragon/Red Panda	2012 QOL	$ 4,323,900.00					$ 864,780.00	$ 864,780.00
Leopard Exhibit Renovation	2012 QOL	$ 339,300.00		$ 101,790.00	$ 236,994.15			$ 338,784.15
Shaded Concessions	2012 QOL	$ 322,800.00			$ 161,400.00	$ 160,909.24		$ 322,309.24
Wildlife Theater Stadium	2012 QOL	$ 1,934,613.89	$ 237,559.00					$ 237,559.00
Asia Entrance/Carousel	2012 QOL	$ 1,006,007.51	$ 295,373.00	$ 684,507.95				$ 979,880.95
Education Discovery Center	2012 QOL	$ 100,100.00				$ 99,947.82		$ 99,947.82
Zoo Plaza Improvements	2012 QOL	$ 577,500.00				$ 88,750.00	$ 200,000.00	$ 288,750.00
Plaza Improvements	2012 QOL	$ 577,500.00				$ 86,625.00	$ 345,437.00	$ 432,062.00
Africa Bird Indoor Holding	2012 QOL	$ 300,000.00			$ 36,000.00	$ 263,543.90		$ 299,543.90
Africa Public Restrooms	2012 QOL	$ 250,000.00			$ 30,000.00	$ 219,619.92		$ 249,619.92
S American Pavillion Restrooms	2012 QOL	$ 269,000.00		$ 134,500.00	$ 134,091.03			$ 268,591.03
Animal Holding Building 1	2012 QOL	$ 407,500.00	$ 385,945.44					$ 385,945.44
Animal Holding Building 2	2012 QOL	$ 315,000.00			$ 100,000.00	$ 214,521.09		$ 314,521.09
Animal Management	2012 QOL	$ 386,600.00	$ 75,000.00	$ 50,000.00	$ 50,000.00	$ 75,000.00	$ 50,000.00	$ 300,000.00
Education Animal Holding Area	2012 QOL	$ 574,375.44	$ 10,891.92					$ 10,891.92
Support Elements Zoo Wide	2012 QOL	$ 7,315,350.61	$ 1,012,000.00	$ 596,000.00	$ 596,000.00	$ 671,000.00	$ 671,000.00	$ 3,546,000.00
Total Zoo Improvements		**$ 29,450,997.57**	**$ 11,022,761.96**	**$ 8,835,788.75**	**$ 3,756,606.59**	**$ 3,150,291.25**	**$ 4,062,724.47**	**$ 23,414,859.95**
Total Zoo O&M			**$ 184,842.00**	**$ 1,238,170.00**	**$ 1,476,228.00**			**$ 3,343,058.00**
Library Improvements								
Armijo Branch Library Improvements	2012 QOL	$ 350,000.00					$ 70,000.00	$ 70,000.00
Clardy Fox Improvements	2012 QOL	$ 410,000.00			$ 250,000.00	$ 158,400.00		$ 408,400.00
Express Library (FFE for Alameda Rec. Center)	2012 QOL	$ 204,000.00			$ 203,000.00			$ 203,000.00
Express Library (FFE for Chamizal Rec. Center)	2012 QOL	$ 204,000.00			$ 198,700.00			$ 198,700.00
Judge Marquez Branch Library	2012 QOL	$ 410,000.00	$ 81,700.00	$ 327,000.00				$ 408,700.00
Main Library	2012 QOL	$ 1,650,000.00					$ 165,000.00	$ 165,000.00
Memorial Park Library Improvements	2012 QOL	$ 550,000.00		$ 329,117.59	$ 219,411.73			$ 548,529.32
Richard Burges Branch Expansion	2012 QOL	$ 1,400,000.00	$ 506,600.00	$ 760,000.00				$ 1,266,600.00
Richard Burges Branch Expansion	Library Donations	$ 60,000.00		$ 60,000.00				$ 60,000.00
Westside Branch Library Improvements	2012 QOL	$ 910,000.00					$ 182,000.00	$ 182,000.00
Sergio Troncoso Library Improvements	2012 QOL	$ 450,000.00	$ 89,200.00	$ 356,700.00				$ 445,900.00
Sergio Troncoso Library - Parking Lot	2012 QOL	$ 425,000.00	$ 54,400.00	$ 217,400.00				$ 271,800.00
Library Materials	2012 QOL	$ 500,000.00		$ 494,900.00			$ 165,000.00	$ 659,900.00
Total Library Improvements		**$ 7,173,000.00**	**$ 731,900.00**	**$ 2,545,117.59**	**$ 871,111.73**	**$ 158,400.00**	**$ 582,000.00**	**$ 4,818,529.32**
Total Library O&M								**$ -**
International Bridges								
Winn Road - Pan American Phase II	TXDOT	$ 5,486,000.00			$ 5,486,000.00			$ 5,486,000.00
Paso Del Norte Roundabout	TXDOT	$ 889,240.00			$ 889,240.00			$ 889,240.00
Bridge of the Americas Fast Secure Lane	TXDOT	$ 1,034,000.00			$ 1,034,000.00			$ 1,034,000.00
Commercial Toll Facility Zaragoza POE	TXDOT	$ 5,170,000.00			$ 5,170,000.00			$ 5,170,000.00
Customs and Border Protection Commercial Entrance/ Exit	TXDOT	$ 2,080,000.00			$ 2,080,000.00			$ 2,080,000.00
Zaragoza POE Freight Shuttle System	TXDOT	$ 89,232,000.00				$ 900,000.00		$ 900,000.00
Zaragoza POE Toll Collection Facility	TXDOT	$ 4,472,936.00			$ 4,472,936.00			$ 4,472,936.00
Total International Bridges Projects		**$ 108,364,176.00**	**$ -**	**$ -**	**$ 19,132,176.00**	**$ 900,000.00**		**$ 20,032,176.00**
Total International Bridges O&M								**$ -**
Animal Services Department								
Animal Shelter Meet & Greet (Between AS and HS)	Animal Services	$ 25,000.00	$ 25,000.00					$ 25,000.00
Animal Shelter Adoption Center	Animal Services	$ 10,000.00			$ 10,000.00			$ 10,000.00
Animal Shelter Facility/Furnishings	Animal Services	$ 7,750,000.00			$ 7,750,000.00			$ 7,750,000.00
Total Animal Serivices Projects		**$ 7,785,000.00**	**$ 25,000.00**	**$ -**	**$ 7,760,000.00**	**$ -**		**$ 7,785,000.00**
Total Animal Serivices Department O&M					**$ 2,500.00**			**$ 2,500.00**
Environmental Services Improvements								
CCS - Hondo Pass New CCS Design/Construct	Env. Svcs.	$ 1,200,000.00		$ 200,000.00	$ 1,000,000.00			$ 1,200,000.00
CCS- Delta Transfer Station Improvements	Env. Svcs.	$ 900,000.00		$ 900,000.00				$ 900,000.00
Eng-Design/Construction-East Side MSC	Env. Svcs.	$ 7,700,000.00				$ 700,000.00	$ 7,000,000.00	$ 7,700,000.00
Land Aqusition East Side MSC	Env. Svcs.	$ 500,000.00			$ 500,000.00			$ 500,000.00
Plan/Design MSC Ops Expansion	Env. Svcs.	$ 2,200,000.00			$ 200,000.00	$ 2,000,000.00		$ 2,200,000.00
MSC Ops Truck Wash	Env. Svcs.	$ 1,500,000.00			$ 1,500,000.00			$ 1,500,000.00
Landfill Cells 11 - 14	Env. Svcs.	$ 10,650,000.00	$ 10,000,000.00					$ 10,000,000.00
Landfill Groundwater Monitoring Wells	Env. Svcs.	$ 260,000.00	$ 260,000.00					$ 260,000.00
Landfill Gas Monitoring Wells	Env. Svcs.	$ 200,000.00	$ 200,000.00					$ 200,000.00
Vector Building Remodel	Env. Svcs.	$ 150,000.00	$ 150,000.00					$ 150,000.00
MSC Remodel	Env. Svcs.	$ 300,000.00	$ 300,000.00					$ 300,000.00
Total Environmental Services Projects		**$ 25,560,000.00**	**$ 10,910,000.00**	**$ 1,100,000.00**	**$ 3,200,000.00**	**$ 2,700,000.00**	**$ 7,000,000.00**	**$ 24,910,000.00**
Total Environmental Services O&M			**$ 5,000.00**	**$ 150,000.00**	**$ 10,000.00**	**$ 15,000.00**	**$ 200,000.00**	**$ 380,000.00**

Project Type & Name	Funding Source	Total Projected Budget as of 8/31/2016	FY2017 Budget	FY2018 Budget	FY2019 Budget	FY2020 Budget	FY2021 Budget	FY2017 - FY2021 Budget
Streets and Maintenance Improvements								
Sidewalk Gap & Curb Cut Dist 4	CDBG	$ 307,763.00	$ 138,702.71					$ 138,702.71
Edgemere Blvd Improvements	CDBG	$ 988,090.00	$ 368,217.44	$ 552,326.16				$ 920,543.60
Street Lighting Homesly Trail	CDBG	$ 60,300.00	$ 12,060.00	$ 48,240.00				$ 60,300.00
Street Lighting Riverside	CDBG	$ 51,300.00	$ 10,260.00	$ 41,040.00				$ 51,300.00
Street Median/Parkway Landscaping	TXDOT	$ 6,200,000.00	$ 1,240,000.00	$ 3,720,000.00	$ 1,240,000.00			$ 6,200,000.00
Delta Drive Overpass Crossing	Future CO's	$ 1,068,800.00	$ 1,068,800.00					$ 1,068,800.00
Downtown Pedestrian Wayfinding Program	TXDOT	$ 800,000.00	$ 160,000.00	$ 640,000.00				$ 800,000.00
Central Business District Phase IV	2006 CO's	$ 1,616,619.40	$ 424,496.88					$ 424,496.88
Central Business District Phase IV	2009 CO	$ 551,814.82				$ 389,978.93		$ 389,978.93
Central Business District Phase IV	2010 Transp CO	$ 376,600.00				$ 244,961.00		$ 244,961.00
Central Business District Phase IV	TXDOT	$ 10,246,207.00				$ 2,049,241.40		$ 2,049,241.40
CBD IV Father Rham to Kansas	2010 Transp CO	$ 2,231,958.15	$ 1,902,596.64					$ 1,902,596.64
Isela Rubalcaba Extension	2006 CO's	$ 557,459.88	$ 211,453.70	$ 317,180.54				$ 528,634.24
Isela Rubalcaba Extension	TXDOT	$ 2,794,000.00	$ 769,081.90	$ 1,794,524.43				$ 2,563,606.33
Carolina Bridge Reconstruction	2013 Street Inf. CO	$ 3,600,000.00	$ 300,000.00					$ 300,000.00
Carolina Bridge Reconstruction	2010 CO	$ 1,456,189.00	$ 243,188.54					$ 243,188.54
Carolina Bridge Reconstruction	2006 CO	$ 523,909.53	$ 506,800.23					$ 506,800.23
Oregon Street Improvements	New CO's	$ 1,000,000.00	$ 1,000,000.00					$ 1,000,000.00
Bicycle Connectivity Insfrastructure Improvements	New CO's	$ 361,559.00				$ 72,300.00	$ 144,600.00	$ 216,900.00
Bicycle Connectivity Insfrastructure Improvements	TXDOT	$ 1,446,235.00				$ 289,200.00	$ 578,500.00	$ 867,700.00
Chamizal Neighboorhood Pedestrian Enhancements	New CO's	$ 314,012.00				$ 62,800.00	$ 125,600.00	$ 188,400.00
Chamizal Neighboorhood Pedestrian Enhancements	TXDOT	$ 658,818.00				$ 131,800.00	$ 263,500.00	$ 395,300.00
University Ave Pedestrian and Bicycle Improvements	New CO's	$ 278,745.00		$ 278,745.00		$ 55,700.00	$ 111,500.00	$ 445,945.00
University Ave Pedestrian and Bicycle Improvements	TXDOT	$ 573,995.00		$ 573,995.00				$ 573,995.00
Winn Road - Pan American Phase 1	2010 Transportation Co	$ 548,836.00	$ 159,961.71	$ 199,952.14	$ 39,990.43			$ 399,904.27
Winn Road - Pan American Phase 1	TXDOT	$ 5,788,356.00	$ 1,156,027.60	$ 2,890,069.00	$ 1,734,041.40			$ 5,780,138.00
Dyer RTS Pedestrian Enhancement	2010 Transp CO	$ 334,125.00	$ 66,562.50	$ 213,000.00	$ 53,250.00			$ 332,812.50
Dyer RTS Pedestrian Enhancement	TXDOT	$ 1,200,000.00	$ 200,000.00	$ 800,000.00	$ 200,000.00			$ 1,200,000.00
Montana RTS Pedestrian Enhancements	2010 Transp CO	$ 711,279.85		$ 142,255.97				$ 142,255.97
Montana RTS Pedestrian Enhancements	Undetermined	$ 2,600,000.00		$ 520,000.00				$ 520,000.00
Alameda RTS Pedestrian Enhancements	2010 Transp CO	$ 829,267.62			$ 156,528.70	$ 626,114.80		$ 782,643.50
RC Poe Roundabout	Various CO's	$ 899,724.00	$ 242,746.82	$ 566,409.24				$ 809,156.06
Edgemere Roundabout at Rich Beem	TXDOT	$ 720,000.00	$ 572,880.00	$ 143,220.00				$ 716,100.00
Edgemere Roundabout at Rich Beem	2010 Transp CO	$ 60,000.00	$ 46,680.00	$ 11,670.00				$ 58,350.00
Independence Hike & Bike Trail	TXDOT	$ 467,549.79	$ 38,688.67					$ 38,688.67
Independence Hike & Bike Trail	2013 Street Inf. CO	$ 343,415.16	$ 10,410.32					$ 10,410.32
Independence Hike & Bike Trail	2012-2016 CO's	$ 138,200.00	$ 11,481.94					$ 11,481.94
Independence Hike & Bike Trail	2006 CO's	$ 118,837.77	$ 43,439.29					$ 43,439.29
Resler Buffered Bike Trail	2012-2013 CO's	$ 85,444.32	$ 17,147.26					$ 17,147.26
Resler Buffered Bike Trail	TXDOT	$ 240,344.00	$ 167,813.31					$ 167,813.31
Viscount Blvd Hike&Bike Trail	2013 Street Inf. CO	$ 404,276.46	$ 382,193.28					$ 382,193.28
Viscount Blvd Hike&Bike Trail	TXDOT	$ 352,562.87	$ 83,029.69					$ 83,029.69
Viscount Blvd Hike&Bike Trail	2012-2013 CO's	$ 107,200.00	$ 1,277.45					$ 1,277.45
Viscount Blvd Hike&Bike Trail	2006 CO's	$ 4,661.07	$ 4,661.07					$ 4,661.07
Viscount Blvd Hike&Bike Trail	2009 CO's	$ 86,225.97	$ 86,225.97					$ 86,225.97
Riverbend Hike & Bike Trail	2013 Street Inf. CO	$ 113,810.84	$ 75,060.47					$ 75,060.47
Riverbend Hike & Bike Trail	TXDOT	$ 744,711.67	$ 8,775.98					$ 8,775.98
Riverbend Hike & Bike Trail	2010 Transp CO	$ 152,000.00	$ 87,200.28					$ 87,200.28
Riverbend Hike & Bike Trail	2012-2013 CO's	$ 369,192.45	$ 123,588.35					$ 123,588.35
Riverbend Hike & Bike Trail	2009 CO's	$ 27,859.49	$ 19,079.87					$ 19,079.87
Riverbend Dr. Multimodal Improvements	2013 Street Inf. CO	$ 964,963.00	$ 190,325.80	$ 761,303.20				$ 951,629.00
Riverbend Dr. Multimodal Improvements	TXDOT	$ 800,000.00	$ 157,333.20	$ 629,332.80				$ 786,666.00
Bicycle Plan & Program FY2014	TXDOT	$ 248,494.00	$ 179,526.85					$ 179,526.85
Bicycle Plan & Program FY2014	2010 Transp CO	$ 64,609.00	$ 7,860.02					$ 7,860.02
School Zone Safety	2010 Transp CO	$ 114,785.00	$ 48,355.28					$ 48,355.28
School Zone Safety	2009 CO's	$ 312,703.55	$ 215,631.59	$ 53,907.90				$ 269,539.49
School Zone Safety	TXDOT	$ 1,140,000.00	$ 771,632.96	$ 192,908.24				$ 964,541.20
Two Roundabouts at Edgemere	2012-2013 CO's	$ 200,010.00	$ 140,226.23					$ 140,226.23
Pebble Hills Arterial Street Lights	2012-2013 CO's	$ 785,000.00	$ 398,885.40	$ 265,923.60				$ 664,809.00
Pebble Hills Arterial Street Lights	2013 Street Inf. CO	$ 773,219.00	$ 463,931.40	$ 309,287.60				$ 773,219.00
Synchro Sig Yr 1-2013 St Infra	2013 Street Inf. CO	$ 2,000,000.00	$ 99,254.29					$ 99,254.29
Synchro Sig Yr 2-2013 St Infra	2013 Street Inf. CO	$ 1,090,048.00	$ 77,752.66					$ 77,752.66
Synchro Sig Yr 3-2013 St Infra	2013 Street Inf. CO	$ 1,409,952.00	$ 157,183.59					$ 157,183.59
Resurfacing/Microsurfac Master	2013 Street Inf. CO	$ 12,463,696.61		$ 5,500,000.00	$ 5,500,000.00			$ 11,000,000.00
Microsurfacing 2013 CO Year 2	2013 Street Inf. CO	$ 2,498,000.00	$ 512,112.85					$ 512,112.85
Resurfacing 2013 CO Year 1	2013 Street Inf. CO	$ 3,000,000.00	$ 80,818.09					$ 80,818.09
Resurfacing 2014 CO Year 2	2013 Street Inf. CO	$ 8,793,905.00	$ 667,439.90					$ 667,439.90
Resurfacing 2014 CO Year 3	2013 Street Inf. CO	$ 8,500,000.00	$ 6,331,333.17					$ 6,331,333.17
Resurfacing 2014 CO Year 4	2013 Street Inf. CO	$ 6,500,000.00	$ 3,814,510.87	$ 2,543,007.24				$ 6,357,518.11
Resurfacing 2014 CO Year 5	2013 Street Inf. CO	$ 5,500,000.00	$ 3,300,000.00	$ 2,200,000.00				$ 5,500,000.00
Resurfacing FY2017 Reprog	2013 Street Inf. CO	$ 3,528,086.00	$ 2,116,851.60	$ 1,411,234.40				$ 3,528,086.00
Resurfacing FY2018 Reprog	2013 Street Inf. CO	$ 1,519,074.00		$ 1,215,259.20	$ 303,814.80			$ 1,519,074.00
Resurfacing FY2019 Reprog	2013 Street Inf. CO	$ 1,402,511.00			$ 1,122,008.80	$ 280,502.20		$ 1,402,511.00
Reconstruction Master	2013 Street Inf. CO	$ 12,624,781.75				$ 10,982,732.57		$ 10,982,732.57
Ramos Ct-Little Flower St/ Manning Imp	2013 Street Inf. CO	$ 1,236,713.00	$ 235,435.89					$ 235,435.89
Ramos Ct-Little Flower St/ Manning Imp	PSB	$ 787,429.05	$ 129,836.92					$ 129,836.92
Ramos Ct-Little Flower St/ Manning Imp	CDBG	$ 164,725.00	$ 26,500.00					$ 26,500.00
Pebble Hills Extension	2013 Street Inf. CO	$ 1,571,900.00	$ 166,307.12					$ 166,307.12
Pebble Hills Extension	2012-2013 CO's	$ 985,000.00	$ 268,737.75					$ 268,737.75
Pebble Hills Extension	PSB	$ 439,134.00	$ 38,653.50					$ 38,653.50
Geiger Cardis Malaga Reconstruction	2013 Street Inf. CO	$ 1,007,410.00	$ 264,847.83	$ 617,978.26				$ 882,826.09
Elena - Feliz Reconstruction	2013 Street Inf. CO	$ 2,170,684.00	$ 802,435.90	$ 1,203,653.85				$ 2,006,089.75
Toni & Mary Jeannie & Yvonne	2013 Street Inf. CO	$ 1,044,375.00	$ 199,326.87	$ 797,307.49				$ 996,634.36
Manor Pl And Barker Rd St	2013 Street Inf. CO	$ 1,576,956.00	$ 736,303.49					$ 736,303.49
Manor Pl And Barker Rd St	PSB	$ 488,121.63	$ 32,959.53					$ 32,959.53
Robinson St Reconstruction	2013 Street Inf. CO	$ 2,858,766.00	$ 1,249,517.78	$ 1,249,517.78				$ 2,499,035.56
Edna St Reconstruction	2013 Street Inf. CO	$ 3,109,900.00	$ 597,744.24	$ 2,390,976.98				$ 2,988,721.22
Dolan St Reconstruction	2013 Street Inf. CO	$ 957,305.00	$ 174,402.24	$ 697,608.96				$ 872,011.20
Flower St Reconstruction	2013 Street Inf. CO	$ 2,051,430.00	$ 736,827.90	$ 1,105,241.85				$ 1,842,069.75
Flower St Reconstruction	PSB	$ 62,652.00	$ 25,060.80	$ 37,591.20				$ 62,652.00
Encino St Reconstruction	2013 Street Inf. CO	$ 2,406,200.00	$ 677,126.01	$ 1,579,960.69				$ 2,257,086.70
Cortez St Reconstruction	2013 Street Inf. CO	$ 3,503,725.00	$ 1,013,862.96	$ 2,365,680.24				$ 3,379,543.20
Alicia St Reconstruction	2013 Street Inf. CO	$ 2,407,085.00	$ 871,750.32	$ 1,307,625.47				$ 2,179,375.79
Alicia St Reconstruction	PSB	$ 23,390.24	$ 9,356.10	$ 14,034.14				$ 23,390.24
Glenwood St Reconstruction	2013 Street Inf. CO	$ 2,004,167.00	$ 193,975.42	$ 1,222,045.11	$ 523,733.62			$ 1,939,754.15
De Vargas St. Reconstruction	2013 Street Inf. CO	$ 2,111,010.00	$ 788,192.06	$ 1,182,288.10				$ 1,970,480.16
Central Curb Modifications	2013 Street Inf. CO	$ 15,464.00	$ 15,464.00					$ 15,464.00

Project Type & Name	Funding Source	Total Projected Budget as of 8/31/2016	FY2017 Budget	FY2018 Budget	FY2019 Budget	FY2020 Budget	FY2021 Budget	FY2017 - FY2021 Budget
Streets and Maintenance Improvements Cont.								
Robinson Phase II St. Reconstruction	2013 Street Inf. CO	$ 2,700,622.00	$ 540,124.40	$ 864,199.04	$ 1,296,298.56			$ 2,700,622.00
New Haven St. Reconstruction	2013 Street Inf. CO	$ 1,984,000.00	$ 396,800.00	$ 634,880.00	$ 952,320.00			$ 1,984,000.00
James St. Reconstruction	2013 Street Inf. CO	$ 1,303,000.00	$ 260,600.00	$ 416,960.00	$ 625,440.00			$ 1,303,000.00
Princeton St. Reconstruction	2013 Street Inf. CO	$ 1,369,000.00	$ 273,800.00	$ 438,080.00	$ 657,120.00			$ 1,369,000.00
Tulane St. Reconstruction	2013 Street Inf. CO	$ 1,213,000.00	$ 242,600.00	$ 388,160.00	$ 582,240.00			$ 1,213,000.00
Valley View St. Reconstruction	2013 Street Inf. CO	$ 4,017,000.00	$ 803,400.00	$ 1,285,440.00	$ 1,928,160.00			$ 4,017,000.00
Edna Phase II St. Reconstruction	2013 Street Inf. CO	$ 6,066,000.00		$ 1,213,200.00	$ 1,941,120.00	$ 2,911,680.00		$ 6,066,000.00
Mimosa St. Reconstruction	2013 Street Inf. CO	$ 2,411,000.00			$ 482,200.00	$ 771,500.00	$ 1,157,300.00	$ 2,411,000.00
Holly St. Reconstruction	2013 Street Inf. CO	$ 796,000.00			$ 159,200.00	$ 254,700.00	$ 382,100.00	$ 796,000.00
Lowd St. Reconstruction	2013 Street Inf. CO	$ 1,944,000.00			$ 388,800.00	$ 622,100.00	$ 933,100.00	$ 1,944,000.00
McCune St. Reconstruction	2013 Street Inf. CO	$ 2,821,000.00			$ 564,200.00	$ 902,700.00	$ 1,354,100.00	$ 2,821,000.00
Paddlefoot St. Reconstruction	2013 Street Inf. CO	$ 3,163,000.00			$ 632,600.00	$ 1,012,200.00	$ 1,518,200.00	$ 3,163,000.00
Canterbury Reconstruction	2013 Street Inf. CO	$ 1,302,300.00				$ 260,500.00	$ 520,900.00	$ 781,400.00
Ethel Reconstruction	2013 Street Inf. CO	$ 988,983.00				$ 197,800.00	$ 395,600.00	$ 593,400.00
Annie Reconstruction	2013 Street Inf. CO	$ 461,257.00				$ 92,300.00	$ 184,500.00	$ 276,800.00
John Hayes Reconstruction	2013 Street Inf. CO	$ 1,502,540.00				$ 300,500.00	$ 601,000.00	$ 901,500.00
Phillipy Reconstruction	2013 Street Inf. CO	$ 797,632.00				$ 159,500.00	$ 319,100.00	$ 478,600.00
Snelson Reconstruction	2013 Street Inf. CO	$ 710,000.00				$ 142,000.00	$ 284,000.00	$ 426,000.00
Davis Reconstruction	2013 Street Inf. CO	$ 1,851,322.00				$ 370,300.00	$ 740,500.00	$ 1,110,800.00
Padilla Reconstruction	2013 Street Inf. CO	$ 2,249,005.00				$ 449,800.00	$ 899,600.00	$ 1,349,400.00
Lomaland Reconstruction	2013 Street Inf. CO	$ 2,071,000.00				$ 414,200.00	$ 828,400.00	$ 1,242,600.00
Chico Reconstruction	2013 Street Inf. CO	$ 1,062,500.00				$ 212,500.00	$ 425,000.00	$ 637,500.00
Terramar Reconstruction	2013 Street Inf. CO	$ 1,319,000.00				$ 263,800.00	$ 527,600.00	$ 791,400.00
Unpaved ROW 2013 CO Year1	2013 Street Inf. CO	$ 995,000.00	$ 221,700.00					$ 221,700.00
Unpaved ROW 2012-2013	2012-2013 CO's	$ 500,000.00	$ 22,700.00					$ 22,700.00
Unpaved ROW 2013 CO Year5	2013 Street Inf. CO	$ 450,349.00	$ 450,349.00					$ 450,349.00
Neighborhood Traffic Management Program	2013 Street Inf. CO	$ 1,583,913.00	$ 500,000.00	$ 500,000.00				$ 1,000,000.00
Neighborhood Traffic Management Year 1	2013 Street Inf. CO	$ 2,000,000.00	$ 450,500.00	$ 112,700.00				$ 563,200.00
NTMP YR 2 -2013 Street Insfrast	2013 Street Inf. CO	$ 516,087.00	$ 393,800.00	$ 98,400.00				$ 492,200.00
NTMP YR 3 -2013 Street Insfrast	2013 Street Inf. CO	$ 500,000.00	$ 374,800.00	$ 93,700.00				$ 468,500.00
NTMP YR 4 -2013 Street Insfrast	2013 Street Inf. CO	$ 500,000.00	$ 393,600.00	$ 98,400.00				$ 492,000.00
NTMP Projects 2013	2009 CO	$ 1,220,208.00	$ 847,800.00	$ 212,000.00				$ 1,059,800.00
NTMP Phase 3 2012_2013	2012-2013 CO's	$ 500,000.00	$ 36,769.54					$ 36,769.54
PED Sidewalk & Parkway Master	2013 Street Inf. CO	$ 2,809,611.00		$ 600,000.00	$ 600,000.00			$ 1,200,000.00
PED Sidewalk & Parkway Year 4	2013 Street Inf. CO	$ 600,000.00	$ 279,098.98					$ 279,098.98
UMC Quiet Zone	2013 Street Inf. CO	$ 5,012,668.00	$ 1,931,460.81	$ 2,897,191.21				$ 4,828,652.02
UMC Quiet Zone	Union Pacific Railroad	$ 660,000.00	$ 264,000.00	$ 396,000.00				$ 660,000.00
University Pedestrian Improvement	2013 Street Inf. CO	$ 1,500,000.00	$ 300,000.00	$ 480,000.00	$ 720,000.00			$ 1,500,000.00
Independence Light & Amenities	2013 Street Inf. CO	$ 698,300.00	$ 418,980.00	$ 279,320.00				$ 698,300.00
Love Road Property Improvement	2013 Street Inf. CO	$ 25,000.00	$ 25,000.00					$ 25,000.00
Redd Median Landscaping	2013 Street Inf. CO	$ 1,912,200.00	$ 382,440.00	$ 611,904.00	$ 917,856.00			$ 1,912,200.00
Cielo Vista Sidewalk Improveme	2013 Street Inf. CO	$ 270,000.00	$ 54,000.00	$ 86,400.00	$ 129,600.00			$ 270,000.00
Viscount Street Lighting	2013 Street Inf. CO	$ 1,078,500.00	$ 215,700.00	$ 345,120.00	$ 517,680.00			$ 1,078,500.00
Mesquite Hills Street Imp	2013 Street Inf. CO	$ 106,600.00	$ 21,320.00	$ 85,280.00				$ 106,600.00
Springwood Traffic Improvement	2013 Street Inf. CO	$ 316,000.00	$ 63,200.00	$ 101,120.00	$ 151,680.00			$ 316,000.00
Edgemere Trail Improvements	2013 Street Inf. CO	$ 65,000.00	$ 13,000.00	$ 52,000.00				$ 65,000.00
Riverbend Trail Phase III	2013 Street Inf. CO	$ 3,340,200.00	$ 668,040.00	$ 1,068,864.00	$ 1,603,296.00			$ 3,340,200.00
Rich Beem Street Lighting	2013 Street Inf. CO	$ 1,780,220.00		$ 356,044.00	$ 569,670.40	$ 854,505.60		$ 1,780,220.00
Edgemere Trail Widening & Lighting	2013 Street Inf. CO	$ 1,657,100.00		$ 331,420.00	$ 530,272.00	$ 795,408.00		$ 1,657,100.00
Sunglow Landscaping Imp	2013 Street Inf. CO	$ 388,351.00			$ 77,670.20	$ 124,272.32	$ 186,408.48	$ 388,351.00
Montoya Heights Sidewalk	2013 Street Inf. CO	$ 1,360,900.00			$ 272,180.00	$ 435,488.00	$ 653,232.00	$ 1,360,900.00
Yarbrough Street Lighting	2013 Street Inf. CO	$ 1,317,800.00			$ 263,560.00	$ 421,696.00	$ 632,544.00	$ 1,317,800.00
Total Streets and Maintenance Improvements		**$ 242,496,802.94**	**$ 51,791,762.96**	**$ 58,353,084.04**	**$ 27,436,530.91**	**$ 27,154,780.82**	**$ 13,766,884.48**	**$ 178,503,043.21**
Total Streets and Maintenance O&M			**$ 155,000.00**	**$ 155,000.00**	**$ 185,000.00**	**$ -**		**$ 868,740.00**

Project Type & Name	Funding Source	Total Projected Budget as of 8/31/2016	FY2017 Budget	FY2018 Budget	FY2019 Budget	FY2020 Budget	FY2021 Budget	FY2017 - FY2021 Budget
Airport Improvements								
ARFF Unit Replacement	FAA/Airport	$ 900,000.00	$ 900,000.00					$ 900,000.00
IET Learning Suite - SIDA Training and Record Keeping	Airport	$ 200,000.00		$ 200,000.00				$ 200,000.00
Demolition - Cargo Building No. 7 (NEW	Airport	$ 1,500,000.00			$ 1,500,000.00			$ 1,500,000.00
T-Hangar Pavement Rehab (NEW)	Airport			$ 1,000,000.00				$ 1,000,000.00
Quantum Secure - IT Infrastructure Badging and Keys	Airport	$ 300,000.00	$ 300,000.00					$ 300,000.00
HVAC Annual Upgrades FY 21 (NEW)	Airport	$ 250,000.00					$ 250,000.00	$ 250,000.00
NASA Hangar Roof and Hangar Improvements	Airport	$ 900,000.00		$ 900,000.00				$ 900,000.00
Passenger Notification Systems (FIDS, BIDS, GIDS)	PFC-8	$ 1,300,000.00	$ 1,300,000.00					$ 1,300,000.00
Ramp Apron Panel Replacement (NEW)	FAA/Airport	$ 3,500,000.00				$ 3,500,000.00		$ 3,500,000.00
Ramp Light Upgrade (NEW)	FAA/Airport	$ 2,000,000.00			$ 2,000,000.00			$ 2,000,000.00
Reconstruct Taxiway "M" from Rwy 8R to Twy K and from Twy G to Twy L	FAA/Airport	$ 3,600,000.00			$ 3,600,000.00			$ 3,600,000.00
Reconstruct Taxiway V from Twy U to Twy L	FAA/Airport	$ 3,400,000.00			$ 3,400,000.00			$ 3,400,000.00
Taxiway U from Customs Ramp to Twy L (mill and overlay)	FAA/Airport	$ 1,300,000.00			$ 1,000,000.00	$ 300,000.00		$ 1,300,000.00
Runway 8R-26L Runway Safety Area (mill and overlay) at Twys M, S, T U and V	FAA/Airport	$ 1,300,000.00				$ 1,300,000.00		$ 1,300,000.00
Airfield Pavement Rehab	FAA/Airport	$ 4,000,000.00					$ 500,000.00	$ 500,000.00
BTGC Clubhouse Expansion*	Airport	$ 750,000.00				$ 750,000.00		$ 750,000.00
IT Capital Enterprise Fund Recovery	Airport	$ 963,485.00	$ 192,697.00	$ 192,697.00	$ 192,697.00	$ 192,697.00	$ 192,697.00	$ 963,485.00
ARFF Safety Equipment	FAA/Airport	$ 50,000.00	$ 10,000.00	$ 10,000.00	$ 10,000.00	$ 10,000.00	$ 10,000.00	$ 50,000.00
Airfield Perimeter Roads	FAA/Airport	$ 4,500,000.00		$ 4,500,000.00				$ 4,500,000.00
Demolition - 7600 and 7602 Boeing Drive (NEW)	Airport	$ 100,000.00		$ 100,000.00				$ 100,000.00
Demolition - Chevron Station at Montana and Airways (NEW)	Airport	$ 150,000.00	$ 150,000.00					$ 150,000.00
Terminal Fire Panel Replacement and Server Upgrade (NEW)	Airport	$ 250,000.00	$ 250,000.00					$ 250,000.00
Escalators - Main Up (2)	PFC -7	$ 800,000.00	$ 800,000.00					$ 800,000.00
Cargo 3 Parking Lot Expansion	Airport	$ 300,000.00	$ 250,000.00					$ 250,000.00
Airport Landscape Improvements	Airport	$ 2,500,000.00	$ 1,800,000.00	$ 500,000.00				$ 2,300,000.00
Admin West Parking Lot Reconstruction (New)	Airport	$ 700,000.00			$ 675,000.00			$ 675,000.00
Runway 4-22 Reconstruction & Taxiway Radius Geometry	FAA/PFC 7 Airport/PFC 8	$ 30,476,000.00	$ 850,000.00	$ 14,313,000.00	$ 14,313,000.00			$ 29,476,000.00
Taxiway "K" Removal -from Txwy M to Txwy R (NEW)	Airport	$ 2,000,000.00		$ 2,000,000.00				$ 2,000,000.00
Emergency Operations Center	Airport	$ 800,000.00		$ 800,000.00				$ 800,000.00
HVAC Annual Upgrades FY 16-20	Airport	$ 1,250,000.00	$ 475,000.00	$ 250,000.00	$ 250,000.00	$ 250,000.00		$ 1,225,000.00
Convair Road and Old Rental Car Leasholds(NEW)	CFC	$ 2,500,000.00	$ 2,500,000.00					$ 2,500,000.00
Airport Sterilizer Replacement	Airport	$ 150,000.00	$ 150,000.00					$ 150,000.00
TSA Baggage Makeup Area Expansion/Consolidation	PFC 8/TSA	$ 30,500,000.00	$ 14,000,000.00	$ 15,500,000.00				$ 29,500,000.00
Master Plan Update	PFC -7	$ 2,400,000.00	$ 1,650,000.00					$ 1,650,000.00
Maintenance Building Improvements	Airport	$ 750,000.00	$ 500,000.00					$ 500,000.00
Long Term Parking Lot Lighting & Overlay	Airport	$ 2,000,000.00	$ 900,000.00					$ 900,000.00
ARFF Remodel	PFC-8	$ 1,000,000.00	$ 475,000.00	$ 500,000.00				$ 975,000.00
Concourse A Renovation	PFC-7/Airport	$ 820,000.00	$ 720,000.00					$ 720,000.00
Concourse A Expansion	PFC-7/Airport	$ 2,800,000.00	$ 1,480,000.00					$ 1,480,000.00
Concourse B Lighting and Playground	Airport	$ 2,500,000.00	$ 2,425,000.00					$ 2,425,000.00
Automatic Commercial Vehicle Tracking - Taxis and Shuttles	Airport	$ 200,000.00	$ 200,000.00					$ 200,000.00
Automatic Door Replacement	Airport	$ 350,000.00	$ 350,000.00					$ 350,000.00
Total Airport Improvements		**$ 116,009,485.00**	**$ 32,627,697.00**	**$ 40,765,697.00**	**$ 26,940,697.00**	**$ 6,302,697.00**	**$ 952,697.00**	**$ 107,589,485.00**
Total Airport O&M								**$ -**
Mass Transit Improvements								
Northgate Transit Terminal	2009 C.O.s	$ 5,466,611.00	$ 308,759.25	$ 102,919.75				$ 411,679.00
Northgate Transit Terminal	FTA Grant	$ 13,890,583.00	$ 9,147,000.00	$ 3,049,000.00				$ 12,196,000.00
Park and Ride Services	CMAQ Grant	$ 1,800,000.00	$ 1,400,000.00	$ 400,000.00				$ 1,800,000.00
Alameda RTS	2011 C.O.s	$ 38,629,895.00	$ 11,695,638.00	$ 23,595,000.00				$ 35,290,638.00
Dyer RTS	2011 C.O.s	$ 6,111,998.00	$ 2,372,328.50	$ 2,372,328.50				$ 4,744,657.00
Dyer RTS	CMP	$ 9,170,000.00	$ 4,085,000.00	$ 4,085,000.00				$ 8,170,000.00
Dyer RTS	FTA Grant	$ 20,399,999.00	$ 3,959,000.00	$ 3,959,000.00	$ 12,460,000.00			$ 20,378,000.00
Montana RTS	2011 C.O.s	$ 10,004,393.00		$ 3,992,000.00	$ 3,992,000.00	$ 1,996,000.00		$ 9,980,000.00
Montana RTS	CMP	$ 7,955,000.00		$ 3,977,500.00	$ 3,977,500.00			$ 7,955,000.00
Montana RTS	FTA Grant	$ 28,938,000.00		$ 8,519,000.00	$ 8,519,000.00	$ 11,900,000.00		$ 28,938,000.00
Curb Cuts and Shelters	FTA Grant	$ 11,514,516.00	$ 500,000.00	$ 500,000.00	$ 500,000.00	$ 500,000.00	$ 500,000.00	$ 2,500,000.00
Facilities Rehab	FTA Grant	$ 5,868,580.00		$ 2,347,432.00	$ 1,760,574.00	$ 1,173,716.00	$ 586,858.00	$ 5,868,580.00
International Transfer Center	Undetermined	$ 18,000,000.00				$ 9,000,000.00	$ 9,000,000.00	$ 18,000,000.00
Total Mass Transit Improvements		**$ 177,749,575.00**	**$ 33,467,725.75**	**$ 56,899,180.25**	**$ 31,209,074.00**	**$ 24,569,716.00**	**$ 10,086,858.00**	**$ 156,232,554.00**
Total Mass Transit O&M			**$ 500,000.00**	**$ 2,500,000.00**	**$ 6,500,000.00**	**$ 6,500,000.00**	**$ 10,500,000.00**	**$ 26,500,000.00**
Information Technology Improvements								
Fiber Interconnect	2010 CO's	$ 150,000.00	$ 60,281.44	$ 60,281.44				$ 120,562.88
Fiber Interconnect	2009 CO's	$ 4,000,000.00	$ 122,143.88	$ 122,143.88				$ 244,287.76
Telephone Upgrade	2009 CO's	$ 1,500,000.00	$ 187,393.80	$ 187,393.80				$ 374,787.60
Data Center	2010 CO's	$ 11,985,316.00	$ 1,684,788.99	$ 1,684,788.99				$ 3,369,577.98
CW Network Infrastructure	2010 CO's	$ 2,089,299.31	$ 15,294.78	$ 15,294.78				$ 30,589.55
Network Infrastructure 2012_2013	2012-2013 CO's	$ 3,000,000.00	$ 7,369.56	$ 7,369.56				$ 14,739.12
Cabling Infrastructure	2012-2013 CO's	$ 900,000.00	$ 132,556.84	$ 132,556.84				$ 265,113.68
VOIP - Citywide	2012-2013 CO's	$ 2,000,000.00	$ 372,218.26	$ 372,218.26				$ 744,436.51
Fiber and Related Projects	2012-2013 CO's	$ 2,500,000.00	$ 206,674.22	$ 206,674.22				$ 413,348.44
IT Software	2012-2013 CO's	$ 744,167.00	$ 54,905.30	$ 54,905.30				$ 109,810.60
Municipal Court Software	2012-2013 CO's	$ 3,000,000.00	$ 591,635.12	$ 591,635.12				$ 1,183,270.24
IT Capital Acquisitions	2012-2013 CO's	$ 500,000.00	$ 60,111.48	$ 60,111.48				$ 120,222.96
UPS Power Protection for Switch Closets	2012-2013 CO's	$ 75,000.00	$ 7,716.00					$ 7,716.00
Dept Hardware 2014	2006 Storm CO's	$ 196,391.00	$ 92,900.58	$ 92,900.58				$ 185,801.16
Total Information Technology Improvements		**$ 32,640,173.31**	**$ 3,595,990.24**	**$ 3,588,274.24**	**$ -**	**$ -**	**$ -**	**$ 7,184,264.48**
Total Mass Information Technology O&M								**$ -**
Citywide Improvements								
Facility Rehabilitation	2012-2013 CO's	$ 1,019,720.00	$ 61,287.77					$ 61,287.77
Facility Rehabilitation	2006 CO's	$ 666,546.65	$ 273,183.79					$ 273,183.79
Facility Rehabilitation	2012-2013 CO's	$ 142,600.00	$ 120,032.54					$ 120,032.54
Downtown Restroom Facilities (Design)	2006 CO's	$ 80,288.84	$ 80,288.84					$ 80,288.84
Total Citywide Improvements		**$ 1,909,155.49**	**$ 534,792.94**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 334,471.56**
Total City Wide Improvements O&M								**$ -**
Grand Total of Capital Improvements		**$ 1,213,798,238.44**	**$ 199,073,122.63**	**$ 299,843,162.13**	**$ 220,623,887.34**	**$ 144,479,803.11**	**$ 96,940,460.05**	**$ 951,404,650.81**
Grand Total of Capital O&M Costs		**$ -**	**$ 1,738,129.00**	**$ 5,020,679.00**	**$ 9,705,267.00**	**$ 7,068,035.00**	**$ 11,253,035.00**	**$ 36,239,042.00**

Capital Improvement Program Summary FY2017

During FY2017, the City anticipates spending approximately **$199,073,123** on capital improvement project expenditures that will require an estimated **$1,738,129** in operating funds. The total cost impact of the capital improvement program in FY2017 is anticipated to be around **$200,811,252**. The projects listed on the CIP for FY2017 are funded by issuance of CO's, 2012 GO bonds, enterprise funds, and external funding.

Parks and Recreation – During FY2017, some of the voter approved Quality of Life (QoL) projects will be completed and others will be started. These projects include acquiring land, design, and the construction of new parks. The list of projects also includes the design and construction of new aquatic facilities and flat fields, and new paved trails and trailheads. There is an operating budget impact of $893,287 for the maintenance and upkeep of additional park acreage and new facilities. These projects will be primarily funded by 2012 GO bonds, CDBG grants, and internal funds.

Museums and Cultural Affairs – During FY2017, the planning and design process for the Children's Museum and Mexican American Cultural Center will continue and the land acquisition process will take place for Cultural and Performing Arts Facility.

Zoo – During FY2017, the design and construction will continue for new exhibits and facility improvements. Some of the specific projects undergoing construction include the Education Animal Holding, Wildlife Theater, and Wetlands River Hogs and South American Aviary exhibits. Projects currently in design include the Chihuahuan Desert and Sea Lion Exhibit, as well as, the Asia Entrance/Carousel. The operating budget of these projects for this fiscal year is $184,842. These projects will be funded by 2012 GO bonds.

Library – During FY2017, project development will continue for the Judge Marquez and Sergio Troncoso Libraries. The project design phase for the Richard Burges Branch Expansion will also continue. These projects will be funded by 2012 GO bonds.

Fire Department – The capital projects for the Fire Department in FY2017 will include a restroom addition in Fire Station 21 funded by internal funds and a grant funded design for a Fire Logistics/Distribution Center.

Streets and Maintenance (SAM) – During FY2017, Streets and Maintenance will advance year five of the seven year Street Infrastructure projects for street resurfacing, street signal synchronization, sidewalk gap installations, alley paving, and oversight of the planning, scoping, and development elements of the neighborhood traffic management projects. SAM managed projects, generally considered maintenance items, are managed through SAM because they do not require professional design or construction management services.

Aviation – During FY2017, Aviation projects will include Aircraft Rescue and Firefighting (ARFF) Unit replacement and Safety Equipment, Passenger Notification Systems, Airport Landscape Improvements, TSA Baggage Makeup Area Expansion/Consolidation, Concourse A Renovation and Expansion, and Concourse B Lighting and Playground. Aviation will also continue the Runway 4-22 Reconstruction and Taxiway Radius Geometry project. These projects are funded by Aviation revenue funds, Federal Aviation Administration (FAA) Grants, Transportation Security Administration (TSA) Grants, Passenger Facility Charges (PFC) and Customer Facility Charges (CFC).

Environmental Services – During FY2017, construction will commence for Greater El Paso Landfill cells 11-14. Additional groundwater monitoring wells and gas monitoring wells are also planned for the landfill. The Vector Building and Municipal Service Center (MSC) will also undergo a remodel. These projects will be funded with Environmental Services Department operating revenue.

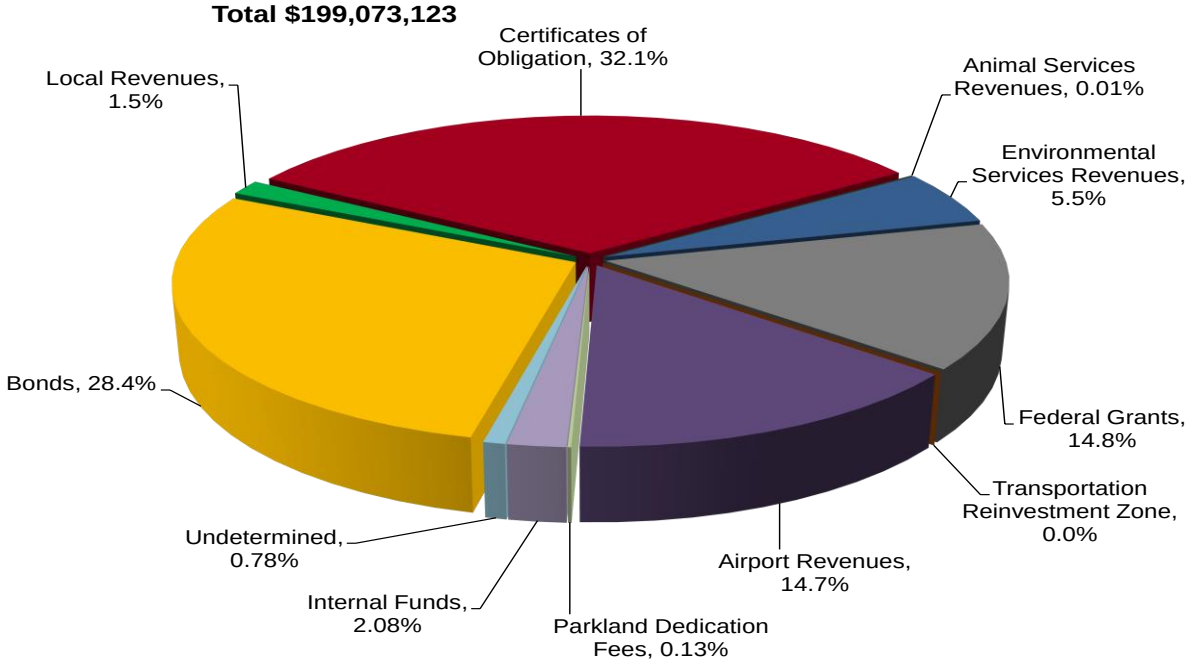
Animal Services – During FY2017, Animal Services will complete the Animal Shelter Meet and Greet project. This project will be funded with Animal Services' operating revenue.

Mass Transit - Sun Metro – The department shall begin the construction of the Alameda RTS for opening in early 2018 and also continue work for the Dyer RTS corridor with an anticipated completion by late 2018. Sun Metro shall also continue work on the Northgate Transit Terminal. These projects will be funded by 2009 and 2011 certificates of obligation and federal grants.

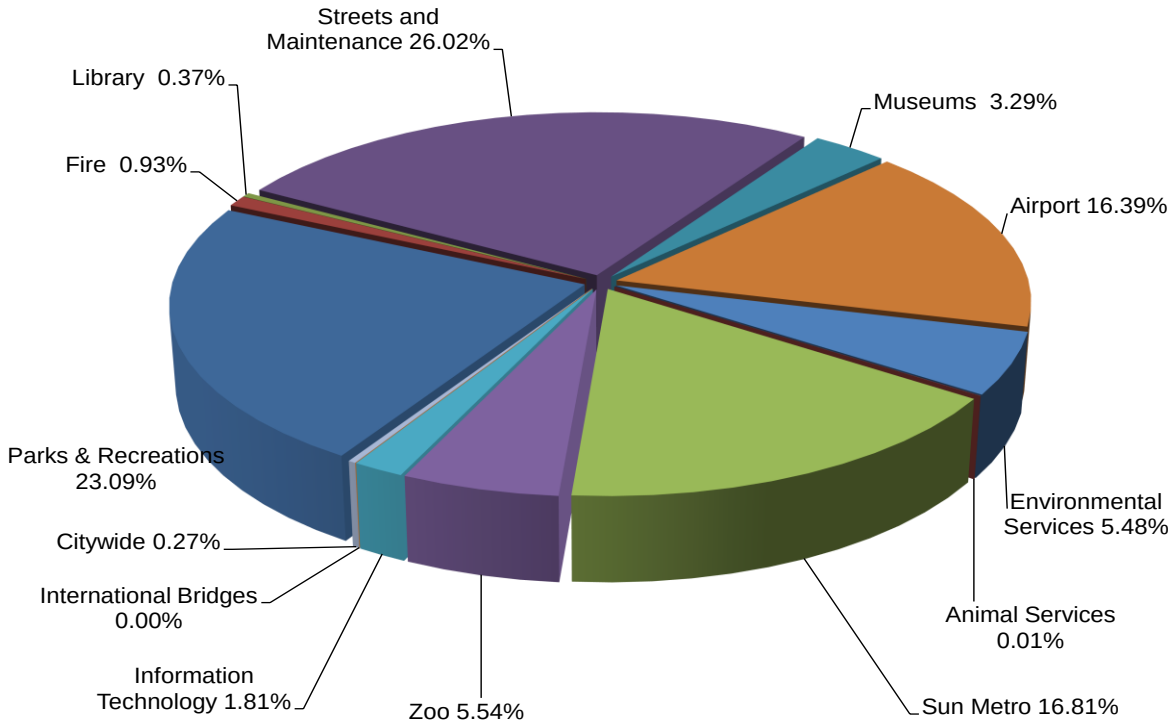
Information Technology – In FY2017, the department will introduce technological investments focused on enhancing constituent services through innovation, delivering quality and consistency through standardization. The current technological ecosystem complements reliability and performance built upon an infrastructure foundation of continual improvement. The funding source for projects will be various certificates of obligation.

FY2017 Capital Improvement Program Budget

Where the funding comes from...
Total $199,073,123



...and, where it goes.
Total $199,073,123



FY2017 Capital Improvement and Operating Budget Impact

Estimated FY2017 Capital Projects Costs	**$**	**199,073,123**
Estimated FY2017 CIP-Related Operating Costs	**$**	**1,738,129**
Total Cost Impact of Capital Projects-FY2017	**$**	**200,811,252**

Parks and Recreation

Capital Projects	Source		Amount
Futureland Park	2003 CO's	$	6,169
Futureland Park	2006 Storm CO's	$	161,966
Adrian Garcia Park	2012 QOL	$	49,500
Bartlett Park	2012 QOL	$	198,700
Eastside Regional Park	2012 QOL	$	10,000,000
Las Palmas/Pendale Community P	2012 QOL	$	1,051,500
Park Shade Canopies	2012 QOL	$	375,000
Modular Play Structures	2012 QOL	$	375,000
Ponder Park Playground	2012 QOL	$	324,052
Eastside Sports Complex	2012 QOL	$	1,906,400
Flat Fields Various Locations	2012 QOL	$	387,500
Northest Regional Park Additional Lighting	2012 QOL	$	249,400
NE Regional Skate Park Flat Fields	2012 QOL	$	1,946,875
Outdoor Sports Fields	2012 QOL	$	500,000
Paseo Del Sol	2012 QOL	$	147,900
Chelsea Pool	2012 QOL	$	735,200
Lionel Forti Pool	2012 QOL	$	795,600
Pavo Real Spray Park	2012 QOL	$	1,689,948
Westside Pool - New	2012 QOL	$	9,778,200
New Rec Center -Lomaland	2012 QOL	$	1,424,578
New Rec Ctr/Library - Alameda	2012 QOL	$	1,272,600
New Rec Ctr/Library - Chamizal	2012 QOL	$	1,204,670
Polly Harris Senior Center	2012 QOL	$	298,100
Paved Trails Master	2012 QOL	$	600,000
Trail Head Parking Areas	2012 QOL	$	187,500
Open Space Land Acquisition	2012 QOL	$	437,500
Neighborhood Imp Projects	2012 QOL	$	1,000,000
Rim/Upper Tom Lea Park	2012 QOL	$	23,800
Historic Entrance Sign	2012 QOL	$	21,300
Trowbridge Sidewalk Gap	2012 QOL	$	40,218
Residential Mile Markers	2012 QOL	$	16,300
Residential Streetlights	2012 QOL	$	19,748
Residential Curb Cuts	2012 QOL	$	26,616
Todd Ware Park	2012 QOL	$	35,800
Sandstone Ranch Est Prk Lights	2012 QOL	$	77,600
East Cave Park	2012 QOL	$	82,240
Pueblo Viejo Park	2012 QOL	$	3,599
E.L. Williams Park	2012 QOL	$	2,791
Thomas Manor Park	2012 QOL	$	48,560
Love Rd Crosswalk Landscaping	2012 QOL	$	38,160
H.T. Ponsford Park	2012 QOL	$	33,760
Salvador Rivas Spray Park & Improvements	2012 QOL	$	883,900
Logan Park Improvements	CDBG	$	58,866

Parks and Recreation Continued				
Ramona Elementary Improvements	CDBG	$	31,034	
Stiles Park Improvements	CDBG	$	338,712	
Eddy Kirby Beard Park Improv	CDBG	$	403,848	
Ylairam Rudy Morgan Park Impro	CDBG	$	340,995	
Sgt. Jesus Vasquez Improv	CDBG	$	404,022	
W. Sanchez Rosales Fam Center	CDBG	$	51,123	
Playa Drain Walking Trail	CDBG	$	231,529	
Centro San Vicente	CDBG	$	52,246	
Improv E L Williams Park Dist	CDBG	$	144,674	
Improv Happiness Senior Center	CDBG	$	130,858	
BlackieChesher Dist 6	CDBG	$	115,957	
Grandview Spray Park	CDBG	$	506,232	
Hidden Valley Spray Park	CDBG	$	239,245	
Westside Comm Spray Park - D1	Internal Funds	$	883,900	
Braden Aboud Spray Park - D7	Internal Funds	$	883,900	
Marty Robbins Spray Park - D8	Internal Funds	$	883,900	
Armijo Park Improvements	Internal Funds	$	20,000	
Playground Equipment & Improvements	Internal Funds	$	1,129,200	
Indian Hills Playground Replacement	Internal Funds	$	40,000	
Paseo De Los Heroes Playground Replacement	Internal Funds	$	40,000	
Officer Adrian Arrellano Playground Replacement	Internal Funds	$	40,000	
Hawkins Acquatic Facility Re-roof	Internal Funds	$	60,000	
Multipurpose Recreation Center Re-roof	Internal Funds	$	60,000	
Carolina Garden	Parkland Dedication	$	6,840	
Tres Suenos 10	Parkland Dedication	$	27,064	
Park Hills Park Improvements	Parkland Dedication	$	70,000	
Cimarron Sage Park	Parkland Dedication	$	11,303	
Autumn Sage Park	Parkland Dedication	$	10,983	
Jack Quarles Park Irrigation	Parkland Dedication	$	31,228	
John Lyons Soccer Net Screen	Parkland Dedication	$	10,000	
Tierra Del Este#27 Parking Lot	Parkland Dedication	$	36,000	
Mission Hills Metal Canopy	Parkland Dedication	$	32,000	
Paul Harvey Bb Court	Parkland Dedication	$	16,000	
Futureland Park	SFA-Parks	$	166,901	
	Capital Projects Budget	**$**	**45,966,811**	
Operating Budget Impact				
Cost of operating new facilities		$	893,287	
	Operating Budget Impact	**$**	**893,287**	
	Total Budget Impact of CIP-FY2017			**$ 46,860,098**

Fire

Capital Projects	Source		Amount
Fire Logistics/Distribution Center (Design)	DSRIP	$	199,633
Fire Station 21 Restroom Addition	Internal funds	$	100,000
Fire Station #12 (Replacement)	Undetermined	$	298,716
Fire Station #36 (New)	Undetermined	$	361,654
Fire Station #17 (Replacement)	Undetermined	$	383,678
Traffic Preemption Equipment	Undetermined	$	100,000
Fire Station Rehabilitation Projects	Undetermined	$	405,000
	Capital Projects Budget	**$**	**1,848,681**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2017		**$ 1,848,681**

Library

Capital Projects	Source		Amount
Judge Marquez Branch Library	2012 QOL	$	81,700
Richard Burges Branch Expansion	2012 QOL	$	506,600
Sergio Troncoso Library Improvements	2012 QOL	$	89,200
Sergio Troncoso Library - Parking Lot	2012 QOL	$	54,400
	Capital Projects Budget	**$**	**731,900**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2017		**$ 731,900**

Museum and Cultural Affairs

Capital Projects	Source		Amount
Children's Museum	2012 QOL	$	2,000,000
Mexican American Cultural Center	2012 QOL	$	50,000
Cultural & Performing Arts Facilities	2012 QOL	$	4,500,000
	Capital Projects Budget	**$**	**6,550,000**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2017		**$ 6,550,000**

Zoo

Capital Projects	Source		Amount	
Wetlands River Hog	2012 QOL	$	648,244	
Chihuahuan Desert Exhibit	2012 QOL	$	6,819,658	
Penguins	2012 QOL	$	753,350	
Sea Lion Exhibit Upgrade	2012 QOL	$	285,675	
S American Aviary	2012 QOL	$	351,965	
Touch Tank Installation	2012 QOL	$	147,100	
Wildlife Theater Stadium	2012 QOL	$	237,559	
Asia Entrance/Carousel	2012 QOL	$	295,373	
Animal Holding Building 1	2012 QOL	$	385,945	
Animal Management	2012 QOL	$	75,000	
Education Animal Holding Area	2012 QOL	$	10,892	
Support Elements Zoo Wide	2012 QOL	$	1,012,000	
	Capital Projects Budget	**$**	**11,022,762**	
Operating Budget Impact				
Cost of operating new facilities		$	184,842	
	Operating Budget Impact	**$**	**184,842**	
	Total Budget Impact of CIP-FY2017			**$ 11,207,604**

Environmental Services

Capital Projects	Source		Amount	
Landfill Cells 11 - 14	Environmental Services	$	10,000,000	
Landfill Groundwater Monitoring Wells	Env. Svcs.	$	260,000	
Landfill Gas Monitoring Wells	Env. Svcs.	$	200,000	
Vector Building Remodel	Env. Svcs.	$	150,000	
MSC Remodel	Env. Svcs.	$	300,000	
	Capital Projects Budget	**$**	**10,910,000**	
Operating Budget Impact				
Increased personnel and utility costs		$	5,000	
	Operating Budget Impact	**$**	**5,000**	
	Total Budget Impact of CIP-FY2017			**$ 10,915,000**

Animal Services

Capital Projects	Source		Amount
Animal Shelter Meet & Greet (Between AS and HS)	Animal Services	$	25,000
	Capital Projects Budget	**$**	**25,000**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2017		**$ 25,000**

Streets and Maintenance

Capital Projects	Source		Amount
Sidewalk Gap & Curb Cut Dist 4	CDBG	$	138,703
Edgemere Blvd Improvements	CDBG	$	368,217
Street Lighting Homesly Trail	CDBG	$	12,060
Street Lighting Riverside	CDBG	$	10,260
Street Median/Parkway Landscaping	TXDOT	$	1,240,000
Delta Drive Overpass Crossing	Future CO's	$	1,068,800
Downtown Pedestrian Wayfinding Program	TXDOT	$	160,000
Central Business District Phase IV	2006 CO's	$	424,497
CBD IV Father Rham to Kansas	2010 Transp CO's	$	1,902,597
Isela Rubalcaba Extension	2006 CO's	$	211,454
Isela Rubalcaba Extension	TXDOT	$	769,082
Carolina Bridge Reconstruction	2013 Street Inf. CO's	$	300,000
Carolina Bridge Reconstruction	2010 CO's	$	243,189
Carolina Bridge Reconstruction	2006 CO's	$	506,800
Oregon Street Improvements	New CO's	$	1,000,000
Winn Road - Pan American Phase 1	2010 Transp CO's	$	159,962
Winn Road - Pan American Phase 1	TXDOT	$	1,156,028
Dyer RTS Pedestrian Enhancement	2010 Transp CO's	$	66,563
Dyer RTS Pedestrian Enhancement	TXDOT	$	200,000
RC Poe Roundabout	Various CO's	$	242,747
Edgemere Roundabout at Rich Beem	TXDOT	$	572,880
Edgemere Roundabout at Rich Beem	2010 Transp CO's	$	46,680
Independence Hike & Bike Trail	TXDOT	$	38,689
Independence Hike & Bike Trail	2013 Street Inf. CO's	$	10,410
Independence Hike & Bike Trail	2012-2016 CO's	$	11,482
Independence Hike & Bike Trail	2006 CO's	$	43,439
Resler Buffered Bike Trail	2012-2013 CO's	$	17,147
Resler Buffered Bike Trail	TXDOT	$	167,813
Viscount Blvd Hike&Bike Trail	2013 Street Inf. CO's	$	382,193
Viscount Blvd Hike&Bike Trail	TXDOT	$	83,030
Viscount Blvd Hike&Bike Trail	2012-2013 CO's	$	1,277
Viscount Blvd Hike&Bike Trail	2006 CO's	$	4,661
Viscount Blvd Hike&Bike Trail	2009 CO's	$	86,226
Riverbend Hike & Bike Trail	2013 Street Inf. CO's	$	75,060
Riverbend Hike & Bike Trail	TXDOT	$	8,776
Riverbend Hike & Bike Trail	2010 Transp CO's	$	87,200
Riverbend Hike & Bike Trail	2012-2013 CO's	$	123,588
Riverbend Hike & Bike Trail	2009 CO's	$	19,080

Streets and Maintenance Continued			
Riverbend Dr. Multimodal Improvements	2013 Street Inf. CO's	$	190,326
Riverbend Dr. Multimodal Improvements	TXDOT	$	157,333
Bicycle Plan & Program FY2014	TXDOT	$	179,527
Bicycle Plan & Program FY2014	2010 Transp CO's	$	7,860
School Zone Safety	2010 Transp CO's	$	48,355
School Zone Safety	2009 CO's	$	215,632
School Zone Safety	TXDOT	$	771,633
Two Roundabouts at Edgemere	2012-2013 CO's	$	140,226
Pebble Hills Arterial Street Lights	2012-2013 CO's	$	398,885
Pebble Hills Arterial Street Lights	2013 Street Inf. CO's	$	463,931
Synchro Sig Yr 1-2013 St Infra	2013 Street Inf. CO's	$	99,254
Synchro Sig Yr 2-2013 St Infra	2013 Street Inf. CO's	$	77,753
Synchro Sig Yr 3-2013 St Infra	2013 Street Inf. CO's	$	157,184
Microsurfacing 2013 CO's Year 2	2013 Street Inf. CO's	$	512,113
Resurfacing 2013 CO's Year 1	2013 Street Inf. CO's	$	80,818
Resurfacing 2014 CO's Year 2	2013 Street Inf. CO's	$	667,440
Resurfacing 2014 CO's Year 3	2013 Street Inf. CO's	$	6,331,333
Resurfacing 2014 CO's Year 4	2013 Street Inf. CO's	$	3,814,511
Resurfacing 2014 CO's Year 5	2013 Street Inf. CO's	$	3,300,000
Resurfacing FY2017 Reprog	2013 Street Inf. CO's	$	2,116,852
Ramos Ct-Little Flower St/ Manning Imp	2013 Street Inf. CO's	$	235,436
Ramos Ct-Little Flower St/ Manning Imp	PSB	$	129,837
Ramos Ct-Little Flower St/ Manning Imp	CDBG	$	26,500
Pebble Hills Extension	2013 Street Inf. CO's	$	166,307
Pebble Hills Extension	2012-2013 CO's	$	268,738
Pebble Hills Extension	PSB	$	38,654
Geiger Cardis Malaga Reconstruction	2013 Street Inf. CO's	$	264,848
Elena - Feliz Reconstruction	2013 Street Inf. CO's	$	802,436
Toni & Mary Jeannie & Yvonne	2013 Street Inf. CO's	$	199,327
Manor Pl And Barker Rd St	2013 Street Inf. CO's	$	736,303
Manor Pl And Barker Rd St	PSB	$	32,960
Robinson St Reconstruction	2013 Street Inf. CO's	$	1,249,518
Edna St Reconstruction	2013 Street Inf. CO's	$	597,744
Dolan St Reconstruction	2013 Street Inf. CO's	$	174,402
Flower St Reconstruction	2013 Street Inf. CO's	$	736,828
Flower St Reconstruction	PSB	$	25,061
Encino St Reconstruction	2013 Street Inf. CO's	$	677,126
Cortez St Reconstruction	2013 Street Inf. CO's	$	1,013,863
Alicia St Reconstruction	2013 Street Inf. CO's	$	871,750
Alicia St Reconstruction	PSB	$	9,356
Glenwood St Reconstruction	2013 Street Inf. CO's	$	193,975
De Vargas St. Reconstruction	2013 Street Inf. CO's	$	788,192
Central Curb Modifications	2013 Street Inf. CO's	$	15,464
Robinson Phase II St. Reconstruction	2013 Street Inf. CO's	$	540,124
New Haven St. Reconstruction	2013 Street Inf. CO's	$	396,800
James St. Reconstruction	2013 Street Inf. CO's	$	260,600
Princeton St. Reconstruction	2013 Street Inf. CO's	$	273,800
Tulane St. Reconstruction	2013 Street Inf. CO's	$	242,600
Valley View St. Reconstruction	2013 Street Inf. CO's	$	803,400
Unpaved ROW 2013 CO's Year1	2013 Street Inf. CO's	$	221,700
Unpaved ROW 2012-2013	2012-2013 CO's	$	22,700
Unpaved ROW 2013 CO's Year5	2013 Street Inf. CO's	$	450,349
Neighborhood Traffic Management Program	2013 Street Inf. CO's	$	500,000
Neighborhood Traffic Management Year 1	2013 Street Inf. CO's	$	450,500
NTMP YR 2 -2013 Street Insfrast	2013 Street Inf. CO's	$	393,800
NTMP YR 3 -2013 Street Insfrast	2013 Street Inf. CO's	$	374,800
NTMP YR 4 -2013 Street Insfrast	2013 Street Inf. CO's	$	393,600

Streets and Maintenance Continued				
NTMP Projects 2013	2009 CO's	$	847,800	
NTMP Phase 3 2012_2013	2012-2013 CO's	$	36,770	
PED Sidewalk & Parkway Year 4	2013 Street Inf. CO's	$	279,099	
UMC Quiet Zone	2013 Street Inf. CO's	$	1,931,461	
UMC Quiet Zone	Union Pacific Railroad	$	264,000	
University Pedestrian Improvement	2013 Street Inf. CO's	$	300,000	
Independence Light & Amenities	2013 Street Inf. CO's	$	418,980	
Love Road Property Improvement	2013 Street Inf. CO's	$	25,000	
Redd Median Landscaping	2013 Street Inf. CO's	$	382,440	
Cielo Vista Sidewalk Improveme	2013 Street Inf. CO's	$	54,000	
Viscount Street Lighting	2013 Street Inf. CO's	$	215,700	
Mesquite Hills Street Imp	2013 Street Inf. CO's	$	21,320	
Springwood Traffic Improvement	2013 Street Inf. CO's	$	63,200	
Edgemere Trail Improvements	2013 Street Inf. CO's	$	13,000	
Riverbend Trail Phase III	2013 Street Inf. CO's	$	668,040	
	Capital Projects Budget	**$**	**51,791,763**	
Operating Budget Impact				
Street maintenance costs		$	155,000	
	Operating Budget Impact	**$**	**155,000**	
	Total Budget Impact of CIP-FY2017			**$ 51,946,763**

Airport

Capital Projects	**Source**		**Amount**
ARFF Unit Replacement	FAA/Airport	$	900,000
Quantum Secure - IT Infrastructure Badging and Keys	Airport	$	300,000
Passenger Notification Systems (FIDS, BIDS, GIDS)	PFC-8	$	1,300,000
IT Capital Enterprise Fund Recovery	Airport	$	192,697
ARFF Safety Equipment	FAA/Airport	$	10,000
Demolition - Chevron Station at Montana and Airways (NEW)	Airport	$	150,000
Terminal Fire Panel Replacement and Server Upgrade (NEW)	Airport	$	250,000
Escalators - Main Up (2)	PFC -7	$	800,000
Cargo 3 Parking Lot Expansion	Airport	$	250,000
Airport Landscape Improvements	Airport	$	1,800,000
Runway 4-22 Reconstruction & Taxiway Radius Geometry	FAA/PFC 7 Airport/PFC 8	$	850,000
HVAC Annual Upgrades FY 16-20	Airport	$	475,000
Convair Road and Old Rental Car Leasholds(NEW)	CFC	$	2,500,000
Airport Sterilizer Replacement	Airport	$	150,000
TSA Baggage Makeup Area Expansion/Consolidation	PFC 8/TSA	$	14,000,000
Master Plan Update	PFC -7	$	1,650,000
Maintenance Building Improvements	Airport	$	500,000
Long Term Parking Lot Lighting & Overlay	Airport	$	900,000
ARFF Remodel	PFC-8	$	475,000
Concourse A Renovation	PFC-7/Airport	$	720,000
Concourse A Expansion	PFC-7/Airport	$	1,480,000

Airport Continued				
Concourse B Lighting and Playground	Airport	$	2,425,000	
Automatic Commercial Vehicle Tracking - Taxis and Shuttles	Airport	$	200,000	
Automatic Door Replacement	Airport	$	350,000	
	Capital Projects Budget	**$**	**32,627,697**	
Operating Budget Impact				
TSA Baggage Area Expansion		$	500,000	
	Operating Budget Impact	**$**	**500,000**	
	Total Budget Impact of CIP-FY2017			**$ 33,127,697**

Mass Transit - Sun Metro				
Capital Projects	**Source**		**Amount**	
Northgate Transit Terminal	2009 CO's	$	308,759	
Northgate Transit Terminal	FTA Grant	$	9,147,000	
Park and Ride Services	CMAQ Grant	$	1,400,000	
Alameda RTS	2011 CO's	$	11,695,638	
Dyer RTS	2011 CO's	$	2,372,329	
Dyer RTS	CMP	$	4,085,000	
Dyer RTS	FTA Grant	$	3,959,000	
Curb Cuts and Shelters	FTA Grant	$	500,000	
	Capital Projects Budget	**$**	**33,467,726**	
Operating Budget Impact				
None		$	-	
	Operating Budget Impact	**$**	**-**	
	Total Budget Impact of CIP-FY2017			**$ 33,467,726**

DOIT

Capital Projects	Source		Amount
Fiber Interconnect	2010 CO's	$	60,281
Fiber Interconnect	2009 CO's	$	122,144
Telephone Upgrade	2009 CO's	$	187,394
Data Center	2010 CO's	$	1,684,789
CW Network Infrastructure	2010 CO's	$	15,295
Network Infrastructure 2012_2013	2012-2013 CO's	$	7,370
Cabling Infrastructure	2012-2013 CO's	$	132,557
VOIP - Citywide	2012-2013 CO's	$	372,218
Fiber and Related Projects	2012-2013 CO's	$	206,674
IT Software	2012-2013 CO's	$	54,905
Municipal Court Software	2012-2013 CO's	$	591,635
IT Capital Acquisitions	2012-2013 CO's	$	60,111
UPS Power Protection for Switch Closets	2012-2013 CO's	$	7,716
Dept Hardware 2014	2006 Storm CO's	$	92,901
	Capital Projects Budget	**$**	**3,595,990**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2017		**$ 3,595,990**

Citywide

Capital Projects	Source		Amount
Facility Rehabilitation	2012-2013 CO's	$	61,288
Facility Rehabilitation	2006 CO's	$	273,184
Facility Rehabilitation	2012-2013 CO's	$	120,033
Downtown Restroom Facilities (Design)	2006 CO's	$	80,289
	Capital Projects Budget	**$**	**534,793**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2017		**$ 534,793**

Capital Improvement Program Summary FY2018

During FY2018, the City anticipates spending approximately **$299,843,162** on capital improvement project expenditures that will require an estimated **$4,042,782** in operating funds. The total cost impact of the capital improvement program in FY2018 is anticipated to be around **$303,885,944**. The projects listed on the CIP for FY2018 are funded by the issuance of CO's, 2012 GO bonds, enterprise funds, and external funding.

Parks – During FY2018, the construction of the Westside Pool, the Eastside Regional Park, the Eastside Sports Complex, and construction of neighborhood park improvements will be ongoing. Other projects include trail development, along with new shade canopies and play structures. There is an operating budget impact of $977,509 for the maintenance and upkeep of additional park acreage and new facilities. These projects will be funded by 2012 GO bonds.

Museums and Cultural Affairs – The construction of the Children's Museum, Mexican American Cultural Center, and Cultural and Perfoming Arts Facility is estimated to begin in FY2018. These projects are funded by 2012 GO bonds.

Zoo – During FY2018, the Sea Lion Exhibit Upgrade, and Asia Entrance/Carousel projects are scheduled for completion. Construction will continue on the Chihuahuan Desert and Penguin exhibits. The operating budget of these projects for this fiscal year is $260,273. These projects will be funded by 2012 GO bonds.

Library – During FY2018, the Judge Marquez, Richard Burges, and Sergio Troncoso Branch Library improvements are anticipated to be completed. Memorial Park Library improvements are also scheduled to begin. These projects will be funded by 2012 GO bonds.

Fire Department – The capital projects for the Fire Department in FY2018 will be construction of replacement Fire Station 12, new Fire Station 36, and the construction/completion of the Fire Logistics/Distribution Center. The total estimated capital projects costs for FY2018 is $16,749,326 and funding for all projects is yet to be determined.

Streets and Maintenance – In FY2018, Streets and Maintenance will advance year six of the seven year street infrastructure projects for street resurfacing, street signal synchronization, sidewalk gap installations, alley paving, and oversight of the planning, scoping, and development elements of the neighborhood traffic management projects. SAM managed projects, generally considered maintenance items, are managed through SAM because they do not require professional design or construction management services.

Aviation – During FY2018, Aviation will complete the TSA Baggage Makeup Area Expansion/Consolidation, Airfield Perimeter Roads project, and Airport landscape improvements. Aviation will also continue the Runway 4-22 Reconstruction and Taxiway Radius Geometry project. These projects are funded by Aviation revenue funds, FAA Grants, TSA Grants, and PFC.

Information Technology – In FY2018, the team will continue to implement technological investments focused on enhancing constituent services through innovation, delivering quality and consistency through standardization. The funding source for referenced projects will be various certificates of obligation.

Mass Transit - Sun Metro – Construction of the Dyer RTS will continue during FY2018 and Montana RTS should begin construction with completion expected in calendar year 2020. Rehabilitation projects for Sun Metro facilities will also begin in FY2018. These projects will be funded by 2009 and 2011 certificates of obligation and Federal grants.

Environmental Services – During FY2018, plans include the design and construction of the Hondo Pass Citizen Collection Station and Delta Transfer Station Improvements. These projects will be funded with Environmental Services Department operating revenue.

FY2018 Capital Improvement and Operating Budget Impact

Estimated FY2018 Capital Projects Costs	**$**	**299,843,162**
Estimated FY2018 CIP-Related Operating Costs	**$**	**4,042,782**
Total Cost Impact of Capital Projects-FY2018	**$**	**303,885,944**

Parks and Recreation

Capital Projects	Source		Amount
Adrian Garcia Park	2012 QOL	$	197,800
Bartlett Park	2012 QOL	$	795,000
Eastside Regional Park	2012 QOL	$	20,000,000
Las Palmas/Pendale Community P	2012 QOL	$	1,051,500
Park Shade Canopies	2012 QOL	$	125,000
Modular Play Structures	2012 QOL	$	375,000
Eastside Sports Complex	2012 QOL	$	7,625,616
Flat Fields Various Locations	2012 QOL	$	387,500
Northeast Regional Park Additional Lighting	2012 QOL	$	997,620
Outdoor Sports Fields	2012 QOL	$	500,000
Paseo Del Sol	2012 QOL	$	591,500
Shawyer Park Sport Field	2012 QOL	$	299,453
Chelsea Pool	2012 QOL	$	2,940,563
Lionel Forti Pool	2012 QOL	$	3,182,337
Training & Instruction Pool	2012 QOL	$	359,331
Westside Pool - New	2012 QOL	$	2,444,526
Westside Pool - New	Internal funds	$	648,000
Eastside Regional Recreation Center	2012 QOL	$	255,000
New Rec Center -Lomaland	2012 QOL	$	4,383,316
New Rec Ctr/Library - Alameda	2012 QOL	$	3,915,692
New Rec Ctr/Library - Chamizal	2012 QOL	$	3,706,678
Polly Harris Senior Center	2012 QOL	$	1,192,290
Paved Trails Master	2012 QOL	$	600,000
Trail Head Parking Areas	2012 QOL	$	187,500
Open Space Land Acquisition	2012 QOL	$	187,500
Neighborhood Imp Projects	2012 QOL	$	1,000,000
East Cave Park	2012 QOL	$	20,600
Pueblo Viejo Park	2012 QOL	$	5,400
E.L. Williams Park	2012 QOL	$	4,200
Thomas Manor Park	2012 QOL	$	12,100
Love Rd Crosswalk Landscaping	2012 QOL	$	9,500
H.T. Ponsford Park	2012 QOL	$	8,400
Futureland Park	2006 Storm CO's	$	40,491
Futureland Park	SFA-Parks	$	41,725
Tres Suenos 10	Parkland Dedication	$	108,256
Jack Quarles Park Irrigation	Parkland Dedication	$	124,914
John Lyons Soccer Net Screen	Parkland Dedication	$	40,000
Tierra Del Este#27 Parking Lot	Parkland Dedication	$	144,000
Mission Hills Metal Canopy	Parkland Dedication	$	128,000
Paul Harvey Bb Court	Parkland Dedication	$	64,000
Ramona Elementary Improvements	CDBG	$	124,137
Stiles Park Improvements	CDBG	$	84,678
Eddy Kirby Beard Park Improv	CDBG	$	100,962
Ylairam Rudy Morgan Park Impro	CDBG	$	85,249
Sgt. Jesus Vasquez Improv	CDBG	$	101,005

Parks and Recreation Continued				
W. Sanchez Rosales Fam Center	CDBG	$	314,044	
Playa Drain Walking Trail	CDBG	$	926,116	
Centro San Vicente	CDBG	$	208,983	
Improv E L Williams Park Dist	CDBG	$	578,697	
Improv Happiness Senior Center	CDBG	$	523,432	
BlackieChesher Dist 6	CDBG	$	463,827	
Grandview Spray Park	CDBG	$	126,558	
Hidden Valley Spray Park	CDBG	$	59,811	
Playground Equipment & Improvements	Internal funds	$	752,800	
	Capital Projects Budget	**$**	**63,150,608**	
Operating Budget Impact				
Cost of operating new facilities		$	977,509	
	Operating Budget Impact	**$**	**977,509**	
	Total Budget Impact of CIP-FY2018			**$ 64,128,117**

Fire				
Capital Projects	**Source**		**Amount**	
Fire Logistics/Distribution Center (Construction)	Undetermined	$	4,253,870	
Fire Station 7 Restroom Addition	Undetermined	$	100,000	
Fire Station #12 (Replacement)	Undetermined	$	2,422,750	
Fire Station #36 (New)	Undetermined	$	5,305,743	
Fire Station #17 (Replacement)	Undetermined	$	3,613,154	
Training Academy	Undetermined	$	536,659	
Traffic Preemption Equipment	Undetermined	$	100,000	
Fire Station Rehabilitation Projects	Undetermined	$	417,150	
	Capital Projects Budget	**$**	**16,749,326**	
Operating Budget Impact				
None		$	-	
	Operating Budget Impact	**$**	**-**	
	Total Budget Impact of CIP-FY2018			**$ 16,749,326**

Library				
Capital Projects	**Source**		**Amount**	
Judge Marquez Branch Library	2012 QOL	$	327,000	
Memorial Park Library Improvements	2012 QOL	$	329,118	
Richard Burges Branch Expansion	2012 QOL	$	760,000	
Richard Burges Branch Expansion	Library Donations	$	60,000	
Sergio Troncoso Library Improvements	2012 QOL	$	356,700	
Sergio Troncoso Library - Parking Lot	2012 QOL	$	217,400	
Library Materials	2012 QOL	$	494,900	
	Capital Projects Budget	**$**	**2,545,118**	
Operating Budget Impact				
None		$	-	
	Operating Budget Impact	**$**	**-**	
	Total Budget Impact of CIP-FY2018			**$ 2,545,118**

Museum and Cultural Affairs

Capital Projects	Source		Amount
Children's Museum	2012 QOL	$	3,783,649
Gen Upgrades to all 3 Museums	2012 QOL	$	503,211
Mexican American Cultural Center	2012 QOL	$	2,804,538
Mexican American Cultural Center	Undetermined	$	5,000,000
Cultural & Performing Arts Facilities	2012 QOL	$	35,764,688
	Capital Projects Budget	**$**	**47,856,087**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2018		**$ 47,856,087**

Zoo

Capital Projects	Source		Amount
Chihuahuan Desert Exhibit	2012 QOL	$	5,920,267
Penguins	2012 QOL	$	1,004,466
Sea Lion Exhibit Upgrade	2012 QOL	$	244,258
Touch Tank Installation	2012 QOL	$	100,000
Leopard Exhibit Renovation	2012 QOL	$	101,790
Asia Entrance/Carousel	2012 QOL	$	684,508
S American Pavilion Restrooms	2012 QOL	$	134,500
Animal Management	2012 QOL	$	50,000
Support Elements Zoo Wide	2012 QOL	$	596,000
	Capital Projects Budget	**$**	**8,835,789**
Operating Budget Impact			
Cost of operating new facilities		$	260,273
	Operating Budget Impact	**$**	**260,273**
	Total Budget Impact of CIP-FY2018		**$ 9,096,062**

Environmental Services

Capital Projects	Source		Amount
CCS - Hondo Pass New CCS Design/Construct	Env. Svcs.	$	200,000
CCS- Delta Transfer Station Improvements	Env. Svcs.	$	900,000
	Capital Projects Budget	**$**	**1,100,000**
Operating Budget Impact			
Increased personnel and utility costs		$	150,000
	Operating Budget Impact	**$**	**150,000**
	Total Budget Impact of CIP-FY2018		**$ 1,250,000**

Streets and Maintenance

Capital Projects	Source		Amount
Edgemere Blvd Improvements	CDBG	$	552,326
Street Lighting Homesly Trail	CDBG	$	48,240
Street Lighting Riverside	CDBG	$	41,040
Street Median/Parkway Landscaping	TXDOT	$	3,720,000
Downtown Pedestrian Wayfinding Program	TXDOT	$	640,000
Isela Rubalcaba Extension	2006 CO's	$	317,181
Isela Rubalcaba Extension	TXDOT	$	1,794,524
University Ave Pedestrian and Bicycle Improvements	New CO's	$	278,745
University Ave Pedestrian and Bicycle Improvements	TXDOT	$	573,995
Winn Road - Pan American Phase 1	2010 Transp CO	$	199,952
Winn Road - Pan American Phase 1	TXDOT	$	2,890,069
Dyer RTS Pedestrian Enhancement	2010 Transp CO	$	213,000
Dyer RTS Pedestrian Enhancement	TXDOT	$	800,000
Montana RTS Pedestrian Enhancements	2010 Transp CO	$	142,256
Montana RTS Pedestrian Enhancements	Undetermined	$	520,000
RC Poe Roundabout	Various CO's	$	566,409
Edgemere Roundabout at Rich Beem	TXDOT	$	143,220
Edgemere Roundabout at Rich Beem	2010 Transp CO	$	11,670
Riverbend Dr. Multimodal Improvements	2013 Street Inf. CO	$	761,303
Riverbend Dr. Multimodal Improvements	TXDOT	$	629,333
School Zone Safety	2009 CO's	$	53,908
School Zone Safety	TXDOT	$	192,908
Pebble Hills Arterial Street Lights	2012-2013 CO's	$	265,924
Pebble Hills Arterial Street Lights	2013 Street Inf. CO	$	309,288
Resurfacing/Microsurfac Master	2013 Street Inf. CO	$	5,500,000
Resurfacing 2014 CO Year 4	2013 Street Inf. CO	$	2,543,007
Resurfacing 2014 CO Year 5	2013 Street Inf. CO	$	2,200,000
Resurfacing FY2017 Reprog	2013 Street Inf. CO	$	1,411,234
Resurfacing FY2018 Reprog	2013 Street Inf. CO	$	1,215,259
Geiger Cardis Malaga Reconstruction	2013 Street Inf. CO	$	617,978
Elena - Feliz Reconstruction	2013 Street Inf. CO	$	1,203,654
Toni & Mary Jeannie & Yvonne	2013 Street Inf. CO	$	797,307
Robinson St Reconstruction	2013 Street Inf. CO	$	1,249,518
Edna St Reconstruction	2013 Street Inf. CO	$	2,390,977
Dolan St Reconstruction	2013 Street Inf. CO	$	697,609

Streets and Maintenance Continued				
Flower St Reconstruction	2013 Street Inf. CO	$	1,105,242	
Flower St Reconstruction	PSB	$	37,591	
Encino St Reconstruction	2013 Street Inf. CO	$	1,579,961	
Cortez St Reconstruction	2013 Street Inf. CO	$	2,365,680	
Alicia St Reconstruction	2013 Street Inf. CO	$	1,307,625	
Alicia St Reconstruction	PSB	$	14,034	
Glenwood St Reconstruction	2013 Street Inf. CO	$	1,222,045	
De Vargas St. Reconstruction	2013 Street Inf. CO	$	1,182,288	
Robinson Phase II St. Reconstruction	2013 Street Inf. CO	$	864,199	
New Haven St. Reconstruction	2013 Street Inf. CO	$	634,880	
James St. Reconstruction	2013 Street Inf. CO	$	416,960	
Princeton St. Reconstruction	2013 Street Inf. CO	$	438,080	
Tulane St. Reconstruction	2013 Street Inf. CO	$	388,160	
Valley View St. Reconstruction	2013 Street Inf. CO	$	1,285,440	
Edna Phase II St. Reconstruction	2013 Street Inf. CO	$	1,213,200	
Neighborhood Traffic Management Program	2013 Street Inf. CO	$	500,000	
Neighborhood Traffic Management Year 1	2013 Street Inf. CO	$	112,700	
NTMP YR 2 -2013 Street Insfrast	2013 Street Inf. CO	$	98,400	
NTMP YR 3 -2013 Street Insfrast	2013 Street Inf. CO	$	93,700	
NTMP YR 4 -2013 Street Insfrast	2013 Street Inf. CO	$	98,400	
NTMP Projects 2013	2009 CO's	$	212,000	
PED Sidewalk & Parkway Master	2013 Street Inf. CO	$	600,000	
UMC Quiet Zone	2013 Street Inf. CO	$	2,897,191	
UMC Quiet Zone	Union Pacific Railroad	$	396,000	
University Pedestrian Improvement	2013 Street Inf. CO	$	480,000	
Independence Light & Amenities	2013 Street Inf. CO	$	279,320	
Redd Median Landscaping	2013 Street Inf. CO	$	611,904	
Cielo Vista Sidewalk Improvement	2013 Street Inf. CO	$	86,400	
Viscount Street Lighting	2013 Street Inf. CO	$	345,120	
Mesquite Hills Street Imp	2013 Street Inf. CO	$	85,280	
Springwood Traffic Improvement	2013 Street Inf. CO	$	101,120	
Edgemere Trail Improvements	2013 Street Inf. CO	$	52,000	
Riverbend Trail Phase III	2013 Street Inf. CO	$	1,068,864	
Rich Beem Street Lighting	2013 Street Inf. CO	$	356,044	
Edgemere Trail Widening & Lighting	2013 Street Inf. CO	$	331,420	
	Capital Projects Budget	**$**	**58,353,084**	
Operating Budget Impact				
Street maintenance costs		$	155,000	
	Operating Budget Impact	**$**	**155,000**	
	Total Budget Impact of CIP-FY2018			**$ 58,508,084**

Airport

Capital Projects	Source		Amount
IET Learning Suite - SIDA Training and Record Keeping	Airport	$	200,000
T-Hangar Pavement Rehab (NEW)	Airport	$	1,000,000
NASA Hangar Roof and Hangar Improvements	Airport	$	900,000
IT Capital Enterprise Fund Recovery	Airport	$	192,697
ARFF Safety Equipment	FAA/Airport	$	10,000
Airfield Perimeter Roads	FAA/Airport	$	4,500,000
Demolition - 7600 and 7602 Boeing Drive (NEW)	Airport	$	100,000
Airport Landscape Improvements	Airport	$	500,000
Runway 4-22 Reconstruction & Taxiway Radius Geometry	FAA/PFC 7 Airport/PFC 8	$	14,313,000
Taxiway "K" Removal -from Txwy M to Txwy R (NEW)	Airport	$	2,000,000
Emergency Operations Center	Airport	$	800,000
HVAC Annual Upgrades FY 16-20	Airport	$	250,000
TSA Baggage Makeup Area Expansion/Consolidation	PFC 8/TSA	$	15,500,000
ARFF Remodel	PFC-8	$	500,000
	Capital Projects Budget	**$**	**40,765,697**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2018		**$ 40,765,697**

Mass Transit - Sun Metro

Capital Projects	Source		Amount
Northgate Transit Terminal	2009 CO's	$	102,920
Northgate Transit Terminal	FTA Grant	$	3,049,000
Park and Ride Services	CMAQ Grant	$	400,000
Alameda RTS	2011 CO's	$	23,595,000
Dyer RTS	2011 CO's	$	2,372,329
Dyer RTS	CMP	$	4,085,000
Dyer RTS	FTA Grant	$	3,959,000
Montana RTS	2011 CO's	$	3,992,000
Montana RTS	CMP	$	3,977,500
Montana RTS	FTA Grant	$	8,519,000
Curb Cuts and Shelters	FTA Grant	$	500,000
Facilities Rehab	FTA Grant	$	2,347,432
	Capital Projects Budget	**$**	**56,899,180**
Operating Budget Impact			
Cost of operating new facilities		$	2,500,000
	Operating Budget Impact	**$**	**2,500,000**
	Total Budget Impact of CIP-FY2018		**$ 59,399,180**

DOIT

Capital Projects	Source		Amount
Fiber Interconnect	2010 CO's	$	60,281
Fiber Interconnect	2009 CO's	$	122,144
Telephone Upgrade	2009 CO's	$	187,394
Data Center	2010 CO's	$	1,684,789
CW Network Infrastructure	2010 CO's	$	15,295
Network Infrastructure 2012_2013	2012-2013 CO's	$	7,370
Cabling Infrastructure	2012-2013 CO's	$	132,557
VOIP - Citywide	2012-2013 CO's	$	372,218
Fiber and Related Projects	2012-2013 CO's	$	206,674
IT Software	2012-2013 CO's	$	54,905
Municipal Court Software	2012-2013 CO's	$	591,635
IT Capital Acquisitions	2012-2013 CO's	$	60,111
Dept Hardware 2014	2006 Storm CO's	$	92,901
	Capital Projects Budget	**$**	**3,588,274**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2018		**$ 3,588,274**

Capital Improvement Program Summary FY2019

During FY2019, the City anticipates spending approximately **$220,623,887** on capital improvement project expenditures that will require an estimated **$8,736,306** in operating funds. The total cost impact of the capital improvement program in FY2019 is anticipated to be around **$229,360,193**. The projects listed on the CIP for FY2019 are funded by 2012 GO bonds, 2012-2013 CO's, TxDOT funds, Federal grants, and operating revenues.

Parks – During FY2019, construction will continue on park improvements. A significant impact will be the continuation of the Eastside Regional Park amenities, including aquatics and flat field projects. There is an operating budget impact of $393,006 for the maintenance and upkeep of additional park acreage and new facilities. These projects will be funded by 2012 GO bonds.

Museums and Cultural Affairs – The construction of the Children's Museum will continue and should be completed during FY2019. Construction will also continue on the Mexican American Cultural Center and Cultural and Performing Arts Facility. These projects are funded by 2012 GO bonds.

Fire Department – The capital projects for the Fire Department in FY2019 will be the start of Fire Station 15 replacement, new Fire Station 38. Other plans will include the Training Academy, Traffic Preemption Equipment and Fire Station Rehabilition Projects. Funding for all projects is yet to be determined.

Library - During FY2019, the Memorial Park Library improvements are anticipated to be completed. Clardy Fox Improvements and Express Library projects are scheduled to begin. These projects will be funded by 2012 GO bonds.

Zoo – During FY2019, the construction for the Chihuahuan Desert exhibit buildings will be completed. Repairs and restrooms for the South American Paviliion and the Touch Tank installation will also be completed. Construction will continue on the Penguin exhibit. The operating budget of these projects is $509,767. These projects will be funded by 2012 GO bonds.

Environmental Services – During FY2019, Environmental Services will complete the construction of the Hondo Pass Citizen Collection Station. Land acquisition, planning/design, and improvements are scheduled for MSC. These projects will be funded with Environmental Services Department operating revenue.

Animal Services – During FY2019, Animal Services will complete work on the Animal Shelter Adoption Center and facility/furnishings. These projects will be funded with Animal Services operating revenue.

Streets and Maintenance – Streets and Maintenance will advance year seven of the seven year street infrastructure projects for street resurfacing, street signal synchronization, sidewalk gap installations, alley paving, and oversight of the planning, scoping, and development elements of the neighborhood traffic management projects. SAM managed projects, generally considered maintenance items, are managed through SAM because they do not require professional design or construction management services.

Aviation – During FY2019, Aviation will complete the Runway 4-22 Reconstruction and Taxiway Radius Geometry project. Reconstruction of several Taxiways and Ramp Light upgrades will also be in progress. These projects are funded by Aviation revenue funds, FAA Grants, and PFC.

Mass Transit - Sun Metro – Construction of the Dyer RTS should be completed during FY2019 and Montana RTS should continue construction with completion expected in calendar year 2020. Rehabilitation projects for Sun Metro facilities will also continue in FY2019. These projects will be funded by 2011 certificates of obligation and Federal grants.

International Bridges – In FY2019, the department will upgrade the Paso Del Norte Bridge entry with a roundabout that will provide safer crossing areas for pedestrians and a better flow of motorized vehicles. The Commercial Area at Zaragoza Bridge will be upgraded by widening and improving the entrance and exit to the Customs and Border Protection inspection area for better traffic flow. New technology will provide the opportunity to develop an Intelligent Transportation System that will allow the general public and authorities to have access to more accurate traffic information.

FY2019 Capital Improvement and Operating Budget Impact

Estimated FY2019 Capital Projects Costs	**$**	**220,623,887**
Estimated FY2019 CIP-Related Operating Costs	**$**	**8,736,306**
Total Cost Impact of Capital Projects-FY2019	**$**	**229,360,193**

Parks and Recreation

Capital Projects	Source		Amount
Eastside Regional Park	2012 QOL	$	15,000,000
Park Shade Canopies	2012 QOL	$	125,000
Modular Play Structures	2012 QOL	$	375,000
Flat Fields Various Locations	2012 QOL	$	887,500
Outdoor Sports Fields	2012 QOL	$	500,000
Shawyer Park Sport Field	2012 QOL	$	1,197,813
Eastside Regional Recreation Center	2012 QOL	$	1,203,858
New Rec Center -Lomaland	2012 QOL	$	5,150,397
New Rec Ctr/Library - Alameda	2012 QOL	$	4,600,938
New Rec Ctr/Library - Chamizal	2012 QOL	$	4,355,347
Veterans Recreation Center	2012 QOL	$	750,000
Paved Trails Master	2012 QOL	$	600,000
Trail Head Parking Areas	2012 QOL	$	187,500
Open Space Land Acquisition	2012 QOL	$	187,500
Neighborhood Imp Projects	2012 QOL	$	1,000,000
	Capital Projects Budget	**$**	**36,120,852**
Operating Budget Impact			
Cost of operating new facilities		$	393,006
	Operating Budget Impact	**$**	**393,006**
	Total Budget Impact of CIP-FY2019		**$ 36,513,858**

Fire

Capital Projects	Source		Amount
Fire Station #15 (Replacement)	Undetermined	$	395,189
Training Academy	Undetermined	$	2,017,327
Fire Station #38 (New)	Undetermined	$	395,189
Traffic Preemption Equipment	Undetermined	$	100,000
Fire Station Rehabilitation Projects	Undetermined	$	350,000
	Capital Projects Budget	**$**	**3,257,705**
Operating Budget Impact			
Cost of staffing and operating new facilities		$	1,138,533
	Operating Budget Impact	**$**	**1,138,533**
	Total Budget Impact of CIP-FY2019		**$ 4,396,238**

Library

Capital Projects	Source		Amount
Clardy Fox Improvements	2012 QOL	$	250,000
Express Library (FFE for Alameda Rec. Center)	2012 QOL	$	203,000
Express Library (FFE for Chamizal Rec. Center)	2012 QOL	$	198,700
Memorial Park Library Improvements	2012 QOL	$	219,412
	Capital Projects Budget	**$**	**871,112**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2019		**$ 871,112**

Museum and Cultural Affairs

Capital Projects	Source		Amount
Children's Museum	2012 QOL	$	13,134,596
Mexican American Cultural Center	2012 QOL	$	2,804,538
Mexican American Cultural Center	Undetermined	$	5,000,000
Cultural & Performing Arts Facilities	2012 QOL	$	40,000,000
	Capital Projects Budget	**$**	**60,939,134**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2019		**$ 60,939,134**

Zoo

Capital Projects	Source	Amount
Chihuahuan Desert Exhibit	2012 QOL	$ 530,806
Penguins	2012 QOL	$ 1,004,468
S American Pavilion Repair	2012 QOL	$ 220,265
Touch Tank Installation	2012 QOL	$ 486,932
Elephant Rhino Exhibit Rehab	2012 QOL	$ 169,650
Leopard Exhibit Renovation	2012 QOL	$ 236,994
Shaded Concessions	2012 QOL	$ 161,400
Africa Bird Indoor Holding	2012 QOL	$ 36,000
Africa Public Restrooms	2012 QOL	$ 30,000
S American Pavilion Restrooms	2012 QOL	$ 134,091
Animal Holding Building 2	2012 QOL	$ 100,000
Animal Management	2012 QOL	$ 50,000
Support Elements Zoo Wide	2012 QOL	$ 596,000
	Capital Projects Budget	**$ 3,756,607**
Operating Budget Impact		
Cost of operating new facilities		$ 509,767
	Operating Budget Impact	**$ 509,767**
	Total Budget Impact of CIP-FY2019	**$ 4,266,374**

Environmental Services

Capital Projects	Source	Amount
CCS - Hondo Pass New CCS Design/Construct	Env. Svcs.	$ 1,000,000
Land Acquisition East Side MSC	Env. Svcs.	$ 500,000
Plan/Design MSC Ops Expansion	Env. Svcs.	$ 200,000
MSC Ops Truck Wash	Env. Svcs.	$ 1,500,000
	Capital Projects Budget	**$ 3,200,000**
Operating Budget Impact		
Increased personnel and utility costs		$ 10,000
	Operating Budget Impact	**$ 10,000**
	Total Budget Impact of CIP-FY2019	**$ 3,210,000**

Animal Services

Capital Projects	Source	Amount
Animal Shelter Adoption Center	Animal Services	$ 10,000
Animal Shelter Facility/Furnishings	Animal Services	$ 7,750,000
	Capital Projects Budget	**$ 7,760,000**
Operating Budget Impact		
Increased personnel and utility costs		$ 2,500
	Operating Budget Impact	**$ 2,500**
	Total Budget Impact of CIP-FY2019	**$ 7,762,500**

Streets and Maintenance

Capital Projects	Source		Amount
Street Median/Parkway Landscaping	TXDOT	$	1,240,000
Winn Road - Pan American Phase 1	2010 Transp CO	$	39,990
Winn Road - Pan American Phase 1	TXDOT	$	1,734,041
Dyer RTS Pedestrian Enhancement	2010 Transp CO	$	53,250
Dyer RTS Pedestrian Enhancement	TXDOT	$	200,000
Alameda RTS Pedestrian Enhancements	2010 Transp CO	$	156,529
Resurfacing/Microsurfac Master	2013 Street Inf. CO	$	5,500,000
Resurfacing FY2018 Reprog	2013 Street Inf. CO	$	303,815
Resurfacing FY2019 Reprog	2013 Street Inf. CO	$	1,122,009
Glenwood St Reconstruction	2013 Street Inf. CO	$	523,734
Robinson Phase II St. Reconstruction	2013 Street Inf. CO	$	1,296,299
New Haven St. Reconstruction	2013 Street Inf. CO	$	952,320
James St. Reconstruction	2013 Street Inf. CO	$	625,440
Princeton St. Reconstruction	2013 Street Inf. CO	$	657,120
Tulane St. Reconstruction	2013 Street Inf. CO	$	582,240
Valley View St. Reconstruction	2013 Street Inf. CO	$	1,928,160
Edna Phase II St. Reconstruction	2013 Street Inf. CO	$	1,941,120
Mimosa St. Reconstruction	2013 Street Inf. CO	$	482,200
Holly St. Reconstruction	2013 Street Inf. CO	$	159,200
Lowd St. Reconstruction	2013 Street Inf. CO	$	388,800
McCune St. Reconstruction	2013 Street Inf. CO	$	564,200
Paddlefoot St. Reconstruction	2013 Street Inf. CO	$	632,600
PED Sidewalk & Parkway Master	2013 Street Inf. CO	$	600,000
University Pedestrian Improvement	2013 Street Inf. CO	$	720,000
Redd Median Landscaping	2013 Street Inf. CO	$	917,856
Cielo Vista Sidewalk Improveme	2013 Street Inf. CO	$	129,600
Viscount Street Lighting	2013 Street Inf. CO	$	517,680
Springwood Traffic Improvement	2013 Street Inf. CO	$	151,680
Riverbend Trail Phase III	2013 Street Inf. CO	$	1,603,296
Rich Beem Street Lighting	2013 Street Inf. CO	$	569,670
Edgemere Trail Widening & Lighting	2013 Street Inf. CO	$	530,272
Sunglow Landscaping Imp	2013 Street Inf. CO	$	77,670
Montoya Heights Sidewalk	2013 Street Inf. CO	$	272,180
Yarbrough Street Lighting	2013 Street Inf. CO	$	263,560
	Capital Projects Budget	**$**	**27,436,531**
Operating Budget Impact			
Street maintenance costs		$	185,000
	Operating Budget Impact	**$**	**185,000**
	Total Budget Impact of CIP-FY2019		**$ 27,621,531**

Bridges

Capital Projects	Source	Amount
Winn Road - Pan American Phase II	TXDOT	$ 5,486,000
Paso Del Norte Roundabout	TXDOT	$ 889,240
Bridge of the Americas Fast Secure Lane	TXDOT	$ 1,034,000
Commercial Toll Facility Zaragoza POE	TXDOT	$ 5,170,000
Customs and Border Protection Commercial Entrance/ Exit	TXDOT	$ 2,080,000
Zaragoza POE Toll Collection Facility	TXDOT	$ 4,472,936
	Capital Projects Budget	**$ 19,132,176**
Operating Budget Impact:		
None		$ -
	Operating Budget Impact	**$ -**
	Total Budget Impact of CIP-FY2019	**$ 19,132,176**

Airport

Capital Projects	Source	Amount
Demolition - Cargo Building No. 7 (NEW	Airport	$ 1,500,000
Ramp Light Upgrade (NEW)	FAA/Airport	$ 2,000,000
Reconstruct Taxiway "M" from Rwy 8R to Twy K and from Twy G to Twy L	FAA/Airport	$ 3,600,000
Reconstruct Taxiway V from Twy U to Twy L	FAA/Airport	$ 3,400,000
Taxiway U from Customs Ramp to Twy L (mill and overlay)	FAA/Airport	$ 1,000,000
IT Capital Enterprise Fund Recovery	Airport	$ 192,697
ARFF Safety Equipment	FAA/Airport	$ 10,000
Admin West Parking Lot Reconstruction (New)	Airport	$ 675,000
Runway 4-22 Reconstruction & Taxiway Radius Geometry	FAA/PFC 7 Airport/PFC 8	$ 14,313,000
HVAC Annual Upgrades FY 16-20	Airport	$ 250,000
	Capital Projects Budget	**$ 26,940,697**
Operating Budget Impact		
None		
	Operating Budget Impact	**$ -**
	Total Budget Impact of CIP-FY2019	**$ 26,940,697**

Mass Transit - Sun Metro

Capital Projects	Source		Amount	
Dyer RTS	FTA Grant	$	12,460,000	
Montana RTS	2011 CO's	$	3,992,000	
Montana RTS	CMP	$	3,977,500	
Montana RTS	FTA Grant	$	8,519,000	
Curb Cuts and Shelters	FTA Grant	$	500,000	
Facilities Rehab	FTA Grant	$	1,760,574	
	Capital Projects Budget	**$**	**31,209,074**	
Operating Budget Impact				
Cost of operating new facilities		$	6,500,000	
	Operating Budget Impact	**$**	**6,500,000**	
	Total Budget Impact of CIP-FY2019			**$ 37,709,074**

Capital Improvement Program Summary FY2020

During FY2020, the City anticipates spending approximately **$144,479,803** on capital improvement project expenditures that will require an estimated **$7,068,035** in operating funds. The total cost impact of the capital improvement program in FY2020 is anticipated to be around **$151,547,838**. The projects listed on the CIP for FY2020 are funded by 2012 GO bonds, 2013 CO's, FAA grants, FTA grants, and operating revenues.

Parks – During FY2020, construction will continue on park improvements, including shade canopies, play equipment, and flat/outdoor sports fields. These projects will be funded by 2012 GO bonds

Zoo – During FY2020, construction is expected to be completed for the Penguin exhibit, Africa Bird Indoor Holding and Restrooms located in Africa, and Animal Holding Building 2. These projects will be funded by 2012 GO bonds.

Museums and Cultural Affairs – In FY2020, the construction of the Cultural and Performing Arts Facility will continue. This project is funded by 2012 GO bonds.

Fire Department – The capital projects for the Fire Department in FY2020 will include the continuation of Fire Station 15 Replacement, new Fire Station 38, and the Training Academy. Funding for all these projects is yet to be determined.

Library – During FY2020, Clardy Fox Branch improvements are anticipated to be completed. This project will be funded by 2012 GO bonds.

Environmental Services – During FY2020, Environmental Services will begin engineering, design and construction on the East Side MSC. Construction is planned to begin on the MSC Expansion. These projects will be funded with Environmental Services Department operating revenue.

Streets and Maintenance – The Streets and Maintenance Department will advance capital infrastructure projects for street resurfacing. The street resurfacing program will be 85% by the end of fiscal year FY2020.

Aviation – During FY2020, Airport projects will include Ramp Apron Panel Replacement, Runway Safety Area improvements, Butterfiled Trail Golf Course (BTGC) Clubhouse expansion, and completing HVAC upgrades in various facilities on the Airport property. These projects are funded by Aviation revenue funds and FAA Grants.

Mass Transit – The Montana RTS should be completed by FY2020. Work is also planned to begin on the International Transfer Center. These projects will be funded by 2011 certificates of obligation, FTA grants, and local match.

International Bridges – In FY2020, the department will initiate a project for the Zaragoza Port of Entry Freight Suttle System. This project will by funded by TXDOT.

FY2020 Capital Improvement and Operating Budget Impact

Estimated FY2020 Capital Projects Costs	**$**	**144,479,803**
Estimated FY2020 CIP-Related Operating Costs	**$**	**7,068,035**
Total Cost Impact of Capital Projects-FY2020	**$**	**151,547,838**

Parks and Recreation

Capital Projects	Source		Amount
Eastside Regional Park	2012 QOL	$	1,156,208
Park Shade Canopies	2012 QOL	$	875,000
Modular Play Structures	2012 QOL	$	41,048
Flat Fields Various Locations	2012 QOL	$	387,500
Outdoor Sports Fields	2012 QOL	$	500,000
Nolan Richardson Center Expansion	2012 QOL	$	200,000
Veterans Recreation Center	2012 QOL	$	750,000
Paved Trails Master	2012 QOL	$	600,000
Trail Head Parking Areas	2012 QOL	$	187,500
Open Space Land Acquisition	2012 QOL	$	187,500
Neighborhood Imp Projects	2012 QOL	$	1,000,000
	Capital Projects Budget	**$**	**5,884,756**

Operating Budget Impact		
None		
Operating Budget Impact	**$**	**-**
Total Budget Impact of CIP-FY2020		**$ 5,884,756**

Fire

Capital Projects	Source		Amount
Fire Station #15 (Replacement)	Undetermined	$	3,721,548
Training Academy	Undetermined	$	13,563,446
Fire Station #38 (New)	Undetermined	$	5,924,168
Traffic Preemption Equipment	Undetermined	$	100,000
Fire Station Rehabilitation Projects	Undetermined	$	350,000
	Capital Projects Budget	**$**	**23,659,162**

Operating Budget Impact			
None		$	-
Operating Budget Impact		**$**	**-**
Total Budget Impact of CIP-FY2020			**$ 23,659,162**

Library

Capital Projects	Source		Amount
Clardy Fox Improvements	2012 QOL	$	158,400
	Capital Projects Budget	**$**	**158,400**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2020		**$ 158,400**

Museum and Cultural Affairs

Capital Projects	Source		Amount
Cultural & Performing Arts Facilities	2012 QOL	$	50,000,000
	Capital Projects Budget	**$**	**50,000,000**
Operating Budget Impact			
Cost of operating new facilities		$	553,035
	Operating Budget Impact	**$**	**553,035**
	Total Budget Impact of CIP-FY2020		**$ 50,553,035**

Zoo

Capital Projects	Source		Amount
Alligator	2012 QOL	$	104,910
Galapagos Tortoise	2012 QOL	$	86,625
Penguins	2012 QOL	$	998,739
Squirrel Monkey	2012 QOL	$	80,100
Shaded Concessions	2012 QOL	$	160,909
Education Discovery Center	2012 QOL	$	99,948
Zoo Plaza Improvements	2012 QOL	$	88,750
Plaza Improvements	2012 QOL	$	86,625
Africa Bird Indoor Holding	2012 QOL	$	263,544
Africa Public Restrooms	2012 QOL	$	219,620
Animal Holding Building 2	2012 QOL	$	214,521
Animal Management	2012 QOL	$	75,000
Support Elements Zoo Wide	2012 QOL	$	671,000
	Capital Projects Budget	**$**	**3,150,291**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2020		**$ 3,150,291**

Environmental Services

Capital Projects	Source		Amount	
Eng-Design/Construction-East Side MSC	Env. Svcs.	$	700,000	
Plan/Design MSC Ops Expansion	Env. Svcs.	$	2,000,000	
	Capital Projects Budget	**$**	**2,700,000**	
Operating Budget Impact				
Increased personnel and utility costs		$	15,000	
	Operating Budget Impact	**$**	**15,000**	
	Total Budget Impact of CIP-FY2020			**$ 2,715,000**

Streets and Maintenance

Capital Projects	Source		Amount
Central Business District Phase IV	2009 CO's	$	389,979
Central Business District Phase IV	2010 Transp CO	$	244,961
Central Business District Phase IV	TXDOT	$	2,049,241
Bicycle Connectivity Infrastructure Improvements	New CO's	$	72,300
Bicycle Connectivity Infrastructure Improvements	TXDOT	$	289,200
Chamizal Neighborhood Pedestrian Enhancements	New CO's	$	62,800
Chamizal Neighborhood Pedestrian Enhancements	TXDOT	$	131,800
University Ave Pedestrian and Bicycle Improvements	New CO's	$	55,700
Alameda RTS Pedestrian Enhancements	2010 Transp CO	$	626,115
Resurfacing FY2019 Reprog	2013 Street Inf. CO	$	280,502
Reconstruction Master	2013 Street Inf. CO	$	10,982,733
Edna Phase II St. Reconstruction	2013 Street Inf. CO	$	2,911,680
Mimosa St. Reconstruction	2013 Street Inf. CO	$	771,500
Holly St. Reconstruction	2013 Street Inf. CO	$	254,700
Lowd St. Reconstruction	2013 Street Inf. CO	$	622,100
McCune St. Reconstruction	2013 Street Inf. CO	$	902,700
Paddlefoot St. Reconstruction	2013 Street Inf. CO	$	1,012,200
Canterbury Reconstruction	2013 Street Inf. CO	$	260,500
Ethel Reconstruction	2013 Street Inf. CO	$	197,800
Annie Reconstruction	2013 Street Inf. CO	$	92,300
John Hayes Reconstruction	2013 Street Inf. CO	$	300,500
Phillipy Reconstruction	2013 Street Inf. CO	$	159,500
Snelson Reconstruction	2013 Street Inf. CO	$	142,000
Davis Reconstruction	2013 Street Inf. CO	$	370,300
Padilla Reconstruction	2013 Street Inf. CO	$	449,800
Lomaland Reconstruction	2013 Street Inf. CO	$	414,200
Chico Reconstruction	2013 Street Inf. CO	$	212,500
Terramar Reconstruction	2013 Street Inf. CO	$	263,800
Rich Beem Street Lighting	2013 Street Inf. CO	$	854,506

Streets and Maintenance Continued				
Edgemere Trail Widening & Lighting	2013 Street Inf. CO	$	795,408	
Sunglow Landscaping Imp	2013 Street Inf. CO	$	124,272	
Montoya Heights Sidewalk	2013 Street Inf. CO	$	435,488	
Yarbrough Street Lighting	2013 Street Inf. CO	$	421,696	
	Capital Projects Budget	**$**	**27,154,781**	
Operating Budget Impact				
None		$	-	
	Operating Budget Impact	**$**	**-**	
	Total Budget Impact of CIP-FY2020			**$ 27,154,781**

Bridges				
Capital Projects	**Source**		**Amount**	
Zaragoza POE Freight Shuttle System	TXDOT	$	900,000	
	Capital Projects Budget	**$**	**900,000**	
Operating Budget Impact:				
None		$	-	
	Operating Budget Impact	**$**	**-**	
	Total Budget Impact of CIP-FY2020			**$ 900,000**

Airport				
Capital Projects	**Source**		**Amount**	
Ramp Apron Panel Replacement (NEW)	FAA/Airport	$	3,500,000	
Taxiway U from Customs Ramp to Twy L (mill and overlay)	FAA/Airport	$	300,000	
Runway 8R-26L Runway Safety Area (mill and overlay) at Twys M, S, T U and V	FAA/Airport	$	1,300,000	
BTGC Clubhouse Expansion*	Airport	$	750,000	
IT Capital Enterprise Fund Recovery	Airport	$	192,697	
ARFF Safety Equipment	FAA/Airport	$	10,000	
HVAC Annual Upgrades FY 16-20	Airport	$	250,000	
	Capital Projects Budget	**$**	**6,302,697**	
Operating Budget Impact				
None		$	-	
	Operating Budget Impact	**$**	**-**	
	Total Budget Impact of CIP-FY2020			**$ 6,302,697**

Mass Transit - Sun Metro

Capital Projects	Source		Amount	
Montana RTS	2011 CO's	$	1,996,000	
Montana RTS	FTA Grant	$	11,900,000	
Curb Cuts and Shelters	FTA Grant	$	500,000	
Facilities Rehab	FTA Grant	$	1,173,716	
International Transfer Center	Undetermined	$	9,000,000	
	Capital Projects Budget	**$**	**24,569,716**	
Operating Budget Impact				
Cost of operating new facilities		$	6,500,000	
	Operating Budget Impact	**$**	**6,500,000**	
	Total Budget Impact of CIP-FY2020			**$ 31,069,716**

Capital Improvement Program Summary FY2021

During FY2021, the City anticipates spending approximately **$96,940,460** on capital improvement project expenditures that will require an estimated **$11,253,035** in operating funds. The total cost impact of the capital improvement program in FY2021 is anticipated to be around **$108,193,495**. The projects listed on the CIP for FY2021 are funded by 2012 GO bonds, 2013 CO's, FAA grants, FTA grants, and operating revenues.

Parks – During FY2021, construction will continue on park improvements, including flat fields, and outdoor sports fields. Construction is planned to begin on the Nolan Richardson Center Expansion. These projects will be funded by 2012 GO bonds

Zoo – During FY2021, construction is expected to be begin for the Alligator, Andean Bear, Komodo Dragon/Red Panda, Squirrel Monkey and Galapagos Tortoise exhibits. These projects will be funded by 2012 GO bonds.

Museums and Cultural Affairs – In FY2021, the construction of the Cultural and Performing Arts Facility will continue. This project is funded by 2012 GO bonds.

Fire Department – The capital projects for the Fire Department in FY2021 will include the continuation of the Training Academy and Fire Station Rehabilitation projects. Funding for these projects is yet to be determined.

Environmental Services – In FY2021, ESD plans to continue the construction/furnishing the East Side MSC. This project will be funded with Environmental Services Department operating revenue.

Streets and Maintenance – The Streets and Maintenance Department will advance capital infrastructure projects for street resurfacing. These projects will be funded by certificates of obligation and TXDOT.

Library – During FY2021, improvements are planned to begin for the Armijo and Westside Branches and the Main Library. These projects will be funded by 2012 GO bonds.

Aviation – During 2021, the Airport will be rehabbing pavement in various areas of the Airport, and initiating a new wave of HVAC upgrades in various facilities on the Airport property. These projects are funded by Aviation revenue funds and FAA Grants.

Mass Transit – During 2021, Sun Metro will continue work on the International Transfer Center. Funding for this project is yet to be determined.

FY2021 Capital Improvement and Operating Budget Impact

Estimated FY2021 Capital Projects Costs	**$**	**96,940,460**
Estimated FY2021 CIP-Related Operating Costs	**$**	**11,253,035**
Total Cost Impact of Capital Projects-FY2021	**$**	**108,193,495**

Parks and Recreation

Capital Projects	Source		Amount
Modesto Gomez Park	2012 QOL	$	480,000
Flat Fields Various Locations	2012 QOL	$	387,500
Outdoor Sports Fields	2012 QOL	$	500,000
Grandview Center	2012 QOL	$	200,000
Nolan Richardson Center Expansion	2012 QOL	$	2,295,974
Pavo Real Recreation Center	2012 QOL	$	200,000
Paved Trails Master	2012 QOL	$	600,000
Trail Head Parking Areas	2012 QOL	$	215,000
Open Space Land Acquisition	2012 QOL	$	750,000
Neighborhood Imp Projects	2012 QOL	$	1,000,000
	Capital Projects Budget	**$**	**6,628,474**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2021		**$ 6,628,474**

Fire

Capital Projects	Source		Amount
Training Academy	Undetermined	$	4,852,069
Traffic Preemption Equipment	Undetermined	$	100,000
Fire Station Rehabilitation Projects	Undetermined	$	350,000
	Capital Projects Budget	**$**	**5,302,069**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2021		**$ 5,302,069**

Library

Capital Projects	Source		Amount
Armijo Branch Library Improvements	2012 QOL	$	70,000
Main Library	2012 QOL	$	165,000
Westside Branch Library Improvements	2012 QOL	$	182,000
Library Materials	2012 QOL	$	165,000
	Capital Projects Budget	**$**	**582,000**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2021		**$ 582,000**

Museum and Cultural Affairs

Capital Projects	Source		Amount
Cultural & Performing Arts Facilities	2012 QOL	$	48,558,753
	Capital Projects Budget	**$**	**48,558,753**
Operating Budget Impact			
Cost of operating new facilities		$	553,035
	Operating Budget Impact	**$**	**553,035**
	Total Budget Impact of CIP-FY2021		**$ 49,111,788**

Zoo

Capital Projects	Source		Amount
Alligator	2012 QOL	$	593,427
Andean Bear	2012 QOL	$	427,680
Galapagos Tortoise	2012 QOL	$	485,526
Squirrel Monkey	2012 QOL	$	226,950
Elephant Rhino Exhibit Rehab	2012 QOL	$	197,925
Komodo Dragon/Red Panda	2012 QOL	$	864,780
Zoo Plaza Improvements	2012 QOL	$	200,000
Plaza Improvements	2012 QOL	$	345,437
Animal Management	2012 QOL	$	50,000
Support Elements Zoo Wide	2012 QOL	$	671,000
	Capital Projects Budget	**$**	**4,062,724**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2021		**$ 4,062,724**

Environmental Services

Capital Projects	Source		Amount	
Eng-Design/Construction-East Side MSC	Env. Svcs.	$	7,000,000	
	Capital Projects Budget	**$**	**7,000,000**	
Operating Budget Impact				
Increased personnel and utility costs		$	200,000	
	Operating Budget Impact	**$**	**200,000**	
	Total Budget Impact of CIP-FY2021			**$ 7,200,000**

Streets and Maintenance

Capital Projects	Source		Amount	
Bicycle Connectivity Infrastructure Improvements	New CO's	$	144,600	
Bicycle Connectivity Infrastructure Improvements	TXDOT	$	578,500	
Chamizal Neighborhood Pedestrian Enhancements	New CO's	$	125,600	
Chamizal Neighborhood Pedestrian Enhancements	TXDOT	$	263,500	
University Ave Pedestrian and Bicycle Improvements	New CO's	$	111,500	
Mimosa St. Reconstruction	2013 Street Inf. CO	$	1,157,300	
Holly St. Reconstruction	2013 Street Inf. CO	$	382,100	
Lowd St. Reconstruction	2013 Street Inf. CO	$	933,100	
McCune St. Reconstruction	2013 Street Inf. CO	$	1,354,100	
Paddlefoot St. Reconstruction	2013 Street Inf. CO	$	1,518,200	
Canterbury Reconstruction	2013 Street Inf. CO	$	520,900	
Ethel Reconstruction	2013 Street Inf. CO	$	395,600	
Annie Reconstruction	2013 Street Inf. CO	$	184,500	
John Hayes Reconstruction	2013 Street Inf. CO	$	601,000	
Phillipy Reconstruction	2013 Street Inf. CO	$	319,100	
Snelson Reconstruction	2013 Street Inf. CO	$	284,000	
Davis Reconstruction	2013 Street Inf. CO	$	740,500	
Padilla Reconstruction	2013 Street Inf. CO	$	899,600	
Lomaland Reconstruction	2013 Street Inf. CO	$	828,400	
Chico Reconstruction	2013 Street Inf. CO	$	425,000	
Terramar Reconstruction	2013 Street Inf. CO	$	527,600	
Sunglow Landscaping Imp	2013 Street Inf. CO	$	186,408	
Montoya Heights Sidewalk	2013 Street Inf. CO	$	653,232	
Yarbrough Street Lighting	2013 Street Inf. CO	$	632,544	
	Capital Projects Budget	**$**	**13,766,884**	
Operating Budget Impact				
None		$	-	
	Operating Budget Impact	**$**	**-**	
	Total Budget Impact of CIP-FY2021			**$ 13,766,884**

Airport

Capital Projects	Source		Amount
HVAC Annual Upgrades FY 21 (NEW)	Airport	$	250,000
Airfield Pavement Rehab	FAA/Airport	$	500,000
IT Capital Enterprise Fund Recovery	Airport	$	192,697
ARFF Safety Equipment	FAA/Airport	$	10,000
	Capital Projects Budget	**$**	**952,697**
Operating Budget Impact			
None		$	-
	Operating Budget Impact	**$**	**-**
	Total Budget Impact of CIP-FY2021		**$ 952,697**

Mass Transit - Sun Metro

Capital Projects	Source		Amount
Curb Cuts and Shelters	FTA Grant	$	500,000
Facilities Rehab	FTA Grant	$	586,858
International Transfer Center	Undetermined	$	9,000,000
	Capital Projects Budget	**$**	**10,086,858**
Operating Budget Impact			
Cost of operating new facilities		$	10,500,000
	Operating Budget Impact	**$**	**10,500,000**
	Total Budget Impact of CIP-FY2021		**$ 20,586,858**

THE CITY OF EL PASO
TEXAS



APPENDIX



CITY CLERK DEPT.
2016 AUG 23 PM 3:50

CITY OF EL PASO
FISCAL YEAR 2017 BUDGET RESOLUTION

WHEREAS, on July 18, 2016, the City Manager of the City of El Paso filed the Fiscal Year 2017 ("FY 2017") Proposed Budget of the City of El Paso with the City Clerk; and

WHEREAS, the Proposed Budget was made available for the inspection by any person and was posted on the City's website in accordance with Section 102.005 of the Texas Local Government Code; and

WHEREAS, on July 29, 2016, the City Clerk published notice in the El Paso Times and El Diario, newspapers of general circulation in the county in which the City of El Paso is located, of a public hearing regarding the City of El Paso FY 2017 Budget Resolution, in accordance with the Charter of the City of El Paso and Section 102.0065(a) of the Texas Local Government Code; and

WHEREAS, said public hearing was held on August 16, 2016, by the City Council regarding the City of El Paso's Proposed Budget at which all interested persons were given the right to be present and participate; and

WHEREAS, the City Council adopted a Budget Resolution which as vetoed by the Mayor on August 16, 2016; and

WHEREAS, the City Council considered a revised budget on August 23, 2016; and

WHEREAS, a public hearing was held on August 23, 2016, by the City Council regarding the City of El Paso's Proposed Budget at which all interested persons were given the right to be present and participate.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

1. That the Proposed Budget for the City of El Paso filed by the City Manager with the City Clerk on July 18, 2016, and amended by action of City Council on August 23, 2016, is hereby approved and adopted by the City Council as the Annual Budget for the FY 2017, which begins on September 1, 2016 and ends on August 31, 2017..

2. The City Manager or his/her designee is hereby authorized to appropriate the reserve amount as part of City Attorney's appropriation for external legal counsel, claims, and litigation expenses.

3. That the budget for confiscated funds shall be provided by the Chief of Police and submitted to the City Manager or his/her designee by January 31, 2017 with a financial report showing all appropriations for FY 2017 for all confiscated or condemned monies in a format approved by the City Manager or his/her designee.

4. That the City shall not enter into any agreement requiring the expenditure of monies if such agreement shall extend beyond the current Fiscal Year without the approval of the City Council or the City Manager. In such cases where the City Manager approves the expenditure, he/she is hereby authorized to obligate and/or encumber City funding to pay the City's expenses, which shall also constitute the approval of City Council for the expenditure of monies extending beyond the current Fiscal Year, as may be required by Texas law.

5. That Department Heads or their designees are hereby authorized to request budget transfers not to exceed $25,000; provided that each transfer is within the same department. Budget transfers exceeding $25,000 that are within the same department may be approved by the City Manager or his/her designee. A budget transfer for personal services appropriations, capital acquisition appropriations or impacting revenue accounts requires the approval of the City Manager or his/her designee.

6. That the City Manager or his/her designee is hereby authorized to make budget transfers between departments and/or non-enterprise funds or reprogram funds within an enterprise department, not to exceed $50,000, to the extent permitted by law. Budget transfers between departments and/or non-enterprise department funds exceeding $50,000 shall require City Council approval.

7. That a budget transfer must be approved prior to the occurrence of the expenditure, except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the City Council.

8. That the City Manager or his/her designee is hereby authorized to increase or decrease the budget for any capital projects within a Capital Improvement Program (CIP) approved by the City Council, provided that the change of a project's budget of more than $1,000,000 requires additional Council approval. No project budget may be reduced to zero or deleted unless the project has been completed. Expenditures must be in compliance with applicable laws and policies and a quarterly report must be provided to Council on the budgets for capital projects that the City Manager or his/her designee has established, amended or deleted.

9. That the City Manager or his/her designee is hereby authorized to add to an existing Capital Improvement Program (CIP). Addition of a project to an approved Capital Improvement Program (CIP) must meet the purpose of the proceeds from which the original CIP was funded and the addition of such project(s) cannot exceed more than $500,000 without City Council authorization. Expenditures must be in compliance with applicable laws and policies and a quarterly report must be provided to Council on the budgets for capital projects that the City Manager or his/her designee has established or added.

10. That the City Manager or his/her designee is hereby authorized to receive funds associated with Texas Department of Transportation (TXDOT) reimbursements to the City and appropriate the funds to TXDOT project matches awarded through the Metropolitan Planning Organization provided the projects are included in an existing Capital Improvement Program.

11. That the City Manager or his/her designee is hereby authorized to receive funds associated with El Paso Water Utilities (EPWU) reimbursements to the City and appropriate the funds to authorized street projects, park ponds or other designated city projects.

12. That any budget transfer submitted to City Council shall be accompanied by an explanation from the department and a recommendation from the City Manager or his/her designee. The department's explanation must be sufficiently clear and provide adequate detail for the members of City Council to determine the need for the transfer.

13. That the City Manager or his/her designee is hereby authorized to establish or amend budgets and staffing table changes for Interlocal Agreements, grants, and similar awards when the Interlocal Agreement or applications for such grants and awards have been previously approved by the City Council or the City Manager. All Interlocal Agreements or grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall clearly state (i) the funding source for Interlocal Agreements or (ii) the type and amount of the required City match and the funding source of the grant match. The City Manager or his/her designee is hereby authorized to make such budget transfers and staffing table changes as are needed to close completed Interlocal Agreements, grants, and capital projects.

14. That the City Manager or his/her designee is hereby authorized to accept and appropriate funds associated with donations made to the City in an amount not to exceed $50,000.

15. That the City Manager or his designee is authorized to issue, without further City Council action, purchase orders against any contract offered through the Cooperative Purchasing Network, the Houston-Galveston Area Council (H-GAC) Cooperative Purchasing Program, the Texas Association of School Boards, Inc. (TASB, Inc.) Cooperative Purchasing Buy Board, the ESC-Region 19 Cooperative Purchasing Program, the Harris County Department of Education Cooperative Purchasing Program, Tarrant County Cooperative Purchasing Program, Texas Procurement and Supportive Services (TPASS), Texas Multiple Award Schedule (TMAS and TXSmartBuy), State of Texas Department of Information Resources (DIR), U.S. Communities, Technology Bidding and Purchasing Program (PEPPM), and U.S. General Services Administration (GSA) in an amount not to exceed $500,000 per cooperative purchasing program contract.

16. That the City Manager or his designee is authorized to issue, without further City Council action, purchase orders against any cooperative contract through the electronic catalog maintained through the U.S. Communities purchasing cooperative program/Equal Level in an amount not to exceed $2,000,000 in the aggregate per electronic catalog (hereinafter referred to as "the e-catalog") purchasing contracts. The purchase of vehicles, trucks and/or fire apparatus/pumpers shall be expressly prohibited from being sourced through the e-catalog.

17. That restricted fund(s) shall be expended only for those purposes for which each restricted fund was established.

18. That all monies in all funds, except for grant funds, budgeted for the City's contribution to the Employee's Health Benefit Program, Worker's Compensation, and

Unemployment Funds be appropriately deposited into the respective fund by the City Chief Financial Officer before the closing of the Fiscal Year, and in accordance with procedures established by the City Manager or his/her designee.

19. That the City Manager or designee is hereby authorized to issue, without further Council action, purchase orders for annualized insurance coverage in accordance with the amount of funding established for such coverage in FY 2017 budget when the award of such contracts or Interlocal Agreements for coverage has been previously approved by Council.

20. That the amounts of the annual non-uniformed employee pay increases for FY 2017 are set as follows: Employee's annual increase shall be in that amount that will place the employee in the rate within their pay grade that most closely approximates a one and one half percent (1.5%) increase, provided however, that the City Manager may increase this amount by an amount not to exceed an additional one percent (1.0%) for any or all of the City's two major service classifications and the unclassified services based on the availability of funds and other management factors as determined by the City Manager. Provided however, nothing in this section authorizes the payment of a base salary that exceeds the maximum of an employee's salary range.

21. That any employee pay increases for non-uniformed employees shall be given on the date or dates established by the City Manager based on the availability of funding for such purposes in FY 2017. No employee pay increases shall be paid retroactively to an anniversary date or date of a performance evaluation. Any increases for certification pay established in Ordinance 8064, as amended, or by resolution pursuant to the Ordinance as may be appropriate, may be given by the City Manager in the manner provided for in or by the Ordinance to the eligible employee classifications set forth in **Schedule B-1**.

22. That for purposes of recognizing the longevity of an employee's service other than uniformed employees covered under collective bargaining agreements an amount that most closely approximates a one and one half percent (1.5%) increase will be added to the base pay of each employee on the anniversary date of five (5) years of service, two percent (2%) on the anniversary date of ten (10) years of service, two percent (2%) on the anniversary date of fifteen (15) years of service, and two and one half percent (2.5%) on the anniversary date of twenty (20) years of service and for any other five year incremental period on or beyond twenty-five (25) years of service accrued by an employee. Provided however, nothing in this section authorizes the payment of a base salary that exceeds the maximum of an employee's salary range, and in no event shall the longevity increase under this section, when paid in whole or in part if payment in whole would exceed the maximum, result in the payment of a base pay that exceeds the maximum of an employee's salary range.

23. That all performance-based and goal-based increases and/or one-time payments shall be subject to the availability of funds and expended as determined or authorized by the City Manager or designee, except for such increases and/or payments that are otherwise governed by an employment contract.

24. That the City Manager be authorized to establish employee incentive program(s), subject to the availability of funds, and approve such administrative policies and procedures

necessary for the inception and implementation of such programs:

(a) the wellness program in the City's health benefit plan for the amount established in each fiscal year's budget in an amount not to exceed $150 per employee each month during each fiscal year, in accordance with the City Manager's administrative policy and shall include a component that allows City employees to earn up to one wellness day off annually when they have accumulated 200 or more wellness points as designated in the administrative policy; and

(b) employees whose job specifications require a commercial driver's license or whose work includes the tracking of specific safety criteria to be eligible for a payment not to exceed $350 per employee each year based on the employee's accident-free driving record or established safety criteria for a period (i.e. quarterly, semi-annually, etc.) to be established in administrative policy and payable in increments based on such periods; and

(c) one-time payments in an amount not to exceed $100 (and any taxes due) for each employee who is assigned additional duties in serving on a Lean Six Sigma team; and

(d) monthly payments in an amount not to exceed $300 per month for each employee during the period in which each is assigned additional duties as strategic plan mentor leaders; and

(e) for perfect attendance in 6 month period established by administrative policy, cash payment of $50 and the option to convert 8 hours of sick leave for personal business, as set forth in the administrative policy.

25. That Appendix A, as required to be maintained by the Human Resources Director and approved by the Council by the Classification and Compensation Plan, Ordinance 8064, as amended, shall be as established as set forth in **Schedule D**, for such time until the Council, by resolution and as provided in Ordinance 8064, should amend or further revise.

26. That the City Manager is hereby authorized to annually adopt a Tuition Assistance Policy, which provides for tuition assistance to qualified employees in accordance with the amount of funding established for such a program. Such Policy may be amended as deemed necessary by the City Manager.

27. That based on the availability of funds, the City Manager is authorized to expend no more than $50,000 from the budget to establish and implement an on-the-spot rewards program to provide small monetary awards (face value up to $100) to recognize immediately extraordinary acts, accomplishments or contributions that are above and beyond the typical duties of the rewarded employee. On-the-spot rewards are not in lieu of merit increases or other salary increases based on sustained high quality employee performance.

28. That the City Manager add appropriate amendments to the city's 457 deferred compensation plan to add a new requirement that all new non-uniformed city employees be automatically enrolled to participate in such plan and contribute one percent (1%) of their annual

compensation to their participant account, unless the employee affirmatively elects to not participate or contribute a different amount. The amendment shall be in effect until such time as the Council should further amend, revised or change these provisions in the deferred compensation plan.

29. That the business days of the City shall be Monday through Friday, excluding city observed holidays, except during such time periods in which the City Council has established a 4-10 work week for more than fifty percent (50%) of the employees assigned to work at City Hall or other facility with administrative functions designated by the City Manager, the business days of the City shall be Monday, Tuesday, Wednesday and Thursday.

30. That the 4-10 work week schedule shall continue for the employees assigned to work at City Hall and at such other facilities in the City with administrative functions that are appropriate for a 4-10 work schedule, as designated by the City Manager. The City Manager is authorized to make temporary adjustments to the schedule to serve the operational needs of the City. Any action by the Council to change or revise the application of the 4-10 work week schedule during the fiscal year shall be made by simple resolution of the City Council.

31. That the hotel occupancy taxes collected by the City shall be used by El Paso Convention and Performing Arts Center (Destination El Paso) and the Department of Museums and Cultural Affairs to fund their respective operations in accordance with El Paso City Code and State law. The functions of the Plaza Theater and McKelligon Canyon shall be included with the functions of El Paso Convention and Performing Arts Center (Destination El Paso). Expenditures from said fund shall be made in accordance with their respective adopted budgets.

32. That the special additional hotel occupancy tax collected and deposited into the Venue Project Fund (as well as other amounts contained in such fund) shall be used by the City to pay its obligations under the Master Lease Agreement Relating to the Downtown Ballpark Venue Project between the City and the City of El Paso Downtown Development Corporation or other ballpark costs and such funds are appropriated accordingly.

33. That any travel expenditure for a City Council member that exceeds the FY 2017 City Council member's budget, including discretionary funds for the City Council Member's district, must be approved by the City Council and a funding source shall be identified by the City Council.

34. That City Council members must notify the City Manager or his/her designee of any expenditure from budgeted City Council Special Projects or Discretionary Accounts, so that City staff can maintain a current balance of the individual City Council Member's year-to-date expenditure for said accounts. Prior to the use of a P-Card for a proposed expenditure, City Council members should identify the municipal purpose of the expenditure and the proposed expenditure should be reviewed and authorized by the City Manager or his/her designee in writing, or authorized by the City council when required, prior to the expenditure. The City Manager or his/her designee shall implement similar appropriate processes when utilizing discretionary funds through any other procurement or a reimbursement process.

35. That all obligations for the payment of money by City departments and agencies, including grantees, shall be made in accordance with procedures established by the City Manager or his/her designee.

36. That no employee or elected official shall incur an obligation for capital, supplies, wages, or otherwise, unless an adequate appropriation has been made in the budget to meet the obligation and said obligation has been incurred in accordance with the accounting, legal, budgetary, purchasing, and Human Resources policies and procedures of the City.

37. That the Full-Time Equivalent (FTE) positions funded by the FY 2017 Budget, and those listed in the Authorized Staffing Table, shall constitute the authorized FTE positions for each department. Requests for changes and additions shall be approved by the City Manager and his/her designee and shall show the impact on the FY 2017 Budget and the estimated impact on expenditures for FY 2017.

38. That any non-vacant classified employee position which is identified for abolishment upon adoption of the FY 2017 Budget, shall be funded until the earlier of October 16, 2016 or sufficient time for the Human Resources Department to carry out the provisions of the City Charter related to lay-offs.

39. That the City Manager is hereby authorized to transfer any amount in the Salary Reserve appropriation, personal services appropriations, contingency appropriations, capital acquisition appropriations between departments within the General Fund or an Enterprise Fund (to the extent permitted by law), whether it is non-uniformed or uniformed salary expense, or capital expense, as necessary in connection with closing the FY 2017.

40. That based on the availability of funds the City Manager or his/her designee shall transfer on a monthly basis $12,500 from the cash balance of the Bridge Operations Fund to the Bridge Maintenance Fund; and transfer on an annual basis revenues derived from ground lease franchises, not to exceed $83,249 from the Bridge Operations Fund to the Bridge Maintenance Fund. Any remaining balance shall be transferred to the General Fund, except for the $25,000 Unreserved Balance and any required cash which must be maintained pursuant to any bridge revenue bond covenants or other debt financing.

41. That all non-expended appropriations in the General Fund and Enterprise Funds shall lapse at the end of FY 2017, unless reviewed and approved not to lapse by the City Manager or his/her designee.

42. That within forty-five (45) working days after the close of each fiscal quarter, the City Manager or his/her designee shall provide a quarterly report to City Council regarding the status and year-end projection of the budget.

43. That the City shall charge the maximum allowable interest rate and impose the maximum allowable penalty pursuant to State or Federal laws, on any amounts past due to the City. Any amounts that are one hundred twenty (120) days past due will be reported to the Credit Bureau, in accordance with State and Federal law, and will be turned over to the City Attorney or

a collection agency for collection or the proper disposition.

44. That the annual parking meter revenue in account number 440200 (Parking Meter Revenue) shall be allocated on a monthly basis to a restricted account called Plaza Theater Sinking Fund in the Debt Service Fund to satisfy debt requirements for the fiscal year, that the City Manager or his/her designee be authorized to appropriate additional funding from this account for the replacement of parking meters upon approval of the City Manager of a meter replacement program based on availability of funds in this account, and that all funds exceeding the debt service requirement and meter replacement capital requirements for the fiscal year be deposited to the General Fund.

45. That monies that the City receives from licenses, fees, fines, and other charges for services shall be analyzed to determine if the City is recovering the cost of providing such services. Recommendations shall be made to the City Manager or his/her designee for any revisions to licenses, fees, fines and other charges.

46. That appropriation control for expenditures shall be at the Object Level.

47. That expenditures shall be in accordance with the City of El Paso – Strategic Plan.

48. That **Schedule A** amends revenues and appropriations to the City Manager's filed budget; **Schedule B** amends staffing tables to the City Manager's filed budget and Schedule B-1 sets forth the employee classifications eligible for certification pay; **Schedule C** sets forth fees and formulas for calculating certain fees that are to be charged by the City for the goods and services it provides; **Schedule D** contains Appendix A, as referenced by the Classification and Compensation Plan, Ordinance 8064, as amended; and **Schedule E** sets forth the list of and approved budget for annualized computer software and hardware and computer software and hardware which may be purchased as a sole source. For any programs, activities, presentations, classes or services that have a fee range listed within Schedule C, the department head shall determine and charge a fee within the stated range for each particular activity, presentation, class or service in the amount that will recover the City's costs, as reviewed and approved by the City Manager or his/her designee. Any revisions or additions to the fees listed in Schedule C, or the process or formula used for setting fees, shall be approved by simple resolution of the City Council.

49. That the City Manager and his/her designee is authorized to determine when it is practicable for the City to accept payments by credit card of a fee, fine, court cost or other charge in accordance with City Ordinance No. 15051. Service charges added to the payment shall be in conformity with state statutory requirements and will be in such amount(s) as listed in Schedule C, provided that in the event that bank charges imposed on the City relating to credit card acceptance increase during the fiscal year, the City Manager is authorized to increase the service charge amount(s), so as to cover the City's increased costs.

50. That the Department of Aviation shall be authorized to collect fees to recover costs, as set forth in Schedule C, relating to its duties in connection with the Perishable Cargo Facility, and the Department shall collect the fees authorized in prior resolutions of the City Council for hangars, tie-downs, storage, heavy aircraft parking and for public parking at the Airport in the

amounts as set forth in Schedule C attached hereto and that Schedule C shall be the controlling resolution for the establishment of the specific amounts of these fees.

51. That the Department of Aviation's Foreign Trade Zone is authorized to collect fees to recover costs, as set forth in Schedule C, relating to duties in connection with (a) Blanket Admission – 214; (b) Direct Delivery Admission, Subsequent 214; (c) Application Fee, Subzone; (d) Application Fee, New General Purpose Site (Minor Boundary Modification); (e) Application Fee, Expansion Site (Magnet); and (f) Alteration Request. The Department of Aviation's Foreign Trade Zone is also authorized to collect fees based on other changes as outlined in the Schedule C.

52. That in addition to City created programs, activities, presentations, classes ("City programs") and City produced or supported publications that are offered to the public in conjunction with the missions of the various departments for which the fees are separately established in Schedule C, the Council authorizes City department directors to create and offer new City programs and publications, on a trial or temporary basis, as may be of benefit to the public and as the directors may deem appropriate and within his/her department's capacity for providing new City programs or publications. The fee for participation in each such new City program or the cost to obtain such a publication shall be established in an amount that will recover the City's costs to present each such City Program or provide the publication, as reviewed and approved by the City Manager or his/her designee. The City Manager or his/her designee shall maintain a list of all fees approved pursuant to this paragraph, which shall be made available to the public.

53. That the Council sets the level of City funding support to persons and organizations seeking such support for parades that fulfill a public purpose in accordance with the process, criteria and other provisions of Section 13.36.050 E of the City Code, in an amount not to exceed $175,000, and that the City Manager is authorized to equitably allocate such funding among the qualified applicants and sign funding agreements with such applicants.

54. That the Council sets the maximum level of funding for the Parks and Recreation Department's needs assessment scholarship program, as may be established by ordinance, in the amount of $200,000, with a maximum benefit per child of $150, for FY 2017. Receipt of scholarship funds for the Club Rec Program does not count towards the $150 maximum per child limit.

55. That the Council authorizes the conduct of the Holiday Parade and Tree Lighting as a program event within the Parks and Recreation Department; authorizes funding for the event as established within the City's adopted budget; authorizes the City Manager to determine and approve participation in the event by other City departments and personnel; and authorizes the Parks and Recreation Department to charge the entry fee as set forth in Schedule C to non-City persons and organizations who submit entries in the parade.

56. That the City Manager is authorized to revise appropriate budgets within departments to provide for changes of functions and reorganization of departments approved by City Council, to include the transfer of functions, duties and related budgets between departments.

57. That the Director of Aviation be authorized to establish a Premium Parking program, as approved by the City Manager, at the airport for public parking at the premium fees set forth in Schedule C for a maximum of 24 parking spaces, which will allow parking spaces to be reserved in advance by members of the general public.

58. That the Director of Aviation be authorized to establish a program, as approved by the City Manager, at the airport whereby the Director or his/her designee may provide gratis airport parking passes as appropriate for the promotion of the airport as the premier gateway for air transportation for the El Paso region. The total value of all gratis parking passes provided under this program during FY 2017 shall not exceed $2,000.

59. That the Director of Aviation be authorized to collect fees to recover costs for work completed by El Paso International Airport on behalf of airport tenants in the amounts set forth in Schedule C.

60. The Department of Aviation is authorized to collect fees to recover costs, as set forth in Schedule C, relating to duties in connection with (a) conduct of criminal history back ground checks; (b) SIDA Badge issuance; (c) AOA Badge issuance; (d) AOA Badge renewal; (e) SIDA/Sterile area badge renewal; and (f) Reimbursement for Lost Not Returned Badges as listed on Schedule C.

61. That the Department of Environmental Services be authorized to charge a franchise fee in the amount determined by City Council for the wear and tear on the City's rights-of-way due to the use of City sanitation vehicles engaged in the collection, transportation and disposal municipal solid waste to an authorized municipal solid waste facility.

62. That the Department of Environmental Services is authorized to collect fees to recover costs, as set forth in Schedule C, related to safety articles sold upon request to members of the public accessing the Greater El Paso Landfill.

63. That the Department of Animal Services is authorized to collect fees to recover costs, as set forth in Schedule C, related to the veterinary services provided at the City's spay and neuter clinic, for services provided at the clinic relating to the health and safety of animals, and for those services that are provided to the animal while at said clinic in order to bring the animal into compliance with the El Paso City Code's requirements.

64. That the Department of Environmental Services is authorized to provide mulch/compost at the Citizen Collection Stations and at the Greater El Paso Landfill at no cost to citizens or commercial customers that pick up the mulch/compost and may collect a delivery fee from commercial customers requesting delivery, since the recycling of trees and other yard waste used to generate mulch/compost serves a health and public safety purpose because materials are diverted from the City's landfills and the useful life of the landfills is extended.

65. That the City Manager or designee be authorized to negotiate, award and enter into agreements and other documents on behalf of the City for the annualized computer licenses and maintenance of software and hardware specified in **Schedule E**, and any software or hardware that

are available only from one source pursuant to applicable laws, in amounts not to exceed the amounts in the FY 2017 approved budget and set forth in **Schedule E**; provided, however, that all such agreements are in compliance with law and shall be approved as to form by the City Attorney.

66. That the City Council will allow the Public Service Board and the El Paso Water Utilities to use fire hydrants in conjunction with requiring developer dedications or payments for the costs of fire hydrants and together with the value of the use of City right-of-way in conjunction with system operation and functions by the Public Service Board and the El Paso Water Utilities, they are in exchange for all charges and costs owed by the City for water used by the City for firefighting purposes, and this provision supersedes all prior resolutions of the City Council regarding this matter.

67. That any non-expended funds in the General Fund appropriations allocated to each City Council representative at the end of FY 2016 shall be allocated to the discretionary fund of each respective City Council representative in FY 2017.

68. That the City Manager is authorized to establish or amend the budget for the Parkland dedication fees special fund for FY 2017, provided that such funds are committed and used in compliance with applicable city ordinances.

69. That the City Manager may appropriate up to $500,000 from the Fleet Internal Service Fund reserves for the Streets and Maintenance Department purchase of fuel and inventory items for the city fleet.

70. That a franchise fee be paid by the El Paso Water Utilities to compensate the City of El Paso for the use of city streets and rights of way for utility lines and wear and tear on City streets in a total amount of $3,550,000.

71. That the City Manager or his/her designee shall immediately file, or cause to be filed a true copy of the FY 2017 Budget and a copy of this Resolution in the offices of the City Clerk and the County Clerk of El Paso, and post the same on the City's website.

PASSED AND APPROVED this 23rd day of August 2016.

CITY OF EL PASO

Oscar Leeser
Mayor

ATTEST:

Richarda Duffy Momsen
City Clerk

2016 AUG 23 PM 3:51
CITY CLERK DEPT.

APPROVED AS TO FORM:

Sylvia Borunda Firth
City Attorney

APPROVED AS TO CONTENT:

Robert Cortinas, Director
Office of Management and Budget

CITY CLERK DEPT.
2016 AUG 23 PM 3:50

SCHEDULE A
REVENUES AND EXPENDITURES
CHANGES TO THE PROPOSED BUDGET FY2017

Beginning Proposed All Funds Revenues/Expenditures **903,969,658**

Beginning Proposed General Fund Revenue 386,050,035

Department	Division	Account	Account Description	Inc / (Dec)
Museum and Cultural Affairs	54000	405067	Reimbursed Expenditures	25,000
Non-Departmental	99999	401010	Real Property Tax Collections	(4,299,294)
		401030	Penalties Prop Tax Collection	181,114
Total Revisions to the General Fund Revenue				(4,093,180)
Total Revised General Fund Revenue				**381,956,855**

Beginning Proposed General Fund Expenditures 386,050,035

Department	Division	Account	Account Description	Inc / (Dec)
Capital Improvement Projects	35010	501XXX	Various Salary Accounts	(171,290)
	35085	520010	Temporary Services Contracts	3,800
		501XXX	Various Salary Accounts	58,463
	35030	501XXX	Various Salary Accounts	109,028
Fire	22010	521010	Acounting/Audit Services	(5,760)
		533020	Data Process Eqp 500-4 999 99	5,760
Mayor and Council	10090	501XXX	Various Salary Accounts	(51,562)
Museum and Cultural Affairs	54000	501XXX	Various Salary Accounts	25,000
Office of the Comptroller	13160	501XXX	Various Salary Accounts	99,064
Public Health	41170	501XXX	Various Salary Accounts	(99,064)
Streets and Maintenance	32020	532030	Public Accesses-Maint & Rep	(200,000)
Non-Departmental	99999	530010	Gasoline - Unleaded	(200,000)
		560000	City Grant Match	(300,000)
		570000	Interfund Transfers (Uses)	(3,102,576)
	15240	522020	Data Process Services Contract	(264,042)
Total Revisions to the General Fund Expenditures				(4,093,180)
Total Revised General Fund Expenditures				**381,956,855**

Beginning Proposed Non-General Fund Revenue 517,919,623

SCHEDULE A
REVENUES AND EXPENDITURES
CHANGES TO THE PROPOSED BUDGET FY2017

Department	Division	Account	Account Description	Inc / (Dec)
Community and Human Development	71150	460000	Federal Grant Proceeds	172
	71140	460000	Federal Grant Proceeds	(20)
Economic Development	48040	470000	Interfund Transfers (Sources)	(22,743)
	48050	401010	Real Property Tax Collections	(8,881)
Metropolitan Planning Organization	68010	460010	State Grant Proceeds	(75,000)
Police	21000	440670	Red Light Camera Violations	200,000
Public Health	41150	460010	State Grant Proceeds	70,022
	41230	460020	Local Grant Proceeds	1,660
	41240	460010	State Grant Proceeds	190,810
	41350	460010	State Grant Proceeds	(593,348)
Non-Departmental	99999	470000	Interfund Transfers (Sources)	5,227
		401010	Real Property Tax Collections	679,659
Total Revisions to the Non-General Fund Revenue				447,558
Total Revised Non General Fund Revenue				518,367,181
Total Revised All Funds Revenue				**900,324,036**
Beginning Proposed Non-General Fund Expenditures				517,919,623

SCHEDULE A
REVENUES AND EXPENDITURES
CHANGES TO THE PROPOSED BUDGET FY2017

Department	Division	Account	Account Description	Inc / (Dec)
Aviation	62030	570020	Fund Balance Transfers (Uses)	50,008
	62150	501XXX	Various Salary Accounts	6,057
	62240	501XXX	Various Salary Accounts	(56,066)
	62220	580060	Vehicular Equipment	(145,500)
		580080	Major Office Equip & Appliance	(143,490)
		580090	Furniture And Fixtures	(6,000)
		580540	Cars_Pickups_Vans_Motorcyles	(245,000)
		580550	Buses_Large Trucks	(150,000)
	62335	580060	Vehicular Equipment	145,500
		580080	Major Office Equip & Appliance	143,490
		580090	Furniture And Fixtures	6,000
		580540	Cars_Pickups_Vans_Motorcyles	245,000
		580550	Buses_Large Trucks	150,000
Community and Human Development	71080	523010	Motor Pool Usage Fee-Interf Sv	(198)
		523020	Print Shop Alloc-Interfund Svc	(500)
		523040	Mail Room Charges	(511)
		531000	Office Supplies	30
		540000	Phone & Internet	(200)
		542010	Travel Expenses - Employees	(50)
		544060	Other Services Charges Expense	1,430
		501XXX	Various Salary Accounts	(1)
	71130	531020	Promotional Supplies	(705)
		501XXX	Various Salary Accounts	705
	71150	544150	Indirect Cost Expenditures	(1,905)
	71180	521010	Acounting/Audit Services	(500)
		521090	Engineering Services	(500)
		521100	External Legal Counsel Service	(500)
		522040	Environmental Contracts	(250)
		522050	Legal Notices Contracts	(250)
		522090	Printing Services Contracts	1,000
		522150	Outside Contracts - Noc	(750)
		522290	Office Equip Maint Contracts	500
		523010	Motor Pool Usage Fee-Interf Sv	650
		531000	Office Supplies	86
		540010	Long Distance	(25)
		542010	Travel Expenses - Employees	(150)
		544060	Other Services Charges Expense	(50)
		544150	Indirect Cost Expenditures	2,814
		501XXX	Various Salary Accounts	2
	71200	521090	Engineering Services	(1,330)
		522050	Legal Notices Contracts	13,462
		544150	Indirect Cost Expenditures	(10,344)
	71240	521090	Engineering Services	14,000
		580160	Architecture And Design (Cwip)	109,382
		580220	City Admin Charges (Cwip)	1,701
		580240	Testing (Cwip)	(11,657)
		580260	Inspections (Cwip)	14,128
		580270	Construction (Cwip)	(158,751)
		580510	Project Engineering (Cwip)	31,197
	71260	531000	Office Supplies	(49)
		544150	Indirect Cost Expenditures	197
		552000	Community Service Projects	(147)
		501XXX	Various Salary Accounts	(1)
	71140	552000	Community Service Projects	(20)
Economic Development	48040	522360	380 Property Tax Rebates	(22,743)
	48050	552000	Community Service Projects	(8,881)
Metropolitan Planning Organization	68010	522150	Outside Contracts - Noc	(75,000)
Office of the Comptroller	13130	501XXX	Various Salary Accounts	(930)
	13300	501XXX	Various Salary Accounts	(859)

SCHEDULE A
REVENUES AND EXPENDITURES
CHANGES TO THE PROPOSED BUDGET FY2017

Department	Division	Account	Account Description	Inc / (Dec)
Public Health	41150	501XXX	Various Salary Accounts	(900)
	41230	501XXX	Various Salary Accounts	(444)
	41240	544150	Indirect Cost Expenditures	111,073
	41290	501XXX	Various Salary Accounts	(1)
		501XXX	Various Salary Accounts	(21,846)
	41310	560000	City Grant Match	(62,658)
	41350	560000	City Grant Match	59,335
		501XXX	Various Salary Accounts	(415,416)
Streets and Maintenance	32020	522270	Public Accesses Maint Contract	200,000
	37020	501XXX	Various Salary Accounts	(88,539)
	37020	570020	Fund Balance Transfers (Uses)	88,539
Non-Departmental	99999	570000	Interfund Transfers (Uses)	684,886
Total Revisions to the Non-General Fund Expenditures				447,558
Total Revised Non-General Fund Expenditures				518,367,181
Total Revised All Funds Expenditures				**900,324,036**

SCHEDULE B
STAFFING TABLE
CHANGES TO THE PROPOSED BUDGET FY2017

DEPARTMENT	JOB CODE	TITLE		
Animal Services				
	030099	(Con) Media Specialist	Delete	(1.00)
	030099	(Con) Public Affairs Spec	Add	1.00
	11360	Customer Relations Rep	Add	1.00
	11370	Customer Relations Clerk	Delete	(1.00)
Aviation				
	030099	(Con) Capital Imp Proj Assoc	Delete	(1.00)
	18130	Groundsk Equip Tech	Add	1.00
	18570	General Service Worker	Delete	(1.00)
Capital Improvement				
	030099	(Con) Ast Dir CID Const Dev	Add	1.00
	030099	(Con) Ast Dir CID Des & Arc	Add	1.00
	030099	(Con) CID Construction Div Mgr	Delete	(1.00)
	030099	CID Grant Funded Coord	Add	1.00
	13050	Capital Impr Program M	Delete	(1.00)
City Attorney				
	000399	Assistant City Attorney	Delete	(1.00)
	000399	Legislative Attorney	Add	1.00
	030099	Executive Secretary	Add	1.00
	11169	Senior Paralegal	Delete	(1.00)
City Manager				
	012099	(Con) Undergraduate Intern	Delete	(0.60)
	030099	(Con) Budget Analyst	Add	1.00
	030099	(Con) Exec. Budget Mgr.	Add	1.00
	030099	(Con) Project Manager	Delete	(1.00)
	030099	(Con) Senior Budget Analyst	Delete	(1.00)
	12180	Budget Specialist	Add	1.00
Economic Development				
	030099	(Con) Intl & Bus Dev Specialist	Delete	(1.00)
	030099	(Con)Economic Dev Liason	Delete	(1.00)
	040099	(Con) Bus Ret & Exp Spc	Add	1.00
	040099	Mktg & Comm Coord	Add	1.00
	090099	(Con) Admn Sup Assc	Add	1.00
	11150	Administrative Analyst	Delete	(1.00)
	UNC01	Public AffairsCoordinator	Delete	(1.00)
Human Resources				
	012099	(Con) Admin Special	Add	0.60
	012099	(Con) Undergraduate Intern	Delete	(0.50)
Information Technology				
	030099	(Con) Business Systems Analyst	Delete	(2.00)
	050099	Support Services I	Add	2.00
Office of the Comptroller				
	030099	(Con) Grant Senior Accountant	Delete	(1.00)
	12220	Senior Accountant	Add	1.00
	12230	Accountant	Add	1.00
	12230	Accountant	Add	1.00
Parks and Recreation				
	016099	(Con) Youth Activities Spec	Delete	(0.10)
	016099	Youth Activities Coor	Add	0.50
	016099	Youth Activities Spec	Add	0.50
Planning and Inspections				
	060099	Building Combo Ins Trainee	Add	2.00
	17225	Building Comb Ins	Add	1.00
	17240	Electrical Inspector	Delete	(1.00)
Police				
	012099	Texas Anti-Gang Admin Assistan	Add	1.00
	030099	Texas Anti-Gang Center Admin	Add	1.00
	11180	Research Assistant	Delete	(2.00)
	19510	Vehicle for Hire Supervisor	Delete	(1.00)
	19520	Vehicle for Hire Inspector	Add	1.00
	756100	Police Sergeant	Add	1.00

SCHEDULE B
STAFFING TABLE
CHANGES TO THE PROPOSED BUDGET FY2017

DEPARTMENT	JOB CODE	TITLE			
Public Health					
	030099	(Con) HIV Education Prev Spec	Delete	(1.00)	
	10550	HR Specialist	Add	1.00	
	12230	Accountant	Delete	(2.00)	
	13228	Microbiology Supervisor	Add	1.00	
	22110	Licensed Vocational Nurse	Add	1.00	
Streets and Maintenance					
	18010	Fac & Fleet Maint Exec Admin	Delete	(1.00)	
Zoo					
	030099	(Con) Owner's Representative	Delete	(1.00)	
	030099	Capital Improvements Prog	Add	1.00	
	11110	Administrative Assistant	Add	1.00	
	11230	Senior Office Assistant	Delete	(1.00)	
	11350	Customer Relations & Billing S	Add	1.00	
	12470	Senior Cashier	Delete	(1.00)	
BEGINNING PROPOSED ALL FUNDS FTE's					**6,118.24**
TOTAL REVISIONS					**4.40**
REVISED ALL FUNDS FTE's					**6,122.64**

SCHEDULE B1

3.12 CERTIFICATION PAY

A certification pay program is hereby established and the City Manager is authorized to determine if or when the program will be utilized, and when it shall cease. Employees who are receiving certification pay granted pursuant to Ordinance 8064, as amended, on the effective date of this ordinance shall continue to be eligible to receive such certification pay through August 31, 2012. Effective September 1, 2012 determinations of eligibility to receive certification pay will be made each year by the City Council at the recommendation of the City Manager in the annual budget resolution. Each year those employees who are eligible, if any, will be set forth in a schedule attached to the annual budget resolution. The purpose of the program is to provide an incentive to employees to earn and maintain certifications that can be used in the effective and efficient delivery of core business services. (Passed 02/24/09 and Amended 3/6/12)

A) **Eligibility.** Employees in the following job classifications are eligible to receive certification pay:

13320 Civil Engineer Associate
13370 Electrical Engineer Associate
13570 Mechanical Engineering Associate
13815 Engineering Lead Technician
13820 Engineering Senior Technician
13830 Engineering Technician
17130 Chief Building Inspector
17210 Building Inspector Supervisor
17215 Building Combination Inspector Supervisor
17220 Building Inspector
17225 Building Combination Inspector
17230 Electrical Inspector Supervisor
17240 Electrical Inspector
17250 Mechanical & Plumbing Inspector Supervisor
17260 Plumbing Inspector
17270 Mechanical Inspector
17280 Landscape Inspector
17340 Chief Plans Examiner
17343 Senior Plans Examiner
17350 Building Plans Examiner
17360 Mechanical & Plumbing Plans Examiner
17370 Electrical Plans Examiner
17380 Landscape Plans Examiner

B) **Listing of Approved Certificates.** The following certifications are the only recognized certificates eligible for payment of certification pay:

Commercial Building Inspector
Commercial Electrical Inspector
Commercial Plumbing Inspector
Commercial Mechanical Inspector
Building Plans Examiner
Electrical Plans Inspector
Mechanical Plans Examiner
Plumbing Plans Examiner
Residential Combination Inspector
Residential Plan Examiner
Commercial Combination Inspector
Accessibility Inspector/Plans Examiner
Commercial Energy Inspector
Residential Energy Inspector/Plans Examiner
Certified Building Official
Fire Inspector I
Fire Inspector II
Fire Plans Examiner
Green Building Technologies

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1	All Departments	450630	Public Information Act	Paper Records-Standard size(50 or fewer pgs.) +postage and shipping or fax charge	$0.10
2	All Departments	450630	Public Information Act	Paper Records-Standard size(50+ pgs.) + personnel charge, overhead charge, actual misc. supplies, postage and shipping or fax charge	$0.10
3	All Departments	450630	Public Information Act	**Paper Records-non standard size**	
4	All Departments	450630	Public Information Act	**Blue prints**	
5	All Departments	450630	Public Information Act	18" x 24"	$1.60
6	All Departments	450630	Public Information Act	24" x 36"	$1.80
7	All Departments	450630	Public Information Act	30" x 42"	$2.00
8	All Departments	450630	Public Information Act	42" x 4"	$2.00
9	All Departments	450630	Public Information Act	42" x 5"	$2.20
10	All Departments	450630	Public Information Act	42" x 6"	$2.40
11	All Departments	450630	Public Information Act	42" x 7"	$2.60
12	All Departments	450630	Public Information Act	42" x 8"	$2.80
13	All Departments	450630	Public Information Act	**+ postage, shipping, and misc. supplies**	
14	All Departments	450630	Public Information Act	**Large Bond Copies**	
15	All Departments	450630	Public Information Act	12" x 18"	$1.10
16	All Departments	450630	Public Information Act	18" x 24"	$1.10
17	All Departments	450630	Public Information Act	24" x 36"	$1.70
18	All Departments	450630	Public Information Act	42" x 30"	$1.70
19	All Departments	450630	Public Information Act	**+ postage, shipping, and misc. supplies**	
20	All Departments	450630	Public Information Act	**Vellum copies**	
21	All Departments	450630	Public Information Act	24" x 36"	$2.45
22	All Departments	450630	Public Information Act	**+ postage, shipping, and misc. supplies**	
23	All Departments	450630	Public Information Act	Other non standard size copies (per page)	$0.50
24	All Departments	450630	Public Information Act	**+ personnel charge, overhead charge, postage, shipping, and misc. supplies**	
25	All Departments	450630	Public Information Act	**Photographs (Police Department)**	
26	All Departments	450630	Public Information Act	4" x 5" color print	$2.15
27	All Departments	450630	Public Information Act	each additional print	$0.95
28	All Departments	450630	Public Information Act	5" x 7" color print	$2.20
29	All Departments	450630	Public Information Act	each additional print	$1.00
30	All Departments	450630	Public Information Act	8" x 10" color print	$2.40
31	All Departments	450630	Public Information Act	each additional print	$1.20
32	All Departments	450630	Public Information Act	Polaroid color print	$2.75
33	All Departments	450630	Public Information Act	each additional print	$1.55
34	All Departments	450630	Public Information Act	4" x 5" black & white print	$3.00
35	All Departments	450630	Public Information Act	each additional print	$1.80
36	All Departments	450630	Public Information Act	5" x 7" black & white print	$3.25
37	All Departments	450630	Public Information Act	each additional print	$2.05
38	All Departments	450630	Public Information Act	8" x 10" black & white print	$3.50
39	All Departments	450630	Public Information Act	each additional print	$2.30
40	All Departments	450630	Public Information Act	4" x 5" black & white mug	$3.20
41	All Departments	450630	Public Information Act	each additional print	$2.00
42	All Departments	450630	Public Information Act	Polaroid black & white	$2.35
43	All Departments	450630	Public Information Act	each additional print	$1.15
44	All Departments	450630	Public Information Act	**+postage, shipping, misc. supplies**	
45	All Departments	450630	Public Information Act	**Computer and electronic document imaging printouts**	
46	All Departments	450630	Public Information Act	Standard size + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling	$0.10
47	All Departments	450630	Public Information Act	Non-standard size + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling	$0.50
48	All Departments	450630	Public Information Act	**Plotter media documents: + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling**	
49	All Departments	450630	Public Information Act	8 1/2" x 11" prints	$0.24
50	All Departments	450630	Public Information Act	11" x 17" prints	$0.24
51	All Departments	450630	Public Information Act	18" x 24" prints	$0.48
52	All Departments	450630	Public Information Act	24" x 36" prints	$0.72
53	All Departments	450630	Public Information Act	36" x 42" prints	$0.96
54	All Departments	450630	Public Information Act	**Non-standard copies (microfilm, microfiche) + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling**	
55	All Departments	450630	Public Information Act	Standard	$0.10
56	All Departments	450630	Public Information Act	Non-standard	$0.50
57	All Departments	450630	Public Information Act	**Media charge+ personnel, overhead charge, computer resources, computer programming, misc. supplies, postage and handling**	
58	All Departments	450630	Public Information Act	Diskette	$1.00
59	All Departments	450630	Public Information Act	**Computer magnetic tape**	
60	All Departments	450630	Public Information Act	4mm	$13.50
61	All Departments	450630	Public Information Act	8mm	$12.00
62	All Departments	450630	Public Information Act	9-track	$11.00
63	All Departments	450630	Public Information Act	**Data cartridge**	
64	All Departments	450630	Public Information Act	2000 series	$17.50
65	All Departments	450630	Public Information Act	3000 series	$20.00
66	All Departments	450630	Public Information Act	6000 series	$25.00
67	All Departments	450630	Public Information Act	9000 series	$35.00
68	All Departments	450630	Public Information Act	600A	$20.00
69	All Departments	450630	Public Information Act	**Tape Cartridge**	
70	All Departments	450630	Public Information Act	250 MB	$38.00
71	All Departments	450630	Public Information Act	525 MB	$45.00
72	All Departments	450630	Public Information Act	VHS video cassette	$2.50
73	All Departments	450630	Public Information Act	audio cassette	$1.00
74	All Departments	450630	Public Information Act	**Mylar**	
75	All Departments	450630	Public Information Act	3 mil / per linear feet	$0.85
76	All Departments	450630	Public Information Act	4 mil / per linear feet	$1.10
77	All Departments	450630	Public Information Act	5 mil / per linear feet	$1.35
78	All Departments	450630	Public Information Act	Street code book	$29.30
79	All Departments	450630	Computer programming charge		$26.00/hour
80	All Departments	450630	Type of system	Mainframe	$10.00/minute; $.17/second
81	All Departments	450630	Type of system	Midrange	$ 1.50/minute; $0.03/second
82	All Departments	450630	Type of system	Client/Server	$ 2.20/hour; $0.04/minute
83	All Departments	450630	Type of system	PC or LAN	$ 1.00/hour; $0.02/minute
84	All Departments	450630	Fax charge	Local transmission	$0.10 per page
85	All Departments	450630	Fax charge	Long distance within 915 area code	$0.50 per page
86	All Departments	450630	Fax charge	Long distance outside 915 area code	$1.00 per page
87	All Departments	450630	Overhead charge	Includes the cost of depreciation	$3.00/hour; $0.05/minute

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
88	All Departments	450630	Personnel charge	See ordinance for guidance in how to assess this charge.	$15.00/hour; $0.25/minute
89	All Departments	450630	Notary fees	Administering an oath or affirmation with certificate and seal	$6.00
90	All Departments	450630	Notary fees	A certificate under seal not otherwise provided for	$6.00
91	All Departments	450630	Notary fees	A copy of a record or paper in the notary public's office	$ 0.50 for each page
92	All Departments	450630	Notary fees	Swearing a witness to a deposition, certificate, seal, and other business connected with taking the deposition	$6.00
93	All Departments	554020	Credit Card Fee	City-wide credit card fee	$0.02
94	All Departments	431490	Administrative Fee	Administrative cost to prepare liens.	$100.00 charge for preparation of lien and the release of lien
95	**Municipal Clerk**	**554020**	**Credit Card Fee**	**City-wide credit card fee**	**3.50%**
96	Municipal Clerk	440560	Parking Forfeits / Fines	**GROUP A**	
97	Municipal Clerk	440560	Parking Forfeits / Fines	521 Expired Meter	$25.00
98	Municipal Clerk	440560	Parking Forfeits / Fines	503 Overtime Limit	$25.00
99	Municipal Clerk	440560	Parking Forfeits / Fines	524 Hotel Zone-Parking	$25.00
100	Municipal Clerk	440560	Parking Forfeits / Fines	512 Airport Limousine Zone	$25.00
101	Municipal Clerk	440560	Parking Forfeits / Fines	526 Protruding into Buffer Zone	$25.00
102	Municipal Clerk	440560	Parking Forfeits / Fines	504 Park on Bus or Taxi Stand	$25.00
103	Municipal Clerk	440560	Parking Forfeits / Fines	525 Other Overtime - Contrary to Sign	$25.00
104	Municipal Clerk	440560	Parking Forfeits / Fines	530 Passenger Loading Zone	$25.00
105	Municipal Clerk	440560	Parking Forfeits / Fines	532 Loading Zone: General over 30 minutes	$25.00
106	Municipal Clerk	440560	Parking Forfeits / Fines	533 Loading Zone: Commercial over 30 minutes	$25.00
107	Municipal Clerk	440560	Parking Forfeits / Fines	534 More than one meter space	$25.00
108	Municipal Clerk	440560	Parking Forfeits / Fines	535 Over 18" from Curb/Improper Proximity to Curb	$25.00
109	Municipal Clerk	440560	Parking Forfeits / Fines	536 Loading Zone: Not commercial vehicle	$25.00
110	Municipal Clerk	440560	Parking Forfeits / Fines	556 Within 30' of Stop Sign/ Stop Light	$25.00
111	Municipal Clerk	440560	Parking Forfeits / Fines	564 Park-Funeral Zone	$25.00
112	Municipal Clerk	440560	Parking Forfeits / Fines	567 Reserved Parking Space	$25.00
113	Municipal Clerk	440560	Parking Forfeits / Fines	591 Police/Police Motorcycle Zone	$25.00
114	Municipal Clerk	440560	Parking Forfeits / Fines	570 Alley-General Traffic Dist/Five Points/Not Loading	$25.00
115	Municipal Clerk	440560	Parking Forfeits / Fines	571 Airport-Contrary to Signs or Markings	$25.00
116	Municipal Clerk	440560	Parking Forfeits / Fines	572 Airport-Loading in Front of Terminal	$25.00
117	Municipal Clerk	440560	Parking Forfeits / Fines	573 Airport-West of Terminal w/o Authorization	$25.00
118	Municipal Clerk	440560	Parking Forfeits / Fines	Boot Fee	$50.00
119	Municipal Clerk	440560	Parking Forfeits / Fines	**GROUP B**	
120	Municipal Clerk	440560	Parking Forfeits / Fines	551 Double Parking	$55.00
121	Municipal Clerk	440560	Parking Forfeits / Fines	552 Wrong Side of street	$55.00
122	Municipal Clerk	440560	Parking Forfeits / Fines	553 No Parking Zone	$55.00
123	Municipal Clerk	440560	Parking Forfeits / Fines	574 Contrary to Angle Parking Signs	$55.00
124	Municipal Clerk	440560	Parking Forfeits / Fines	592 Back-in Angled Parking Only	$55.00
125	Municipal Clerk	440560	Parking Forfeits / Fines	575 Alongside/Opposite Street Excavation	$55.00
126	Municipal Clerk	440560	Parking Forfeits / Fines	576 Violation of Street Cleaning/Construction of Signs	$55.00
127	Municipal Clerk	440560	Parking Forfeits / Fines	577 Violation of Official Sign Prohibiting Parking	$55.00
128	Municipal Clerk	440560	Parking Forfeits / Fines	578 News Media Zone	$55.00
129	Municipal Clerk	440560	Parking Forfeits / Fines	579 Inspection Zone	$55.00
130	Municipal Clerk	440560	Parking Forfeits / Fines	580 Covered Meter	$55.00
131	Municipal Clerk	440560	Parking Forfeits / Fines	581 In Violation of Sign/Adjacent to School	$55.00
132	Municipal Clerk	440560	Parking Forfeits / Fines	582 In Violation of Sign/Narrow Street	$55.00
133	Municipal Clerk	440560	Parking Forfeits / Fines	583 In Violation of Sign/One-Way Street	$55.00
134	Municipal Clerk	440560	Parking Forfeits / Fines	584 Temporary No Parking Zone	$55.00
135	Municipal Clerk	440560	Parking Forfeits / Fines	585 Adjacent to Safety Zone	$55.00
136	Municipal Clerk	440560	Parking Forfeits / Fines	586 Yellow Curb Markings	$55.00
137	Municipal Clerk	440560	Parking Forfeits / Fines	587 In-Designated Bike Lanes	$55.00
138	Municipal Clerk	440560	Parking Forfeits / Fines	508 Parking within 20' of Fire Station	$55.00
139	Municipal Clerk	440560	Parking Forfeits / Fines	509 Parking within 50' of Railroad Crossing	$55.00
140	Municipal Clerk	440560	Parking Forfeits / Fines	548 Easement/Parkway	$55.00
141	Municipal Clerk	440560	Parking Forfeits / Fines	559 Parking on Sidewalk	$55.00
142	Municipal Clerk	440560	Parking Forfeits / Fines	560 Parking on crosswalk/w 20' crosswalk	$55.00
143	Municipal Clerk	440560	Parking Forfeits / Fines	561 Parking within 15' of Fire Hydrant	$55.00
144	Municipal Clerk	440560	Parking Forfeits / Fines	562 Obstruct by Improper Parking (alley)	$55.00
145	Municipal Clerk	440560	Parking Forfeits / Fines	563 Blocking Driveway	$55.00
146	Municipal Clerk	440560	Parking Forfeits / Fines	565 Parking on Median	$55.00
147	Municipal Clerk	440560	Parking Forfeits / Fines	568 Parking on Bridge	$55.00
148	Municipal Clerk	440560	Parking Forfeits / Fines	569 In Alleys Contrary to Sign	$55.00
149	Municipal Clerk	440560	Parking Forfeits / Fines	**GROUP C**	
150	Municipal Clerk	440560	Parking Forfeits / Fines	555 Fire Lane	$150.00
151	Municipal Clerk	440560	Parking Forfeits / Fines	589 Hazardous/Congested Place	$150.00
152	Municipal Clerk	440560	Parking Forfeits / Fines	590 Within Intersection	$150.00
153	Municipal Clerk	440560	Parking Forfeits / Fines	**GROUP D**	
154	Municipal Clerk	440560	Parking Forfeits / Fines	549/550/554 Handicapped Zone/No Permit/Blocking	$275.00
155	Municipal Clerk	440560	Parking Forfeits / Fines	**GROUP E**	
156	Municipal Clerk	440560	Parking Forfeits / Fines	502 Parking Prohibited / Oversize	$225.00
157	Municipal Clerk	440560	Parking Forfeits / Fines	**GROUP F**	
158	Municipal Clerk	440560	Parking Forfeits / Fines	510 Parking on City Property	$100.00
159	Municipal Clerk	440560	Parking Forfeits / Fines	511 In R-O-W Washing, Repairing Vehicle	$100.00
160	Police	450680	Fingerprints for Identification	Fingerprint Cards	$10/per card
161	Police	450650	Abandoned Auto	Owner/lien holder notification of abandoned vehicle at Vehicle Storage Facilities	$10.00
162	Police	441280	Taxi Cab Operator Permits	Taxi Cab Zone Permit Other Than Airport	$250.00
163	Police	441480	Driverless Rental Fee	Rental Car Operation Fee	$175.00
164	Police	441480	Driverless Rental Fee	Rental Car Operation Transfer Fee	$5.00
165	Police	441290	Alarm License	Security Alarm	3 Years $69.00
166	Police	441290	Alarm License	Signal Line from Banks	$100.00
167	Police	442030	Abandoned Auto	Towing	$75.00/ tow
168	Police	450650	Impound Fee	Impound fee for storage management entity for vehicle	$20.00
169	Police	450650	Abandoned Auto	Registered Letter of Notification	$50.00
170	Police	442030	Abandoned Auto	Storage, Vehicles 25' or Less in Length	$20/day, including day of pick up
171	Police	442030	Abandoned Auto	Storage, Vehicles Over 25' in Length	$35.00/day, including day of pick up
172	Police	450650	Towing Services Facilitation Fee	Impound Facility Fee	$20.00
173	Police	441280	Transportation-for-hire	Operating Authority Permit Fee	$300.00
174	Police	441280	Transportation-for-hire	Operating Authority Permit Fee (Alternative Vehicles)	$130.00
175	Police	441280	Transportation-for-hire	International Vehicle Permit	$40.00
176	Fire	431200	Ambulance Service Revenue	Base charge	$820.00
177	Fire	431200	Ambulance Service Revenue	Additional fee above the base charges	$33.00
178	Fire	431200	Ambulance Service Revenue	Specialty Care Transports (SCT)	$850.00
179	Fire	431200	Ambulance Service Revenue	Hazmat scene, per hour per unit	$775.00 per unit assigned
180	Fire	431200	Ambulance Service Revenue	Comsar rescue/search, per hour per unit	$165 per hour per unit
181	Fire	431200	Ambulance Service Revenue	Mileage	$15.00 per mile
182	Fire	431200	Ambulance Service Revenue	Response fee	$143.00
183	Fire	431200	Ambulance Service Revenue	Scene care	$65.00
184	Fire	431200	Ambulance Service Revenue	Standby	$775 per hour contracted, without contract
185	Fire	442010	Fire Licenses	Aerosol products	$125.00

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
186	Fire	442010	Fire Licenses	Aviation facilities	$125.00
187	Fire	442010	Fire Licenses	Battery systems	$125.00
188	Fire	442010	Fire Licenses	Blasting operations	$125.00
189	Fire	442010	Fire Licenses	Blaster's license	$257.00
190	Fire	442010	Fire Licenses	Blaster's license renewal	$125.00
191	Fire	442010	Fire Licenses	Combustible dust-producing operations	$125.00
192	Fire	442010	Fire Licenses	Combustible fibers	$125.00
193	Fire	442010	Fire Licenses	Compressed gases	$125.00
194	Fire	442010	Fire Licenses	Covered mall buildings	$125.00
195	Fire	442010	Fire Licenses	Cryogenic fluids	$125.00
196	Fire	442010	Fire Licenses	Explosives	$150.00
197	Fire	442010	Fire Licenses	Flammable and combustible liquids	$125.00
198	Fire	442010	Fire Licenses	Floor finishing	$125.00
199	Fire	442010	Fire Licenses	For Use Permit	$125.00
200	Fire	442010	Fire Licenses	Fruit and crop ripening	$125.00
201	Fire	442010	Fire Licenses	Fumigation and thermal insecticidal fogging	$125.00
202	Fire	442010	Fire Licenses	Hazardous materials	$205.00
203	Fire	442010	Fire Licenses	HPM facilities	$205.00
204	Fire	442010	Fire Licenses	High piled storage 501-2500	501-2,500 sq. ft.. - $72.00
205	Fire	442010	Fire Licenses	High piled storage 2,501-12,000	2,501-12,000 sq. ft... - $144.00
206	Fire	442010	Fire Licenses	High piled storage (over 12,000 sq. ft.)	>12,000 sq. ft... - $216.00
207	Fire	442010	Fire Licenses	Industrial ovens	$125.00
208	Fire	442010	Fire Licenses	Lumber yards and woodworking plants	$125.00
209	Fire	442010	Fire Licenses	Liquid or gas-fueled vehicles or equipment in assembly buildings	$125.00
210	Fire	442010	Fire Licenses	LP gas	$125.00
211	Fire	442010	Fire Licenses	Magnesium	$125.00
212	Fire	442010	Fire Licenses	Open Burning	$125.00
213	Fire	442010	Fire Licenses	Organic coatings	$125.00
214	Fire	442010	Fire Licenses	Places of assembly	$125.00
215	Fire	442010	Fire Licenses	Private fire hydrants	$150.00
216	Fire	442010	Fire Licenses	Pyroxylin plastics	$125.00
217	Fire	442010	Fire Licenses	Refrigeration equipment	$125.00
218	Fire	442010	Fire Licenses	Repairs garages and service stations	$125.00
219	Fire	442010	Fire Licenses	Rooftop heliports	$125.00
220	Fire	442010	Fire Licenses	Spraying or dipping	$125.00
221	Fire	442010	Fire Licenses	Storage of scrap tires and tire byproducts	$125.00
222	Fire	442010	Fire Licenses	Temporary membrane, structures, tents and canopies	$125.00
223	Fire	442010	Fire Licenses	Tire-rebuilding plants	$125.00
224	Fire	442010	Fire Licenses	Waste handling	$125.00
225	Fire	442010	Fire Licenses	Wood products	$125.00
226	Fire	442010	Fire Licenses	Miscellaneous combustible storage	$125.00
227	Fire	442010	Fire Licenses	Outside storage of Combustible material permit	$125.00
228	Fire	442010	Fire Licenses	Commercial Day Care Facilities-Children	$125.00
229	Fire	441430	Fire Service Fee	Re-Inspection Fee	$72.00 flat rate
230	Fire	405067	Fire Service Fee	Investigation/Inspection Fees-other than regular duty hours (Reimbursed Overtime)	$92.00/hr.(2hr. Min) per ea. Fire Investigator/Inspector
231	Fire	442000	Fire Service Fee	Investigation/Inspection Fees-during regular duty hours	$72.00/hr.
232	Fire	501019	Fire Service Fee	Fire Watch/Standby-other than regular duty hours (Reimbursed Overtime)	$92.00/hr.(2hr. Min) per ea. Fire personnel
233	Fire	442000	Fire Service Fee	Fire Watch/Standby-during regular duty hours	$72.00/hr.
234	Fire	442000	Fire Service Fee	Site Assessment (consultation)	$75.00 flat rate
235	Fire	442000	Fire Service Fee	Non-Regulatory Inspections	$72.00/hr.
236	Fire	442000	Fire Service Fee	Commercial Safety Training	$72.00 flat rate
237	Fire	441090	Fire Service Fee	Fire Plan Review by Appointment	$146.00/hr.
238	Fire	441090	Fire Service Fee	Fire Systems/Plan Review	$72.00/hr.
239	Fire	442000	Fire Service Fee	Fire Systems Initial Acceptance Test	$72.00/hr.
240	Fire	442000	Fire Service Fee	Building Permit Fire Final (BLD) Fee	$72.00/hr.
241	Fire	442000	Fire Service Fee	Expedited Services Fees-Site Inspections	$144.00 initial (2hr. Min.); $72.00/hr. thereafter
242	Fire	442010	Fire Licenses	Securing Vacant Premises	Initial: $125 per floor; Annual (renewal) $125 flat rate; (w/o significant changes); Renewal (w/significant changes): $125 per floor; Failure to report: $125 per floor + penalty fees
243	International Bridges	440200	Parking Meters	Meter Rentals	$10.00 per day
244	International Bridges	440200	Parking Meters	Payments with Credit or Debit Card	$10.00 per day - MINIMUM Payment of $1.00 then $1.00/hour for additional time.
245	International Bridges	440200	Parking Meters	All Meters in designated Districts - Free Saturday Parking	$0.00
246	International Bridges	440200	Parking Meters	Administrative Fee Per Rental	$30.00 per rental
247	International Bridges	420500	Toll for International Bridges	Tolls Charge Pedestrian, three years or older	$0.50
248	International Bridges	420500	Toll for International Bridges	Tolls Charge, Bicycle	$0.50
249	International Bridges	420500	Toll for International Bridges	Toll Charge, Motorcycle	$3.00
250	International Bridges	420500	Toll for International Bridges	Tolls Charge Automobiles, pick up trucks, (up to one-ton	$3.00
251	International Bridges	420500	Toll for International Bridges	Extra Axle for automobiles, pick up trucks, (up to one-ton	$1.50
252	International Bridges	420500	Toll for International Bridges	Tolls Charge Commercial Trucks, Buses, Motor Homes,	$4.00 per axle
253	International Bridges	420500	Toll for International Bridges	Toll Charge, Pick Up Trucks with a carrying capacity exceeding one-ton.	$4.00 per axle
254	International Bridges	420500	Toll for International Bridges	Toll Charge, Pick Up Trucks using the Zaragoza Commercial Bridge.	$4.00 per axle
255	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles	Between $5.00 and $3.00
256	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles, Between 3:00 PM and 8:00 PM	Between $4.00 and $2.00
257	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty 2-axle Commercial Truck	Between $5.00 and $3.00
258	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty Tractor with Empty Trailer, 3 axles or more	Between $7.50 and $4.00
259	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty Commercial Truck, 3 axles or more	Between $7.50 and $4.00
260	Streets and Maintenance	440510	Temporary Traffic Control	Traffic Control Permit-duration of less than Three Days	$17.00
261	Streets and Maintenance	440510	Temporary Traffic Control	Traffic Control Permit-duration of three to 15 days	$50.00
262	Streets and Maintenance	440510	Temporary Traffic Control	Traffic Control Permit-duration of 16 to 30 days	$160.00
263	Streets and Maintenance	440510	Temporary Traffic Control	Traffic Control Permit-fee for each month after first 30 days	$90.00
264	Streets and Maintenance	440510	Temporary Traffic Control	City Placement of Traffic control devices	$100.00
265	Streets and Maintenance	440510	Temporary Traffic Control	Noncompliance Correction	$100.00
266	Streets and Maintenance	440510	Temporary Traffic Control	Lane/sidewalk rental (after expiration of permit)	$100.00
267	Streets and Maintenance	441510	Film Permit	Use of City ROW or facility not to exceed 48 hours for filmmaking event	$40.00
268	Streets and Maintenance	441190	Residential Parking	Application to impose parking restrictions within a district	$25.00
269	Streets and Maintenance	441190	Residential Parking	Application to dissolve parking restrictions within a district	$25.00

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
270	Streets and Maintenance	441190	Residential Parking	New resident permit	$10.00
271	Streets and Maintenance	441190	Residential Parking	Annual resident parking permit	$10.00
272	Streets and Maintenance	441190	Residential Parking	Annual owner's parking permit	$10.00
273	Streets and Maintenance	441190	Residential Parking	Annual visitor parking permit	$10.00
274	Streets and Maintenance	441190	Residential Parking	Annual renewal fee	$10.00
275	Streets and Maintenance	441190	Residential Parking	Annual Renewal Fee (when paid via internet beginning in 2010)	$5.00
276	Streets and Maintenance	441190	Residential Parking	Temporary one day parking permit	$1.00
277	Streets and Maintenance	441190	Residential Parking	Permit replacement	$10.00
278	Streets and Maintenance	441190	Parking Forfeits / Fines	Parking without permit in a residential parking district	$28.00
279	Streets and Maintenance	441190	Parking Forfeits / Fines	Parking in a residential parking district with expired permit	$28.00
280	Streets and Maintenance	441190	Media Parking Placards	Annual placard for Media parking or replacement of placard	$50.00
281	Streets and Maintenance	440050	Downtown Parking District - Parking Permit	Downtown Parking District	$30.00
282	Streets and Maintenance	440050	Downtown Parking District - Parking Permit	Downtown Parking District	$200.00
283	Streets and Maintenance	440050	Downtown Parking District - New Resident Temporary Parking Permit Fee	Downtown Parking District	$30.00
284	Streets and Maintenance	440050	Downtown Parking District Replacement Parking	Downtown Parking District	$30.00
285	Streets and Maintenance	441240	Paving Cut Permit	Paving Cut Permit	$69.00
286	Streets and Maintenance	441240	Paving Cut Permit	Paving Cut Permit Extension	$23.00
287	Streets and Maintenance	405067	Paving Cut Permit	After Hours Inspection Fee, Weekend inspections (Sat & Sun) will require the contractor to be charged a minimum of 4 hours, Over 4 hours will be charged actual worked hours.	$90.00
288	Planning & Inspections	440510	Special Privilege	Application Fee	$373.00
289	Planning & Inspections	440510	Special Privilege	Application Fee - Downtown improvement area (construction)	$2.00
290	Planning & Inspections	440510	Special Privilege	Application Fee - RTS (Rapid Transit System) and TOD (Transit Oriented Development) Corridors	$2.00
291	Planning & Inspections	440510	Special Privilege	Application Fee - Smart Code Zoned Properties	$2.00
292	Planning & Inspections	450210	Special Privilege - Annual fee	Awning, canopy, marquee, sign (legally existing)	$21.00 per awning, canopy, marquee, sign; technology fee does not apply
293	Planning & Inspections	450210	Special Privilege - Annual fee	Awning, canopy, marquee, sign (new)	$21.00 per awning, canopy, marquee, sign; technology fee does not apply
294	**Planning & Inspections**	**450210**	**Special Privilege - Annual fee**	**Arcades, Awnings, Canopies & Galleries that comply with City Code Section 15.08.1201**	
295	Planning & Inspections	450210	Special Privilege - Annual fee	Subdivision entrance signs	$106.00 per sign; technology fee does not apply
296	Planning & Inspections	450210	Special Privilege - Annual fee	Taxi stand	$2,120 per stand; technology fee does not apply
297	Planning & Inspections	450210	Special Privilege - Annual fee	Underground storage vault or structure in CBD	$530.00 per vault or structure; technology fee does not apply
298	Planning & Inspections	450210	Special Privilege - Annual fee	Designated food vending concessions in the downtown area	$2,120 per site; technology fee does not apply
299	Planning & Inspections	450210	Special Privilege - Annual fee	Pipelines, whether overhead, surface or subsurface	$3,710.00 flat rate plus $220 per pipline; technology fee does not apply
300	Planning & Inspections	450210	Special Privilege - Annual fee	Building or other structural encroachment	$5.00 per square foot; technology fee does not apply
301	Planning & Inspections	450210	Special Privilege - Annual fee	Stairways	$11.00 per stairway; technology fee does not apply
302	**Planning & Inspections**	**450210**	**Special Privilege - Annual fee**	**Stairways (legally existing building 40 year and older)**	
303	Planning & Inspections	450210	Special Privilege - Annual fee	Facades	$2.00 per linear foot; technology fee does not apply
304	Planning & Inspections	450210	Special Privilege - Annual fee	Pedestrian Sky Walk	$530.00 per sky walk; technology fee does not apply
305	Planning & Inspections	450210	Special Privilege - Annual fee	Accessibility ramps required by code	$11.00 per site; technology fee does not apply
306	**Planning & Inspections**	**450210**	**Special Privilege - Annual fee**	**Accessibility ramps required by code (legally existing building 40 years and older)**	
307	Planning & Inspections	450210	Special Privilege - Annual fee	Street furniture	$21.00 per site; technology fee does not apply
308	Planning & Inspections	450210	Special Privilege - Annual fee	Cables - surface	$3,710 for up to 2000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply
309	Planning & Inspections	450210	Special Privilege - Annual fee	Cables - subsurface	$3,710 for up to 2000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply
310	Planning & Inspections	450210	Special Privilege - Annual fee	Cables - aerial	$3,710 for up to 2000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply
311	Planning & Inspections	450210	Special Privilege - Annual fee	Cables - aerial	$3,710 for up to 2000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply
312	Planning & Inspections	440510	Special Privilege - Annual fee	Outdoor pay telephones	$1,060.00 per site; technology fee does not apply
313	Planning & Inspections	440510	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced canopy or awning	$21.00 per canopy or awning; technology fee does not apply
314	**Planning & Inspections**	**440510**	**Special Privilege - Annual fee - Downtown Improvement Area**	**New, relocated, repaired or replaced canopy or awning, canopy or gallery that complies with City Code Section 15.08.1201**	
315	Planning & Inspections	440510	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced wall sign	$21.00 per site; technology fee does not apply
316	Planning & Inspections	440510	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced marquee, kiosk, or other sign	$53.00 per site; technology fee does not apply
317	Planning & Inspections	440510	Special Privilege - Annual fee - Downtown Improvement Area	Street furniture	$21.00 per site; technology does not apply
318	Planning & Inspections	440510	Special Privilege - Annual fee - Downtown Improvement Area	Outdoor cafe, restaurant, or market place	$159.00 per site; technology fee does not apply
319	Planning & Inspections	440510	Special Privilege - Annual Fee - Downtown Improvement Area	Sidewalk Vending Space	Flat fee of $150 for 100 square feet or less of license area and $300 for license area over 100 square feet; technology fee does not apply
320	Planning & Inspections	440510	Special Privilege - Annual Fee	Sidewalk Vending Space	Flat fee of $200 for 100 square feet or less of license area and $400 for license area over 100 square feet; technology fee does not apply
321	Planning & Inspections	440510	Special Privilege - Temporary Use Fee - Downtown Improvement Area	Street closure in Downtown Improvement Area	$53.00 per 12 hour period; technology fee does not apply

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
322	Planning & Inspections	440510	Special Privilege - Temporary Use Fee	Temporary street display	$11.00 each plus the city's cost of installation, inspection and removal; technology fee does not apply
323	Planning & Inspections	440510	Special Privilege - Temporary Use Fee	Banner Program	$11.00, plus city's cost of installation fees; technology fee does not apply
324	Planning & Inspections	440510	Special Privilege - Temporary Use Fee	Temporary banner	$11.00 per day, plus city's cost of installation and inspection; technology fee does not apply
325	Planning & Inspections	440510	Special Privilege - Temporary Use Fee	Street closure in a residential/apartment zone, exceeding 24 hours	$53.00 per 12 hour period; technology fee does not apply
326	Planning & Inspections	440510	Special Privilege - Temporary Use Fee	Street closure in a commercial/manufacturing zone	$106.00 per 12 hour period; technology fee does not apply
327	Planning & Inspections	440510	Special Privilege - Annual Fee	Aerial encroachments other than those listed	Area in square feet x market value per square foot x ten percent x seventy-five percent; minimum fee of $1,060.00; technology fee does not apply
328	Planning & Inspections	440510	Special Privilege - Annual Fee	Surface encroachments other than those listed	Area in square feet x market value per square foot x ten percent; minimum fee of $1,060.00; technology fee does not apply
329	Planning & Inspections	440510	Special Privilege - Annual Fee	Sub-surface encroachments other than those listed	Area in square feet x market value per square foot x ten percent x fifty percent; minimum fee of $1,060.00; technology fee does not apply
330	Planning & Inspections	441230	Parade Permit Application	Application submitted at least 30 days in advance of event. Event not to exceed 24 hours.	$66.00
331	Planning & Inspections	441230	Parade Permit Application-late fee	Application submitted at least 7 days but less than 30 days in advance of event. Event not to exceed 24 hours.	$66.00
332	Planning & Inspections	441510	Special Event Permit Application	Application submitted at least 30 days in advance of event for areas located outside of the Downtown Improvement Area.	$373.00
333	Planning & Inspections	441510	Special Event Permit Application - Downtown Improvement Area	Application submitted at least 30 days in advance of event for areas located within the Downtown Improvement Area.	$214.00
334	Planning & Inspections	441510	Special Event Permit Application - late fee	Application submitted at least 7 days but less than 30 days in advance of event.	$66.00
335	Planning & Inspections	441310	Temporary Event Permit Application	Application submitted at least 30 days in advance of event. Event not to exceed 24 hours.	$66.00
336	Planning & Inspections	441310	Temporary Event Permit Application-late fee	Application submitted at least 7 days but less than 30 days in advance of event. Event not to exceed 24 hours.	$66.00
337	Planning & Inspections	441260	Planning Documents	Any Other Medium	Cost
338	**Planning & Inspections**	**441260**	**Planning Documents**	**Special Publications of City and Geographical Information**	
339	Planning & Inspections	441260	Planning Documents	Planning dept. demo pack	$19.12
340	Planning & Inspections	441260	Planning Documents	Zoning Map Series	$181.90
341	Planning & Inspections	441260	Planning Documents	2025 Plan for El Paso Map Atlas	$58.30
342	Planning & Inspections	441260	Planning Documents	2025 Plan for El Paso Map (single 11 x 17)	$5.83
343	Planning & Inspections	441260	Planning Documents	2026 Plan for El Paso Map (single 24 x 36)	$10.79
344	**Planning & Inspections**	**441260**	**Planning Documents**	**GIS Information**	
345	**Planning & Inspections**	**441260**	**Planning Documents**	**Maps-size of longest side**	
346	Planning & Inspections	441260	Planning Documents	up to 12"	$1.17
347	Planning & Inspections	441260	Planning Documents	up to 24"	$5.25
348	Planning & Inspections	441260	Planning Documents	up to 36"	$10.79
349	Planning & Inspections	441260	Planning Documents	over 36"	$15.74
350	Planning & Inspections	441260	Planning Documents	Street Code Book	$34.17
351	Planning & Inspections	441260	Applications - Zoning	Zoning Condition or Amendment Release	$240.20
352	Planning & Inspections	441260	Applications - Zoning	Rezoning -up to and including 1 acre	$946.37
353	Planning & Inspections	441260	Applications - Zoning	Rezoning - over 1 acre up to and including 10 acres	$1,022.03
354	Planning & Inspections	441260	Applications - Zoning	Rezoning - over 10 acres up to and including 30 acres	$1,097.70
355	Planning & Inspections	441260	Applications - Zoning	Rezoning - over 30 acres up to and including 50 acres	$1,166.15
356	Planning & Inspections	441260	Applications - Zoning	Rezoning - over 50 acres up to and including 75 acres	$1,235.81
357	Planning & Inspections	441260	Applications - Zoning	Rezoning - over 75 acres or more	$1,746.23
358	Planning & Inspections	441260	Applications - Zoning	Special Permit - up to and including 1 acre	$731.40
359	Planning & Inspections	441260	Applications - Zoning	Special Permit - over 1 acre up to and including 3 acres	$801.05
360	Planning & Inspections	441260	Applications - Zoning	Special Permit - over 3 acres up to and including 5 acres	$874.31
361	Planning & Inspections	441260	Applications - Zoning	Special Permit - over 5 acres up to and including 10 acres	$947.57
362	Planning & Inspections	441260	Applications - Zoning	Special Permit - over 10 acres or more	$1,091.70
363	Planning & Inspections	441260	Applications - Zoning	Detailed Site Development Plan Review - up to and including 1 acre	$363.90
364	Planning & Inspections	441260	Applications - Zoning	Detailed Site Development Plan Review - over 1 acre up to and including 3 acres	$428.75
365	Planning & Inspections	441260	Applications - Zoning	Detailed Site Development Plan Review - over 3 acres up to and including 5 acres	$510.42
366	Planning & Inspections	441260	Applications - Zoning	Detailed Site Development Plan Review - over 5 acres up to and including 10 acres	$580.07
367	Planning & Inspections	441260	Applications - Zoning	Detailed Site Development Plan Review - over 10 acres or more	$731.40
368	Planning & Inspections	441260	Applications - Zoning	Comprehensive Sign Plan Review - up to and including 1 acre	$363.90
369	Planning & Inspections	441260	Applications - Zoning	Comprehensive Sign Plan Review - over 1 acre up to and including 3 acres	$428.75
370	Planning & Inspections	441260	Applications - Zoning	Comprehensive Sign Plan Review - over 3 acres up to and including 5 acres	$510.42
371	Planning & Inspections	441260	Applications - Zoning	Comprehensive Sign Plan Review - over 5 acres up to and including 10 acres	$580.07
372	Planning & Inspections	441260	Applications - Zoning	Comprehensive Sign Plan Review - over 10 acres or more	$731.40
373	Planning & Inspections	441270	Applications - Zoning	ROW Metes and Bounds Dedication Application	$366.30
374	Planning & Inspections	441280	Applications - Zoning	Special Contract Amendment	$240.20
375	Planning & Inspections	441000	Applications - Subdivisions	Major Preliminary	$2,075.45
376	Planning & Inspections	441000	Applications - Subdivisions	Major Final	$1,961.12
377	Planning & Inspections	441000	Applications - Subdivisions	Major Combination	$2,279.39
378	Planning & Inspections	441000	Applications - Subdivisions	Development Plat	$1,903.76
379	Planning & Inspections	441000	Applications - Subdivisions	Minor	$710.70
380	Planning & Inspections	441000	Applications - Subdivisions	Re-Subdivision Preliminary	$1,096.95
381	Planning & Inspections	441000	Applications - Subdivisions	Re-Subdivision Final	$1,017.64
382	Planning & Inspections	441000	Applications - Subdivisions	Subdivisions Improvement Completion Extension	$150.00
383	Planning & Inspections	441000	Applications - Subdivisions	Re-Subdivision Combination	$1,182.44
384	Planning & Inspections	441000	Applications - Subdivisions	Amending	$689.07
385	Planning & Inspections	441000	Applications - Subdivisions	Platting Determination Certificate	$31.93
386	Planning & Inspections	441590	Subdivision Improvements Review Application	Review Only	$22.15 per acre

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
387	Planning & Inspections	441260	Construction Improvement Permit	Improvement Inspection	$148.32 + $20.60 per trip
388	Planning & Inspections	441260	Subdivision Inspections	0.1-10.0 acre	$148.32 + $20.60 per trip
389	Planning & Inspections	441260	Subdivision Inspections	10.1-30.0 acre	$255.44 + $20.60 per trip
390	Planning & Inspections	441260	Subdivision Inspections	30.1-60.0 acre	$448.05 + $20.60 per trip
391	Planning & Inspections	441260	Subdivision Inspections	60.1-100.0 acre	$814.73 + $20.60 per trip
392	Planning & Inspections	441260	Subdivision Inspections	Over 100 acres	$1,332.82 + $20.60 per trip
393	Planning & Inspections	441000	Applications - Subdivisions	Grading Plan - Additional fee is required for additional review, additional inspection, or expedite review	$86.25
394	Planning & Inspections	441000	Applications - Subdivisions	Subdivision Improvement Plan - Beyond the second review additional fee	Additional fee of $172.50 per hour or portion of an hour.
395	Planning & Inspections	441000	Applications - Vesting	Review of Regulation for Development Applications	$154.50 Base Fee plus $77.25 for each additional hours after 2 hours.
396	Planning & Inspections	441000	Applications - Land Study	Applications Land Study - 0.0 up to and including 300 acres	$4,864.69
397	Planning & Inspections	441000	Applications - Land Study	Applications Land Study - over 300 acres up to and including 600 acres	$7,172.92
398	Planning & Inspections	441000	Applications - Land Study	Applications Land Study - over 600 acres up to and including 900 acres	$9,181.42
399	Planning & Inspections	441000	Applications - Land Study	Applications Land Study - over 900 acres or more	$12,010.83
400	Planning & Inspections	441000	Applications - Revised Land Study	Applications Land Study - 0.00 up to and including 300 acres	$2,363.85
401	Planning & Inspections	441000	Applications - Revised Land Study	Applications Land Study - over 300 acres	$3,485.52
402	Planning & Inspections	441000	Applications - Revised Land Study	Applications Land Study - over 600 acres	$4,460.93
403	Planning & Inspections	441000	Applications - Revised Land Study	Applications Land Study - over 900 acres	$5,835.98
404	Planning & Inspections	441000	Applications - MTP Amendment	Major Thoroughfare Plan Amendment	$664.91
405	Planning & Inspections	441000	Comp Plan Amendment	Comprehensive Plan Amendment	$664.91
406	Planning & Inspections	441000	Applications - Vacations & Dedications	Vacation of Recorded Subdivision	$1,238.06
407	Planning & Inspections	441000	Applications - Vacations & Dedications	Vacation of Public Easements	$1,054.72
408	Planning & Inspections	441000	Applications - Vacations & Dedications	Vacation of Public Rights-of-Way	$1,054.72
409	Planning & Inspections	441000	Applications - Vacations & Dedications	Dedication of Rights-of-Way by Metes & Bounds	$613.88
410	Planning & Inspections	441000	Applications - Vacations & Dedications	Dedication of Public Easements by Metes & Bounds	$613.88
411	Planning & Inspections	441000	Other Applications	Street Name Change	$2,120.00
412	Planning & Inspections	441000	Other Applications	Annexation	$664.91
413	Planning & Inspections	441000	Other Applications	Complete subdivision ordinance	$16.38
414	Planning & Inspections	441260	Other Applications	Zoning verification letter, basic/ no special contracts or permits	$32.43
415	Planning & Inspections	441270	Other Applications	Each additional parcel	$7.21
416	Planning & Inspections	441280	Other Applications	Zoning verification letter/ with special contracts or permits	$67.25
417	Planning & Inspections	441290	Other Applications	Each additional parcel	$14.41
418	Planning & Inspections	441300	Other Applications	Zoning verification letter/ with specific request for information	$31.22 plus $37.30 per 1/2 hour of staff research
419	Planning & Inspections	441190	Other Applications	Shared Parking	$150.00
420	Planning & Inspections	441310	Other Applications	Special Investigation	$86.47
421	Planning & Inspections	441320	Other Applications	additional requests for information for above	$86.47
422	Planning & Inspections	441330	Other Applications	Processing fee for high screening walls	$82.86
423	Planning & Inspections	441340	Other Applications	Rescind mandatory wall requirement	$82.86
424	Planning & Inspections	441350	Other Applications	Classification of use from zoning administrator	$50.45
425	Planning & Inspections	441160	Other Applications	Zoning Board of Adjustment - residential application	$750.62
426	Planning & Inspections	441160	Other Applications	Zoning Board of Adjustment - commercial application	$750.62
427	Planning & Inspections	441160	Legal Nonconforming	Registration for Legal Nonconforming use	$90.08
428	Planning & Inspections	441190	NEW	Pre-application meeting	$75/hr.
429	Planning & Inspections	441190	NEW	Detailed Site Plan-Administrative Modification	$200.00
430	Planning & Inspections	441160	Historic Landmark Commission	Appeal of Historic Landmark commission decision	$318.00
431	Planning & Inspections	441060	Development	Flood Determination Letter	$12.72
432	Planning & Inspections	441090	Electronic Conversion	Flat fee for COEP to convert Paper plans to Electronic Documents- Residential	$24.00
433	Planning & Inspections	441090	Electronic Conversion	Flat fee for COEP to convert Paper plans to Electronic Documents- Engineering- Land Development	$30.00
434	Planning & Inspections	441090	Electronic Conversion	Flat fee for COEP to convert Paper plans to Electronic Documents- Commercial	$45.00
435	Planning & Inspections	441090	Plan Review - Plan Deposit	For repair/remodeling of a structure, the estimated value of which is fifteen thousand dollars or less.	$200.89
436	Planning & Inspections	441090	Plan Review - Plan Deposit	For new residential work of two thousand square feet or less.	$200.89 - For new residential work of two thousand square feet or less.
437	Planning & Inspections	441090	Plan Review - Plan Deposit	For new residential work of two thousand square feet or greater.	$263.68 - For new residential work with a gross square footage greater than two thousand square feet.
438	Planning & Inspections	441100	Plan Review - Plan Deposit - all other work		Equal to 30% of building permit fee
439	Planning & Inspections	441100	Plan Review - Submission Fee		$218.36
440	Planning & Inspections	441100	Plan Review - Plan Deposit - minimum		$163.77
441	Planning & Inspections	441090	Plan Review- Customized Review		Six hundred sixty four dollars and ninety-one cents($664.91) plus one hundred and sixty dollars and forty-nine cents ($160.49) for each hour or portion of an hour of plan review time.
442	Planning & Inspections	441090	Plan Review - Review by Appointment		Two hundred sixty four dollars and twenty-two cents ($264.22) plus ninety-seven dollars and seventeen cents ($97.17) for each hour or portion of an hour of plan review time.
443	Planning & Inspections	441090	Commercial Plan Review - Review Fee		Equal to 30% of building permit fee
444	Planning & Inspections	441090	Appeals Board Fees		$572.40
445	Planning & Inspections	441090	Building and Standards Commission	Rehearing of commission orders	$572.40
446	Planning & Inspections	441010	Building Permits	Solar Shingle per 100 sq. ft.	$14.19 per sq. ft. plus base fee
447	Planning & Inspections	441010	Building Permits	Contractor starting work without a permit on a residential building, structure, electrical, gas, mechanical, irrigation, or plumbing system before obtaining the necessary permits or written authorization from the building official	Triple the permit fee for working without a permit
448	Planning & Inspections	441010	Building Permits	Contractor starting work without a permit on a commercial building, structure, electrical, gas, mechanical, irrigation, or plumbing system before obtaining the necessary permits or written authorization from the building official	Triple the permit fee for working without a permit
449	Planning & Inspections	441011	Building Permits	Homeowner starting work without a permit on his own residential building, structure, electrical, gas, mechanical, irrigation or plumbing system before obtaining the necessary permits or written authorization from the building official	Double the permit fee for working without a permit

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
450	Planning & Inspections	441020	Building Permits	Permit which required only one inspection	$78.61
451	Planning & Inspections	441020	Building Permits	Pre-Inspection Fee	$78.61
452	Planning & Inspections	441020	Building Permits	building/existing building C of O	$78.61
453	Planning & Inspections	441020	Building Permits	building /fences	$78.61
454	Planning & Inspections	441020	Building Permits	Building/electrical fence	$156.13
455	Planning & Inspections	441020	Building Permits	building/placement	$78.61
456	Planning & Inspections	441020	Building Permits	building/plumbing/CHP	$78.61
457	Planning & Inspections	441020	Building Permits	building/right of way	$78.61
458	Planning & Inspections	441020	Building Permits	building/siding	$78.61
459	Planning & Inspections	441020	Building Permits	building/weatherization	$78.61
460	Planning & Inspections	441020	Building Permits	building/windows	$78.61
461	Planning & Inspections	441020	Building Permits	Permit which required two inspections - will receive detail	$119.01
462	Planning & Inspections	441020	Building Permits	Demolition Permit	$119.01
463	Planning & Inspections	441020	Building Permits	building/residential/swimming pool, spa	$119.01
464	Planning & Inspections	441020	Building Permits	building/retaining walls	$119.01
465	Planning & Inspections	441020	Building Permits	Moving a building	$119.01
466	**Planning & Inspections**	**441020**	**Building Permits**	**Temporary structures-amusement devices**	
467	Planning & Inspections	441020	Building Permits	per ride-per month	$9.83
468	Planning & Inspections	441020	Building Permits	minimum	$52.41
469	Planning & Inspections	441190	Building Permits	Cellular Service	Based on the valuation of the tower. The same as a commercial building.
470	Planning & Inspections	441140	Sidewalk, Street and Public ROW Rental	Permit Fee	$40.40
471	Planning & Inspections	441140	Sidewalk, Street and Public ROW Rental	Per Month	$ 0.14 / Sq. ft.
472	Planning & Inspections	441140	Sidewalk, Street and Public ROW Rental	minimum	$52.41
473	**Planning & Inspections**	**441140**	**Sidewalk, Street and Public ROW Rental**	**If the street rental prevents use of :**	
474	Planning & Inspections	441140	Sidewalk, Street and Public ROW Rental	If the street rental prevents use of on-street parking meters	$9.01/day per meter
475	Planning & Inspections	441020	Building Permits - Commercial		For Structural repair work costing over five hundred dollars ($500.00) and less than fifteen thousand dollars ($15,000.00), all repair work, new work and remodeling with a valuation up to and not including fifteen thousand dollars and requiring plans and plan review, the fee shall be one hundred sixty dollars and forty-nine cents ($160.49) plus plan review fee and a 3% technology fee.
476	Planning & Inspections	441020	Building Permits - Commercial		For a valuation from fifteen thousand dollars and including one hundred thousand dollars, the fee shall be one hundred sixty-one dollars and twelve cents ($161.12) for the first fifteen thousand dollars plus eight dollars and forty-eight cents ($8.48) per thousand for each additional thousand or fraction thereof by which the valuation exceeds fifteen thousand dollars plus plan review fee and a 3% technology fee.
477	Planning & Inspections	441020	Building Permits - Commercial		For a valuation over one hundred thousand dollars up to and including five hundred thousand dollars, the fee shall be eight hundred thirty-seven dollars and forty cents ($837.40) for the first one hundred thousand dollars, plus six dollars and thirty-six cents ($6.36) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars plus plan review fee and a 3% technology fee.
478	Planning & Inspections	441020	Building Permits - Commercial		For a valuation over five hundred thousand dollars up to and including one million dollars, the fee shall be three thousand one hundred twelve dollars and seventy-two cents ($3,112.72) for the first five hundred thousand dollars plus three dollars and twenty eight cents ($3.28) for each one thousand dollars of fraction thereof by which the valuation exceeds five hundred thousand dollars plus plan review fee and a 3% technology fee.
479	Planning & Inspections	441020	Building Permits - Commercial		For a valuation over one million dollars, the fee shall be four thousand seven hundred fifty-eight dollars and thirty-four cents ($4,758.34) for the first one million dollars plus two dollars and twelve cents ($2.12) for each one thousand dollars of fraction thereof by which the valuation exceeds one million thousand dollars plus plan review fee and a 3% technology fee.
480	Planning & Inspections	441020	Building Permits - Commercial	Plan Review for Commercial Swimming Pool	$245.66
481	Planning & Inspections	441020	Building Permits - Commercial	Plan Review for Commercial Spa	$191.07
482	Planning & Inspections	441020	Building Permits	Completion Permit	50% of current permit fee
483	Planning & Inspections	441020	Building Permits	Foundation Only Permit	10% of total permit fee
484	Planning & Inspections	441020	Building Permits - Commercial	Shell Permit	80% of building permit fee
485	Planning & Inspections	441020	Building Permits - Commercial	Tenant Improvement Permit For Existing Buildings	20% of building permit fee
486	Planning & Inspections	441020	Building Permits - Commercial	Tenant Improvement Permit For New Buildings	20% of building permit fee
487	Planning & Inspections	441120	Landscape Buyout Fee	Landscape Buyout Fee	Landscape fees in lieu of installation Calculation based on $5,459 per plan unit.

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
488	Planning & Inspections	441120	Single Family Residential Landscape Buyout Fee	Landscape Buyout Fee	Landscape fees in lieu of installation $150.00
489	Planning & Inspections	441040	Electrical Permits	SCHEDULE A	Ordinary minor repairs costing under $1,000,000 requiring building permit fee shall be according to Schedule B.
490	Planning & Inspections	441040	Electrical Permits	$1,000.00 to $6,000.00	Repair work costing over $1,000.00 and all new and remodeling work with a building permit valuation up to including $6,000.00 shall be $78.61.
491	Planning & Inspections	441040	Electrical Permits	$6,000.00 to $15,000.00	Building permit valuation over $6,000.00 shall be $80.79 for the first $6,000.00 plus $1.09 for each additional thousand of fraction thereof up to and including $15,000.00.
492	Planning & Inspections	441040	Electrical Permits	$15,000.00 to $100,000.00	Building permit valuation over $15,000 fee shall be $91.71 for the first $15,000.00 plus $1.09 for each additional thousand or fraction thereof up to and including $100,000.00.
493	Planning & Inspections	441040	Electrical Permits	$100,000.00 to $500,000.00	Building permit valuation over $100,000.00 shall be $229.28 for the first $100,000 plus $1.09 for each additional thousand or fraction thereof up to and including $500,000.00.
494	Planning & Inspections	441040	Electrical Permits	$500,000.00 to $1,000,000.00	Building permit valuation over $500,000.00 shall be $653.99 for the first $500,000.00 plus $1.09 for each additional thousand or fraction thereof up to and including $1,000,000.00.
495	Planning & Inspections	441040	Electrical Permits	$1,000,000.00 and over	Building permit valuation over $1,000,000.00 shall be $1,083.05 for the first $1,000,000.00 plus $1.09 for each additional thousand for fraction.
496	Planning & Inspections	441040	Electrical Permits	SCHEDULE B	Fees as herein established shall be paid for ordinary minor repairs costing under $1,000.00 or jobs without building permits.
497	Planning & Inspections	441040	Electrical Permits	Base fee, ea. (non-refundable)	$78.61
498	**Planning & Inspections**	**441040**	**Electrical Permits**	**Service entrance:**	
499	Planning & Inspections	441040	Electrical Permits	Temporary, ea.	$48.04 based on quantity plus base fee
500	**Planning & Inspections**	**441040**	**Electrical Permits**	**New change or replace**	
501	Planning & Inspections	441040	Electrical Permits	Each Service	$30.57 based on quantity plus base fee
502	Planning & Inspections	441040	Electrical Permits	Max Service Entrance Fee	$133.20
503	**Planning & Inspections**	**441040**	**Electrical Permits**	**Outlets:**	
504	Planning & Inspections	441040	Electrical Permits	1 to 20 ea.	$1.21 Based on quantity plus base fee
505	Planning & Inspections	441040	Electrical Permits	21 to 40 ea.	$0.93 Based on quantity plus base fee
506	Planning & Inspections	441040	Electrical Permits	Over 40 ea.	$0.93 Based on quantity plus base fee
507	**Planning & Inspections**	**441040**	**Electrical Permits**	**Fixtures:**	
508	Planning & Inspections	441040	Electrical Permits	1 to 20 ea.	$1.21 Based on quantity plus base fee
509	Planning & Inspections	441040	Electrical Permits	21 to 40 ea.	$0.93 Based on quantity plus base fee
510	Planning & Inspections	441040	Electrical Permits	Over 40 ea.	$0.76 based on quantity plus base fee
511	Planning & Inspections	441040	Electrical Permits	Range, ea.	$3.28 Based on quantity plus base fee
512	Planning & Inspections	441040	Electrical Permits	Dryer, ea.	$3.28 Based on quantity plus base fee
513	Planning & Inspections	441040	Electrical Permits	Water heater, ea.	$3.28 Based on quantity plus base fee
514	Planning & Inspections	441040	Electrical Permits	Furnace, ea.	$3.28 Based on quantity plus base fee
515	Planning & Inspections	441040	Electrical Permits	Dishwater, ea.	$3.28 Based on quantity plus base fee
516	Planning & Inspections	441040	Electrical Permits	Garbage disposal, ea.	$3.28 Based on quantity plus base fee
517	Planning & Inspections	441040	Electrical Permits	Trash compactor, ea.	$3.28 Based on quantity plus base fee
518	Planning & Inspections	441040	Electrical Permits	Bathroom heater, ea.	$3.28 Based on quantity plus base fee
519	Planning & Inspections	441040	Electrical Permits	Evaporative cooler, ea.	$3.28 Based on quantity plus base fee
520	Planning & Inspections	441040	Electrical Permits	Refrigerated air conditioner, per ton	$1.09 based on quantity plus base fee
521	Planning & Inspections	441040	Electrical Permits	Transformer type welder, ea.	$13.10 based on quantity plus base fee
522	Planning & Inspections	441040	Electrical Permits	X-ray machine, ea.	$39.30 based on quantity plus base fee
523	**Planning & Inspections**	**441040**	**Electrical Permits**	**Fractional H.P. Motor, per H.P:**	
524	Planning & Inspections	441040	Electrical Permits	1 to 10 H.P.	$2.18 based on quantity plus base fee
525	Planning & Inspections	441040	Electrical Permits	Over 10 H.P., ea.	$1.09 based on quantity plus base fee
526	**Planning & Inspections**	**441040**	**Electrical Permits**	**Motor, per H.P.**	
527	Planning & Inspections	441040	Electrical Permits	1 to 20 H.P., ea.	$2.18 based on quantity plus base fee
528	Planning & Inspections	441040	Electrical Permits	Over 20 H.P., ea.	$1.09 based on quantity plus base fee
529	Planning & Inspections	441040	Electrical Permits	Line work, per pole	$4.37 based on quantity plus base fee

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
530	Planning & Inspections	441040	Electrical Permits	Streamer lights, per circuit	$8.73 based on quantity plus base fee
531	Planning & Inspections	441040	Electrical Permits	Feed rail and bus way, per linear foot	$0.76 based on quantity plus base fee
532	Planning & Inspections	441040	Electrical Permits	Under floor duct or cellular raceway per linear foot	$0.28 based on quantity plus base fee
533	Planning & Inspections	441040	Electrical Permits	Power or lighting transformer per k.v.a.	$1.09 based on quantity plus base fee
534	Planning & Inspections	441040	Electrical Permits	Mobile home	$14.19 based on quantity plus base fee
535	**Planning & Inspections**	**441040**	**Electrical Permits**	**T.V. Outlets-master systems only:**	
536	Planning & Inspections	441040	Electrical Permits	Base fee	$25.11 based on quantity plus base fee
537	Planning & Inspections	441040	Electrical Permits	Plus per outlet	$2.18 based on quantity plus base fee
538	Planning & Inspections	441040	Electrical Permits	Swimming pool; hot-tub; spa; Jacuzzi; ea.	$46.95 based on quantity plus base fee
539	Planning & Inspections	441040	Electrical Permits	Temporary installation such as carnivals, show windows, conventions, etc., ea.	$52.41 based on quantity plus base fee
540	Planning & Inspections	441040	Electrical Permits	Generators	$52.41 based on quantity plus base fee
541	Planning & Inspections	441040	Electrical Permits	Others not covered	$14.19 based on quantity plus base fee
542	Planning & Inspections	441040	Electrical Permits	Re-inspection fee, ea.	$66.60
543	Planning & Inspections	441040	Electrical Permits	Solar heating systems	$25.11 based on quantity plus base fee
544	Planning & Inspections	441040	Electrical Permits	Solar panels, ea.	$14.19 based on quantity plus base fee capped at $137.80.
545	Planning & Inspections	441070	Mechanical	Base fee, ea. (non-refundable)	$78.61
546	Planning & Inspections	441070	Mechanical	Boiler: 5 horsepower or less, ea.	$37.12 based on quantity plus base fee
547	Planning & Inspections	441070	Mechanical	Boiler Horsepower additional over 5, ea.	$37.12 plus $6.55 per horsepower over 5, based on quantity plus base fee
548	Planning & Inspections	441070	Mechanical	Each evaporative cooler	$25.11 based on quantity plus base fee
549	Planning & Inspections	441070	Mechanical	Each force air or gravity heater or furnace	$25.11 based on quantity plus base fee
550	Planning & Inspections	441070	Mechanical	Non-ducted heating appliances; wall, space, unit infrared heaters, ea.	$22.93 Based on quantity plus base fee
551	Planning & Inspections	441070	Mechanical	Combination heating-cooling unit or refrigeration unit, ea.	$48.04 plus $6.55 per ton plus base fee
552	Planning & Inspections	441070	Mechanical	Heat exchanger, ea.	$22.93 Based on quantity plus base fee
553	Planning & Inspections	441070	Mechanical	Air handlers and mixing boxes, ea.	$22.93 Based on quantity plus base fee
554	Planning & Inspections	441070	Mechanical	Perimeter convectors, per linear foot	$3.28 Based on quantity plus base fee
555	Planning & Inspections	441070	Mechanical	Cooling tower	$40.40 plus base fee
556	Planning & Inspections	441070	Mechanical	Power units: icemakers, walk-in coolers, reach -in coolers, etc., ea.	$25.11 plus $6.55 per ton, ventilation system and/or fans, ducts
557	Planning & Inspections	441070	Mechanical	Icemakers not a portion of heating and cooling system no tons	$37.12 plus base fee
558	Planning & Inspections	441070	Mechanical	Condensate drains	$9.73 based on quantity plus base fee
559	Planning & Inspections	441070	Mechanical	Solar Systems (excluding duct work)	$37.12 plus base fee
560	Planning & Inspections	441070	Mechanical	Collectors	$20.74 Based on quantity plus base fee
561	Planning & Inspections	441070	Mechanical	Hood and/or exhaust fan, duct: Residential	$9.83 based on quantity plus base fee
562	Planning & Inspections	441070	Mechanical	Hood and/or exhaust fan, duct: Non-Residential	$28.39 Based on quantity plus base fee
563	Planning & Inspections	441070	Mechanical	Restroom exhaust fan and/or duct/Dryer Vent: Residential	$6.55 Based on quantity plus base fee
564	Planning & Inspections	441070	Mechanical	Restroom exhaust fan and/or duct/Dryer Vent: Non-Residential	$9.83 based on quantity plus base fee
565	Planning & Inspections	441070	Mechanical	Fire dampers, ea.	$3.28 Based on quantity plus base fee
566	Planning & Inspections	441070	Mechanical	Humidifiers, ea.	$20.74 Based on quantity plus base fee
567	Planning & Inspections	441070	Mechanical	Ducts: Heating, cooling and/or under slab 1-10 openings	$21.90 Based on quantity plus base fee
568	Planning & Inspections	441070	Mechanical	Ducts: Heating, cooling and/or under slab 11-20 openings	$28.39 Based on quantity plus base fee
569	Planning & Inspections	441070	Mechanical	Ducts: Heating, cooling and/or under slab 21-30 openings	$35.08 based on quantity plus base fee
570	Planning & Inspections	441070	Mechanical	Ducts: Heating, cooling and/or under slab over 30 openings	$37.12 plus $1.03 for each opening plus base fee
571	Planning & Inspections	441040	Mechanical	Re-inspection fee, ea.	$66.60
572	Planning & Inspections	441120	Plumbing	Base fee, ea. (non-refundable)	$78.61
573	Planning & Inspections	441120	Plumbing	Fixture: Backflow prevention device	$9.83 Based on quantity plus base fee
574	Planning & Inspections	441120	Plumbing	house to sewer curb cut	$27.30 plus base fee
575	Planning & Inspections	441120	Plumbing	Sewer tap	$10.92 plus base fee
576	Planning & Inspections	441120	Plumbing	Water closet 1-5	$20.74 plus base fee
577	Planning & Inspections	441120	Plumbing	Water closet over 5	$15.29 plus base fee
578	Planning & Inspections	441120	Plumbing	Water closet reset	$15.29 plus base fee
579	Planning & Inspections	441120	Plumbing	Inspection outside City limit	$78.61
580	Planning & Inspections	441120	Plumbing	re-inspection	$66.60
581	Planning & Inspections	441120	Plumbing	surcharge on above fees	$99.35
582	Planning & Inspections	441120	Plumbing	additional surcharge after water connected	$99.35
583	Planning & Inspections	441120	Plumbing	Boiler: 5 horsepower or less, ea.	$37.12 plus $6.55 based on quantity plus base fee
584	Planning & Inspections	441120	Plumbing	Horsepower additional over 5, ea.	$37.12 based on quantity plus base fee
585	Planning & Inspections	441120	Plumbing	Consumer Health Permit - Inspections for 3 compartment sink, grease trap, etc.	$78.61
586	Planning & Inspections	441120	Plumbing	Grease trap, sand traps, separation tanks, dental chair, dishwater, washing machine, garbage disposal unit, water softener, electric water heater, indirect waste line into plumbing drain or fixture, (all other this category), ea.	$10.92 based on quantity plus base fee

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
587	Planning & Inspections	441120	Plumbing	Commercial roof drain, ea.	$8.73 based on quantity plus base fee
588	Planning & Inspections	441120	Plumbing	Bathtub, shower, lavatory, kitchen sink, commercial sink, (per section) urinal, bidet, drinking fountain, ea.	$8.73 based on quantity plus base fee
589	Planning & Inspections	441120	Plumbing	Vehicular dump station	$17.47 Based on quantity plus base fee
590	Planning & Inspections	441120	Plumbing Sewer ejectors	Single	$16.38 Based on quantity plus base fee
591	Planning & Inspections	441120	Plumbing Sewer ejectors	Dual	$25.11 based on quantity plus base fee
592	Planning & Inspections	441120	Plumbing	Solar heating systems	$25.11 based on quantity plus base fee
593	Planning & Inspections	441120	Plumbing	Solar panels, ea.	$14.19 based on quantity plus base fee
594	Planning & Inspections	441120	Plumbing	Back-up water heaters, gas	$14.19 based on quantity plus base fee
595	Planning & Inspections	441120	Plumbing	Storage tank	$11.91 Based on quantity plus base fee
596	Planning & Inspections	441120	Plumbing Permits	Appliances	$78.61 permit fee plus $17.47 per fixture.
597	Planning & Inspections	441120	Irrigation System	Irrigation base fee for residential	75.33 (Add fixtures below to base residential irrigation fee)
598	Planning & Inspections	441120	Irrigation System	Add fixtures below to base commercial irrigation fee;	$65.51 Based on Quantity of Fixtures.
599	Planning & Inspections	441120	Irrigation System	Fixture: Control valve (each section)	$9.83 Based on quantity
600	Planning & Inspections	441120	Irrigation System	Fixture: Backflow preventive device	$9.83 Based on quantity
601	Planning & Inspections	441120	Irrigation System	Fixture: Sprinkler head, ea.	$0.66 Based on quantity
602	Planning & Inspections	441120	Irrigation System	Fixture: Drips, ea.	$0.14 Based on quantity
603	Planning & Inspections	441120	Irrigation System	Fixture: Bubblers, ea.	$0.14 Based on quantity
604	Planning & Inspections	441120	Irrigation System	Subterranean irrigation systems per square yard irrigated	$0.14 Based on quantity
605	Planning & Inspections	441120	Plumbing	Swimming pools	$78.61
606	Planning & Inspections	441120	Plumbing	Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea.	$78.61
607	Planning & Inspections	441120	Plumbing	Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea. additionally if included with swimming pool	$14.19 based on quantity plus base fee
608	Planning & Inspections	441120	Plumbing	Gas water heater (pool, Jacuzzi, etc.)	$14.19 based on quantity plus base fee
609	Planning & Inspections	441120	Plumbing	Cartridge filters (pool, Jacuzzi, etc.)	$8.73 based on quantity plus base fee
610	Planning & Inspections	441120	Plumbing	Plumbing work no fixtures or sewer	$78.61
611	Planning & Inspections	441120	Plumbing	Mobile home hook-ups	$78.61
612	Planning & Inspections	441120	Gas	Base fee, ea. (non-refundable)	$78.61
613	Planning & Inspections	441120	Gas	Gas opening, appliance by others, ea.	$7.64 Based on quantity plus base fee
614	Planning & Inspections	441120	Gas	Commercial cooking unit, (ovens, etc.), ea.	$14.19 based on quantity plus base fee
615	Planning & Inspections	441120	Gas	Domestic cooking unit	$10.92 based on quantity plus base fee
616	Planning & Inspections	441120	Gas Water Heater	Gas Water Heater	$14.19 based on quantity plus base fee
617	Planning & Inspections	441120	Gas	Commercial clothes dryer	$14.19 based on quantity plus base fee
618	Planning & Inspections	441120	Gas	Residential clothes dryer	$10.92 based on quantity plus base fee
619	Planning & Inspections	441120	Gas-Unducted heating appliances	Circulating wall, ceiling, space, unit-infra-red, ea.	$20.74 based on quantity plus base fee
620	Planning & Inspections	441120	Gas	Lighting unit, log lighter	$10.92 based on quantity plus base fee
621	Planning & Inspections	441120	Gas	Floor furnace	$16.38 based on quantity plus base fee
622	Planning & Inspections	441120	Gas	Service yard line	$14.19 based on quantity plus base fee
623	Planning & Inspections	441120	Gas	Gas refrigerator	$14.19 based on quantity plus base fee
624	Planning & Inspections	441120	Gas	Re-inspection	$66.60
625	Planning & Inspections	441520	Building Permit - Residential	For a valuation up to and including twenty five thousand dollars.	$316.62
626	Planning & Inspections	441520	0-1,299 Sq. ft.		Valuation based on IBC current rate at 75%
627	Planning & Inspections	441520	1,300-2,399 sq. ft.		Valuation based on IBC current rate at 80%
628	Planning & Inspections	441520	Over 2,400 Sq. ft.		Valuation based on IBC current rate at 91%
629	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over twenty five thousand up to and including forty thousand dollars, the fee shall be three hundred five dollars ($323.30) for the first twenty five thousand dollars, plus nine dollars ($9.54) for each one thousand dollars or fraction thereof by which the valuation exceeds twenty five thousand dollars.
630	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over forty thousand dollars up to and including seventy thousand dollars, the fee shall be four hundred thirty-six dollars ($462.16) for the first forty thousand dollars plus eight dollars ($8.48) for each one thousand dollars or fraction thereof by which the valuation exceeds forty thousand dollars.
631	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over seventy thousand dollars up to and including one hundred thousand dollars, the fee shall be six hundred eighty-nine dollars ($730.34) for the first seventy thousand dollars plus eight dollars ($8.48) for each one thousand dollars or fraction thereof by which the valuation exceeds seventy thousand dollars.

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
632	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over one hundred thousand dollars up to and including one hundred fifty thousand dollars, the fee shall be nine hundred fifteen dollars ($969.90) for the first one hundred thousand dollars plus seven dollars ($7.42) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars.
633	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over one hundred fifty thousand dollars up to and including two hundred thousand dollars, the fee shall be one thousand three hundred thirty-four dollars ($1,414.04) for the first one hundred fifty thousand dollars plus seven dollars ($7.42) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred fifty thousand dollars.
634	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over two hundred thousand dollars up to and including two hundred fifty thousand dollars, the fee shall be one thousand six hundred four dollars ($1,700.24) for the first two hundred thousand dollars plus six dollars ($6.36) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred thousand dollars.
635	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over two hundred fifty thousand dollars up to and including three hundred thousand dollars, the fee shall be one thousand nine hundred eight dollars ($2,022.00) for the first two hundred fifty thousand dollars plus six dollars ($6.36) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred fifty thousand dollars.
636	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over three hundred thousand dollars, the fee shall be two thousand one hundred eighty-four dollars ($2,315.04) for the first three hundred thousand dollars plus four dollars ($4.24) for each one thousand dollars or fraction thereof by which the valuation exceeds three hundred thousand dollars.
637	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	Total Permit cost will be comprised of the following: Master Permit-66%; Electrical-20%; Plumbing-7%; Mechanical-7%; a 3% technology fee will be assessed to each permit.
638	Planning & Inspections	441240	Building Permit	Inspection fee-business hours	$76.32
639	Planning & Inspections	441240	Building Permit	Inspection fee-non business hours (Two hour minimum)	79.5 (Two Hour Minimum)
640	Planning & Inspections	441020	Building Permit	Inspection fee-Expedited "On-Demand" inspections (Two hour minimum)	79.5 (Two Hour Minimum)
641	Planning & Inspections	441240	Building Permit	Investigative Inspection Permit	$76.32
642	Planning & Inspections	441150	Sign Permits	Sign Permit	A basic sign valuation shall be determined for all signs by multiplying the sign area in square feet by the appropriate value from the following table:
643	**Planning & Inspections**	**441150**	**Sign Permits**	**Sign Height (Ft)**	
644	Planning & Inspections	441150	Sign Permits	Non-illuminated	Single Face
645	Planning & Inspections	441150	Sign Permits	1 up to and including 20 Ft in Height	$14.19
646	Planning & Inspections	441150	Sign Permits	over 20 ft. up to and including 30 ft. in height	$16.38
647	Planning & Inspections	441150	Sign Permits	over 30 ft. up to and including 40 ft. in height	$17.47
648	Planning & Inspections	441150	Sign Permits	over 40 ft. up to and including 50 ft. in height	$18.56
649	Planning & Inspections	441150	Sign Permits	over 50 ft. up to and including 60 ft. in height	$20.74
650	Planning & Inspections	441150	Sign Permits	Over 60 ft. in Height	$21.84
651	**Planning & Inspections**	**441150**	**Sign Permits**	**Non-illuminated**	
652	Planning & Inspections	441150	Sign Permits	1 up to and including 20 ft. in Height	$20.74
653	Planning & Inspections	441150	Sign Permits	over 20 ft. up to and including 30 ft. in height	$24.02
654	Planning & Inspections	441150	Sign Permits	over 30 ft. up to and including 40 ft. in height	$25.11
655	Planning & Inspections	441150	Sign Permits	over 40 ft. up to and including 50 ft. in height	$27.30
656	Planning & Inspections	441150	Sign Permits	over 50 ft. up to and including 60 ft. in height	$29.48
657	Planning & Inspections	441150	Sign Permits	Over 60 ft. in Height	$30.57
658	**Planning & Inspections**	**441150**	**Sign Permits**	**Sign Height (Ft)**	
659	Planning & Inspections	441150	Sign Permits	Illuminated	Single Face
660	Planning & Inspections	441150	Sign Permits	1 up to and including 20 ft. in Height	$26.20
661	Planning & Inspections	441150	Sign Permits	over 20 ft. up to and including 30 ft. in height	$30.57
662	Planning & Inspections	441150	Sign Permits	over 30 ft. up to and including 40 ft. in height	$34.94
663	Planning & Inspections	441150	Sign Permits	over 40 ft. up to and including 50 ft. in height	$38.21
664	Planning & Inspections	441150	Sign Permits	over 50 ft. up to and including 60 ft. in height	$40.40
665	Planning & Inspections	441150	Sign Permits	Over 60 ft. in Height	$42.58
666	Planning & Inspections	441150	Sign Permits	Illuminated Double Face	Double Face
667	Planning & Inspections	441150	Sign Permits	1 up to and including 20 ft. in Height	$40.40
668	Planning & Inspections	441150	Sign Permits	over 20 ft. up to and including 30 ft. in height	$48.04
669	Planning & Inspections	441150	Sign Permits	over 30 ft. up to and including 40 ft. in height	$51.31
670	Planning & Inspections	441150	Sign Permits	over 40 ft. up to and including 50 ft. in height	$54.59
671	Planning & Inspections	441150	Sign Permits	over 50 ft. up to and including 60 ft. in height	$57.68
672	Planning & Inspections	441150	Sign Permits	Over 60 ft. in Height	$61.14
673	Planning & Inspections	441150	Sign Permits	Off-Premise Sign Demolition	$78.61
674	Planning & Inspections	441150	Sign Permits	For sign valuations equal to or less than two hundred dollars ($200.00). Except for temporary real estate signs.	$52.41

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
675	Planning & Inspections	441150	Sign Permits		For sign valuations of two hundred one ($201.00), up to and including one thousand, sign permit fee shall be fifty two dollars and forty one cents ($52.41) plus two dollars and eighteen cents ($2.18) for each one hundred or portion thereof over two hundred.
676	Planning & Inspections	441150	Sign Permits		For sign valuation of one thousand one ($1,001.00), up to and including ten thousand, sign permit fee shall be sixty-eight dollars and seventy-eight cents ($68.78) plus twelve dollars and one cent ($12.01) for each one thousand or portion thereof over one thousand.
677	Planning & Inspections	441150	Sign Permits		For sign valuations over ten thousand one ($10,001.00), up to and including twenty-five thousand sign permit fee shall be one hundred seventy five dollars and seventy-eight cents ($175.78) plus twenty-five dollars and forty-two cents ($25.42) for each one thousand or portion thereof over ten thousand.
678	Planning & Inspections	441150	Sign Permits		For sign valuations over twenty-five thousand and one ($25,001.00), sign permit fee shall be five hundred ninety-two dollars and eighty-five cents ($592.85) plus thirty-eight dollars and twenty-one cents ($38.12) for each one thousand or portion thereof over twenty-five thousand.
679	Planning & Inspections	441440	Fire Permits	Fire Sprinkler or Fire Extinguishing System	Minimum Fee $78.61
680	**Planning & Inspections**	**441440**	**Fire Permits**	**Number of Sprinkler heads**	
681	Planning & Inspections	441440	Fire Permits	1 to 15	$78.61
682	Planning & Inspections	441440	Fire Permits	16 to 75	$120.10
683	Planning & Inspections	441440	Fire Permits	76 to 100	$159.40
684	Planning & Inspections	441440	Fire Permits	101 to 200	$238.01
685	Planning & Inspections	441440	Fire Permits	201 to 300	$278.41
686	Planning & Inspections	441440	Fire Permits	Over 300	$317.71
687	Planning & Inspections	441440	Fire Permits	Fire Suppression Systems for Cooking Operations	$78.61
688	**Planning & Inspections**	**441440**	**Fire Permits**	**Number of Devices**	
689	Planning & Inspections	441440	Fire Permits	1 to 5	$78.61
690	Planning & Inspections	441440	Fire Permits	6 to 20	$120.10
691	Planning & Inspections	441440	Fire Permits	21 to 40	$159.40
692	Planning & Inspections	441440	Fire Permits	41 to 60	$198.71
693	Planning & Inspections	441440	Fire Permits	61 to 100	$238.01
694	Planning & Inspections	441440	Fire Permits	over 100	$278.41
695	Planning & Inspections	441440	Fire Permits	1 to 3 fire hydrants	$78.61
696	Planning & Inspections	441440	Fire Permits	4 to 6 fire hydrants	$120.10
697	Planning & Inspections	441440	Fire Permits	over 6 fire hydrants	$159.40
698	Planning & Inspections	441130	Bldg Permit	Roofing Permit	$120.10
699	Planning & Inspections	441130	Bldg Permit	Certified Roofing Permit	$79.00
700	Planning & Inspections	441140	Bldg Permit	Sidewalk Permit	$78.61
701	Planning & Inspections	441150	Bldg Permit	Sidewalk Permit- Re-inspection	$66.60
702	Planning & Inspections	441140	Bldg Permit	Driveway Permit	$78.61
703	Planning & Inspections	441430	Bldg Permit	Driveway Permit- Re-inspection	$66.60
704	Planning & Inspections	441020	Bldg Permit	Temporary Certificate of Occupancy	$172.50
705	Planning & Inspections	441030	Bldg Permit	Demolition Permit	$119.01
706	Planning & Inspections	441020	Bldg Permit	Temporary Structures (Tents, construction sheds, seat canopies, etc.)	Minimum $52.41 ($0.11 per square foot for the total area per month or fraction thereof)
707	Planning & Inspections	441020	Bldg Permit	Vacant Building Annual Registration-Commercial less than 5000 square feet in area	$161.00
708	Planning & Inspections	441020	Bldg Permit	Vacant Building Annual Registration-Commercial 5001 square feet to 20,000 square feet in area	$320.00
709	Planning & Inspections	441020	Bldg Permit	Vacant Building Annual Registration-commercial over 20,001 square feet in area	$479.00
710	Planning & Inspections	441020	Bldg Permit	Vacant Building commercial and residential fee for registration ownership transfers not requiring a plan review	$81.50
711	Planning & Inspections	441020	Bldg Permit	Vacant Building Annual Residential Registration Fee	$161.00
712	Planning & Inspections	441080	Bldg Permit	Mobile Home Placement Permit	$78.61
713	Planning & Inspections	441020	Bldg Permit	Duplicate Cards or Licenses	$16.84
714	Planning & Inspections	441240	Business Licenses	Vendor	$50.00
715	Planning & Inspections	441190	Business Licenses	Tax Exempt Vendor	No fee
716	Planning & Inspections	441190	Business Licenses	Motel	$232.00
717	Planning & Inspections	441190	Business Licenses	Hotel	$232.00
718	Planning & Inspections	441190	Business Licenses	Lodging house	$58.00
719	Planning & Inspections	441190	Business Licenses	Home occupation (New) -Annual	$74.00
720	Planning & Inspections	441190	Business Licenses	Home occupation (New) -Bi-Annual	$131.00
721	Planning & Inspections	441190	Business Licenses	Home occupation-Annual (Renewal)	$57.00
722	Planning & Inspections	441200	Business Licenses	Home occupation-Bi-Annual Renewal	$114.00
723	Planning & Inspections	441190	Business Licenses	2nd hand dealers	$154.00
724	Planning & Inspections	441190	Business Licenses	2nd hand dealers @ additional location	$82.00
725	Planning & Inspections	441190	Business Licenses	Expedited Application Review Fee	$50.00
726	Planning & Inspections	441190	Business Licenses	Enhanced Provisional License Fee	$150.00
727	Planning & Inspections	441190	Business Licenses	Flea Market Operator License	$632.00
728	Planning & Inspections	441190	Business Licenses	Renewal Fee for Flea Market Operators License	$507.00
729	Planning & Inspections	441190	Business Licenses	2nd hand dealer receipt books- 50 receipts per book.	10.00 ea.
730	Planning & Inspections	441230	Parades		$65.60
731	Planning & Inspections	441310	Amplification Fee	4 or more days in advance of event	$17.00
732	Planning & Inspections	441310	Amplification Fee	3 or less day in advance of event	$32.00
733	Planning & Inspections	441310	Temporary Event		$65.60
734	Planning & Inspections	441400	Contractors Registration Fee	Registration Fee	$102.00
735	Planning & Inspections	441410	Business License	Sign Painting Contractors	$112.00
736	Planning & Inspections	441410	Business License	Sign Contractor	1 Year $609.00 2 Years $1,216.00
737	Planning & Inspections	441410	Business License	Sign Installer	$609.00
738	Planning & Inspections	441410	Business License	Temp. inflatable sign installer	$1,215.00
739	Planning & Inspections	441410	Business License	Temp inflatable sign installed by property owner	$609.00

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
740	Planning & Inspections	441190	Business License	Motor Vehicle Dealers	1 Year $147.00 2 Years $292.00
741	**Planning & Inspections**	**441190**	**Licenses**	**Sexually Oriented Business License**	
742	Planning & Inspections	441190	Licenses	Initial Fee (Annual)	$669.00
743	Planning & Inspections	441190	Licenses	Renewal Fee (Annual)	$426.00
744	**Planning & Inspections**	**441190**	**Licenses**	**Sexually Oriented Business Employee**	
745	Planning & Inspections	441190	Licenses	Initial Fee (Annual)	$50.00
746	Planning & Inspections	441190	Licenses	Renewal Fee (Annual)	$25.00
747	Planning & Inspections	441190	Licenses	Background checks (per employee) for Boarding Home License	17.00 per employee
748	Planning & Inspections	441490	Development	Construction SWP3 permit fee - 5 Acres sites or larger	$133.20 one time permit fee
749	Planning & Inspections	441490	Development	Industrial SWP3 permit fee	$133.20 one time permit fee
750	Planning & Inspections	441490	Development	De-Watering/Discharge to MS4 (Storm water) permit fee	$133.20 one time permit fee
751	Planning & Inspections	441060	Development	Commercial Sidewalk	$78.61
752	Planning & Inspections	441060	Development	Commercial Driveway	$78.61
753	**Planning & Inspections**	**441060**	**Development**	**Grading Permit - Subdivisions**	
754	Planning & Inspections	441060	Development	0-5 acres	$658.36
755	Planning & Inspections	441060	Development	5.1-10acres	$788.28
756	Planning & Inspections	441060	Development	10.1-20 acres	$919.28
757	Planning & Inspections	441060	Development	20.1-30 acres	$1,050.31
758	Planning & Inspections	441060	Development	30.1-40 acres	$1,183.51
759	Planning & Inspections	441060	Development	40.1-50 acres	$1,314.53
760	Planning & Inspections	441060	Development	50.1 + acres	$1,445.54
761	Planning & Inspections	441060	Development	Borrow / Waste	$563.37
762	Planning & Inspections	441060	Development	First Extension	36% of grading permit
763	Planning & Inspections	441060	Development	Second Extension	36% of grading permit
764	**Planning & Inspections**	**441060**	**Development**	**Grading Permit-All other commercial/residential**	
765	Planning & Inspections	441060	Development	0-5 acres	$470.57
766	Planning & Inspections	441060	Development	5.1-10acres	$563.37
767	Planning & Inspections	441060	Development	10.1-20 acres	$657.26
768	Planning & Inspections	441060	Development	20.1-30 acres	$751.16
769	Planning & Inspections	441060	Development	30.1-40 acres	$845.05
770	Planning & Inspections	441060	Development	40.1-50 acres	$938.95
771	Planning & Inspections	441060	Development	50.1 + acres	$1,032.84
772	Planning & Inspections	441060	Development	Borrow / Waste	$563.37
773	Planning & Inspections	441060	Development	First Extension	36% of grading permit
774	Planning & Inspections	441060	Development	Second Extension	36% of grading permit
775	**Planning & Inspections**	**441060**	**Development**	**Mountain Development Association**	
776	**Planning & Inspections**	**441060**	**Development**	**Grading Permit**	
777	Planning & Inspections	441060	Development	0-5 acres	$1,876.80
778	Planning & Inspections	441060	Development	5.1-10 acres	$2,252.38
779	Planning & Inspections	441060	Development	10.1-20 acres	$2,627.96
780	Planning & Inspections	441060	Development	20.1-30 acres	$3,003.54
781	Planning & Inspections	441060	Development	30.1-40 acres	$3,376.94
782	Planning & Inspections	441060	Development	40.1-50 acres	$3,753.61
783	Planning & Inspections	441060	Development	50.1 + acres	$4,129.19
784	Planning & Inspections	441060	Development	Borrow / Waste	$1,500.13
785	Planning & Inspections	441060	Development	First Extension	36% of MDA
786	Planning & Inspections	441060	Development	Second Extension	36% of MDA
787	Planning & Inspections	441060	Development	Re-inspection fee	$67.63
788	Planning & Inspections	441070	Development	Credit Access Certificate of Registration	$197.00 each year
789	Planning & Inspections	441300	Business Permit	Brewer Permit (B)	1 Year $750.00 2 Years $1,500.00
790	Planning & Inspections	441300	Business Permit	Non-Resident Brewers Permit (U)	1 Year $750.00 2 Years $1,500.00
791	Planning & Inspections	441300	Business Permit	Distillers and Rectifiers (D)	1 Year $750.00 2 Years $1,500.00
792	Planning & Inspections	441300	Business Permit	Winery (G)	1 Year $37.50 2 Years $75.00
793	Planning & Inspections	441300	Business Permit	Wine Bottlers (Z)	1 Year $112.50 2 Years $225.00
794	Planning & Inspections	441300	Business Permit	Wholesalers (W)	1 Year $937.50 2 Years $1,875.00
795	Planning & Inspections	441300	Business Permit	General Class B Wholesalers (X)	1 Year $150.00 2 Years $300.00
796	Planning & Inspections	441300	Business Permit	Local Class B Wholesaler (LX)	1 Year $37.50 2 Years $75.00
797	Planning & Inspections	441300	Business Permit	Package Store (P)	1 Year $250.00 2 Years $500.00
798	Planning & Inspections	441300	Business Permit	Wine Only Package Store (Q)	1 Year $37.50 2 Years $75.00
799	Planning & Inspections	441300	Business Permit	Wine and Beer Retailers (BG)	1 Year $87.50 2 Years $175.00
800	Planning & Inspections	441300	Business Permit	Wine and Beer Retailers Off-Premise (BQ)	1 Year $30.00 2 Years $60.00
801	Planning & Inspections	441300	Business Permit	Mixed Beverage (MB)- Year 1 and 2 are TABC fees. Year 3 is COEP fee. Annual payment for COEP	3rd and > $375.00 Per Year
802	Planning & Inspections	441300	Business Permit	Mixed Beverage (MB)- Year 1 and 2 are TABC fees. Year 3 is COEP fee. Bi- Annual payment for COEP	3rd and > $750.00 Per Year
803	Planning & Inspections	441300	Business Permit	Mixed Beverage Late Hrs. (LB)	1 Year $75.00 2 Years $150.00
804	Planning & Inspections	441300	Business Permit	Daily Temporary Mixed Beverage (TB)	1 Year $12.50 2 Years $25.00
805	Planning & Inspections	441300	Business Permit	Caterers (CB)	1 Year $250.00 2 Years $500.00
806	Planning & Inspections	441300	Business Permit	Private Club Late Hours (NL)	1 Year $375.00 2 Years $750.00
807	Planning & Inspections	441300	Business Permit	Non-Resident Brewers Sellers (S)	1 Year $75.00 2 Years $150.00
808	Planning & Inspections	441300	Business Permit	Beverage Cartage (PE)	1 Year $10.00 2 Years $20.00
809	Planning & Inspections	441300	Business Permit	Bonded Warehouse (J)	1 Year $75.00 2 Years $150.00
810	Planning & Inspections	441300	Business Permit	Food and Beverage Certificate (FB)	1 Year $50.00 2 Years $100.00
811	**Planning & Inspections**	**441300**	**Business Permit**	**Beer Manufacturer (BA) 1 Year Permit**	
812	Planning & Inspections	441300	Business Permit	a. 1st Establishment	$377.00
813	Planning & Inspections	441300	Business Permit	b. 2nd Establishment	$752.00
814	Planning & Inspections	441300	Business Permit	c. 3rd thru 5th Establishments	$2,139.50
815	Planning & Inspections	441300	Business Permit	d. 5 or more Establishment	$4,202.00
816	**Planning & Inspections**	**441300**	**Business Permit**	**Beer Manufacturer (BA) 2 Year Permit**	
817	Planning & Inspections	441300	Business Permit	a. 1st Establishment	$750.00
818	Planning & Inspections	441300	Business Permit	b. 2nd Establishment	$1,500.00

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
819	Planning & Inspections	441300	Business Permit	c. 3rd thru 5th Establishments	$4,275.00
820	Planning & Inspections	441300	Business Permit	d. 5 or more Establishment	$8,400.00
821	Planning & Inspections	441300	Business Permit	General Beer Distributors (BB)	1 Year $150.00 2 Years $300.00
822	Planning & Inspections	441300	Business Permit	Local Beer Distributors (BD)	1 Year $37.50 2 Years $75.00
823	Planning & Inspections	441300	Business Permit	Branch Beer Distributors (BC)	1 Year $37.50 2 Years $75.00
824	Planning & Inspections	441300	Business Permit	Beer Importers (BI)	1 Year $10.00 2 Years $20.00
825	Planning & Inspections	441300	Business Permit	Beer Importers Carriers (BI)	1 Year $10.00 2 Years $20.00
826	Planning & Inspections	441300	Business Permit	Beer Retailers On-Premise (BE)	1 Year $75.00 2 Years $150.00
827	Planning & Inspections	441300	Business Permit	Retail Dealers On-Premise Late Hrs. (BL)	1 Year $125.00 2 Years $250.00
828	Planning & Inspections	441300	Business Permit	Beer Retailers Off-Premise (BF)	1 Year $30.00 2 Years $60.00
829	Planning & Inspections	441300	Business Permit	Brew Pub (BP)	1 Year $250.00 2 Years $500.00
830	Planning & Inspections	441300	Business Licenses	Boarding Home Facility Annual Permit	$264.00
831	Library	443000	Library Fees	Overdue Fines	$0.15/day
832	Library	450567	Library Fees	Lost Adult/YA Hardback	Fair Market Value to Replace Item
833	Library	450567	Library Fees	Adult Card/replacement	$2.00
834	Library	450567	Library Fees	Juvenile Card/replacement	$1.00
835	Library	450567	Library Fees	Student Card/replacement	fee waived for elementary, middle and high school only.
836	Library	450567	Library Fees	Main Library Auditorium Fee	$75.00
837	Library	450567	Library Fees	Main Library Atrium Fee (Hrly)	$50.00
838	Library	450567	Library Fees	Computer Lab Fee	$75.00 per hour
839	Library	450650	Facility Object Rentals	Meeting Room Use Fee: Neighborhood Libraries	$25.00
840	Library	450650	Facility Object Rentals	Chairs	$2.00 Each
841	Library	450650	Facility Object Rentals	Easels	$7.00 Each
842	Library	450650	Facility Object Rentals	Tables	$10.00 Each
843	Library	450650	Facility Object Rentals	Podium/Sound System	$50.00
844	Library	450650	Facility Object Rentals	Projector/Whiteboard	$25.00
845	Library	450567	Library Fees	Non-Resident Convenience Fee	$50.00 per year/$25.00 per 6 months
846	Library	450567	Library Fees	Student/Non-Profit Use Scanning of Photographs (low resolution)	$10.00 per image
847	Library	450567	Library Fees	Student/Non-Profit Use Scanning of Photographs (high resolution)	$15.00 per image
848	Library	450567	Library Fees	Student/Non-Profit Use Reproduction of Maps/Architectural Drawings	15.00 Plus Cost of Professional Outside Reproduction Services
849	Library	450567	Library Fees	Student/Non-Profit Use Preservation Fee (Applies to all Reproduction Requests)	waived
850	Library	450567	Library Fees	Scanning of Photographs (low resolution)	$20.00
851	Library	450567	Library Fees	Scanning of Photographs (high resolution)	$30.00
852	Library	450567	Library Fees	Reproduction of Maps/Architectural Drawings	$15.00 Plus Cost of Professional Outside Reproduction Services
853	Library	450567	Library Fees	Preservation Fee (Applies to all Reproduction Requests)	$1.00
854	Library	450567	Library Fees	Document Delivery Services	$1.00 per page
855	Library	450567	Library Fees	Commercial Use Fee	$10.00
856	Library	450567	Library Fees	Damaged or missing DVD/Music CD Case	$3.00
857	Library	450567	Library Fees	Damaged or Missing Book Cover	$3.00
858	Library	450567	Library Fees	Damaged or Missing Kit Bag	$3.00
859	Library	450567	Library Fees	Damaged or Missing Audiobook Case	$3.00
860	Library	450567	Library Fees	Damaged or Missing Barcode	$3.00
861	Library	450567	Library Fees	Damaged or Missing Spine Label	$3.00
862	Library	450567	Library Fees	Interlibrary Loan Postage Fee	$3.00 per item
863	Library	450567	Library Fees	Copy black/white	$0.10
864	Library	450567	Library Fees	Copy color	$0.35
865	Library	450567	Library Fees	Printer black/white	$0.10
866	Library	450567	Library Fees	Printer color	$0.35
867	Library	450567	Library Fees	Scanner	$0.10
868	Library	450567	Library Fees	Fax	$1.00
869	Library	450567	Library Fees	USB Save	free
870	Environmental Services	431400	Residential	Base Rate (Residential)	$17.00 per month
871	Environmental Services	431400	Residential	Excess Waste - Administrative Fee	$4.50 for one additional lift of the arm.
872	Environmental Services	431400	Residential	Additional Container (Residential)	$17.00 per month for each additional container, plus service charges
873	Environmental Services	431400	Residential	Senior and Disabled Citizens Discount	20% reduction of Base Rate
874	Environmental Services	431400	Commercial	Base Rate (Commercial)	$26.00 per month for once a week collection per container.
875	Environmental Services	431400	Commercial	Additional Container (Commercial)	$26.00 per month for each additional container.
876	Environmental Services	431400	Residential	Side door Collection	$17.00 per month
877	Environmental Services	431400	Residential	Residential Refuse Collection w/ reduced size container	$17.00 per month
878	Environmental Services	431400	Residential	Res Refuse Collection w/ reduced size container & Discount	20% reduction of Base Rate
879	Environmental Services	431450	Other	Special Collection Service (Residential)	$35.00 up to 5 cubic yards. $7.00 for each additional cubic yard.
880	Environmental Services	431450	Other	Dead Animal Collection Fee	$20.00 for small animal 49 lbs. or less); $40.00 for domesticated pets (greater than 50 lbs.); $150 for farm animals within the city limits; $175 for farm animals inside county and outside city limits.
881	Environmental Services	431460	Residential	Citizen Collection Station Fee	$5.00 for each visit in excess of monthly frequency limit set by Director with limit of 4 cy, no C&D and no commercial.
882	Environmental Services	431460	Residential	Citizen Collection Station Fee	$5.00 coupon Non-customer, one visit; standard restrictions; non-commercial; residential solid waste only, excludes household hazardous waste.
883	Environmental Services	431460	Special Collections	Property Clean Up Fee	Labor, equipment and disposal rates as set by Director in 1/4 hour increments with 1 hour minimum.
884	Environmental Services	450660	General	Interest on unpaid balances	10% per year (.83% of invoiced amount per month)

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
885	Environmental Services	441250	Permits	Hauler Permit Fee	$150.00 per vehicle for complete term of permit or $12.50 per vehicle per month for less than complete term of permit
886	Environmental Services	441250	Permits	Replacement Decal	$10.00 each
887	Environmental Services	431250	Permits	Reinstatement of Suspended or Revoked Permit	50% of annual Hauler Permit Fee for suspended permit, 100% of annual Hauler Permit Fee for revoked permit.
888	Environmental Services	441250	Permits	Special Waste Disposal Fee-Immediate Disposal	$25.00 surcharge plus regular per ton landfill disposal charge for a scheduled disposal. $35.00 surcharge plus double the regular per ton landfill disposal charge for an unscheduled disposal.
889	Environmental Services	441250	Permits	Permit Fee (Container on Sidewalk/R.O.W.)	$72.00 annual fee per container or $6.00 per month for a partial first year
890	Environmental Services	431410	Disposal	Landfill Fees	$26.00 per ton, prorated, with a minimum fee of $16.00. $5.00 charge for unsecured/uncovered load.
891	Environmental Services	431410	Disposal	Landfill Fee (Brush Waste, Uncontaminated)	$26.00 per ton, prorated, with a minimum fee of $10.00.
892	Environmental Services	431410	Disposal	Landfill Fees (Materials Requiring Special Handling)	$90.00 per ton, pro-rated, for RACM Non-Friables, foam materials, sponge or sponge-like materials and other wastes requiring special handling, with a minimum fee of $90. $5.00 for refrigerant removal.
893	Environmental Services	431410	Disposal	Landfill Fees (Materials Requiring Special Handling)	$90.00 per ton, pro-rated, for dead animals with a total weight greater than 100 lbs. Small dead animals with a total weight less than 100 lbs. will be charged the standard landfill rate.
894	Environmental Services	431410	Disposal	Billing Fee for Landfill Charge Accounts	$25.00 per month
895	Environmental Services	431430	Disposal	Disposal Fee (Waste Tires)	Small or Medium tires (19.5 inches or less) $3.00, Large Tires (greater than 19.5 inches but less than 24 inches) $10.00, tires greater than 24 inches will be charged a rate of $200.00/ton. Rim Removal Fee - Small or Medium tires $5.00, Rim Removal Fee - Large Tires $15.00.
896	Environmental Services	431410	Disposal	Prohibited Waste	$25.00 surcharge plus applicable disposal and administrative costs.
897	Environmental Services	431410	Disposal	Transfer Fee	$30.00 per ton, prorated, with a minimum fee of $20.00
898	Environmental Services	443060	Disposal	Sale of Mulch/Compost	City Departments - Free, El Paso Solid Waste Residential Customers - Free at CCS or Landfill; Commercial Customers - Free at Landfill; Commercial Customers within City limits - $15.00 cy if delivered by ESD.
899	Environmental Services	443060	Disposal	Sale of Safety Vest	$10.00 each
900	Environmental Services	443060	Disposal	RFID (Automated Scale) Tag	$25.00 each
901	Environmental Services	431400	Other	Container (96 gallon) Replacement Fee	$55.00 per Container
902	Environmental Services	431400	Other	Container (64 gallon) Replacement Fee	$55.00 per Container
903	Environmental Services	431400	Other	Service Charge (delivery or removal of container)	$25.00 per Event
904	Environmental Services	431400	Other	Missed Collection Fee	$10.00 for pick up
905	Environmental Services	431460	Administrative Fee		$25.00 charge for administrative costs related to the preparation of property liens
906	Environmental Services	450650	Shopping Cart Recovery	Shopping Cart Recovery Fee	$50.00 per Cart impounded by City
907	Environmental Services	450650	Construction or Demolition	Manifest Fee	$5.00 per manifest; No fee for City - funded projects
908	Environmental Services	443580	Services	Environmental Fee (Residential)	$5.00 per Residential Living Unit
909	Environmental Services	443580	Services	Environmental Fee (Commercial)	$15.00 per Commercial Establishment
910	Environmental Services		**Environmental General-Facilities**		
911	Environmental Services	441190	Annual License Fee	Public Swimming Pool-Annual	$275.00
912	Environmental Services	441190	Bi-Annual License Fee	Public Swimming Pool-Bi-Annual	$550.00
913	Environmental Services	441190	Annual License Fee	Spas-annual	$175.00
914	Environmental Services	441190	Bi-Annual License Fee	Spas-bi-annual	$350.00
915	Environmental Services	441430	Re-Inspection Fee	Public Swimming Pool Or Public Spa Fee Per Inspection	$175.00
916	Environmental Services	441430	Water Sampling Fee	Water Sampling of Public Swimming Pools and Public Spas	$100 plus lab fees
917	Environmental Services	441190	Temporary License	Above Ground Public Pool (Per Pool)	$125.00
918	Environmental Services	441190	Temporary License	Above Ground Spa (Per Spa)	$125.00
919	Environmental Services	441500	Application Fee	Tattoo Studio Application Fee	$60.00 Per Application
920	Environmental Services	441500	Studio Registration Fee	Tattoo and Body Art - Biennial	2 Year $300.00 or $12.50 Per month for terms of less than two years
921	Environmental Services	441500	Re-Inspection Fee	Tattoo and Body Art - Studio Re-inspection	$45.00 Per Re-inspection
922	Environmental Services	441500	Artist License Fee	Tattoo and Body Art - Annual	$65.00
923	Environmental Services	441500	Re-Inspection Fee	Tattoo and Body Art -Artist	$40.00 Per Re-inspection
924	Environmental Services	441190	Annual License Fee	Trailer Court Annual	$275.00
925	Environmental Services	441190	Re-Inspection Fee	Trailer Court	$175.00
926	Environmental Services	441190	Annual License Fee	Laundries - Annual	$175.00
927	Environmental Services	441190	Bi-Annual License Fee	Laundries - Bi-Annual	$350.00
928	Environmental Services	441190	Re-Inspection Fee	Laundries	$125.00
929	Environmental Services	420340	Franchise Fee	Waste Container Franchise Fee- Per Container	$2.00 Per Month, Per approved container
930	Environmental Services	420340	Franchise Fee	Waste Container Franchise Fee- Annual	$2,000.00/ Per Year
931	Animal Services		**Animal Services**		
932	Animal Services	431390	Adoption Fee		Each adoption from no charge to $110.00
933	Animal Services	441320	Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation	Permit Yearly Renewal	$60.00

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
934	Animal Services	441320	Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation	Amending Permit	$10.00
935	Animal Services	441320	Other Animals-Restrictions-Permit Requirements	Permit Yearly Renewal	$35.00
936	Animal Services	431280	Microchip Fees	Initial Issuance	$15.00
937	Animal Services	431280	Services	Animal Rabies Vaccination	$9.00 per vaccination
938	Animal Services	431280	External Parasite Treatment	External Parasite Treatment	$10.00
939	Animal Services	431280	Disposal of Dead Animals	Disposal of dead animals brought to shelter	$16.00
940	Animal Services	431280	Euthanasia of Animals	Euthanasia of animals	$25.00
941	Animal Services	431280	Boarding and Kennel Permit	Boarding kennel permit	$110.00
942	Animal Services	441320	Pick up or Delivery of Animals	Pick up or Delivery of animals	$45.00
943	Animal Services	441320	Other Animals-Restrictions-Permit Requirements	Amending Permit	$5.00
944	Animal Services	441320	Buying And Selling	Shows And Exhibition	$100.00
945	Animal Services	441320	Buying And Selling	Grooming	$110.00
946	Animal Services	441320	Buying And Selling	Kennel	$100.00
947	Animal Services	441320	Buying And Selling	Animal Establishment	$200.00
948	Animal Services	441320	Registration	Application Initial Issuance or Renewal	$12.50
949	Animal Services	441320	Registration	Replacement Registration and/or Tag	$5.00 - Altered Pets $15.00 -
950	Animal Services	441320	Registration	Registration Transfer	$10.00
951	Animal Services	441320	Fees-Impoundment	Class A: Dog, Cat Each	$60.00
952	Animal Services	441320	Fees-Impoundment	Class B: Goats, Sheep, Lambs, Pigs, Sows, Shoats, Calves, Foals And Animals Of The Same Approximate Size And Weight, Each Animal	$60.00
953	Animal Services	441320	Fees-Impoundment	Class C: Horses, Ponies, Mules And Animals Of Same Size And Weight, Each Animal	$85.00
954	Animal Services	441320	Fees-Impoundment	CLASS D: Exotic Animals: Requiring Capture by Division Personnel	$65.00
955	Animal Services	441320	Fees-Impoundment	Class D: Exotic Animals, Already Contained	$55.00
956	Animal Services	441320	Fees-Impoundment	Additional fee, multiple redemption of unaltered dog or cat	$10.00
957	Animal Services	431280	Handling Fee	Daily Fee Class A	$18.00
958	Animal Services	431280	Handling Fee	Daily Fee Class B	$23.00
959	Animal Services	431280	Handling Fee	Daily Fee Class C	$23.00
960	Animal Services	431280	Handling Fee	Daily Fee Class D	$23.00
961	Animal Services	431280	Shelter Services	Animal Trap - Small	$60.00
962	Animal Services	431280	Shelter Services	Animal Trap - Large	$110.00
963	Animal Services	431280	Shelter Services	Impound Fee Dog or Cat-Repeat Offender	$25.00 per event
964	Animal Services	441320	Animal Litter Permit	Per litter	$75.00
965	Animal Services	441320	Breeding	Breeder's Permit	$100.00
966	Animal Services	431280	Shelter Services	Vet Assessment	$50.00 per animal per assessment
967	Animal Services	431280	Shelter Services	Rabies Processing Fee	Fee for owned animals that have bitten, in lieu of quarantine: $50.
968	Animal Services	431280	Shelter Services	Animal Transportation Fee	Fee for packaging and transporting to lab for testing: $100
969	Animal Services	431280	Shelter Services	Animal Storage Fee for Remains	Fee to store animal properly prior to cremation, or to hold for burial pending results of the rabies exam: $25.00
970	Animal Services	431280	Shelter Services	Animal Vaccinations	DHLPP (dog) FVRCP (Cat) $9.00 each
971	Animal Services	441320	Fees-Impoundment	Impoundment of animals in unincorporated areas of County	$55.00
972	Animal Services	431280	Shelter Services	Pet Aids (leash, cat carrier, other)	$5.00
973	Animal Services	431280	Shelter Services	Spay/Neuter Fees - Cats/Dogs	Cat Neuter $30.00, Cat Spay $50.00, Dog Neuter (under 40 pounds) $65.00, Dog Neuter (40 - 70 pounds) $85.00, Dog Spay (under 40 pounds) $85.00, Dog Spay (40 - 70 pounds) $100.00
974	Animal Services	431280	Shelter Services	Spay/Neuter Fees - Other	Animal in heat $10.00 - $20.00 additional, Animal pregnant $20.00 - $50.00 additional, Animal is obese $10.00 - $30.00 additional, Undescended testicles $50.00 additional or refer to specialist
975	Animal Services	441320	Registration	Dangerous Dog Registration	$60.00
976	Parks and Recreation		Recreation Centers	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated Two hour minimum rental for facility use that is non-contiguous to public hour of operation.	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
977	Parks and Recreation		**Armijo Recreation Center**		
978	Parks and Recreation	450200	Gym Full Court (per hour)		$35 / $28 / $140 / $44
979	Parks and Recreation	450200	Gym Half Court (per hour)		$18 / $14 / $72 / $22
980	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		$45 / $36 / $180 / $56
981	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		$23 / $18 / $92 / $29
982	Parks and Recreation	450200	Lower Multipurpose Room 1 (open area)		$80 / $64 / $320/ $100
983	Parks and Recreation	450200	Classroom 1/Eagle		$31 / $25 / $125 / $39
984	Parks and Recreation	450200	Classroom 1		$36 / $29 / $144 / $45
985	Parks and Recreation	450200	Classroom 2		$43 / $35 / $173 / $54
986	Parks and Recreation	440040	Boxing Room (per month) (+) Adult/Youth		$15.00/$10.00
987	Parks and Recreation	440040	Boxing Room (per day) (+) Adult/Youth		$2.00/$1.00
988	Parks and Recreation	450200	Boxing Room		$36 / $29 /$144 / $45
989	Parks and Recreation	440040	Weight Room (per month) (+)		$10.00
990	Parks and Recreation	440040	Weight Room (per day) (+)		$3.00
991	Parks and Recreation	450200	Kitchen (per event)		$30.00
992	Parks and Recreation		**Carolina Recreation Center**		
993	Parks and Recreation	450200	Gym Full Court (per hour)		$35 / $28 / $140 / $44
994	Parks and Recreation	450200	Gym Half Court (per hour)		$18 / $14 / $72 / $22
995	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		$45 / $36 / $180 / $56
996	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		$23 / $18 / $92 / $29
997	Parks and Recreation	450200	Classroom 1		$11 / $9 / $44 / $14
998	Parks and Recreation	450200	Classroom 2		$21 / $17 / $84 / $26
999	Parks and Recreation	450200	Classroom A		$20 / $16 / $80 / $25
1000	Parks and Recreation	450200	Multipurpose Room		$56 / $45 / $224 / $70
1001	Parks and Recreation	440040	Boxing Room (per month) (+) Adult/Youth		$15.00/$10.00
1002	Parks and Recreation	440040	Boxing Room (per day) (+) Adult/Youth		$2.00/$1.00
1003	Parks and Recreation	450200	Boxing Room		$83 / $66 / $332 / $104
1004	Parks and Recreation	440040	Weight Room (per month) (+)		$10.00

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1005	Parks and Recreation	440040	Weight Room (per day) (+)		$3.00
1006	Parks and Recreation	450200	Kitchen (per event)		$30.00
1007	Parks and Recreation		**Chihuahuita Neighborhood Center**		
1008	Parks and Recreation	450200	Multipurpose Room		$35 / $28 / $140 / $44
1009	Parks and Recreation	450040	Weight Room (per month) (+)		$6.00
1010	Parks and Recreation	440040	Weight Room (per month) (+)		$3.00
1011	Parks and Recreation	450200	Kitchen (per event)		$30.00
1012	Parks and Recreation		**Don Haskins Recreation Center**		
1013	Parks and Recreation	450200	Gym Full Court (per hour)		$45 / $36 / $180 / $56
1014	Parks and Recreation	450200	Gym Half Court (per hour)		$23 / $18 / $92 / $29
1015	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		$55 / $44 / $220 / $69
1016	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		$28 / $22 / $112 / $35
1017	Parks and Recreation	450200	Auxiliary Gym (per hour)		$25 / $20 / $100 / $31
1018	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)		$13 / $10 / $52 / $16
1019	Parks and Recreation	450200	Auxiliary Gym (per hour)-Prime Time		$35 / $28 / $140 / $44
1020	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)-Prime Time		$17 / $14 / $68 / $21
1021	Parks and Recreation	450200	Classroom 1		$12 / $10 / $48 / $15
1022	Parks and Recreation	440040	Weight Room (per month) (+)		$18.00
1023	Parks and Recreation	440040	Weight Room (per day) (+)		$4.00
1024	Parks and Recreation	450200	Kitchen (per event)		$30.00
1025	Parks and Recreation		**Galatzan Recreation Center**		
1026	Parks and Recreation	450200	Gym Full Court (per hour)		$35 / $28 / $140 / $44
1027	Parks and Recreation	450200	Gym Half Court (per hour)		$18 / $14 / $72 / $22
1028	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		$45 / $36 / $180 / $56
1029	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		$23 / $18 / $92 / $29
1030	Parks and Recreation	450200	Auxiliary Gym (per hour)		$15 / $12 / $60 / $19
1031	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)		$7 / $6 / $28 / $9
1032	Parks and Recreation	450200	Auxiliary Gym (per hour)-Prime Time		$25 / $20 / $100 / $31
1033	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)-Prime Time		$13 / $10 / $52 / $16
1034	Parks and Recreation	450200	Multipurpose Room		$66 / $53 / $264 / $82
1035	Parks and Recreation	450200	Dance Studio		$20 / $16 / $80 / $25
1036	Parks and Recreation	440040	Weight Room (per month) (+)		$10.00
1037	Parks and Recreation	440040	Weight Room (per day) (+)		$3.00
1038	Parks and Recreation		**Gary del Palacio Recreation Center**		
1039	Parks and Recreation	450200	Gym Full Court (per hour)		$45 / $36 / $180 / $56
1040	Parks and Recreation	450200	Gym Half Court (per hour)		$23 / $18 / $92 / $29
1041	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		$55 / $44 / $220 / $69
1042	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		$28 / $22 / $112 / $35
1043	Parks and Recreation	450200	Auxiliary Gym (per hour)		$25 / $20 / $100 / $31
1044	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)		$13 / $10 / $52 / $16
1045	Parks and Recreation	450200	Auxiliary Gym (per hour)-Prime Time		$35 / $28 / $140 / $44
1046	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)-Prime Time		$17 / $14 / $68 / $21
1047	Parks and Recreation	450200	Multipurpose Room		$44 / $35 / $176 / $55
1048	Parks and Recreation	450200	Dance Studio		$26 / $21 / $104 / $32
1049	Parks and Recreation	440040	Racquetball Court (per month)(+) Adult/Youth		$15.00/$10.00
1050	Parks and Recreation	440040	Racquetball Court (per hour)(+) Adult/Youth		$2.00/$1.00
1051	Parks and Recreation	440040	Weight Room (per month) (+)		$18.00
1052	Parks and Recreation	440040	Weight Room (per day) (+)		$4.00
1053	Parks and Recreation	440040	Kitchen (per event)		$30.00
1054	Parks and Recreation		**Leona Ford Washington Recreation Center**		
1055	Parks and Recreation	450200	Gym Full Court (per hour)		$15 / $12 / $60 / $19
1056	Parks and Recreation	450200	Gym Half Court (per hour)		$7 / $6 / $28 / $9
1057	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		$25 / $20 / $100 / $31
1058	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		$13 / $10 / $52 / $16
1059	Parks and Recreation	450200	Multipurpose Room-Hall		$59 / $47 / $236 / $74
1060	Parks and Recreation	440040	Weight Room (per month) (+)		$10.00
1061	Parks and Recreation	440040	Weight Room (per day) (+)		$3.00
1062	Parks and Recreation	450200	Kitchen (per event)		$30.00
1063	Parks and Recreation		**Marty Robbins Recreation Center**		
1064	Parks and Recreation	450200	Gym Full Court (per hour)		$45 / $36 / $180 / $56
1065	Parks and Recreation	450200	Gym Half Court (per hour)		$23 / $18 / $92 / $29
1066	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		$55 / $44 / $220 / $69
1067	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		$28 / $22 / $112 / $35
1068	Parks and Recreation	450200	Multi Purpose Room		$44 / $35 / $176 / $55
1069	Parks and Recreation	450200	Dance Studio		$26 / $21 / $104 / $32
1070	Parks and Recreation	440040	Weight Room (per month) (+)		$18.00
1071	Parks and Recreation	440040	Weight Room (per day) (+)		$4.00
1072	Parks and Recreation	450200	Kitchen (per event)		$30.00
1073	Parks and Recreation		**Multipurpose Recreation Center**		
1074	Parks and Recreation	450200	Gym Full Court (per hour)		$45 / $36 / $180 / $56
1075	Parks and Recreation	450200	Gym Half Court (per hour)		$23 / $18 / $92 / $29
1076	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		$55 / $44 / $220 / $69
1077	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		$28 / $22 / $112 / $35
1078	Parks and Recreation	450200	Multipurpose Room	Old Weight room	$35 / $28 / $140 / $44
1079	Parks and Recreation	450200	Ballroom		$138 / $110 / $552 / $172
1080	Parks and Recreation	450200	Dance Studio		$27 / $22 / $108 / $34
1081	Parks and Recreation	450200	Patio	Available for rental in conjunction with room rental - Flat Rate	$60 / $48 / $240 / $75
1082	Parks and Recreation	440040	Weight Room (per month) (+)		$10.00
1083	Parks and Recreation	440040	Weight Room (per day) (+)		$3.00
1084	Parks and Recreation	440040	Kitchen (per event)		$30.00
1085	Parks and Recreation		**Nolan Richardson Recreation Center**		
1086	Parks and Recreation	450200	Gym Full Court (per hour)		$35 / $28 / $140 / $44
1087	Parks and Recreation	450200	Gym Half Court (per hour)		$18 / $14 / $72 / $22
1088	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		$45 / $36 / $180 / $56
1089	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		$23 / $18 / $92 / $29
1090	Parks and Recreation	450200	Multipurpose Room		$42 / $34 / $168 / $52
1091	Parks and Recreation	450200	Classroom A	Base on 730 Sq. Ft.	$22 / $18 / $88 / $27
1092	Parks and Recreation	450200	Patio	Available for rental in conjunction with room rental - Flat Rate	B$60 / $48 / $240 / $75
1093	Parks and Recreation	440040	Weight Room (per month) (+)		$10.00
1094	Parks and Recreation	440040	Weight Room (per day) (+)		$3.00
1095	Parks and Recreation	450200	Kitchen (per event)		$30.00
1096	Parks and Recreation		**Pat O'Rourke Recreation Center**		
1097	Parks and Recreation	450200	Gym Full Court (per hour)		$35 / $28 / $140 / $44
1098	Parks and Recreation	450200	Gym Half Court (pre hour)		$18 / $14 / $72 / $22
1099	Parks and Recreation	450200	Gym Full Court (per day) prime time		$45 / $36 / $180 / $56
1100	Parks and Recreation	450200	Gym Half Court (per day) prime time		$23 / $18 / $92 / $29
1101	Parks and Recreation	450200	Multi Purpose Room 1		$58 / $46 / $232 / $72
1102	Parks and Recreation	450200	Multi Purpose Room 2A		$23 / $18 / $92 / $29
1103	Parks and Recreation	450200	Multi Purpose Room 2B		$22 / $18 / $88 / $27
1104	Parks and Recreation	450200	Multi Purpose Room 2C		$22 / $18 / $88 / $27

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1105	Parks and Recreation	450200	Multi Purpose Room 2A and 2B		$45 / $36 / $180 / $56
1106	Parks and Recreation	450200	Multi Purpose Room 2B and 2C		$43 / $34 / $172 / $54
1107	Parks and Recreation	450200	Multi Purpose Room 2A, 2B, 2C		$67 / $54 / $268 / $84
1108	Parks and Recreation	450200	Conference Room		$30 / $24 / $120 / $37
1109	Parks and Recreation	450200	Classroom 1/Game Room	Back to Original Game Room (non-rentable	$34 / $27 / $136 / $42
1110	Parks and Recreation	450200	Dance Studio		$71 / $57 / $284 / $89
1111	Parks and Recreation	450200	Courtyard	Available for rental in conjunction with room rental - Flat Rate	$34 / $27 / $136 / $42
1112	Parks and Recreation	440040	Weight Room (per month) (+)		$18.00
1113	Parks and Recreation	440040	Weight Room (per day) (+)		$4.00
1114	Parks and Recreation		**Pavo Real Recreation Center**		
1115	Parks and Recreation	450200	Gym Full Court (per hour)		$35 / $28 / $140 / $44
1116	Parks and Recreation	450200	Gym Half Court (per hour)		$18 / $14 / $72 / $22
1117	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		$45 / $36 / $180 / $56
1118	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		$23 / $18 / $92 / $29
1119	Parks and Recreation	450200	Auxiliary Gym (per hour)		$15 / $12 / $60 / $19
1120	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)		$7 / $6 / $28 / $9
1121	Parks and Recreation	450200	Auxiliary Gym (per hour)-Prime Time		$25 / $20 / $100 / $31
1122	Parks and Recreation	450200	Auxiliary Gym (per hour)-Prime Time		$13 / $10 / $52 / $16
1123	Parks and Recreation	450200	Classroom 1		$12 / $10 / $48 / $15
1124	Parks and Recreation	450200	Classroom 2		$24 / $19 / $96 / $30
1125	Parks and Recreation	450200	Classroom 3		$21 / $17 / $84 / $26
1126	Parks and Recreation	450200	Dance Studio		$69 / $55 / $276 / $86
1127	Parks and Recreation	450200	Patio	Available for rental in conjunction with room rental - Flat Rate	$60 / $48 / $240 / $75
1128	Parks and Recreation	440040	Boxing Room (per month) (+) Adult/Youth		$15.00/$10.00
1129	Parks and Recreation	440040	Boxing Room (per day) (+) Adult/Youth		$2.00/$1.00
1130	Parks and Recreation	450200	Boxing Room		$83 / $66 / $332 / $104
1131	Parks and Recreation	440040	Racquetball Court (per month)(+) Adult/Youth		$15.00/$10.00
1132	Parks and Recreation	440040	Racquetball Court (per hour)(+) Adult/Youth		$2.00/$1.00
1133	Parks and Recreation	440040	Weight Room (per month) (+)		$18.00
1134	Parks and Recreation	440040	Weight Room (per hour) (+)		$4.00
1135	Parks and Recreation	450200	Kitchen (per event)		$30.00
1136	Parks and Recreation		**Rae Gilmore Recreation Center**		
1137	Parks and Recreation	450200	Multipurpose Room		$58 / $46 / $232 / $72
1138	Parks and Recreation	450200	Classroom 1		$10 / $8 / $40 / $12
1139	Parks and Recreation	450200	Patio	Available for rental in conjunction with room rental - Flat Rate	$60 / $48 / $240 / $75
1140	Parks and Recreation	440040	Weight Room (per month) (+)		$6.00
1141	Parks and Recreation	440040	Weight Room (per hour) (+)		$3.00
1142	Parks and Recreation	450200	Kitchen (per event)		$30.00
1143	Parks and Recreation		**San Juan Recreation Center**		
1144	Parks and Recreation	450200	Gym Full Court (per hour)		$35 / $28 / $140 / $44
1145	Parks and Recreation	450200	Gym Half Court (per hour)		$18 / $14 / $72 / $22
1146	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		$45 / $36 / $180 / $56
1147	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		$23 / $18 / $92 / $29
1148	Parks and Recreation	450200	Multipurpose Room		$27 / $22 / $108 / $34
1149	Parks and Recreation	450200	Classroom 1		$12 / $10 / $48 / $15
1150	Parks and Recreation	440040	Weight Room (per month) (+)		$10.00
1151	Parks and Recreation	440040	Weight Room (per day) (+)		$3.00
1152	Parks and Recreation	440040	Boxing Room (per month) (+) Adult/Youth		$15.00/$10.00
1153	Parks and Recreation	440040	Boxing Room (per day) (+) Adult/Youth		$2.00/$1.00
1154	Parks and Recreation	450200	Boxing Room		$35 / $28 / $140 / $44
1155	Parks and Recreation	450200	Kitchen (per event)		$30.00
1156	Parks and Recreation		**Seville Recreation Center**		
1157	Parks and Recreation	450200	Gym Full Court (per hour)		$15 / $12 / $60 / $19
1158	Parks and Recreation	450200	Gym Half Court (per hour)		$7 / $6 / $28 / $9
1159	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		$25 / $20 / $100 / $31
1160	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		$13 / $10 / $52 / $16
1161	Parks and Recreation	450200	Multipurpose Room		$12 / $10 / $48 / $15
1162	Parks and Recreation	450040	Weight Room (per month) (+)		$6.00
1163	Parks and Recreation	450040	Weight Room (per day) (+)		$3.00
1164	Parks and Recreation	450200	Kitchen (per event)		$30.00
1165	Parks and Recreation		**Veterans Recreation Center**		
1166	Parks and Recreation	450200	Gym Full Court (per hour)		$35 / $28 / $140 / $44
1167	Parks and Recreation	450200	Gym Half Court (per hour)		$18 / $14 / $72 / $22
1168	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		$45 / $36 / $180 / $56
1169	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		$23 / $18 / $92 / $29
1170	Parks and Recreation	450200	Auxiliary Gym (per hour)		$15 / $12 / $60 / $19
1171	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)		$7 / $6 / $28 / $9
1172	Parks and Recreation	450200	Auxiliary Gym (per hour)-Prime Time		$25 / $20 / $100 / $31
1173	Parks and Recreation	450200	Auxiliary Gym half court (per hour)-Prime Time		$13 / $10 / $52 / $16
1174	Parks and Recreation	450200	Classroom 5		$18 / $14 / $72 / $22
1175	Parks and Recreation	440040	Weight Room (per month) (+)		$18.00
1176	Parks and Recreation	440040	Weight Room (per day) (+)		$4.00
1177	Parks and Recreation	443020	Leisure Interest Class or Workshop		Direct Costs - (staff, supplies, contracts, equipment) plus 25% factor to recover leisure interest coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of class/workshop.
1178	Parks and Recreation	443010	Outdoor Recreation Activity or Program		Direct Costs - (staff, supplies, contracts, equipment) plus a 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program.
1179	Parks and Recreation	443010	Trips/Excursions (Off Site)		Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program.

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1180	Parks and Recreation	443010	Dances/Entertainment (On Site)		Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program.
1181	Parks and Recreation		Senior Centers	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated Two hour minimum rental for facility use that is non-contiguous to public hour of operation.	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1182	Parks and Recreation		**Eastside Senior Center**		
1183	Parks and Recreation	450200	Multipurpose Room		$79 / $64 / $317 / $98
1184	Parks and Recreation	450200	Classroom 2		$20 / $17 / $82/ $25
1185	Parks and Recreation	450200	Arts and Crafts Room		$18 / $14 / $72 / $23
1186	Parks and Recreation	450200	Patio	Available for rental in conjunction with room rental - Flat Rate	$60 / $48 / $240 / $76
1187	Parks and Recreation	440040	Billiard Room (per year)		$30.00
1188	Parks and Recreation	440040	Billiard Room (per month) (+)		$10.00
1189	Parks and Recreation	440040	Billiard Room (per day) (+)		$2.00
1190	Parks and Recreation	440040	Weight Room (per month) (+)		$6.00
1191	Parks and Recreation	440040	Weight Room (per day) (+)		$3.00
1192	Parks and Recreation	450200	Kitchen (per event)		$30.00
1193	Parks and Recreation		**Father Martinez Senior Center**		
1194	Parks and Recreation	450200	Multipurpose Room		$146 / $118 / $586 / $182
1195	Parks and Recreation	450200	Classroom 2		$14 / $12 / $58 / $18
1196	Parks and Recreation	450200	Arts and Crafts Room		$23 / $18 / $90 / $29
1197	Parks and Recreation	450200	Dance Studio		$22 / $17 / $86 / $26
1198	Parks and Recreation	440040	Billiard Rooms #1 and #2 (per year)		$30.00
1199	Parks and Recreation	440040	Billiard Rooms #1 and #2 (per month) (+)		$10.00
1200	Parks and Recreation	440040	Billiard Rooms #1 and #2 (per day) (+)		$2.00
1201	Parks and Recreation	440040	Weight Room (per month) (+)		$6.00
1202	Parks and Recreation	440040	Weight Room (per day) (+)		$3.00
1203	Parks and Recreation	450200	Kitchen (per event)		$30.00
1204	Parks and Recreation		**Grandview Senior Center**		
1205	Parks and Recreation	450200	Multipurpose Room		$85 / $68 / $341 / $107
1206	Parks and Recreation	450200	Classroom 1		$19 / $16 / $77 / $24
1207	Parks and Recreation	450200	Classroom 2		$14 / $12 / $58 / $18
1208	Parks and Recreation	450200	Classroom 3		$10 / $7 / $38 / $12
1209	Parks and Recreation	440040	Billiard Room (per year)		$30.00
1210	Parks and Recreation	440040	Billiard Room (per month) (+)		$10.00
1211	Parks and Recreation	440040	Billiard Room (per day) (+)		$2.00
1212	Parks and Recreation	450200	Kitchen (per event)		$30.00
1213	Parks and Recreation		**Happiness Senior Center**		
1214	Parks and Recreation	450200	Multipurpose Room		$95 / $76 / $379 / $119
1215	Parks and Recreation	450200	Classroom 1		$13 / $11 / $53 / $17
1216	Parks and Recreation	450200	Classroom 2		$12 / $10 / $48 / $16
1217	Parks and Recreation	440040	Billiard Room (per year) (+)		$30.00
1218	Parks and Recreation	440040	Billiard Room (per month) (+)		$10.00
1219	Parks and Recreation	440040	Billiard Room (per day) (+)		$2.00
1220	Parks and Recreation	440040	Kitchen (per event)		$30.00
1221	Parks and Recreation		**Hilos de Plata Senior Center**		
1222	Parks and Recreation	450200	Multipurpose Room		$146 / $118 / $586 / $182
1223	Parks and Recreation	450200	Classroom 2		$17 / $13 / $67 / $20
1224	Parks and Recreation	450200	Arts and Crafts Room		$23 / $18 / $91 / $29
1225	Parks and Recreation	440040	Billiard Room (per year)		$30.00
1226	Parks and Recreation	440040	Billiard Room (per month) (+)		$10.00
1227	Parks and Recreation	440040	Billiard Room (per day) (+)		$2.00
1228	Parks and Recreation	440040	Weight Room (per month) (+)		$10.00
1229	Parks and Recreation	440040	Weight Room (per day) (+)		$3.00
1230	Parks and Recreation	450200	Kitchen (per event)		$30.00
1231	Parks and Recreation		**Memorial Senior Center**		
1232	Parks and Recreation	450200	Multipurpose Room		$68 / $55 / $274 / $85
1233	Parks and Recreation	450200	Multipurpose Room (1,282 sq. ft.)		$40 / $33 / $160 / $50
1234	Parks and Recreation	450200	Classroom 2		$7 / $6 / $29 / $8
1235	Parks and Recreation	450200	Arts and Crafts Room		$25 / $20 / $101 / $31
1236	Parks and Recreation	440040	Billiard Room (per year)		$30.00
1237	Parks and Recreation	440040	Billiard Room (per month) (+)		$10.00
1238	Parks and Recreation	440040	Billiard Room (per day) (+)		$2.00
1239	Parks and Recreation	450200	Kitchen (per event)		$30.00
1240	Parks and Recreation		**Polly Harris Senior Center**		
1241	Parks and Recreation	450200	Multipurpose Room		$85 / $68 / $341 / $107
1242	Parks and Recreation	450200	Arts and Crafts Room		$17 / $13 / $67 / $20
1243	Parks and Recreation	440040	Billiard Room (per year)		$30.00
1244	Parks and Recreation	440040	Billiard Room (per month) (+)		$10.00
1245	Parks and Recreation	440040	Billiard Room (per day) (+)		$2.00
1246	Parks and Recreation	450200	Kitchen (per event)		$30.00
1247	Parks and Recreation		**San Juan Senior Center**		
1248	Parks and Recreation	450200	Multipurpose Room		$92 / $74 / $370 / $115
1249	Parks and Recreation	450200	Dance Studio		$29 / $23 / $115 / $36
1250	Parks and Recreation	450200	Placita		$60 / $48 / $240 / $76
1251	Parks and Recreation	440040	Billiard Room (per year)		$30.00
1252	Parks and Recreation	440040	Billiard Room (per month) (+)		$10.00
1253	Parks and Recreation	440040	Billiard Room (per day) (+)		$2.00
1254	Parks and Recreation	450200	Kitchen (per event)		$30.00
1255	Parks and Recreation		**South El Paso Senior Center**		
1256	Parks and Recreation	450200	Multipurpose Room		$154 / $122 / $714 / $192
1257	Parks and Recreation	450200	Classroom 2		$28 / $22 / $110 / $35
1258	Parks and Recreation	450200	Classroom 3		$22 / $17 / $86 / $26
1259	Parks and Recreation	450200	Classroom 4		$22 / $17 / $86 / $26
1260	Parks and Recreation	440040	Billiard Room (per year)		$30.00
1261	Parks and Recreation	440040	Billiard Room (per month) (+)		$10.00
1262	Parks and Recreation	440040	Billiard Room (per day) (+)		$2.00
1263	Parks and Recreation		**Wellington Chew Senior Center**		
1264	Parks and Recreation	450200	Multipurpose Room		$138 / $110 / $552 / $173
1265	Parks and Recreation	450200	Classroom 1		$17 / $13 / $67 / $20
1266	Parks and Recreation	450200	Classroom 2		$12 / $10 / $48 / $14
1267	Parks and Recreation	450200	Classroom 3		$21 / $17 / $86 / $26
1268	Parks and Recreation	440040	Billiard Room (per year)		$30.00
1269	Parks and Recreation	440040	Billiard Room (per month) (+)		$10.00
1270	Parks and Recreation	440040	Billiard Room (per day) (+)		$2.00

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1271	Parks and Recreation	443020	Leisure Interest Class or Workshop		Direct Costs - (staff, supplies, contracts, equipment) plus 25% factor to recover leisure interest coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of class/workshop.
1272	Parks and Recreation	443010	Outdoor Recreation Activity or Program		Direct Costs - (staff, supplies, contracts, equipment) plus a 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program.
1273	Parks and Recreation	443010	Trips/Excursions (Off Site)		Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program.
1274	Parks and Recreation	443010	Dances/Entertainment (On Site)		Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program.
1275	Parks and Recreation		Shelters: Arlington, Grandview, Lionel Forti, Marwood, Sunrise, Thomas Manor		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1276	Parks and Recreation	450200	Per hour		$48 / $38 / $192 / $60
1277	Parks and Recreation	450200	All day		$288 / $230 / $1152 / $360
1278	Parks and Recreation	450200	Per hour - Prime time		$66 / $53 / $264 / $83
1279	Parks and Recreation	450200	All day - Prime time		$396 / $317 / $1584 / $494
1280	Parks and Recreation		Reserves: Memorial		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1281	Parks and Recreation	450200	Per hour		$44 / $35 / $175 / $55
1282	Parks and Recreation	450200	All day		$262/ $210 / $1050 / $327
1283	Parks and Recreation	450200	Per hour - Prime time		$56 / $45 / $225 / $70
1284	Parks and Recreation	450200	All day - Prime time		$375 / $300/ $1,500/ $469
1285	Parks and Recreation		Pavilions: Veterans, Shawver, Pavo Real		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1286	Parks and Recreation	450200	Per hour		$18 / $14 / $72 / $23
1287	Parks and Recreation	450200	All day		$108 / $86 / $432 / $136
1288	Parks and Recreation	450200	Per hour - Prime time		$24 / $19 / $96 / $30
1289	Parks and Recreation	450200	All day - Prime time		$144 / $115 / $576 / $180
1290	Parks and Recreation		Plazas: Union Plaza, San Jacinto Plaza, Cleveland Square Plaza, Rambla		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1291	Parks and Recreation	450200	Per hour Stage with electricity		$36 / $29 / $144 / $44
1292	Parks and Recreation	450200	All day Stage with electricity		$216 / $173 / $864 / $270
1293	Parks and Recreation	450200	Per hour Stage without electricity		$12 / $10 / $48 / $14
1294	Parks and Recreation	450200	All day Stage without electricity		$72 / $58 / $288 / $90
1295	Parks and Recreation	450200	Per hour - Prime time - Stage with electricity		$42 / $34 / $168 / $53
1296	Parks and Recreation	450200	All day - Prime time - Stage with electricity		$252 / $202 / $1008 / $314
1297	Parks and Recreation	450200	Per hour - Prime time - Stage w/o electricity		$24 / $19 / $96 / $30
1298	Parks and Recreation	450200	All day - Prime time - Stage w/o electricity		$144 / $115 / $576 / $180
1299	Parks and Recreation	450200	Additional electrical (Union Plaza only) (per event)		$96.00
1300	Parks and Recreation	450200	San Jacinto Plaza deposit for rental option B		$500.00
1301	Parks and Recreation	450200	San Jacinto Plaza deposit for rental option C		$1,000.00
1302	Parks and Recreation	450200	San Jacinto 1 peace officer at $35.00 per hour for rental option C		$35.00
1303	Parks and Recreation	450200	San Jacinto Splash Pad operator per hour		$15.00
1304	Parks and Recreation		Rose Garden Site		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1305	Parks and Recreation	450200	Per hour		$42 / $34 / $168 / $53
1306	Parks and Recreation	450200	Per hour - Prime time		$54 / $43 / $216 / $67
1307	Parks and Recreation		Park Grounds , Greens, Squares		Flat Rate
1308	Parks and Recreation	450200	Reserved use of outdoor park areas (per event) (per day)		$54.00
1309	Parks and Recreation	450200	Trainer/Instructor Permit (Non-exclusive; good for 6 months)		$54.00
1310	Parks and Recreation		Aquatics	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1311	Parks and Recreation		**Public Swim/Lap Swim**		
1312	Parks and Recreation	440040	Youth (+)		$1.00
1313	Parks and Recreation	440040	Adult (+)		$2.00
1314	Parks and Recreation	440040	Senior (+)		$1.00
1315	Parks and Recreation		**Multiple Admission Swim Card**		

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1316	Parks and Recreation	440040	**Swim Passes**		
1317	Parks and Recreation	440040	Swim Pass - Adults (+)	(30, 60 or 90 days)	$2.00 x 30/60/90 Admissions = $
1318	Parks and Recreation	440040	Swim Pass - Youth and Seniors (+)	(30, 60 or 90 days)	$1.00 x 30/60/90 Admissions = $
1319	Parks and Recreation	440040	Trial Fee for Water Aerobics		$5.00
1320	Parks and Recreation		Organized Swim Teams	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1321	Parks and Recreation	450200	School Swim Teams (per hour)	With Inter-Local Agreement	$25.00
1322	Parks and Recreation	450200	Individual lane rental – 25 yd.		$10 / $8 / $40 / $12
1323	Parks and Recreation	450200	Individual lane rental – 50M		$12 / $10 / $48 / $15
1324	Parks and Recreation	450200	Swim Meets – 25 yd.		$68 / $57 / $272 / $85
1325	Parks and Recreation	450200	Swim Meets – 50M		$90 / $75 / $360 / $113
1326	Parks and Recreation	450200	Swim Meets – Starting System (per meet)		$25 / $20 / $100 / $31
1327	Parks and Recreation	450200	Swim Meets – Touch Pad (per meet)		$15 / $12 / $60 / $19
1328	Parks and Recreation	450200	Dolphin Timers (per meet)		$100.00
1329	Parks and Recreation	450200	Swim Meets - Timing System (per 8 lane meet)		$500.00
1330	Parks and Recreation	450200	Operator Fee for Timing System per hour (per operator)		$30.00
1331	Parks and Recreation	443010	Swim Meets – Spectator Fee (+) Adult/Youth		$3.00
1332	Parks and Recreation		**Westside Pool**		
1333	Parks and Recreation	450200	Individual lane rental – 25 yd. 1 to 3 lanes		$12 / $10 / $48 / $15
1334	Parks and Recreation	450200	Individual lane rental – 25 yd. 4 to 7 lanes		$12 / $10 / $48 / $15
1335	Parks and Recreation	450200	Individual lane rental – 25 yd. 8+ lanes		$12 / $10 / $48 / $15
1336	Parks and Recreation	450200	Individual lane rental – 50M 1 to 3 lanes		$24 / $20 / $96 / $30
1337	Parks and Recreation	450200	Individual lane rental – 50M 4 to 6 lanes		$24 / $20 / $96 / $30
1338	Parks and Recreation	450200	Individual lane rental – 50M 7 to 8 lanes		$24 / $20 / $96 / $30
1339	Parks and Recreation	450200	Swim Meets – 1 to 3 hours		$130 per hour
1340	Parks and Recreation	450200	Swim Meets – 4 to 7 hours		$130 per hour
1341	Parks and Recreation	450200	Swim Meets – 8+ hours		$130 per hour
1342	Parks and Recreation	450200	Preparation & Clean-up Fee		$200.00
1343	Parks and Recreation	450200	Multipurpose Room (703 sq. ft.)		$20 per hour
1344	Parks and Recreation	450200	Pool Party During Operating Hours (fee includes		$200.00
1345	Parks and Recreation		Public Pool Rentals	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated Two hour minimum rental for facility use that is non-contiguous to public hours of operation.	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1346	Parks and Recreation	450200	Pool Rental – >8,000 sq. ft.		$100 / $80 / $400 / $125
1347	Parks and Recreation	450200	Pool Rental – <8,000 sq. ft.		$60 / $48 / $240 / $75
1348	Parks and Recreation	450200	Armijo Water Leisure Pool		$100 / $80 / $400 / $125
1349	Parks and Recreation	450200	Gus and Goldie (per hour)		$35.00
1350	Parks and Recreation	450200	Lifeguard rate (per hour)		$20.00
1351	Parks and Recreation	450200	Pool Attendant (per hour)		$15.00
1352	Parks and Recreation		Learn to Swim, Diving, Water Aerobics, Stroke, Junior Lifeguard Training, Water Safety Instructor Classes		Direct Costs - (staff, supplies, equipment) plus 25% factor to recover aquatics coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, plus Red Cross Materials equals cost of class.
1353	Parks and Recreation		**Daycare Services**		Resident/Non-Resident
1354	Parks and Recreation	443040	Full Day Daycare (per month) (more than 6 hours/day)		$315 / $395
1355	Parks and Recreation	443040	Half Day Daycare (per month) (up to 6 hours/day)		$210 / $265
1356	Parks and Recreation	443040	Preschool Program (per month) (9AM-1PM)		$165 / $205
1357	Parks and Recreation	443040	Registration fee (September–August) per child		$60 / $75
1358	Parks and Recreation	443040	Registration fee (June–August) per child		$15 / $20
1359	Parks and Recreation	443040	Late fee during operating hours every 15 minutes or portion thereof		$5.00
1360	Parks and Recreation	443040	Late fee after 6PM every 15 minutes or portion thereof		$10.00
1361	Parks and Recreation	443040	Late Payment Fee per child per day		$15.00
1362	Parks and Recreation	443040	Daily rate		$15 / $20
1363	Parks and Recreation		Event or Activity Fees	(+) Indicates Per Person	Flat Rate
1364	Parks and Recreation	443010	General Food Booth (per day)		$65.00
1365	Parks and Recreation	443010	General Vendor Booth (per day)		$45.00
1366	Parks and Recreation	443010	Art in the Park Food Vendor (per event)		$130.00
1367	Parks and Recreation	443010	Art in the Park Craft Vendor (per event)		$90.00
1368	Parks and Recreation	443010	Dia De Los Ninos Food Vendor (per event)		$200.00
1369	Parks and Recreation	443010	Holiday Parade Food Vendor (per event)		$200.00
1370	Parks and Recreation	443010	Holiday Parade Lights/Trinkets Vendor (per event)		$90.00
1371	Parks and Recreation	443010	16th of September Food Vendor		$200.00
1372	Parks and Recreation	443010	4th of July Celebration Food Vendor		$200.00
1373	Parks and Recreation	443010	Senior Games Registration, all individual events (+)		$45.00
1374	Parks and Recreation	443010	Senior Games, 2 individual events (+)		$15.00
1375	Parks and Recreation	443010	Senior Games, each additional individual event (+)		$5.00
1376	Parks and Recreation	443010	Senior Games Banquet - Player & Guest Tickets		$8.00
1377	Parks and Recreation	443010	Senior Games Additional T-Shirt		$10.00
1378	Parks and Recreation	443010	Senior Games, Basketball Team (per team - 5 player roster)		$30.00
1379	Parks and Recreation	443010	Senior Games, Basketball Team (per team - 10 player roster)		$60.00
1380	Parks and Recreation	443010	Senior Games, Volleyball team (per team - 8 player roster)		$45.00
1381	Parks and Recreation	443010	Holiday Parade (per entry <100 walking participants)		$50.00
1382	Parks and Recreation	443010	Holiday Parade (per entry 101-200 walking participants. 200 entry maximum)		$75.00
1383	Parks and Recreation	443010	Holiday Parade (per entry 1-3 vehicles)		$50.00
1384	Parks and Recreation	443010	Holiday Parade (per entry 4-6 vehicles)		$75.00
1385	Parks and Recreation		Family Camp Out Activities		Resident/Non-Resident
1386	Parks and Recreation	443010	Family Camp Out - Adults 18+ (per person)		$10 /$ 12

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1387	Parks and Recreation	443010	Family Camp Out - Youth 17 and under (per person)		$5 / $6
1388	Parks and Recreation	443010	Special Events Entry Fee for Plaza Theater		$10.00
1389	Parks and Recreation	443010	Community Special Event		Direct Costs - (staff, supplies, contracts, equipment) divided by number of expected participants plus $7.00 nonrefundable administrative fee equals cost of event.
1390	Parks and Recreation		Skate Parks	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1391	Parks and Recreation		**Carolina, Mountain View, Northeast Regional, Westside Skate Parks**		
1392	Parks and Recreation	450200	Per hour		$40 / $32 / $160 / $50
1393	Parks and Recreation	450200	All day (8 hours, additional hours at hourly rate)		$240 / $192 / $960 / $300
1394	Parks and Recreation		**All other Skate Parks**		
1395	Parks and Recreation	450200	Per hour		$20 / $16 / $80 / $25
1396	Parks and Recreation	450200	All day (8 hours, additional hours at hourly rate)		$120 / $96 / $480 / $150
1397	Parks and Recreation		**Sports Leagues & Tournaments**		
1398	Parks and Recreation	443070	Sports - Adults Leagues & Tournaments		Direct Costs - (Staff, supplies,
1399	Parks and Recreation	443070	Sports - Youth Leagues & Tournaments		Direct Costs - (Staff, supplies,
1400	Parks and Recreation		Sports Centers	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated Two hour minimum rental for facility use that is non-contiguous to public hours of operation.	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1401	Parks and Recreation		**Acosta Sports Center**		
1402	Parks and Recreation	450200	Multipurpose Room		$42 / $34 / $168 / $52
1403	Parks and Recreation	450200	Gym Full Court (per hour)		$35 / $28 / $140 / $44
1404	Parks and Recreation	450200	Gym Half Court (per hour)		$18 / $14 / $72 / $23
1405	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		$45 / $36 / $180 / $56
1406	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		$23 / $18 / $92 / $29
1407	Parks and Recreation	440040	Racquetball Court (per month) (+) Adult/Youth		$15 / $10
1408	Parks and Recreation	440040	Racquetball Court (per month) (+) Adult/Youth		$2 / $1
1409	Parks and Recreation		**Nations Tobin Sports Center**		
1410	Parks and Recreation	450200	Multipurpose Room		$42 / $34 / $168 / $52
1411	Parks and Recreation	450200	Small Rink Full Court (per hour)		$35 / $28 / $140 / $44
1412	Parks and Recreation	450200	Small Rink Half Court (per hour)		$18 / $14 / $72 / $23
1413	Parks and Recreation	450200	Small Rink Full Court (per hour)-Prime Time		$45 / $36 / $180 / $56
1414	Parks and Recreation	450200	Small Rink Half Court (per hour)-Prime Time		$23 / $18 / $92 / $29
1415	Parks and Recreation	440040	Boxing Room (per month) (+) Adult/Youth		$15 / $10
1416	Parks and Recreation	440040	Boxing Room (per day) (+) Adult/Youth		$2 / $1
1417	Parks and Recreation	450200	Boxing Room		$69 / $55 / $276 / $86
1418	Parks and Recreation	450200	In-Line Hockey Rink		$75 / $60 / $300 / $95
1419	Parks and Recreation		Sports Administration	(+) Indicates Per Person	Flat Rate
1420	Parks and Recreation	443070	Player Fee – Independent Leagues–per player/per season		$10.00
1421	Parks and Recreation	443020	Parent Class Live Session–per family per year		$5.00
1422	Parks and Recreation	443020	Parent Class Video Session–per family per year		$15.00
1423	Parks and Recreation	450650	Background check (+) - Biennial		$40.00
1424	Parks and Recreation	450650	Youth Coach ID Cards – (+) Biennial		$5.00
1425	Parks and Recreation	450650	Player ID cards (+) Youth and Adult	Youth - annually; Adult (18 years and older) every 5 years.	$5.00
1426	Parks and Recreation	443010	Tournament Spectator Fee (+) Adult/Youth		$2.00 / $1.00
1427	Parks and Recreation	450650	Tournament Homerun		5 for $25, 3 for $20, 1 for $10
1428	Parks and Recreation	450650	Banner Program (per banner)	(up to 12 months) Outfield, gym and/or internet	$350.00
1429	Parks and Recreation	450650	Banner Program Renewal (per banner)	(up to 12 months) Outfield, gym and/or internet	$250.00
1430	Parks and Recreation	450650	Concessions – Small – per quarter		$150.00
1431	Parks and Recreation	450650	Concessions – Medium – per quarter		$300.00
1432	Parks and Recreation	450650	Concessions – Large – per quarter		$600.00
1433	Parks and Recreation		Sports Field Practice Permits		Flat Rate
1434	Parks and Recreation	450200	Practice Permit (per 90 minutes-without lights)		$10.00
1435	Parks and Recreation	450200	Sports Field Lighting - per hour, per field		$10.00
1436	Parks and Recreation		Sports Field Rental Games, Tournaments, Other Events (non-game "only" fields)		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1437	Parks and Recreation	450200	Single field (per day-without lights)		$75 / $60 / $300 / $94
1438	Parks and Recreation	450200	Single field (per hour-without lights)		$20 / $16 / $80 / $25
1439	Parks and Recreation	450200	Sports Field Lighting (per hour)(per field)		$10.00
1440	Parks and Recreation		Sports Game Fields - Game "only" Fields	Not available for rental for practice activities - Permit Required	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1441	Parks and Recreation		**Westside Sports Complex (13 flat fields)**		
1442	Parks and Recreation	450200	Field without lights		$24 / $19 / $96 / $30
1443	Parks and Recreation	450200	Field without lights (per day)		$120 / $96 / $480 / $150
1444	Parks and Recreation	450200	Full complex (per day)		$1,560 / $1,248 / $6,240 /$1,950
1445	Parks and Recreation		**Marty Robbins Sports Complex (4 plex diamond fields)**		
1446	Parks and Recreation	450200	Field without lights		$24 / $19 / $96 / $30
1447	Parks and Recreation	450200	Field without lights (per day)		$120 / $96 / $480 / $150
1448	Parks and Recreation	450200	Full complex (per day)		$480 / $384 / $1,920 / $600
1449	Parks and Recreation		**Northeast Regional Complex (4-plex diamond fields)**		
1450	Parks and Recreation	450200	Field without lights		$24 / $19 / $96 / $30
1451	Parks and Recreation	450200	Field without lights (per day)		$120 / $96 / $480 / $150
1452	Parks and Recreation	450200	Full complex (per day)		$480 / $384 / $1,920 / $600
1453	Parks and Recreation		**Northeast Regional Complex (3 flat fields)**		
1454	Parks and Recreation	450200	Field without lights		$24 / $19 / $96 / $30

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1455	Parks and Recreation	450200	Field without lights (per day)		$120 / $96 / $480 / $150
1456	Parks and Recreation	450200	Full complex (per day)		$360 / $288 / $1,440 / $450
1457	Parks and Recreation		**Blackie Chesher Sports Complex (5-plex diamond fields)**		
1458	Parks and Recreation	450200	Field without lights		$24 / $19 / $96 / $30
1459	Parks and Recreation	450200	Field without lights (per day)		$120 / $96 / $480 / $150
1460	Parks and Recreation	450200	Full complex (per day)		$600 / $480 / $2,400 / $750
1461	Parks and Recreation		**Blackie Chesher Sports Complex (8-flat fields)**		
1462	Parks and Recreation	450200	Field without lights		$24 / $19 / $96 / $30
1463	Parks and Recreation	450200	Field without lights (per day)		$120 / $96 / $480 / $150
1464	Parks and Recreation	450200	Full complex (per day)		$720 /$576 / $2,880 / $900
1465	Parks and Recreation		**Blackie Chesher Sports Complex (Alex Gutierrez - 1 diamond field)**		
1466	Parks and Recreation	450200	Field without lights		$24 / $19 / $96 / $30
1467	Parks and Recreation	450200	Field without lights (per day)		$120 / $96 / $480 / $150
1468	Parks and Recreation	450200	Full complex (per day)		$120 / $96 / $480 / $150
1469	Parks and Recreation	450200	Sports Field Lighting (per hour)(per field)		$10.00
1470	Parks and Recreation		Youth Development Programs	(+) Indicates Per Person	Resident/Non-Resident
1471	Parks and Recreation	443040	Club Rec Summer Program (per week) (+)		$40 / $50
1472	Parks and Recreation	443040	Club Rec Youth Leader Mentor Program (per week) (+)		$20 / $25
1473	Parks and Recreation	443040	Afterschool Program (per week) (+)		$5.00
1474	Parks and Recreation	443040	After School weekly payment late fee per child		$5.00
1475	Parks and Recreation	443040	Afterschool late pick up after 6:00 pm per child		$5.00
1476	Parks and Recreation	443070	Youth "Mini" Sports (Ages 4-7) Activity or Program		Direct Costs - (staff, supplies, equipment, volunteers) divided by number of expected participants plus $7.00 non-refundable administrative fee, equals cost of activity/program.
1477	Parks and Recreation	443040	Youth Enrichment (Non-Sport) Activity or Program		Direct Costs - (staff, supplies, equipment) divided by number of expected participants plus $7.00 non-refundable administrative fee, equals cost of activity/program.
1478	Parks and Recreation	443010	Trips/Excursions (Off Site)		Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus $7.00 non-refundable administrative fee, equals cost of activity/program.
1479	Parks and Recreation	443010	Dances/Entertainment (On Site)		Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program.
1480	Parks and Recreation		Miscellaneous Fees		Flat Rate
1481	Parks and Recreation	450200	Security Guard (per hour)	Also applied to outdoor park electric outlet access	$16.00
1482	Parks and Recreation	450200	Park Community Garden Application & Annual Permit		$50.00
1483	Parks and Recreation	450200	Shelter or Center Cleaning charge (per cleaning, per event, per rental per day)		$50.00
1484	Parks and Recreation	450200	Recreation Staff Labor Rate	Per hour, per staff member	$15.00
1485	Parks and Recreation	450200	Gym rental for other than sports use (add to gym rate – per hour) Category A		$80.00
1486	Parks and Recreation	450200	Gym rental for other than sports use (add to gym rate – per hour) Category B		$60.00
1487	Parks and Recreation	450200	Gym rental for other than sports use (add to gym rate – per hour) Category C		$40.00
1488	Parks and Recreation	450200	Gym rental for other than sports use (add to gym rate – per hour) Category D		$30.00
1489	Parks and Recreation	450200	Locker Rental at Senior Centers (per month, excludes swimming pools)		$2.00
1490	Parks and Recreation	450200	Activity/Player Card Replacement	Per Card	$5.00
1491	Parks and Recreation	Various	Senior Discount	50% Discount, ages 60+ years old - applies only to Leisure Interest Classes, Racquetball Courts, Weight Room, Billiards, Boxing (Monthly/Yearly fees only)	50% Discount
1492	Parks and Recreation	Various	Multiple Child Program Discount	10% Discount each child from same household (17 years or under) registering for leisure class, or mini-sports program. Does not apply to Daycare and Afterschool.	10% Discount
1493	Parks and Recreation	Various	Non-Resident Premium	25% premium for non-residents applies to all programs requiring individual registration.	25% Increase
1494	Parks and Recreation	443020	Trial usage fee for Leisure Instruction Class	Per Class (1 Time Trial)	$5.00
1495	Parks and Recreation	450650	Ceramics - Firing (per month unlimited pieces)		$6.00
1496	Parks and Recreation	443010	Rummage Sale/Craft Fair	Per space not to exceed 10' x 10', per day	$5.00
1497	Parks and Recreation	443010	Senior Center Arts & Crafts Sales	Per space not to exceed 10' x 10', per day	$5.00
1498	Parks and Recreation	443010	Senior Tournaments (billiards, horseshoe, huachas, etc.)	Per player, per event	$2.00
1499	Parks and Recreation	450200	Catered/commercial food sales-Indoor Facilities - (Kitchen for warming, no prep)	Per Event	$50.00
1500	Parks and Recreation	450200	Administration Fee (per permit or registered activity)		$7.00
1501	Parks and Recreation	450200	Portable Restroom Fee	League, Tournaments and Special Events	$150/mth
1502	Parks and Recreation	450200	Portable Restroom Fee (ADA)	League, Tournaments and Special Events	$190/mth
1503	Parks and Recreation	450200	Cleaning Restroom Fee	Tournaments and Special Events	$12/hour
1504	Parks and Recreation	441310	Amplification Fee	4 or more days in advance of event	$15.00
1505	Zoo	440010	General Admission	Ages: Under 3 years old (must be accompanied by an adult)	Free
1506	Zoo	440010	General Admission	Ages: 3 years old and up to 12 years old (must be accompanied by an adult)	$7.50
1507	Zoo	440010	General Admission	Ages: 13 years old and up to 59 years old	$12.00
1508	Zoo	440010	General Admission	Seniors 60 years old and older	$9.00
1509	Zoo	440010	General Admission	Active Duty Military Personnel & Spouse with Valid Military ID	$9.00

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1510	Zoo	440010	Reservation School Group Admission - Grade 12 and under	Advance reservation & completed application required. Monday-Sunday, except for City Holiday or Zoo Special Event. School groups include: Public or private: Licensed child daycare, pre-kindergarten, kindergarten, primary, secondary and special education through grade twelve, and home school groups. Minimum # of students may apply.	$5.00
1511	Zoo	440010	Reservation School Group Admission - Universities/Colleges	Advance reservation & completed application required. Monday-Sunday, except for City Holiday or Zoo Special Event. School groups include: Higher learning groups (universities/community colleges). Minimum # of students may apply.	$7.50
1512	Zoo	440010	Reservation School Group Admission - Chaperones (required for any School Group)	Adult Chaperones (18 years of age or over) Ratio: 1 chaperone per 5 Headstart, Pre-K, & Kinder; 1 chaperone per 1 Special Education Student; 1 chaperone per 10 students of any other age group or upon discretion of the director.	$7.50
1513	Zoo	440010	Advanced Bulk Ticket Purchases for Specified Zoo Partners (blocks of 250)	Ages: 3 years old and up to 12 years old. Blocks of 250 tickets (any combination of tickets for any age group).	Up to 20% discount (from regular admission price)
1514	Zoo	440010	Advanced Bulk Ticket Purchases for Specified Zoo Partners (blocks of 250)	Ages: 13 years old or older. Blocks of 250 tickets (any combination of tickets for any age group).	Up to 20% discount (from regular admission price)
1515	Zoo	440010	Advanced Bulk Ticket Purchases for Specified Zoo Partners for birthday parties (blocks of 50)	Ages: 3 years old or older. Discounted tickets for different birthday party packages offered through the Concessionaire.	20% up to 50% discount (from regular admission price)
1516	Zoo	443020	Special Program	Animal Encounter w/Birthday Party Package through Taste of the Wild Catering - Flat Fee. Up to 50 people maximum.	$75.00
1517	Zoo	450200	Facility rental - sampling	Includes 10 X 10 outdoor space, one table, two chairs. Does not include zoo staff assistance. Additional needs will be charged as per fee schedule. Indoor rental space will be charged as outlined in fee schedule. Sampling item approval required by Zoo Director.	Low Season (September-February)- $500 for 4 hours; High Season (March - August) $1,000 for 4 hours.
1518	Zoo	443010	Community - Event Visitor Experiences	All-inclusive ticket that allows visitors to partake in one or more of the following benefits inside the Zoo: meal or snack, craft, activity, animal experience, special access to facilities, classes, etc. not available to regular admission visitors.	$20.00-$100.00
1519	Zoo	443010	Community-Event Promotions	Internet sales for holiday-type promotions such as, but not limited to, naming bugs for Valentine's Day, event t-shirts, photos, etc.	$1.00-$50.00
1520	Zoo	443010	Community-Event Sponsorship	Custom sponsorship packages may include, but are not limited to: booth space, table and chair usage, ability to hand out marketing materials or goodies, tickets to the event, website and/or map advertising, in-kind, acknowledgment as sponsor on: event banner, press releases, event programs, map inserts, in email and social media, TV, radio, internet, billboards, flyers, and/or posters.	$250.00-$15,000.00
1521	Zoo	450200	Facility Rental - Portrait/Interactive Photography	Wedding/engagement/family portraits/graduation/quinceanera or other portraiture of individual(s) by professional photographer/videographers or by amateurs acting in the role of a professional, involving planning/organization by Zoo staff. Maximum photo time allowed is 1 hour. Fee includes necessary staff, up to 5 people plus photographer. Additional persons pay regular Zoo admission.	$75.00 - $150.00
1522	Zoo	450200	Facility Rental - Commercial-Film/Photos	Any type of film or still photography for commercial purposes (movies, DVD's, publications, etc. that will gain profit). Minimum of 1 security guard required for up to 20; admission tickets not included; does not include required staff or security time. Staff/security fees will be charged as outlined in fee schedule and as required by Zoo Director; Film/video/photos allowed from public areas only; rental space needed by crew will be charged as outlined in fee schedule. Date and time must be approved 3 weeks prior. Crew size as determined by Zoo Director.	$300 per hour
1523	Zoo	450200	Equipment	Individual Chairs	$0.75 each
1524	Zoo	450200	Equipment	Tables (30"x 72")	$8.00 each
1525	Zoo	450200	Services/event fee	Additional Staff Required by the Zoo	$45.00/hr.
1526	Zoo	450200	Services/event fee	Security as required by the Zoo	$30.00/hr. Supervisor, $25.00/hr. dispatcher, guard $22.00/hr.
1527	Zoo	440050	Parking Fee Revenue	For use of Zoo parking lot, fee per available space or vehicle	$3.00
1528	Zoo	443020	Adventure Program	10% Discount on Adventure and Animal Encounter Programs to El Paso Zoological Society Members	10% Discount to Zoological Society Members
1529	Zoo	443020	Adventure Program	Behind the scene tour: minimum/maximum # of people applicable & ages (admission ticket not included but required).	$25.00 per person
1530	Zoo	443020	Adventure Program	Teacher workshop I (TEKs): minimum/maximum # of people applicable (workshop only; does not include access to Zoo)	$10.00 per person
1531	Zoo	443020	Adventure Program	Public Workshop - EPWU Discovery Center: minimum/maximum # of people applicable (workshop only does not include access to Zoo)	$10.00 per person
1532	Zoo	443020	Adventure Program	Public Workshop - EPWU Discovery Center only (Includes training materials):minimum/maximum # of people applicable (workshop only; does not include access to Zoo).	$15.00 per person
1533	Zoo	443020	Adventure Program	Night Time at the Zoo Tour (2 hours): minimum/maximum # of people applicable. Adult chaperones (if required must be 18 years of age or over) . Ratio: 1 adult for every 10 minors/youth.	$15.00 per person
1534	Zoo	443020	Adventure Program	Sleepover - ages: 7 years and over. Youths 17 and under must be accompanied by a paid adult. Ratio: 1 adult for every 10 minors/youth. Minimum/maximum # of people applicable.	$45.00 per person
1535	Zoo	443020	Adventure Program	Organized Groups Sleepover - ages: 7 years and over. Youths 17 and under must be accompanied by a paid adult. Ratio: 1 adult for every 10 minors/youth. 15 people or less.	Flat Fee $675.00

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1536	Zoo	443020	Adventure Program	Animal Produce Hunt - minimum/maximum # of people applicable (purchase of an admission ticket required). Ages 7+.	$7.00 per person
1537	Zoo	443020	Adventure Program	Badge Programs (workshop only; does not include access to the Zoo). Minimum/maximum # of people applicable. Ages 5+	$15.00 per person
1538	Zoo	443020	Adventure Program	Badge Programs (workshop only; does not include access to the Zoo). 15 people or less. Ages 5+	Flat Fee $225.00
1539	Zoo	443020	Adventure Program	Veterinary Career Program - 2 hour program for High School students in a veterinarian program. (Clinic workshop only)	$20.00
1540	Zoo	443020	Adventure Program	Various Camps - STARR related curriculum based. Ages 11 years old up to 13 years of age. 1 week 3 hours a day. Minimum/maximum # of people applicable.	$100.00 per week/$20.00 day
1541	Zoo	443020	Adventure Program	Giraffe Animal Feeding - per item (Admission ticket required)	$3.00
1542	Zoo	443020	Group Program	Deluxe Elephant Encounter (includes admission ticket). Maximum of 5 people. Ages 7+	$200.00
1543	Zoo	443020	Adventure Program	Group Reservation Program - Classroom curriculum based. 4 years of age and older. Minimum/maximum # of people applicable.	$3.00
1544	Zoo	443020	Adventure Program	Zoo at the School / Institution (offsite) - 10 to 40 students	$115 first program, $75 each additional program
1545	MCAD-Art Museum	443030	Membership fees- Art Museum	Senior Citizen	$20.00
1546	MCAD-Art Museum	443030	Membership fees- Art Museum	Artist / Teacher	$25.00
1547	MCAD-Art Museum	443030	Membership fees- Art Museum	Student	$20.00
1548	MCAD-Art Museum	443030	Membership fees- Art Museum	Individual	$30.00
1549	MCAD-Art Museum	443030	Membership fees- Art Museum	Family	$60.00
1550	MCAD-Art Museum	443030	Membership fees- Art Museum	Active Duty Military-Individual	$25.00
1551	MCAD-Art Museum	443030	Membership fees- Art Museum	Active Duty Military-Family	$55.00
1552	MCAD-Art Museum	443030	Membership fees- Art Museum	Contributors	$100.00
1553	MCAD-Art Museum	443030	Membership fees- Art Museum	Supporters Circle	$250.00
1554	MCAD-Art Museum	443030	Membership fees- Art Museum	Collectors Circle	$500.00
1555	MCAD-Art Museum	443030	Membership fees- Art Museum	Sponsors Circle	$1,000.00
1556	MCAD-Art Museum	443030	Membership fees- Art Museum	Donors Circle	$2,500.00
1557	MCAD-Art Museum	443030	Membership fees- Art Museum	Founder	$1,000.00
1558	MCAD-Art Museum	443030	Membership fees- Art Museum	Executive	$2,500.00
1559	MCAD-Art Museum	443030	Membership fees- Art Museum	President	$5,000.00
1560	MCAD-Art Museum	443030	Membership fees- Art Museum	Collector's Club Membership - Single	$250.00
1561	MCAD-Art Museum	443030	Membership fees- Art Museum	Collector's Club Membership - Couple Membership	$400.00
1562	MCAD-Art Museum	450200	Outside caterer fee	Vendor fee to use museum	15% of Caterers fee
1563	MCAD-Art Museum	450200	Facility rental fees	Entire Museum	$10,000.00
1564	MCAD-Art Museum	450200	Facility rental fees	Wedding receptions/ceremonies/Bar mitzvahs/Hallmark Birthdays (15,16): includes Lobby, Gateway, Cont II, Insurance Podium/Microphone, risers (no dancing)	$5,000 flat fee
1565	MCAD-Art Museum	450200	Facility rental fees	Rogers Grand Lobby	$750 for up to 4 hrs./$1,250 for up to 8 hrs.
1566	MCAD-Art Museum	450200	Facility rental fees	2nd Floor lobby/Mezzanine	$750 for up to 4 hrs./$1,250 for up to 8 hrs.
1567	MCAD-Art Museum	450200	Facility rental fees	Gateway Gallery	$1,750 for up to 4 hrs./$3,250 for up to 8 hrs.
1568	MCAD-Art Museum	450200	Facility rental fees	Contemporary II	$1,750 for up to 4 hrs./$3,250 for up to 8 hrs.
1569	MCAD-Art Museum	450200	Facility rental fees	Theater/Auditorium	$625.00 for up to 2 hours
1570	MCAD-Art Museum	450200	Facility rental fees	Theater/Auditorium	$1,250 for up to 4 hrs./$1,750 for up to 8 hrs.
1571	MCAD-Art Museum	450200	Facility rental fees	Larry Francis Board Room	$500 for up to 4 hrs./$750 for up to 8 hrs.
1572	MCAD-Art Museum	450200	Facility rental fees	Lecture/Executive Dining Room	$500 for up to 4 hrs./$750 for up to 8 hrs.
1573	MCAD-Art Museum	450200	Facility rental fees	Library	$500 for up to 4 hrs./$750 for up to 8 hrs.
1574	MCAD-Art Museum	450200	Facility rental fees	Classrooms (each)	$500 for up to 4 hrs./$750 for up to 8 hrs.
1575	MCAD-Art Museum	450200	Facility rental fees	Outdoor Seating Area	$1,750 for up to 4 hrs./$3,250 for up to 8 hrs.
1576	MCAD-Art Museum	450210	Facility object rental fees	Museum Décor- vases, fabric, lighting (on site only)	$50 per hour
1577	MCAD-Art Museum	443020	Book-bunch session fees	Members & non-members	Members free/non-members $10.00
1578	MCAD-Art Museum	450200	Facility object rentals	Chairs	$2.00 each
1579	MCAD-Art Museum	450210	Facility object rentals	Easels	$7.00 each
1580	MCAD-Art Museum	450210	Facility object rentals	Tables (8', 6', 48" round)	$10.00 each
1581	MCAD-Art Museum	450210	Facility object rentals	Café Tables (36" square black , 30 available)	$10.00 each
1582	MCAD-Art Museum	450210	Facility object rentals	Seminar Tables (2'x6', 7 available)	$12.00 each
1583	MCAD-Art Museum	450210	Facility object rentals	Podium/sound system	$50.00
1584	MCAD-Art Museum	450210	Facility object rentals	Riser (4' x 5' 1/2"; 2 available)	$25.00 each
1585	MCAD-Art Museum	450210	Facility object rentals	Slide Projector	$25.00 each
1586	MCAD-Art Museum	450210	Facility object rentals	TV/VCR	$25.00
1587	MCAD-Art Museum	450210	Facility object rentals	Tent (20' x 40')	$300.00
1588	MCAD-Art Museum	450210	Facility object rentals	Piano	$300.00
1589	MCAD-Art Museum	450210	Facility object rentals	Security Officer	$30.00 per hour
1590	MCAD-Art Museum	450210	Facility object rentals	Audio Visual Operator	$30.00 per hour
1591	MCAD-Art Museum	450210	Facility object rentals	Event staff (each)	$30.00 per hour
1592	MCAD-Art Museum	450210	Exhibition rental fees	Permanent Collection/Curated In-house	$1,500 minimum - $10,000 maximum
1593	MCAD-Art Museum	450210	One time use copyright release for photography	Copyright	Up to $75.00 per image
1594	MCAD-Art Museum	450210	Object loan fee	Permanent Collection Lending	Up to $100.00 per work of art
1595	MCAD-Art Museum	443020	Lectures (High Art High Noon)	Members & non-members	$5.00 members / $10.00 non-members
1596	MCAD-Art Museum	450650	Teacher Workshops Fees	Program Registration	3hr-$35.00 / 4hr-$40.00 / 5hr-$45.00
1597	MCAD-Art Museum	440000	Exhibition fees	Entry fees (Adults) - Non member	$10.00
1598	MCAD-Art Museum	440000	Exhibition fees	Entry fees (members)	$5.00
1599	MCAD-Art Museum	443020	Art classes fees*	4-day Summer Art Camps (ages 6 to 12)	$60.00 members / $75.00 non members
1600	MCAD-Art Museum	443020	Art classes fees*	4-day Summer Art Camps-clay (ages 6 to 12)	$70.00 members / $86.00 non members
1601	MCAD-Art Museum	443020	Art classes fees*	8-day Summer Art Camps-clay (ages 6 to 12)	$135.00 members / $170.00 non members
1602	MCAD-Art Museum	443020	Art classes fees*	8 session Kids Classes (ages 6 to 14)	$65.00 members / $80.00 non members
1603	MCAD-Art Museum	443020	Art classes fees*	8 session Kids Classes-clay (ages 6 to 14)	$75.00 members / $95.00 non members

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1604	MCAD-Art Museum	443020	Art classes fees*	8 session Adult Classes (ages 15 and above)	$65.00 members / $80.00 non members
1605	MCAD-Art Museum	443020	Art classes fees*	8 session Adult Classes-clay (ages 15 and above)	$75.00 members / $95.00 non members
1606	MCAD-Art Museum	443020	Art classes fees*	4 session Parent/Child classes	$38.00 members/$46.00 non-members
1607	MCAD-Art Museum	443020	Art classes fees*	6 Session Adult Classes - (ages 15 and above)	$47.00 members/$59.00 non-members
1608	MCAD-Art Museum	443020	Art classes fees*	6 Session Youth Classes - (ages 6 to 18)	$38.00 members/$46.00 non-members
1609	MCAD-Art Museum	443020	Art classes fees*	1-day Family Workshops (ages 3 and above)	$10.00 members ($25.00 max.)/$12.00 non-members ($30.00 max.)
1610	MCAD-Art Museum	443020	Art classes fees*	1-day Youth Workshops (ages 6 to 12)	$30.00 members /$38.00 non-members
1611	MCAD-Art Museum	443020	Art classes fees*	1-day Adult Workshops (ages 15 and above) Batik Technique	$45.00 members /$55.00 non-members
1612	MCAD-Art Museum	443020	Art classes fees*	1-day Adult Workshops (ages 15 and above)	$30.00 members /$38.00 non-members
1613	MCAD-Art Museum	443020	Art classes fees*	Open Studio/Class	Up to $100.00/Session
1614	MCAD-Art Museum	443020	Art classes fees*	Artist Workshop (Artist as students)	Up to $1,000.00/Session
1615	MCAD-Art Museum	443020	Art classes fees*	Independent Study	Up to $100.00/Session
1616	MCAD-Art Museum	443020	Art classes fees*	6 Session Adult Classes - Clay (ages 15 and Up)	$60.00 members / $75.00 non members
1617	MCAD-Art Museum	443020	Art classes fees*	6 Session Youth Classes - Clay (ages 6 to 14 years)	$60.00 members / $75.00 non members
1618	MCAD-Art Museum	443020	Art classes fees*	8 Day Summer Art Camps (ages 6-14 years)	$120.00 members / $150.00 non members
1619	MCAD-Art Museum	443020	Art classes fees*	1 Session Pre-K and Adult (ages 3 to 5 years old)	$10.00 members ($15.00 max) / $15.00 non members ($20.00 max)
1620	MCAD-Art Museum	443010	Event Fees	1 Performance/Concert Admission	Free for members/$5.00 non-members
1621	MCAD-Art Museum	443020	Art classes fees*	1 Day Supervised Lunch (ages 6 to 14 years), Lunch not Included	$3.00 members / $5.00 non members
1622	MCAD-Art Museum	443020	Third Thursdays	Adult Programming	$7 for members/$10 non- members
1623	MCAD-Art Museum	443020	Look & Dos	Special programming	$10 for members/$15 for non-members
1624	MCAD-History Museum	443030	Membership fees- History Museum	Student	$15.00
1625	MCAD-History Museum	443030	Membership fees- History Museum	Teacher/Military/Senior	$20.00
1626	MCAD-History Museum	443030	Membership fees- History Museum	Military Family active duty	$35.00
1627	MCAD-History Museum	443030	Membership fees- History Museum	Individual	$25.00
1628	MCAD-History Museum	443030	Membership fees- History Museum	Family	$50.00
1629	MCAD-History Museum	443030	Membership fees- History Museum	Ambassador	$100.00
1630	MCAD-History Museum	443030	Membership fees- History Museum	Advocate	$250.00
1631	MCAD-History Museum	443030	Membership fees- History Museum	Contributor	$500.00
1632	MCAD-History Museum	443030	Membership fees- History Museum	Provider	$1,000.00
1633	MCAD-History Museum	443030	Membership fees- History Museum	Corporate	$1,000.00
1634	MCAD-History Museum	443030	Membership fees- History Museum	Supporter	$2,500.00
1635	MCAD-History Museum	443030	Membership fees- History Museum	Champion	$5,000.00
1636	MCAD-History Museum	443030	Membership fees- History Museum	Patron	$10,000.00
1637	MCAD-History Museum	443030	Membership fees- History Museum	Benefactors Circle	$20,000.00
1638	MCAD-History Museum	450200	Facility Rental Fees	1st floor orientation theatre	$150 for up to 4 hrs./ $275 for up to 8 hrs.
1639	MCAD-History Museum	450200	Facility Rental Fees	1st floor seminar room	$150 for up to 4 hrs./ $275 for up to 8 hrs.
1640	MCAD-History Museum	450200	Facility Rental Fees	1st floor activity classroom	$100 for up to 4 hrs./ $175 for up to 8 hrs.
1641	MCAD-History Museum	450200	Facility Rental Fees	1st Floor Lobby	$500 for up to 4 hrs./ $950 for up to 8 hrs.
1642	MCAD-History Museum	450200	Facility Rental Fees	2nd floor board room	$150 for up to 4 hrs./ $275 for up to 8 hrs.
1643	MCAD-History Museum	450200	Facility Rental Fees	2nd floor lecture room (activity classroom)	$100 for up to 4 hrs./ $175 for up to 8 hrs.
1644	MCAD-History Museum	450200	Facility Rental Fees	2nd Floor lobby	$500 for up to 4 hrs./ $950 for up to 8 hrs.
1645	MCAD-History Museum	450200	Facility Rental Fees	Outdoor Garden Terrace	$500 for up to 4 hrs./ $950 for up to 8 hrs.
1646	MCAD-History Museum	450200	Facility Rental Fees	Digital Wall Pavilion	$500 for up to 4 hrs./ $950 for up to 8 hrs.
1647	MCAD-History Museum	450200	Facility Rental Fees	Entire 1st Floor	$3,000 for 4 hrs., $6,000 for 8
1648	MCAD-History Museum	450200	Facility Rental Fees	Entire 2nd Floor	$3,000 for 4 hrs., $6,000 for 8
1649	MCAD-History Museum	450200	Facility Rental Fees	Entire Museum.	$6,000 for 4 hrs., $10,000 for 8
1650	MCAD-History Museum	450210	Facility Object Rental Fees	Chairs	$2.00 each
1651	MCAD-History Museum	450210	Facility Object Rental Fees	Table (5' rectangular)	$10.00 per table
1652	MCAD-History Museum	450210	Facility Object Rental Fees	Tables (round)	$12.00 per table
1653	MCAD-History Museum	450210	Facility Object Rental Fees	Table Cloths	$7 ea.
1654	MCAD-History Museum	450210	Facility Object Rental Fees	Outdoor heater	$20/hr.
1655	MCAD-History Museum	450210	Facility Object Rental Fees	Tent (10' x 10')	Delete
1656	MCAD-History Museum	450210	Facility Object Rental Fees	Check-In Table	$25.00
1657	MCAD-History Museum	450210	Facility Object Rental Fees	Podium/lectern	$15.00
1658	MCAD-History Museum	450210	Facility Object Rental Fees	Sound system	$50.00
1659	MCAD-History Museum	450210	Facility Object Rental Fees	Overhead Projector	$25.00
1660	MCAD-History Museum	450210	Facility Object Rental Fees	Electronic media projector	$25.00
1661	MCAD-History Museum	450210	Facility Object Rental Fees	TV/VCR	$25.00
1662	MCAD-History Museum	450210	Facility Object Rental Fees	Security Officer (each)	$30.00/hour per officer
1663	MCAD-History Museum	450210	Facility Object Rental Fees	Audio/Video Operator (each)	$30.00/hour per operator
1664	MCAD-History Museum	450210	Facility Object Rental Fees	Event staff (each)	$30.00/hour per staff person
1665	MCAD-History Museum	443020	Instructional Fees	4 Day History Camps (all) (Ages 6-12)	$55.00 members / $70.00 non members
1666	MCAD-History Museum	443020	Instructional Fees	8 session Adult Classes (ages 15 and above)	$62.00 members / $77.00 non members
1667	MCAD-History Museum	443020	Instructional Fees	8 Session Adult Classes with take home project (ages 15 and above)	$72.00 members / $90.00 non members
1668	MCAD-History Museum	443020	Instructional Fees	4 Session Parent/Child Craft Classes	$38.00 members / $46.00 non members
1669	MCAD-History Museum	443020	Instructional Fees	6 Session Adult Classes - (ages 15 and above)	$47.00 members / $59.00 non members
1670	MCAD-History Museum	443020	Instructional Fees	6 Session Youth Classes with take home project (ages 6-18)	$38.00 members / $46.00 non members
1671	MCAD-History Museum	443020	Instructional Fees	1-Day Adult Workshop with take home project (4 hr.)	$45.00 members / $55.00 non members

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1672	MCAD-History Museum	443020	Instructional Fees	1-Day 4 hr. Youth Workshop with take home project (4 hr.)	$30.00 members / $38.00 non members
1673	MCAD-History Museum	443020	Instructional Fees	1-Day 2 hr. Youth Workshop with take home project (2 hr.)	$15.00 for members / $19.00 for non-members
1674	MCAD-History Museum	443020	Instructional Fees	Special programming	$5.00 for members / $10.00 for non-members
1675	MCAD-History Museum	443020	Instructional Fees	Event fees - for special adult classes (18 and older)	$10.00 for members / $20.00 for non-members
1676	MCAD-History Museum	443020	Instructional Fees	Event Fees - Museum Special Event Fees (per Person)	Members - $5.00 for up to 4 hrs./$10.00 for up to 8 hrs. Non-members - $10.00 for up to 4 hrs./$20.00 for up to 8 hrs.
1677	MCAD-History Museum	443020	Instructional Fees	Tour Fees -Special hands on programs for school groups	$2.00 per student plus cost of program materials
1678	MCAD-History Museum	443020	Instructional Fees	Tour Fees -Special history tours of El Paso	Members - $25.00 for up to 4 hrs./$50.00 for up to 8 hrs. Non-members - $40.00 for up to 4 hrs./$80.00 for up to 8 hrs.
1679	MCAD-History Museum	443020	Instructional Fees	Tour Fees - Special history tours outside of El Paso County	Cost plus 15% administration costs
1680	MCAD-History Museum	450210	Exhibition rental fees	Permanent Collection/Curated In-house	$500 min to $10,000 max
1681	MCAD-History Museum	450210	Exhibition rental fees	One time use copyright releases for photography	Up to $75.00 per image
1682	MCAD-History Museum	443030	Event Fees	Fees for lectures	$5.00 for members / $10.00 for non-members
1683	MCAD-History Museum	443010	Event Fees	Special event with Lecturer/entertainment	Cost plus 15% administration costs
1684	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Teacher/Military/Senior	$20.00
1685	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Student	$15.00
1686	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Individual	$25.00
1687	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Family	$40.00
1688	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Military Family	$35.00
1689	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Folsom	$100.00
1690	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Clovis	$250.00
1691	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Keystone	$500.00
1692	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	El Paso Polychrome	$5,000.00
1693	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Chupadero Black on White	$1,000.00
1694	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Gila Polychrome	$10,000.00
1695	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Mimbres Black on White	$50,000.00
1696	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Chert (Corporate circle)	$1,000.00
1697	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Flint (Corporate circle)	$5,000.00
1698	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Chalcedony (Corporate Circle)	$10,000.00
1699	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Obsidian (Corporate Circle)	$50,000.00
1700	MCAD-Archeology Museum	450200	Facility Rental Fees	Entire Museum.	$500 for up to 4 hrs./ $1200 for up to 8 hrs.
1701	MCAD-Archeology Museum	450200	Facility Rental Fees	Auditorium Gallery	$150 for up to 4 hrs./ $350 for up to 8 hrs.
1702	MCAD-Archeology Museum	450200	Facility Rental Fees	Gazebo	$100 for up to 4 hrs./ $200 for up to 8 hrs.
1703	MCAD-Archeology Museum	450200	Facility Object Rental Fees	Security Officer (each)	$30.00/hour
1704	MCAD-Archeology Museum	450200	Facility Object Rental Fees	Audio Visual Operator (each)	$30.00/hour
1705	MCAD-Archeology Museum	450200	Facility Object Rental Fees	Event staff (each)	$30.00/hour
1706	MCAD-Archeology Museum	443020	Instructional Fees	Camp Fees for all camps (per child up to age to 14)	Up to $55.00 for members/up to $70.00 for non-members
1707	MCAD Archeology		Instructional Fees	Camp Fees for all camps (per child up to age to 14)	Up to $55.00 for members/up to $70.00 for non-members
1708	MCAD-Archeology Museum	443020	Instructional Fees	Parent/child workshop (1 parent and up to 2 children)	Up to $25.00 for members/Up to $35.00 non-members
1709	MCAD-Archeology Museum	443020	Instructional Fees	Child workshop (ages 6-17)	Up to $20.00 for members/Up to $35.00 non-members
1710	MCAD-Archeology Museum	443020	Instructional Fees	Adult workshops (ages 18 and older)	Up to $50.00 for members plus materials cost/Up to $75.00 for non-members plus materials cost
1711	MCAD-Archeology Museum	443020	Instructional Fees	Conference Fees	$30.00 + material fee per person-pre registration/$40.00 + material fee per person at the door/$25.00 + material fee for students w/ID
1712	MCAD-Archeology Museum	443010	Event Fees	Museum special events fees (per person)	Members up to $50.00/Non members up to $85.00
1713	MCAD-Archeology Museum	443010	Instructional Fees	Creative workshops	Up to $25.00 for up to 4 hours for members, up to $40.00 for up to 4 hours for non-members
1714	MCAD-Archeology Museum	443010	Tour Fees	Archeological tours - in El Paso County	$50.00 for up to 8 hours and $25.00 for up to 4 hours for members; $80.00 for up to 8 hours and $40.00 for up to 4 hours for non-members
1715	MCAD-Archeology Museum	443010	Tour Fees	Archeological tours - outside of El Paso	Cost + 15% administration costs
1716	MCAD-Archeology Museum; MCAD-History Museum	443010	Event Fees	Vendor fees for onsite commercial vendors	Up to $15.00 members/Up to $20.00 non-members
1717	MCAD-Archeology Museum; MCAD-History Museum	443020	Instructional Fees	One Day Camp Fee (per child up to age of 14)	Up to $15.00 members/Up to $20.00 non-members
1718	MCAD-Archeology Museum;	450210	Object loan fee	Permanent Collection Lending	Up to $100.00 per object
1719	MCAD-Archeology Museum; MCAD-History Museum	450210	Exhibit furniture loan fee	Display Cases + Bonnets Lending	$35.00 per display case + bonnet (glass cap)
1720	MCAD-Archeology Museum; MCAD-History Museum	443010	Event Fees	Admission Fees to special art, culture and heritage events, competitions and/or programs	$1.00 to $100.00 per person
1721	MCAD-Cultural Affairs Division	450650	Miscellaneous non-operating revenues	Vendor booth fees for cultural and heritage tourism events	Up to $200.00 per booth for food, arts & crafts vendors
1722	MCAD-Cultural Affairs Division	443010	Event Fees	Admission Fees to special art, culture and heritage events, competitions and/or programs	$1.00 to $100.00 per person
1723	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) with 6 months notice	First object - $150.00 per object/per venue; each additional object - $50.00/venue; with less than six months notice
1724	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) without 6 months notice	First object - $2500.00 per object/per venue; each additional object - $150.00/venue
1725	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (Foreign) with 9 months notice	First object - $300.00 per object/per venue; each additional object - $200.00/venue
1726	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (Foreign) without 9 months notice	First object - $400.00 per object/per venue; each additional object - $300.00/venue

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1727	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (US) with a minimum of 6 months notice	First object - $500.00 per object/per venue; each additional object - $400.00/venue
1728	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (US) with less than 6 months notice	First object - $750.00 per object/per venue; each additional object - $650.00/venue
1729	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (foreign) with 9 months notice	First object - $1,500.00 per object/per venue; each additional object - $1,400.00/venue
1730	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (foreign) without 9 months notice	First object - $2,500.00 per object/per venue; each additional object - $2,400.00/venue
1731	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Fees for exhibitions organized by the El Paso Museum of Art, El Paso Museum of Archaeology or El Paso Museum of History	Up to 10 objects - $5,000: 11-20 objects - $7,500; 21-30 objects- $10,000: and so forth at a rate of $2,500 per additional 10 objects
1732	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Fees for extended loans (over one year)	$100 per object/per year up to $5,001
1733	Aviation	441220	FTZ Transaction Fees	Transaction Fee	$15.00
1734	Aviation	441220	FTZ Transaction Fees	High Volume Admissions 0-150	$15.00
1735	Aviation	441220	FTZ Transaction Fees	High Volume Admissions 151-300	$12.00
1736	Aviation	441220	FTZ Transaction Fees	High Volume Admissions > 301	$10.00
1737	Aviation	441220	FTZ Transaction Fees	Blanket Admission	$100.00
1738	Aviation	441220	FTZ Transaction Fees	Training Seminar	$150.00
1739	Aviation	441220	FTZ Transaction Fees	Weekly Transportation and Exportation	$30.00
1740	Aviation	441220	FTZ Transaction Fees	Weekly Entry	$30.00
1741	Aviation	441220	FTZ Transaction Fees	Direct Delivery Admission, Daily cumulative 214	$75.00
1742	Aviation	441220	FTZ Transaction Fees	Direct Delivery Admission, Subsequent 214	$15.00
1743	Aviation	441220	FTZ Transaction Fees	Cartage Document Fee	$15.00
1744	Aviation	441220	FTZ Transaction Fees	Application Fee, Subzone	$10,000.00
1745	Aviation	441220	FTZ Transaction Fees	Application Fee, New General Purpose Site (Minor Boundary Modification)	$3,000.00
1746	Aviation	441220	FTZ Transaction Fees	Application Fee, Expansion Site (Magnet)	$5,000.00
1747	Aviation	441220	FTZ Transaction Permit	Activation Fee, General Purpose Site	$2,000.00
1748	Aviation	441220	FTZ Transaction Permit	Activation, Sub-Zone Fee	$5,000.00
1749	Aviation	441220	FTZ Transaction Permit	Alteration Request	$100.00
1750	Aviation	441220	FTZ Transaction Permit	Perishables Storage Fee	Per day: $5/hour for first 6 hours; $24/day for 6 hours or more, capped at 24 hours.
1751	Aviation	441220	FTZ Transaction Permit	Annual Subzone Fee, per Site in GP Zone	$15,000.00
1752	Aviation	441220	FTZ Transaction Permit	Annual Subzone Fee, per Site outside GP Zone	$20,000.00
1753	Aviation	404122	FTZ Transaction Permit	Annual Fee, Manufacturing Operator	$15,000.00
1754	Aviation	404122	FTZ Transaction Permit	Annual Fee, Distribution Site Operator	$20,000.00
1755	Aviation	403046	Customer Facility Charge	Fee imposed by the City of El Paso and collected by On-Airport Car Rental Concessionaires on a per transaction day basis.	$3.50 per transaction day
1756	Aviation	430110	Aircraft Parking (Dead Storage)	Under 80,000 lbs.	$30.00/day
1757	Aviation	430110	Aircraft Parking (Dead Storage)	Over 80,000 lbs.	$100.00/day
1758	Aviation	430100	Fuel Flowage Fees	Fuel Flowage Fees	$0.08 per gallon
1759	Aviation	430220	Annual Shuttle Service Permit	Application	$150.00 per vehicle
1760	Aviation	430200	Off-Airport Rental Car Permit	Off-Airport Rental Car Permit	10% gross receipts
1761	Aviation	430220	Annual Taxicab Permit	Annual Taxicab Permit	$250.00 per vehicle or $20.83/mo.
1762	Aviation	430360	Cost Recovery Rates	SIDA Badge Issue	$110.00
1763	Aviation	430360	Cost Recovery Rates	AOA Badge Issue	$45.00
1764	Aviation	430360	Cost Recovery Rates	AOA Badge Renewal	$35.00
1765	Aviation	430380	Cost Recovery Rates	SIDA/ Sterile area badge renewal	$70.00
1766	Aviation	430360	Cost Recovery Rates	Reimbursement for Lost Not Returned Badges	$110.00
1767	Aviation	430050, 43006	Cost Recovery Rates	Landing Fee (Signatory)	1.79 per 1000 lbs. GLW
1768	Aviation	430050, 43006	Cost Recovery Rates	Landing Fee (Non-Signatory)	2.24 per 1000 lbs. GLW
1769	Aviation	430130	Cost Recovery Rates	Terminal Rental (Signatory)	$42.28 sq. ft. /yr.
1770	Aviation	430130	Cost Recovery Rates	Terminal Rental (Non-Signatory)	$52.85 sq. ft. /yr.
1771	Aviation	430130	Cost Recovery Rates	Daily Terminal Rental Rate (Non-Signatory) - Terminal Rate (Non-Signatory) divided by 360 days X Number of Rented Square Feet = Daily Terminal Rental Rate	$0.147 sq. ft. /day
1772	Aviation	430310	Cost Recovery Rates	Electricity Surcharge / Telecommunication Charge	$3.00 sq. ft. /yr.
1773	Aviation	430260	Cost Recovery Rates	City-Owned Loading Bridge Charge per Turn Around	$125.00
1774	Aviation	430260	Cost Recovery Rates	Equipment Parking Rentals (per preferentially assigned)	$2.50 sq. ft.../yr.
1775	Aviation	430300	Cost Recovery Rates	Security Screening Fee Per Enplaned Passenger	$0.11
1776	Aviation	430300	Cost Recovery Rates	International Arrivals Area Charge per Deplaned International	$2.00
1777	Aviation	405067	Cost Recovery Rates	Administrative Charge for Work Completed by the El Paso International Airport.	Work completed by El Paso International Airport on behalf of airport tenants will be assessed an administrative charge of $40.00 when the costs for such work exceeds $100.00.
1778	Aviation	430340	T-Hangar, Tie-Down and Heavy Aircraft Parking	T-Hangars: Single Hangars of Normal Configuration	$110.00/mo.
1779	Aviation	430340	T-Hangar, Tie-Down and Heavy Aircraft Parking	End Single Hangars w/add. Storage Space	$125.00/mo.
1780	Aviation	430340	T-Hangar, Tie-Down and Heavy Aircraft Parking	Double Hangar	$220.00/mo.
1781	Aviation	430330	T-Hangar, Tie-Down and Heavy Aircraft Parking	Tie-Down Space	$20.00/mo.
1782	Aviation	430110	T-Hangar, Tie-Down and Heavy Aircraft Parking	Heavy Aircraft Parking	$20.00/day; $400.00/mo. Max.
1783	Aviation	430040	Public Parking Short Term (ST)	ST 0 – 10 min.	Free
1784	Aviation	430040	Public Parking Short Term (ST)	ST 11 min – 1 hr.	$1.00
1785	Aviation	430040	Public Parking Short Term (ST)	ST Each Additional Hour	$1.00
1786	Aviation	430040	Public Parking Short Term (ST)	ST Max each 24 hrs.	$15.00
1787	Aviation	430040	Public Parking Long Term (LT)	LT 0 – 10 min	Free
1788	Aviation	430040	Public Parking Long Term (LT)	LT 11 min. - 1 hr.	$1.00
1789	Aviation	430040	Public Parking Long Term (LT)	LT Each Additional Hour	$1.00
1790	Aviation	430040	Public Parking Long Term (LT)	LT Max. each 24 hrs.	$5.00
1791	Aviation	430040	Oversized Vehicle Parking Fee	Fee for parking of oversized vehicles such as motor homes, buses, utility vehicles, etc.	Double the otherwise applicable Public Parking Short Term & Long Term Parking Fee
1792	Aviation	430040	Premium Parking Fee	Reserved Parking Space	$20.00 per day
1793	Aviation	430220	Transportation-for-hire TNC Vehicle Fee	Transportation-for-hire Trip Fee / Per TNC Trip Originating at the Airport	$1.00 per trip
1794	Public Health		**FOOD**		
1795	Public Health	441380	Temporary Establishment	Exposed or Unexposed Food	$81.00
1796	Public Health	441380	Recurrent Establishment	Exposed or Unexposed Food	$271.00

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1797	Public Health	441380	Seasonal Establishment	Exposed or Unexposed Food	$158.00
1798	Public Health	441380	Home Child Care Facility	12 or less	$79.00
1799	Public Health	441380	Day Care Center	More Than 12 Recipients	$170.00
1800	Public Health	441380	Charitable/Non-Profit Organization	Exempt from permit and license fees.	EXEMPT
1801	Public Health	441380	Mobile Food Establishment	Unexposed Food	$109.00
1802	Public Health	441380	Mobile Food Establishment	Exposed Food	$163.00
1803	Public Health	441380	Food Service Establishment Food Product Establishment	Under 3,000 Square Feet	$176.00
1804	Public Health	441380	Food Service Establishment Food Product Establishment	3,001 To 6,000 Square Feet	$351.00
1805	Public Health	441380	Food Service Establishment Food Product Establishment	6,001 To 9,000 Square Feet	$526.00
1806	Public Health	441380	Food Service Establishment Food Product Establishment	9,001 Or More Square Feet	$701.00
1807	Public Health	441380	Outdoor Market	Outdoor produce sales	$163.00
1808	Public Health	441380	Adult Foster Care Home/Private Care Home	4 Or Less Care Recipients	$79.00
1809	Public Health	441380	Personal Care Home	5-8 Care Recipients	$105.00
1810	Public Health	441380	Personal Care Home	9-18 Care Recipients	$158.00
1811	Public Health	443060	Booklets	Chapter 9.12	$5.00
1812	Public Health	443060	Booklets	Texas Food Establishment Rules	$10.00
1813	Public Health	411090	Plan Review	Under 3,000 Square Feet	$109.00
1814	Public Health	411090	Plan Review	3,001 To 6,000 Square Feet	$163.00
1815	Public Health	411090	Plan Review	6,001 To 9,000 Square Feet	$217.00
1816	Public Health	411090	Plan Review	More Than 9,000 Square Feet	$271.00
1817	Public Health	431180	Site Assessment	Under 200 Sq. Ft-No Potentially Hazardous Food, Mobile, Recurrent, Outdoor Market, Home Day Care, Adult, Foster Or Personal Care. Meat establishment/warehouse/food processing plant under direct supervision of an authorized Federal or State inspection agency.	$49.00
1818	Public Health	431180	Site Assessment	Under 3,000 Square Feet	$109.00
1819	Public Health	431180	Site Assessment	3,001 To 6,000 Square Feet	$163.00
1820	Public Health	431180	Site Assessment	6,001 To 9,000 Square Feet	$217.00
1821	Public Health	431180	Site Assessment	More Than 9,000 Square Feet	$271.00
1822	Public Health	441190	Re-Inspection Fee	Re-Inspection	$88.00
1823	Public Health	441380	Food Establishment Permit	Duplicate	$15.00
1824	Public Health	441390	Food Handler/Manager	Duplicate	$15.00
1825	Public Health	431190	Hazard Analysis And Critical Control Point	Three Times The License Amount Based On Type Of Food Establishment	VARIES
1826	Public Health	443060	Signs	Ground Meat	$1.00
1827	Public Health	443060	Signs	Hand wash	$1.00
1828	Public Health	443060	Signs	Oyster	$1.00
1829	Public Health	443060	Signs	Buffet	$1.00
1830	Public Health	443060	Signs	Smoking	$1.00
1831	Public Health	443060	Signs	Food Safety (Restrooms)	$1.00
1832	Public Health	441530	Application Annual Processing Fee		$53.00
1833	Public Health	441540	Condemnation Fee	Under 500 Lbs.	N/C
1834	Public Health	441540	Condemnation Fee	501 Lbs. To 1000 Lbs.	$53.00
1835	Public Health	441540	Condemnation Fee	1001 To 3000 Lbs.	$105.00
1836	Public Health	441540	Condemnation Fee	3001 To 5000 Lbs.	$210.00
1837	Public Health	441540	Condemnation Fee	5001 To 10,000 Lbs.	$315.00
1838	Public Health	441540	Condemnation Fee	10,001 To 25,000 Lbs.	$420.00
1839	Public Health	441540	Condemnation Fee	25,001 To 40,000 Lbs.	$525.00
1840	Public Health	441540	Condemnation Fee	Over 40,000 Lbs.	$630.00
1841	Public Health	441550	Fire/Accident Investigation	Per Inspector/per hour (With A Minimum One (1) Hour Charge	$53.00
1842	Public Health	441090	HACCP Plan Review	Originating Establishment (Preparation)	$53.00
1843	Public Health	441090	HACCP Plan Review	Receiving Establishment (Ready-To-Eat)	$26.00
1844	Public Health	441560	Temporary Expedited Services (Application Submitted Less Than 72 hours Prior to Start of Event) - does not include required temporary permit fee	Expedited processing	$158.00
1845	Public Health		Food Handler/Food Manager Badge ID	Badge ID Duplicate/Replacement	$5.00
1846	Public Health	441390	Food Handler Certificate Course	Certificate/Badge	$32.00
1847	Public Health	441390	Food Protection Management Certification Course	Certificate/Badge	$70.00
1848	Public Health	441390	Food Handler/Food Manager Certificate	Certificate Duplicate/Replacement	$1.00
1849	Public Health	441390	Food Safety Course	One Hour Hygiene Course	$21.00
1850	Public Health	450630	Public Information	Food Management Class Pamphlets	VARIES
1851	Public Health	441390	Verification of Texas/ANSI Food Handler/Food Manager Certification	Certificate/Badge	$16.00
1852	Public Health	431180	Requested Routine Inspection for Central Preparation Facility	For Central Preparation Facility	$100.00
1853	Public Health	441530	Application Fee	Health and Sanitary Application Processing Fee (Sack Lunch Daycares w/o Food Permits)	$52.00
1854	Public Health	431180	Inspection Fee	Health and Sanitary Site Visit (Sack Lunch Daycares w/o Food Permits)	$47.00
1855	Public Health	441190	Reinstatement of Suspended Permit Fee	(50% of the license amount based on type of establishment)	VARIES
1856	Public Health	441550	After Hours Inspection Fee, Fire/Accident Inspection Fee or Food Condemnation/retention Fee Over 500# (6:00 pm to 7:00 am Monday to Thursday; All Day Friday, Saturday, Sunday, and City Holidays)	Per Hour Inspector (With a Minimum one (1) Hour Charge or Any Portion Thereof.	$85.00
1857	Public Health			Reduced fees for Dental, STD, TB Clinic Self-Pay Patients will be based in accordance with the US Department of Health and Human Services. The Sliding Fee Scale is available at the Department of Public Health for review and discounted fees will be charged after required documentation is received and eligibility determination by department personnel is made.	Medical related fees are set in accordance with Medicaid rates.
1858	Public Health		**DENTAL**		
1859	Public Health	431310	Initial Oral Exam	Initial Oral Exam	$45.00
1860	Public Health	431310	Oral Periodic Oral Exam	Oral Periodic Oral Exam	$37.00
1861	Public Health	431310	Emergency Oral Exam	Emergency Oral Exam	$25.00
1862	Public Health	431310	Oral Exam 6 Mos. Old.	Oral Exam 6 Mos. Old.	$181.00
1863	Public Health	431310	Intraoral-Complete Series	Intraoral-Complete Series	$90.00
1864	Public Health	431310	Int/Oral-Periapical 1st Film	Int/Oral-Periapical 1st Film	$16.00
1865	Public Health	431310	Int/Oral-Periapical each add	Int/Oral-Periapical each add	$15.00
1866	Public Health	431310	Intraoral Occlusal Film	Intraoral Occlusal Film	$13.00
1867	Public Health	431310	Bitewings Two Films	Bitewings Two Films	$30.00
1868	Public Health	431310	Bitewings Four Films	Bitewings Four Films	$44.00
1869	Public Health	431310	Panoramic Film	Panoramic Film	$81.00

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1870	Public Health	431310	Adult/Prophy	Adult/Prophy	$70.00
1871	Public Health	431310	Child/Prophy	Child/Prophy	$47.00
1872	Public Health	431310	Child/Fluoride	Child/Fluoride	$19.00
1873	Public Health	431310	Adult/Fluoride	Adult/Fluoride	$19.00
1874	Public Health	431310	Oral Hygiene Instruction	Oral Hygiene Instruction	$16.00
1875	Public Health	431310	Sealant per Tooth	Sealant per Tooth	$36.00
1876	Public Health	431310	Space Maint/Fixed Unilat	Space Maint/Fixed Unilat	$200.00
1877	Public Health	431310	Recementation of Space Maintainer	Recementation of Space Maintainer	$23.00
1878	Public Health	431310	AMAL. PRIM (1S)	AMAL. PRIM (1S)	$77.00
1879	Public Health	431310	AMAL. PERM (1S)	AMAL. PERM (1S)	$82.00
1880	Public Health	431310	AMAL. PRIM (2S)	AMAL. PRIM (2S)	$104.00
1881	Public Health	431310	AMAL. PERM (2S)	AMAL. PERM (2S)	$109.00
1882	Public Health	431310	AMAL. PRIM (3S)	AMAL. PRIM (3S)	$113.00
1883	Public Health	431310	AMAL. PERM (3S)	AMAL. PERM (3S)	$139.00
1884	Public Health	431310	AMAL. PRIM (4)	AMAL. PRIM (4)	$157.00
1885	Public Health	431310	RESIN, ANTE (1S)	RESIN, ANTE (1S)	$99.00
1886	Public Health	431310	RESIN, ANTE (2S)	RESIN, ANTE (2S)	$131.00
1887	Public Health	431310	RESIN, ANTE (3S)	RESIN, ANTE (3S)	$172.00
1888	Public Health	431310	RESIN, ANTE (4+S)	RESIN, ANTE (4+S)	$213.00
1889	Public Health	431310	RESIN One Surface Post/Primary	RESIN One Surface Post/Primary	$96.00
1890	Public Health	431310	Resin One Surface Perm	Resin One Surface Perm	$105.00
1891	Public Health	431310	Resin Two Surface/Primary	Resin Two Surface/Primary	$124.00
1892	Public Health	431310	Resin Two Surface Perm	Resin Two Surface Perm	$138.00
1893	Public Health	431310	Resin Three Post Prim	Resin Three Post Prim	$109.00
1894	Public Health	431310	Resin Three Perm	Resin Three Perm	$126.00
1895	Public Health	431310	Re-cement Crown	Re-cement Crown	$25.00
1896	Public Health	431310	SSC/Primary	SSC/Primary	$195.00
1897	Public Health	431310	SSC/Permanent	SSC/Permanent	$203.00
1898	Public Health	431310	Sedative Fill Temp	Sedative Fill Temp	$46.00
1899	Public Health	431310	Pulp Cap - Direct	Pulp Cap - Direct	$20.00
1900	Public Health	431310	Pulp Cap - Indirect	Pulp Cap - Indirect	$38.00
1901	Public Health	431310	Therapeutic Pulp	Therapeutic Pulp	$110.00
1902	Public Health	431310	Pulpal Therapy (Restorable Filling)	Pulpal Therapy (Restorable Filling)	$55.00
1903	Public Health	431310	1 RT Canal	2 RT Canal	$445.00
1904	Public Health	431310	2 PT Canal	3 PT Canal	$516.00
1905	Public Health	431310	Three or More Canals, Molar	Three or More Canals, Molar	$780.00
1906	Public Health	431310	Gingivectomy per Quadrant	Gingivectomy per Quadrant	$203.00
1907	Public Health	431310	Gingivectomy per Tooth	Gingivectomy per Tooth	$63.00
1908	Public Health	431310	Provisional Splinting - Introcoronal	Provisional Splinting - Introcoronal	$78.00
1909	Public Health	431310	Provisional Splinting	Provisional Splinting	$125.00
1910	Public Health	431310	Extraction Single Tooth	Extraction Single Tooth	$84.00
1911	Public Health	431310	Surg. Extraction	Surg. Extraction	$129.00
1912	Public Health	431310	Suture of Small Wound	Suture of Small Wound	$94.00
1913	Public Health	431310	Excision of Pericoronal Gingiva	Excision of Pericoronal Gingiva	$55.00
1914	Public Health	431310	Local Anesthesia Not in Conj.	Local Anesthesia Not in Conj.	$16.00
1915	Public Health	431310	Analgesia, Anxiolysis, Inhalation	Analgesia, Anxiolysis, Inhalation	$35.00
1916	Public Health	431310	Occlusal Adjustment - Limited	Occlusal Adjustment - Limited	$47.00
1917	Public Health	431310	Pallative Threat (Emg)	Palliative Threat (Emg)	$23.00
1918	Public Health	431310	Reattach tooth fragment, edge	Reattach tooth fragment, edge	$113.00
1919	Public Health	431310	Restorative foundation-indirect	Restorative foundation-indirect	$113.00
1920	Public Health		**IMMUNIZATIONS**		
1921	Public Health	431360	Administration Fee for TVFC vaccines	One Vaccine	$0-$10 at Health Director's discretion
1922	Public Health	431360	Administration Fee for TVFC vaccines	Two or more vaccines	$0-$15 at Health Director's discretion
1923	Public Health	431360	Children's Vaccines - Private Stock	Per Visit	Cost of vaccine + $15.00 Per visit
1924	Public Health	431360	Adult Vaccines - State stock	Per Visit	$15.00
1925	Public Health	431270	Adult Vaccines - Private stock	Per Visit	Cost of vaccine + $15.00 Per visit
1926	Public Health		**LABORATORY**		
1927	Public Health	431330	QuantiFERON TB Iss Tha10	QuantiFERON TB Gold	$88.00
1928	Public Health	431330	QuantiFERON TB Iss Tha10 or More	QuantiFERON TB Gold	$88.00
1929	Public Health	431370	RPR	RPR	$7.00
1930	Public Health	431370	TPPA	TPPA	$15.00
1931	Public Health	431330	Specimen Concentration	Specimen Concentration	$12.00
1932	Public Health	431330	Mycobacteria Culture	Mycobacteria Culture	$19.00
1933	Public Health	431330	Mycobacteria ID Biochem	Mycobacteria ID Biochem	$19.00
1934	Public Health	431330	Mycobacteria ID HPLC	Mycobacteria ID HPLC	$22.00
1935	Public Health	431330	Mycobacteria Drug Susceptibility, Each Drug	Mycobacteria Drug Susceptibility, Each Drug	$10.00
1936	Public Health	431370	Smear Gram stain	Smear Gram stain	$7.00
1937	Public Health	431330	Smear acid-fast stain	Smear acid-fast stain	$9.00
1938	Public Health	431370	Smear wet mount	Smear wet mount	$7.00
1939	Public Health	431370	Smear Complex stain	Smear Complex stain	$25.00
1940	Public Health	431370	Chlamydia DNA amp probe	Chlamydia DNA amp probe	$62.00
1941	Public Health	431370	AFB ID genetic probe	AFB ID genetic probe	$35.00
1942	Public Health	431370	AFB ID genetic probe	AFB ID genetic probe	$35.00
1943	Public Health	403133	Rabies Testing	Rabies Testing	$76.00
1944	Public Health	431370	N. Gonorrhea DNA amp probe	N. Gonorrhea DNA amp probe	$62.00
1945	Public Health	431380	Potable Water Testing up to 9 samples	Potable Water testing	$23.00
1946	Public Health	431380	Potable Water testing 10 up to 19 samples	Potable Water testing	$21.00
1947	Public Health	431380	Potable Water testing 20 or more samples	Potable Water testing	$19.00
1948	Public Health	431380	Potable and Recreational Water Testing	Potable Water testing	$44.00
1949	Public Health	431380	Recreational Water Testing	Potable Water testing	$19.00
1950	Public Health	431330	Mycology	Mycology	$30.00
1951	Public Health	431370	HIV-1/HIV-2 single assay	HIV-1/HIV-2 single assay	$24.00
1952	Public Health	431370	Multi-Spot	Multi-Spot	$46.00
1953	Public Health	431370	Quanti-Tray---water sample	Quanti-Tray--water sample	$24.00
1954	Public Health	431330	Shipping and Handling	Ship Specimen to DSHS for additional testing	$60.00
1955	Public Health	431370	Herpes Test		$80.00
1956	Public Health	431370	Urine Test	UTI	$25.00
1957	Public Health	431370	Pregnancy Test		$15.00
1958	Public Health		**STD PROGRAM**		
1959	Public Health	431370	99204 - Exam	STD/Exam Counseling	$40.00
1960	Public Health	431370	Medications	Nitrofurantoin for UTI	$15.00
1961	Public Health	431370	Medications	Acyclovir for Herpes	$35.00
1962	Public Health	431370	Medications	Metronidazole	$10.00
1963	Public Health	431370	STD Follow Up	STD Follow Up	$13.00
1964	Public Health	431370	Liquid Nitrogen Treatment	Liquid Nitrogen Treatment	$15.00
1965	Public Health		**TUBERCULOSIS PROGRAM**		
1966	Public Health	431230	TB Skin Test	TB Skin Test	$19.00
1967	Public Health		**CLASS**		
1968	Public Health	431230	99204-New Patient-Initial Office Visit Seen by Nurse	New patient - initial office visit seen by nurse moderate complexity - 45 minutes in duration.	$159.00
1969	Public Health	431230	99205-New Patient--Initial Office Visit--Seen by Physician	Initial exam level 7, non-physical and physical service and prescribes medication (initial treatment).	$198.00

2017 SCHEDULE C
DEPARTMENTAL FEE LIST

Line No.	Department	Account	Fee Description	Detail 2017 Adopted	FY2017 Adopted Fees
1970	Public Health	431230	99213-Established Patient--15 Minutes Duration-Physician	Physical exam, level 8 non-physical and physical service and prescribed medications.	$70.00
1971	Public Health	431230	99214-Established patient-30 Minutes Duration-Physician	Physical exam level 7, non-physical and physical service and prescribed medication.	$103.00
1972	Public Health	431230	99212-Follow Up Visit-Est. Pat-Nurse-15 Minutes	Follow-up exam level 1, non-physical service only.	$41.00
1973	Public Health	431230	**DOT/DOPT EXAMINATION**		
1974	Public Health	431230	99211-DOT-DOPT-Office Visit-15 Minutes-Administer Meds	DOT-DOPT- Office visit -- 15 minutes in duration-administer medications.	$20.00
1975	Public Health		**EDUCATION**		
1976	Public Health	450650	CPR Classes	CPR Classes	$30.00
1977	Public Health	441190	Blood borne Pathogen Class	Blood borne Pathogen Class	$30.00
1978	Public Health	460240	Health Services	Health Services Provided through interlocal with the County of El Paso	$469,169.00
1979	EPMH/EPMARCH	443010	Event Fees	Admission Fees to special art, culture and heritage events, competitions and/or programs and exhibits	Up to $50.00 for up to 8 hours for nonprofit organizations; up to $100.00 for up to 8 hours for for-profit organizations
1980	Purchasing & Strategic Sourcing	441680	Hire El Paso First	Hire El Paso First	$150 for a three year period

Job Classification Title	Job Code/Grades
Accessibility Coordinator	10930 PM 128
Accessibility Specialist	10940 GS 52
Accountant	12230 PM 125
Accounting Manager	12210 PM 130
Accounting/Payroll Clerk	12260 GS 46
Accounting/Payroll Specialist	12250 GS 50
Administrative Analyst	11150 PM 128
Administrative Assistant	11110 GS 52
Affordable Housing Finance Coordinator	10645 PM 132
Aging Services Coordinator	10640 PM 126
Airfield Maintenance Supervisor	18325 GS 55
Airport Assistant Operations Officer	14120 PM 123
Airport Facilities Maintenance Superintendent	14060 PM 129
Airport Labor Supervisor	18360 GS 52
Airport Operations Superintendent	14070 PM 131
Airport Operations Supervisor	14090 PM 126
Airport Program Coordinator	14110 PM 132
Airport Security Coordinator	14080 PM 129
Animal Services Attendant	22380 GS 46
Animal Services Manager	22315 PM 130
Animal Services Officer	22350 GS 51
Animal Services Operations Supervisor	22321 GS 57
Animal Services Shift Supervisor	22320 GS 55
Animal Training and Enrichment Coordinator	16600 GS 53
Aquatics Supervisor	16130 PM 123
Aquatics Systems Manager	16480 GS 53
Archaeology Museum Education Curator	15233 PM 125
Archeology Museum Curator	15243 PM 127
Architect	13120 PM 130
Architectural Intern	13130 PM 124
Archives & Records Analyst	11040 PM 123
Archives & Records Manager	11030 PM 128
Art Museum Assistant Curator	15260 PM 124
Art Museum Assistant Education Curator	15250 PM 123
Art Museum Curator	15240 PM 127
Art Museum Registrar	15080 PM 123

Job Classification Title	Job Code/Grades
Art Museum Senior Curator	15235 PM 129
Art Museum Senior Education Curator	15210 PM 126
Arts Programs & Education Specialist	15120 PM 124
Assistant Fire Marshall	73430 FS 6
Assistant Library Branch Manager	15510 PM 127
Assistant Municipal Clerk	19115 PM 133
Assistant Trans-Pecos Systems Coordinator	15620 PM 127
Associate Accountant	12240 PM 122
Associate Code Compliance Officer	17330 GS 47
Associate Hydrogeologist	13250 PM 126
Associate Ombudsman	11335 PM 125
Associate Veterinarian	16515 PM 133
Audit Supervisor	12075 PM 133
Auditor	12090 PM 125
Benefit Specialist	12106 GS 52
Benefits Supervisor	12095 PM 130
Breastfeeding Coordinator	22180 PM 125
Budget & Management Analyst	12160 PM 125
Budget & Services Coordinator	12170 PM 127
Budget Specialist	12180 GS 53
Building Combination Inspector	17225 GS 55
Building Combination Inspector Supervisor	17215 GS 57
Building Inspector	17220 GS 53
Building Inspector Supervisor	17210 GS 55
Building Plans Examiner	17350 GS 57
Business & Customer Service Assistant Manager	11320 PM 130
Business & Financial Manager	12065 PM 132
Buyer	10340 GS 54
Capital Projects Inspector	17285 GS 52
Carpenter	18710 GS 49
Cashier	12480 GS 43
CDBG Contract Administrator	10650 PM 127
Certified Firefighter Trainee	19030 GS 50
Certified Paramedic-Fire Trainee	19070 GS 54
Certified Police Trainee	19050 GS 54
Chemist	13220 PM 125

Job Classification Title	Job Code/Grades
Chief Building Inspector	17130 PM 127
Chief Construction Inspector	13040 PM 126
Chief Plans Examiner	17340 PM 132
Civil Engineer	13310 PM 132
Civil Engineer Associate	13320 PM 128
Clinical Assistant	22130 GS 46
Coach Operator	14420 GS 49
Coach Operator Trainee	14460 GS 43
Coach Operator Trainer	14410 GS 51
Code Compliance Manager	17300 PM 130
Code Compliance Officer	17320 GS 51
Code Compliance Supervisor	17310 GS 55
Code Field Operations Supervisor	17305 GS 57
Coin Sorter Operator	12530 GS 43
Collection Development Librarian	15545 PM 128
Collection Development Manager	15540 PM 130
Collections Supervisor	12430 GS 51
Collectively Bargained Payroll Clerk	12255 GS 47
Communication Dispatcher	11420 GS 50
Communication Dispatcher Supervisor	11410 GS 52
Communications Assistant Manager	19620 PM 129
Community Center Supervisor	16110 PM 125
Community Health Preparedness Coordinator	22255 PM 132
Community Health Preparedness Planner	22260 PM 125
Community Service Aide Breastfeeding Counselor	22190 GS 45
Construction Inspector Trainee	17290 GS 47
Consumer Affairs Officer	11340 PM 126
Contracts Development Coordinator	20130 PM 128
Court Liason Supervisor	19360 GS 45
Crime Analyst	19320 PM 125
Criminal Intelligence Liaison	19330 PM 123
Custodial Services Supervisor	18330 GS 49
Custodial Shift Leader	18350 GS 45
Custodial Supervisor	18340 GS 47
Customer Relations & Billing Supervisor	11350 GS 52
Customer Relations Clerk	11370 GS 45

Job Classification Title	Job Code/Grades
Customer Relations Representative	11360 GS 48
Dental Assistant	22220 GS 46
Dental Hygienist	22210 GS 57
Department Administrative Manager	11140 PM 129
Departmental Data Management Specialist	11085 GS 50
Departmental Data Management Supervisor	11080 GS 55
Departmental Human Resources Manager	10510 PM 132
Deputy City Clerk	11020 PM 126
Deputy Court Clerk	19160 GS 46
Disbursements Supervisor	12420 GS 52
Document Center Specialist	11070 GS 44
Document Center Supervisor	11050 GS 51
Economic Program Analyst	10030 PM 126
Education & Graphics Specialist	11060 PM 122
Electrical Engineer	13360 PM 132
Electrical Engineering Associate	13370 PM 128
Electrical Inspector	17240 GS 53
Electrical Inspector Supervisor	17230 GS 55
Electrical Plans Examiner	17370 GS 57
Electrician	18630 GS 54
Electrician Supervisor	18620 GS 56
Electronics Lead Technician	18640 GS 55
Electronics Technician	18650 GS 53
Energy Coordinator	13080 PM 128
Energy Resources Manager	13075 PM 132
Engineering Aide	13840 GS 46
Engineering Associate	13810 PM 126
Engineering Lead Technician	13815 GS 56
Engineering Senior Technician	13820 GS 54
Engineering Technician	13830 GS 51
Environmental Engineer	13410 PM 132
Environmental Engineer Associate	13420 PM 128
Environmental Field Technician	13835 GS 48
Environmental Planner	10200 PM 128
Environmental Review Specialist	10355 PM 122
Environmental Scientist	13430 PM 126

Job Classification Title	Job Code/Grades
Environmental Senior Field Technician	13825 GS 52
Environmental Senior Scientist	13415 PM 130
Environmental Staff Scientist	13435 PM 124
Epidemiologist	22200 PM 131
Equipment Operator	18430 GS 48
Events Coordinator	15050 GS 49
Facilities Maintenance Chief	18315 GS 56
Facilities Maintenance Lead Worker	18520 GS 50
Facilities Maintenance Superintendent	18310 PM 130
Facilities Maintenance Supervisor	18320 GS 55
Facilities Maintenance Worker	18530 GS 47
Financial Systems Coordinator	12060 PM 126
Fire Administrative Chief	73460 FS 7
Fire Assistant Chief	73480 FS 9
Fire Battalion Chief	73390 FS 6
Fire Captain	73380 FS 5
Fire Deputy Chief	73470 FS 8
Fire Division Chief	73420 FS 6
Fire Lieutenant	73370 FS 4
Fire Maintenance Superintendent	73410 FS 7
Fire Marshall	73440 FS 8
Fire Medic	76070 FS 1
Fire Medical Lieutenant	76030 FS 4
Fire Paramedic	76040 FS 2
Fire Suppression Technician	73330 FS 2
Fire Suppression Technician II	73290 FS 3
Fire Training Chief	73450 FS 7
Firefighter	73320 FS 1
Firefighter Trainee	19040 GS 48
Fixed Route Assistant Superintendent	14230 PM 132
Fleet & Building Maintenance Superintendent	20280 PM 131
Fleet Body Repair Lead Technician	18200 GS 54
Fleet Body Repair Technician	18210 GS 52
Fleet Body Shop Supervisor	18040 GS 56
Fleet Maintenance Chief	18020 GS 58
Fleet Maintenance Lead Technician	18110 GS 54

Job Classification Title	Job Code/Grades
Fleet Maintenance Supervisor	18030 GS 56
Fleet Maintenance Technician	18120 GS 52
Fleet Maintenance Technician Trainee	18140 GS 46
Fleet Maintenance Trainer Supervisor	11715 GS 57
Fleet Service Worker	18220 GS 45
Fleet Services Assistant	18230 GS 43
Fleet Services Coordinator	18060 GS 52
Food Safety Associate Inspector	22480 GS 47
Food Safety Inspector	22470 GS 51
Food Safety Inspector Supervisor	22460 GS 55
Food Safety Program Manager	22450 PM 130
Food Safety Specialist	22400 PM 122
Foreign Trade Zone Coordinator	10025 PM 128
General Service Worker	18570 GS 43
General Services Lead Worker	18560 GS 46
General Services Supervisor	18510 GS 52
Graffiti Abatement Program Coordinator	17660 PM 123
Grant Planner	10720 PM 125
Grant Services Coordinator	10735 PM 125
Graphics Technician	11065 GS 50
Groundskeeper	18550 GS 45
Groundskeeping Equipment Technician	18130 GS 48
Health Education Supervisor	22240 PM 127
Health Training & Promotions Manager	22230 PM 132
Heavy Equipment Operator	18420 GS 51
Heavy Equipment Supervisor	18410 GS 55
Help Desk Specialist	11620 GS 45
Historic Preservation Officer	15100 PM 130
History Museum Curator	15245 PM 127
History Museum Senior Curator	15225 PM 127
History Museum Senior Education Curator	15215 PM 126
Housing Construction Specialist	10820 GS 54
Housing Construction Supervisor	10660 GS 56
Housing Program Relocation Officer	10830 PM 123
Housing Program Relocation Representative	10840 GS 48
Housing Program Specialist	10810 PM 124

Job Classification Title	Job Code/Grades
Human Resources Analyst	10530 PM 125
Human Resources Business Partner	10515 PM 130
Human Resources Manager	10430 PM 134
Human Resources Specialist	10550 GS 52
Hydrogeologist	13240 PM 131
Industrial Electrician	18610 GS 55
Industrial Engineer	13510 PM 132
Industrial Engineering Associate	13520 PM 128
Information and Referral 211 Specialist	11400 GS 46
Instrumentation Control Assistant Superintendent	20870 PM 125
Instrumentation Control Lead Technician	20873 GS 56
Instrumentation Control Superintendent	20860 PM 127
Instrumentation Control Supervisor	20850 GS 57
Instrumentation Control Technician	20875 GS 54
International Bridges Operations Manager	12400 PM 130
Inventory Coder	11570 GS 43
Irrigation Technician	18780 GS 48
Laboratory Services Manager	20520 PM 132
Land & Contract Administrator	10370 PM 126
Land & Contract Specialist	10390 GS 51
Land Management Superintendent	16045 PM 132
Landscape Inspector	17280 GS 53
Landscape Plans Examiner	17380 GS 57
Latent Print Examiner	19470 GS 53
Latent Print Examiner Supervisor	19455 PM 126
Lead Auditor	12080 PM 130
Lead Budget & Management Analyst	12140 PM 131
Lead Epidemiologist	22205 PM 133
Lead Human Resources Specialist	10540 GS 56
Lead Maintenance Mechanic	18740 GS 54
Lead Planner	10130 PM 130
Lead Solid Waste Truck Driver	17825 GS 51
Legal/Contract Secretary	11115 GS 51
Library Acquisitions Specialist	15555 GS 52
Library Assistant	15580 GS 43
Library Branch Manager	15640 PM 129

Job Classification Title	Job Code/Grades
Library Head Cataloger	15440 PM 128
Library Head of General Reference	15430 PM 130
Library Information Senior Specialist	15560 GS 49
Library Information Specialist	15570 GS 46
Library Literacy Coordinator	15650 PM 125
Library Services Supervisor	15550 GS 52
Library Youth Services Coordinator	15530 PM 128
Licensed Coach Operator Trainee	14450 GS 43
Licensed Vocational Nurse	22110 GS 57
Loan Account & Collection Specialist	10850 GS 47
Locksmith	18720 GS 46
Machinist	18730 GS 48
Maintenance Mechanic	18750 GS 51
Maintenance Service Ticket Writer	18050 GS 46
Marketing & Customer Relations Coordinator	10050 PM 126
Marketing and Cultural Tourism Coordinator	15150 PM 124
Materials Specialist	11530 GS 47
Materials Supervisor	11520 GS 54
Mechanical & Plumbing Inspector Supervisor	17250 GS 55
Mechanical & Plumbing Plans Examiner	17360 GS 56
Mechanical Engineer	13560 PM 132
Mechanical Engineering Associate	13570 PM 128
Mechanical Inspector	17270 GS 52
Medical Assistant	22120 GS 48
Microbiologist	13225 PM 125
Microbiology Supervisor	13228 PM 130
Municipal Court Hearing Officer	19120 PM 126
Municipal Court Sentencing Coordinator	19130 PM 124
Museum Development Coordinator	15060 PM 125
Museum Education Curator	15230 PM 125
Museum Exhibits Curator	15270 PM 124
Museum Operations Assistant	15320 GS 44
Museum Preparator	15070 PM 123
Museum Senior Curator	15220 PM 127
Museum Store Manager	15310 PM 123
Neighborhood Relations Coordinator	10730 PM 124

Job Classification Title	Job Code/Grades
Neighborhood Service Coordinator	10700 PM 130
Nurse Supervisor	22100 PM 130
Nursing Program Manager	22080 PM 133
Nutrition Services Manager	22140 PM 133
Nutritionist	22170 PM 125
Office Assistant	11250 GS 43
Office Manager	11210 GS 54
Office Supervisor	11220 GS 49
Ombudsman	11330 PM 128
Open Space, Trails and Parks Coordinator	16065 PM 126
Operations Assistant	17640 GS 53
Operations Supervisor	17630 GS 57
Paratransit Assistant Superintendent	14240 PM 128
Park Area Supervisor	16320 GS 55
Park User Representative	16240 GS 49
Parking and Traffic Controller	19525 GS 48
Parking Enforcement Controller	19530 GS 47
Parking Meter Service Supervisor	12510 GS 49
Parking Meter Service Worker	12520 GS 46
Pavement Coordinator	17627 PM 126
Photographic Laboratory Senior Technician	19440 GS 53
Photographic Laboratory Technician	19450 GS 50
Planner	10150 PM 125
Planning Specialist	10170 GS 49
Planning Technician	10190 GS 43
Plumber	18760 GS 52
Plumbing Inspector	17260 GS 53
Police Administrative Services Division Manager	19220 PM 129
Police Assistant Chief	75670 P8
Police Budget Coordinator	19230 PM 126
Police Commander	75630 P6
Police Deputy Chief	75660 P7
Police Detective	75510 P2-P3
Police Interagency Program Coordinator	19340 PM 122
Police Lieutenant	75620 P5
Police Officer	75420 P1

Job Classification Title	Job Code/Grades
Police Planner	19318 PM 127
Police Records Specialist	19250 GS 47
Police Records Supervisor	19260 GS 53
Police Records Unit Supervisor	19240 GS 51
Police Sergeant	75610 P4
Police Toxicologist	19310 PM 127
Police Trainee	19060 GS 54
Police Training Manager	19350 PM 128
Pretreatment Assistant Manager	13270 PM 125
Pretreatment Engineering Associate	13740 PM 128
Pretreatment Inspector	20940 GS 51
Pretreatment Inspector Supervisor	20930 GS 54
Pretreatment Manager	13730 PM 132
Printing & Equipment Operator	11090 GS 46
Procurement Analyst	10330 PM 126
Project Compliance Specialist	10350 PM 122
Property & Evidence Specialist	19430 GS 48
Property & Evidence Supervisor	19410 GS 52
Property and Disposition Specialist	19420 GS 50
Property Control Officer	11560 GS 50
Public Affairs Officer	10040 PM 132
Public Arts Program Coordinator	15110 PM 124
Public Health Aide	22300 GS 45
Public Health Nurse	22090 PM 128
Public Health Program Manager	22265 PM 132
Public Health Specialist	22290 PM 123
Public Health Supervisor	22270 PM 128
Public Health Technician	22070 GS 52
Public Safety Call Taker	19760 GS 51
Public Safety Communications Specialist	19780 GS 50
Public Safety Communicator	19750 GS 54
Public Safety Communicator Trainee	19755 GS 51
Public Safety Report Taker	19770 GS 45
Public Safety Shift Supervisor	19730 GS 57
Public Services Librarian	15520 PM 125
Purchasing Agent	10335 PM 129

Job Classification Title	Job Code/Grades
Purchasing Clerk	10360 GS 47
Quality Control Chemist	13260 PM 131
Rate Analyst	20430 PM 128
Recreation & Sports Coordinator	16070 PM 126
Recreation Division Supervisor	16050 PM 129
Recreation Leader	16230 GS 43
Recreation Program Supervisor	16120 PM 122
Recreation Programs Manager	16090 PM 130
Recreation Specialist	16210 GS 47
Regional Library Branch Manager	15630 PM 130
Research Assistant	11180 PM 122
Resurfacing Inspector	17650 GS 47
Return to Work Specialist	12105 PM 124
Revenue Processing Supervisor	12330 GS 54
Right of Way Agent	10380 PM 125
Risk Management Analyst	12100 PM 129
Roofer	18770 GS 47
Safety Engineer	23010 PM 132
Safety Specialist	11730 PM 124
Safety Technician	11740 GS 48
Sanitarian	24030 PM 125
Sanitarian Specialist	24040 PM 123
Sanitary Services Supervisor	24010 PM 128
Sanitary Services Manager	24000 PM 134
Secretary	11130 GS 46
Senior Accountant	12220 PM 128
Senior Accounting/Payroll Specialist	12245 GS 52
Senior Animal Services Attendant	22370 GS 48
Senior Animal Services Officer	22340 GS 53
Senior Auditor	12085 PM 128
Senior Budget & Management Analyst	12150 PM 129
Senior Cashier	12470 GS 45
Senior Chemist	13210 PM 129
Senior Code Compliance Officer	17315 GS 53
Senior Crime Analyst	19315 PM 128
Senior Deputy Court Clerk	19150 GS 51

Job Classification Title	Job Code/Grades
Senior Grant Planner	10710 PM 128
Senior Graphics Technician	11055 PM 123
Senior Human Resources Analyst	10520 PM 128
Senior Human Resources Specialist	10545 GS 54
Senior Latent Print Examiner	19460 PM 123
Senior Microbiologist	13226 PM 128
Senior Nutritionist	22150 PM 127
Senior Office Assistant	11230 GS 45
Senior Planner	10140 PM 128
Senior Planning Technician	10180 GS 46
Senior Plans Examiner	17343 PM 125
Senior Public Health Specialist	22280 PM 124
Senior Purchasing Agent	10325 PM 131
Senior Recreation Leader	16220 GS 43
Senior Safety Specialist	20450 PM 126
Senior Secretary	11120 GS 49
Senior Service Planner	14255 PM 127
Senior Toll Collector	12450 GS 45
Senior Zoo Keeper	16580 GS 49
Service & Security Worker	18525 GS 43
Shuttle Coach Operator	14440 GS 45
Sign Language Interpreter	10935 PM 128
Solid Waste Division Supervisor	17810 GS 54
Solid Waste Landfill Supervisor	17740 GS 55
Solid Waste Operations Coordinator	17738 PM 122
Solid Waste Operations Manager	17735 PM 132
Solid Waste Route Supervisor	17820 GS 44
Solid Waste Superintendent	17730 GS 56
Solid Waste Truck Driver	17830 GS 49
Solid Waste Truck Driver Trainee	17840 GS 43
Southwest Librarian	15450 PM 127
Stores Clerk	11550 GS 45
Tax Accounts Supervisor	12340 GS 54
Tire Repairer	18240 GS 43
Toll Collections Supervisor	12440 GS 54
Toll Collector	12460 GS 43

Job Classification Title	Job Code/Grades
Tow Truck Operator	19540 GS 45
Trades Helper	18540 GS 45
Traffic Control Installation Supervisor	17510 GS 53
Traffic Control Planner	13630 PM 126
Traffic Control Specialist	13640 GS 52
Traffic Engineer	13610 PM 132
Traffic Engineer Associate	13620 PM 128
Traffic Signal Division Supervisor	17420 GS 57
Traffic Signal Maintenance Supervisor	17440 GS 56
Traffic Signs & Markings Division Supervisor	17430 GS 56
Traffic Signs & Markings Technician	17515 GS 48
Traffic Signs & Markings Worker	17520 GS 46
Traffic Signs and Markings Plans Examiner	17390 GS 55
Training & Development Coordinator	10440 PM 127
Training & Public Programs Manager	11700 PM 132
Training Specialist	11710 PM 126
Training Technician	11720 GS 47
Transit Call Center Supervisor	14245 GS 55
Transit Customer Service Representative	14320 GS 44
Transit Customer Service Supervisor	14300 GS 51
Transit Data Specialist	14335 GS 51
Transit Fleet Service Supervisor	14310 GS 52
Transit Planning & Program Coordinator	14210 PM 132
Transit Quality Control Inspector	14360 GS 51
Transit Schedule Writer	14340 GS 51
Transit Scheduler	14315 GS 51
Transit Stock Controller	11510 PM 123
Transit Supervisor	14250 GS 53
Trans-Pecos Library System Coordinator	15610 PM 130
Transportation Manager	17625 PM 132
Transportation Planner	10220 PM 127
Transportation Services Supervisor	14100 GS 52
Truck Driver	18440 GS 45
Utility Central Control Operator	20840 GS 54
Utility Central Control Supervisor	20830 GS 54
Utility Construction Supervisor	21060 GS 54

Job Classification Title	Job Code/Grades
Utility Customer Service Supervisor	20610 GS 53
Utility Engineer	13710 PM 132
Utility Engineering Associate	13720 PM 128
Utility Equipment Operator Trainee	18450 GS 43
Utility Field Customer Service Inspector	20630 GS 49
Utility Field Customer Service Supervisor	20620 GS 51
Utility Field Customer Service Worker	20640 GS 48
Utility Laboratory Aide	20560 GS 43
Utility Laboratory Sampler	20555 GS 48
Utility Laboratory Technician	20550 GS 50
Utility Meter Reader	20660 GS 46
Utility Meter Reader Supervisor	20650 GS 50
Utility Meter Repairer	20690 GS 47
Utility Meter Senior Repairer	20680 GS 49
Utility Meter Shop Supervisor	20670 GS 53
Utility Pipe Layer	21050 GS 46
Utility Planner	10375 PM 126
Utility Plant Technician	20770 GS 49
Utility Safety & Claims Supervisor	20440 PM 129
Utility Sample Specialist	20530 GS 53
Utility Warehouse Supervisor	21150 GS 57
Vehicle for Hire Inspector	19520 GS 48
Vehicle for Hire Supervisor	19510 GS 50
Veterinary Assistant	16530 GS 49
Veterinary Technician	16520 GS 54
Victim Services Advocate	19380 GS 54
Volunteer Program Coordinator	10910 PM 125
Volunteer Program Specialist	10920 PM 122
Volunteer Services Specialist	10670 GS 50
Warrant Supervisor	19140 GS 52
Wastewater Collection Maintenance Superintendent	21025 PM 128
Wastewater Collection Maintenance Supervisor	21030 GS 54
Wastewater Construction Superintendent	21020 PM 128
Wastewater Lead Service Worker	21130 GS 47
Wastewater Lift Station Maintenance Supervisor	21040 GS 55
Wastewater Lift Station Superintendent	20910 PM 128

Job Classification Title	Job Code/Grades
Wastewater Plant Assistant Superintendent	20740 PM 125
Wastewater Plant Senior Technician	20760 GS 52
Wastewater Plant Superintendent	20720 PM 130
Wastewater Service Worker Supervisor	21110 GS 52
Water Conservation Education Specialist	20320 PM 124
Water Conservation Technician	20330 GS 49
Water Distribution Superintendent	21010 PM 130
Water Lead Service Worker	21120 GS 48
Water Operations Control Analyst	20580 PM 129
Water Plant Assistant Superintendent	20730 PM 125
Water Plant Senior Technician	20750 GS 52
Water Plant Superintendent	20710 PM 130
Water Production Assistant Superintendent	20820 PM 125
Water Production Superintendent	20810 PM 130
Water Service Worker Supervisor	21100 GS 52
Water Services Inspector	21140 GS 50
Welder	18790 GS 52
Well Maintenance Supervisor	21070 GS 54
WIC Services Manager	22050 PM 130
Zoning Board Of Adjustment Secretary	17355 GS 53
Zoo Animal Curator	16430 PM 129
Zoo Area Supervisor	16560 GS 51
Zoo Collection Supervisor	16550 GS 53
Zoo Commissary Lead Technician	16535 GS 46
Zoo Commissary Supervisor	16540 GS 52
Zoo Commissary Technician	16545 GS 43
Zoo Education Curator	16440 PM 125
Zoo Education Specialist	16445 PM 123
Zoo Exhibit Technician	16450 GS 51
Zoo Facilities Supervisor	16470 GS 50
Zoo Keeper	16590 GS 47
Zoo Parks Operations Manager	16460 PM 130
Zoo Registrar	16610 GS 53

Schedule E
Department of Information Technology Services
FY 2017 Maintenance, Support (M&S) and License Renewals

User Dept.	Division	Account	Program	Account Description	FY 17 Price (Estimated)	Vendor
Capital Improvement	15240	522150	P1506	Outside Contracts - NOC	**$7,920.00**	Wonder Ware
Capital Improvement	15240	522209	P1506	Ofc. Equip. Maint. Contracts	**$29,700.00**	LCPTracker Inc.
Capital Improvement	15240	522020	P1506	Data Processing Srvcs. Contracts	**$242,955.00**	e-Builder Inc. d/b/a/ MP Interactive Corporation
					$280,575.00	
City Attorney	15240	522150	P1506	Outside Contracts - NOC	**$23,121.00**	WebQA Inc.
City Attorney	15240	522150	P1506	Outside Contracts - NOC	**$3,575.00**	WebQA Inc.
City Attorney	15240	522290	P1506	Ofc. Equip. Maint. Contracts	**$9,672.04**	Thomson Reuters Elite a division of West Publishing Corp.
					$36,368.04	
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$92,400.00**	Microsoft Corporation
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$1,800,000.00**	SHI Government Solutions
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$30,000.00**	PCM-G
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$18,150.00**	Videotex Systems Inc.
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$2,100.00**	Lynda.com
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$95,000.00**	Environmental Systems Research Institute (ESRI)
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$475,195.00**	Accela Inc.
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$8,750.00**	Skillsoft Corporation
CITYWIDE	15240	522290	P1506	Ofc. Equip. Maint. Contracts	**$88,500.00**	Azteca Systems Inc.
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$64,434.72**	Trans Telco Inc.
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$149,971.68**	Various Vendors
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$1,700.00**	SHI-Government Solutions
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$2,500.00**	Vmware Inc.
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$130,000.00**	Various
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$440,000.00**	Hewlett Packard Enterprise Company
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$7,500.00**	Hightail Inc.
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$70,000.00**	Sigma Technology Solutions
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$36,278.00**	Sigma Technology Solutions
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$7,500.00**	Decision Tree Inc.
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$5,000.00**	Checkpoint / Decision Tree
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$808.95**	1099 Pro Inc.
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$550.00**	ACL Services Ltd.
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$25,000.00**	SHI Government Solutions
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$47,845.81**	SHI Government Solutions
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$85,000.00**	SHI Government Solutions
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$3,000.00**	SHI Government Solutions
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$2,500.00**	Oracle America Inc.
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$68,750.00**	Professional Document Systems
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$80,000.00**	DLT Solutions
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$450,000.00**	Oracle America Inc.
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$40,000.00**	Procurri LLC
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$45,179.00**	SHI Government Solutions
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$23,040.00**	Svanco d/b/a/ Americaneagle.com
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$70,000.00**	HPS Audio Video LLC.
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$36,000.00**	Accela Inc.
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$56,460.00**	Creative Enterprise Solutions, LLC dba Beyond20
CITYWIDE	15240	522150	P1506	Outside Contracts - NOC	**$20,700.00**	Netbrain Technologies Inc.
CITYWIDE	15240	522150	P1506	Outside Contracts - NOC	**$4,025.00**	Micro Tel Inc.
CITYWIDE	15240	522150	P1506	Outside Contracts - NOC	**$35,000.00**	AVAYA Inc.
CITYWIDE	15240	522150	P1506	Outside Contracts - NOC	**$16,152.21**	Statseeker PTY Ltd.
CITYWIDE	15240	522150	P1506	Outside Contracts - NOC	**$15,000.00**	Advanced Security Contractors
CITYWIDE	15240	522150	P1506	Outside Contracts - NOC	**$115,000.00**	Integrated Technology & Design
CITYWIDE	15240	522150	P1506	Outside Contracts - NOC	**$30,000.00**	Sigma Technology Solutions
CITYWIDE	15240	522150	P1506	Outside Contracts - NOC	**$370,394.04**	Sigma Technology Solutions
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$16,753.50**	M&S Technologies
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$1,995.00**	OOLKA- AKA SCENE LLC
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$35,000.00**	Microcom Technologies Inc.
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$121,420.00**	Dell Financial Services LLC
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$275,000.00**	M&S Technologies Inc.

Schedule E
Department of Information Technology Services
FY 2017 Maintenance, Support (M&S) and License Renewals

User Dept.	Division	Account	Program	Account Description	FY 17 Price (Estimated)	Vendor
CITYWIDE	15240	522020	P1506	Data Processing Srvcs. Contracts	**$14,076.00**	Sigma Technology Solutions
CITYWIDE	15240	522290	P1506	Ofc. Equip. Maint. Contracts	**$25,000.00**	John Hargrove Consulting
CITYWIDE	15240	522290	P1506	Ofc. Equip. Maint. Contracts	**$7,800.00**	RTC, Inc.
CITYWIDE	15240	522290	P1506	Ofc. Equip. Maint. Contracts	**$10,000.00**	RTC, Inc.
CITYWIDE	15240	522290	P1506	Ofc. Equip. Maint. Contracts	**$1,400,000.00**	Motorola Solutions Inc.
					$7,072,428.91	
Fire	15240	522020	P1506	Data Processing Srvcs. Contracts	**$2,500.00**	Sydion LLC
Fire	15240	522020	P1506	Data Processing Srvcs. Contracts	**$73,481.00**	Tiburon Inc.
Fire	15240	522020	P1506	Data Processing Srvcs. Contracts	**$32,500.00**	Zoll Data Systems Inc.
Fire	15240	522020	P1506	Data Processing Srvcs. Contracts	**$1,050.00**	Ron Turley and Associates
Fire	15240	522020	P1506	Data Processing Srvcs. Contracts	**$1,440.00**	Orbital Data. Net
Fire	15240	522020	P1506	Data Processing Srvcs. Contracts	**$13,754.00**	ESI Acquisition Inc.
Fire	15240	522020	P1506	Data Processing Srvcs. Contracts	**$115,552.06**	Sierra Wireless America Inc.
Fire	15240	522020	P1506	Data Processing Srvcs. Contracts	**$53,888.80**	Target Solutions Learning Inc.
Fire	15240	522020	P1506	Data Processing Srvcs. Contracts	**$35,910.00**	Immix Technologies Inc.
Fire	15240	522020	P1506	Data Processing Srvcs. Contracts	**$7,038.00**	Creative Enterprise Solutions LLC d/b/a Beyond20
					$337,113.86	
Human Resources	15240	522150	P1506	Outside Contracts - NOC	**$7,000.00**	Economic Research Institute
Human Resources	15240	522150	P1506	Outside Contracts - NOC	**$40,500.00**	GovernmentJobs.com d/b/a Neogov
Human Resources	15240	522020	P1506	Data Processing Srvcs. Contracts	**$266,128.46**	Immix Technologies Inc.
Human Resources	15240	522090	P1506	Ofc. Equip. Maint. Contracts	**$1,027.00**	Harland Technology Services
Human Resources	15240	522150	P1506	Outside Contracts - NOC	**$2,500.00**	Engineered Data Products(EDP) LLP
Human Resources	15240	522150	P1506	Outside Contracts - NOC	**$11,520.00**	Insperity Business Services
					$328,675.46	
Library	15240	522290	P1506	Ofc. Equip. Maint. Contracts	**$117,145.03**	SIRSI Corporation d/b/a/ SirisDynix
Library	15240	522150	P1506	Outside Contracts - NOC	**$1,080.00**	AR Lexile
Library	15240	522020	P1506	Data Processing Srvcs. Contracts	**$30,000.00**	3M Company
Library	15240	522020	P1506	Data Processing Srvcs. Contracts	**$20,495.80**	Comprise Technologies Inc.
Library	15240	522020	P1506	Data Processing Srvcs. Contracts	**$9,336.40**	Trustwave Holdings Inc.
Library	15240	522020	P1506	Data Processing Srvcs. Contracts	**$3,120.00**	TechLogic Corporation
					$181,177.23	
Municipal Clerk	15240	522290	P1506	Ofc. Equip. Maint. Contracts	**$1,800.00**	Municipal Code Corporation
Municipal Clerk	15240	522290	P1506	Ofc. Equip. Maint. Contracts	**$2,963.80**	Austin Ribbon and Computer Supplies Inc.
Municipal Clerk	15240	522290	P1506	Ofc. Equip. Maint. Contracts	**$5,595.00**	Decision Tree Inc.
Municipal Clerk	15240	522290	P1506	Ofc. Equip. Maint. Contracts	**$8,928.00**	Decision Tree Inc.
Municipal Clerk	15240	522290	P1506	Ofc. Equip. Maint. Contracts	**$4,749.91**	Dell Computer Corporation
					$24,036.71	

Schedule E
Department of Information Technology Services
FY 2017 Maintenance, Support (M&S) and License Renewals

User Dept.	Division	Account	Program	Account Description	FY 17 Price (Estimated)	Vendor
MCAD	15240	522020	P1506	Data Processing Srvcs. Contracts	**$83,865.00**	The Gibson Group Touch City Ltd.
MCAD	15240	522020	P1506	Data Processing Srvcs. Contracts	**$2,800.00**	Adobe Creative Cloud
MCAD	15240	522020	P1506	Data Processing Srvcs. Contracts	**$540.00**	Past Perfect
MCAD	15240	522020	P1506	Data Processing Srvcs. Contracts	**$960.00**	Masterpiece Solutions, Inc.
					$88,165.00	
Ofc. Of Comptroller	15240	522020	P1506	Data Processing Srvcs. Contracts	**$6,000.00**	Updated Software
Ofc. Of Comptroller	15240	522020	P1506	Data Processing Srvcs. Contracts	**$5,000.00**	Tracker Division of C2 LLC
Ofc. Of Comptroller	15240	522150	P1506	Outside Contracts - NOC	**$30,000.00**	Workiva Inc.
Ofc. Of Comptroller	15240	522020	P1506	Data Processing Srvcs. Contracts	**$65,025.00**	e-Civis Inc.
					$106,025.00	
Ofc. Of Mgt. & Budget	15240	522150	P1506	Outside Contracts - NOC	**$40,000.00**	Suttech Inc.
					$40,000.00	
Parks and Recreation	15240	522150	P1506	Outside Contracts - NOC	**$11,126.25**	Maintstar Inc.
					$11,126.25	
Planning & Inspections	15240	522020	P1506	Data Processing Srvcs. Contracts	**$26,560.00**	Selectron Technologies Inc.
Planning & Inspections	15240	522020	P1506	Data Processing Srvcs. Contracts	**$14,500.00**	CityGovApp Inc.
Planning & Inspections	15240	522020	P1506	Data Processing Srvcs. Contracts	**$8,000.00**	ACF Technologies
					$49,060.00	
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$25,000.00**	Advanced Security Contractors
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$12,000.00**	SHI Government Solutions
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$3,060.00**	CI Technologies Inc.
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$20,265.00**	Citrix Systems Inc.
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$108,171.94**	Intergraph Corporation
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$4,566.00**	Intergraph Corporation
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$13,320.00**	Orion Communications, INC
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$5,980.00**	Orion Communications, INC
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$193,210.09**	Morpho Track LLC
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$10,700.00**	ESRI Inc.
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$15,000.00**	Hewlett Packard Enterprise Company
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$9,150.00**	Justice Trax LMS
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$61,600.00**	MorphoTrust U.S.A.
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$1,273.00**	Harland Technology Services
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$6,760.00**	Noritsu America Corporation
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$650.00**	Tyler Technologies
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$3,750.00**	Tyler Technologies
Police	15240	522020	P1506	Data Processing Srvcs. Contracts	**$1,800.00**	Salient Sciences
					$496,256.03	

Schedule E
Department of Information Technology Services
FY 2017 Maintenance, Support (M&S) and License Renewals

User Dept.	Division	Account	Program	Account Description	FY 17 Price (Estimated)	Vendor
Department of Public Health	15240	522020	P1506	Data Processing Srvcs. Contracts	**$5,200.00**	Henry Schein Practice Solutions
					$5,200.00	
Purchasing & Strategic Sourcing	15240	522020	P1506	Data Processing Srvcs. Contracts	**$2,592.00**	Wild Apricot Inc.
Purchasing & Strategic Sourcing	15240	522150	P1506	Outside Contracts - NOC	**$50,000.00**	Equal Level Inc.
					$52,592.00	
Streets and Maintenance	15240	522020	P1506	Data Processing Srvcs. Contracts	**$12,500.00**	Trafficware Ltd.
Streets and Maintenance	15240	522020	P1506	Data Processing Srvcs. Contracts	**$35,000.00**	MioVision
Streets and Maintenance	15240	522020	P1506	Data Processing Srvcs. Contracts	**$500.00**	SIDRA Solutions
Streets and Maintenance	15240	522020	P1506	Data Processing Srvcs. Contracts	**$1,463.00**	Transoft Solutions
Streets and Maintenance	15240	522020	P1506	Data Processing Srvcs. Contracts	**$8,000.00**	TDC Group
Streets and Maintenance	15240	522020	P1506	Data Processing Srvcs. Contracts	**$1,173.72**	Holman's Inc.
Streets and Maintenance	15240	522020	P1506	Data Processing Srvcs. Contracts	**$3,000.00**	Public Stuff Inc.
Streets and Maintenance	15240	522020	P1506	Data Processing Srvcs. Contracts	**$1,100.00**	Transoft Solutions
Streets and Maintenance	15240	522020	P1506	Data Processing Srvcs. Contracts	**$1,100.00**	DataEast
Streets and Maintenance	15240	522020	P1506	Data Processing Srvcs. Contracts	**$12,750.00**	MaintStar Inc.
Streets and Maintenance	15240	522020	P1506	Data Processing Srvcs. Contracts	**$16,911.13**	Johnson Controls Inc.
					$93,497.85	
Zoo	15240	522150	P1506	Outside Contracts - NOC	**$6,500.00**	SGB Solutions LLC d/b/a/ Spectrum Solutions
					$6,500.00	

THE CITY OF EL PASO
TEXAS

ORDINANCE NO. 018564

AN ORDINANCE LEVYING 2017 TAXES

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

SECTION 1: That ad valorem taxes for the tax year ending December 31, 2016 to fund the City's budgetary requirements for the fiscal year ending August 31, 2017, be and are hereby levied on all property, real personal, and mixed, subject to taxation by the City, at the rate of **0.759656** of one percent of the assessed value of said property as hereinafter set forth:

A. For General Purposes:
For the General Fund and for the purpose of defraying current municipal expenses of the City of El Paso not otherwise provided for, **0.485640** of one percent.

B. For Special Purposes:
To pay the interest on and provide a Sinking Fund to redeem bonds a total Levy for Special Purposes **0.274015** of one percent.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

THE TAX RATE WILL EFFECTIVELY BE RAISED BY 0.42 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A $100,000 HOME BY APPROXIMATELY $2.04.

SECTION 2: Occupational Tax:
There is hereby levied on every person, firm, association or corporation pursuing within the limits of the City of El Paso any occupation taxes by the State of Texas as authorized by City Council an annual tax equal to one-half of the occupation tax levied by the State of Texas thereon.

PASSED AND APPROVED this 23rd day of August, 2016.

CITY OF EL PASO

Oscar Leeser
Mayor

ORDINANCE NO. 018564
PL No. 573878

ATTEST:

Richarda Duffy-Momsen
City Clerk

APPROVED AS TO FORM:

Sylvia B. Firth
City Attorney

APPROVED AS TO CONTENT:

Robert Cortinas, Director
Office of Management and Budget

ORDINANCE NO. 618564
PL No. 573878

Acronyms

The following acronyms can be found throughout the City of El Paso's FY 2017 Adopted Budget, and are provided here as a reference guide. More detailed definitions can be found in the following Glossary of Terms.

ACI – Airports Council International
ARFF – Aircraft Rescue and Firefighting
AED – Automated External Defibrillator
BIDS – Baggage Information Display System
BOAC – Bond Overview Advisory Committee
BTGC – Butterfield Trail Golf Course
CAFR – Comprehensive Annual Financial Report
CBP – Customs and Border Protection
CCS – Citizen Collection Station
CDBG – Community Development Block Grant
CFC – Customer Facility Charges
CHP – Cooling, Heating, & Plumbing
CIP – Capital Improvement Program
CMP – Congestion Mitigation Plan
CMAQ – Congestion Mitigation and Air Quality Improvement Program
CNG – Compressed Natural Gas
CO – Certificate of Obligation
CRRMA – Camino Real Regional Mobility Authority
CVB – Convention & Visitors Bureau
CWIP – Construction Work in Progress
DDC – Downtown Development Corporation (see LGC)
DEP – Destination El Paso
DSC – Design Standards for Construction
DSHS – Department of State Health Services (Formerly called TDH – Texas Department of Health)
DSRIP – Delivery System Reform Incentive Payment
ED – Economic Development
EPCC – El Paso Community College
EPIA – El Paso International Airport
EPWU – El Paso Water Utilities
ERP – Enterprise Resource Planning
EX – Exempt employee job classification
EZ – El Paso Empowerment Zone
FAA – Federal Aviation Administration
FIDS – Flight Information Display System
FGP – Foster Grandparent Program
FTA – Federal Transit Administration
FTE – Full-Time Equivalent
FTZ – Foreign Trade Zone
FY – Fiscal Year
GAAP – Generally Accepted Accounting Principles
GASB – Governmental Accounting Standards Board
GFOA – Government Finance Officers Association
GIDS – Gate Information Display System
GMP – Gross Metropolitan Product
GO/GOB – General Obligation (Bonds)
GS – General Service worker job classification
HEED – Higher Education Excellence in Diversity
HIV - Human Immunodeficiency Virus
HOT – Hotel Occupancy Tax
HUD – Housing and Urban Development
HVAC – Heating, Ventilation and Air Conditioning
IDC – Indirect Cost
IET – Interactive Employee Training System
IVR – Interactive Voice Response
LIFT – Living Independently Facilitated by Transportation – Sun Metro Paratransit
LP Gas – Liquefied Petroleum Gas
MCAD – Museum and Cultural Affairs Department
M&O – Maintenance and Operations
MPO – Metropolitan Planning Organization
MSA – Metropolitan Statistical Area
MSC – Municipal Services Center
MTP – Metropolitan Transportation Plan
MVSF – Municipal Vehicle Storage Facility
NAFTA – North American Free Trade Agreement
NMSU – New Mexico State University
NTMP – Neighborhood Traffic Management Program
PED – Pedestrian
PEG – Public, Educational and Governmental Access Broadcasting
PFC – Passenger Facility Charge
PID – Public Improvement District
PILOT – Payment In Lieu Of Taxes
PM – Professional/Managerial job classification
PSB – Public Service Board
QoL- Quality of Life
RFID – Radio Frequency Identification
ROW – Right-Of-Way
RSVP – Retired Senior Volunteer Program
RTS – Rapid Transit System
SAM – Streets and Maintenance
SIB – State Infrastructure Bank
SIDA – Secure Identification Display Area
SIF – Self Insurance Fund
SECO – State Energy Conservation Office
SWM – Solid Waste Management
TAP – Tuition Assistance Program
TB – Tuberculosis
TCLEOSE - Texas Commission on Law Enforcement Officer Standards and Education
TIRZ – Tax Increment Reinvestment Zone
TRZ – Transportation Reinvestment Zone
TSA – Transportation Security Administration
TTUHSC – Texas Tech University Health Sciences Center
TXDOT – Texas Department of Transportation
UMC- University Medical Center
UPK - User Productivity Kit
USBC - United States Bowling Conference
UTEP – University of Texas at El Paso
VOE - Verification of Employment
VOIP - Voice over Internet Protocol
VIVDS – Vehicle Image and Vehicle Detection System
WIC – Short title for, "The Special Supplemental Nutrition Program for Women, Infants and Children"

THE CITY OF EL PASO
TEXAS

211 - A phone number staffed by the City of El Paso's Public Health Department that provides free health and human service information and referrals to individuals and families within the community.

311 - A toll-free, non-emergency number. Dialing 311 from anywhere within the city of El Paso will provide direct access to a representative who can provide information or process requests for City services.

380 TAX REBATE AGREEMENT - This agreement refers to Section 380.001(a) of the Texas Local Government Code. The agreement provides that the City Council of the City of El Paso, Texas, "may establish and provide for the administration of one or more programs, including programs for making loans and grants of public money and providing personnel and services of the municipality, to promote state or local economic development and to stimulate business and commercial activity in the municipality."

ACCOUNT - A record of debit and credit entries that shows the effect of transactions and other events involving a particular item or concern.

ACCRUAL BASIS - The basis of accounting recognizing income when earned and expenses when incurred.

ACTIVITY BASED COSTING - A costing model that identifies the cost pools, or activity centers, in an organization and assigns costs to products and services (cost drivers) based on the number of events or transactions involved in the process of providing a product or service.

ACTUAL - Denotes revenue and expenditure ledger results for operations normally for a specific fiscal year.

AD VALOREM - The central appraisal district sends certified values to the tax assessor, who determines the tax rate to be imposed on the property. "Ad-valorem" is used frequently to refer to such property values.

ADOPTED - Denotes City Council approved revenue and expenditure estimates for a fiscal year.

AGENCY FUNDS - A repository for funds held by the City as an agent for individuals, private organizations, and/or other governmental units.

AIRPORTS COUNCIL INTERNATIONAL (ACI) – A representative of the globe's airport authorities that develops standards, policies and recommended practices. Represents airports' interests with government and international organization to provide the public with safe and efficient air transport system.

ALL FUNDS - A summation of governmental, proprietary and fiduciary funds.

APPROPRIATION - A budgetary authorization granted by the City Council or appropriate executive staff that allows staff to incur obligations for purposes specified in the budget.

ARBITRAGE - The excess profit earned from the investment of tax-exempt bond proceeds in higher-yielding taxable securities.

AIRCRAFT RESCUE AND FIREFIGHTING (ARFF) – As required by the Federal Aviation Administration, airports must be able to provide aircraft rescue and firefighting as part of carrier operations.

ASSESSED VALUATION - A valuation set upon real estate or other property by the Central Appraisal District as a basis for levying taxes.

AUTOMATED CLEARING HOUSE (ACH) - An electronic network used for financial transactions that processes large volumes of credit and debit transactions, such as direct deposit payroll, vendor payments, and bill payments.

AUTOMATIC VEHICLE IDENTIFICATION (AVI) PROGRAM - A program that allows participating patrons to have their bridge tolls deducted automatically from their account when crossing the Stanton and Zaragoza International Bridges, which connect El Paso, Texas, and Juarez, Mexico. When patrons open an AVI account they are issued a barcode, which is used instead of cash at the Zaragoza or Stanton toll booths.

BALANCED BUDGET - A budget in which planned expenditures can be met by current revenue from taxation, other government receipts and the use of fund balance within a fiscal year.

BALLET FOLKLORICO - Colorful Mexican ethnic dances that spotlight Mexico's regions, history, and culture.

BASIS OF ACCOUNTING - Accounting rules concerned with when to record financial transactions and, hence, what really constitutes a transaction. There are three bases of accounting: cash, accrual, and modified accrual.

Cash accounting is an accounting method where income is recorded during the period it is received, and the expenses in the period they are actually paid.

Accrual accounting is an accounting method in which income is recognized when earned and expenses when incurred.

Modified accrual accounting is an accounting method in which income is recognized in the period it becomes available and measurable, and expenses are recognized in the period they are incurred.

BENCHMARK - A statistic/measurement that serves as a standard by which others may be measured or judged.

BOND - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BOND, CERTIFICATES OF OBLIGATION - Legal debt instruments used to finance capital improvement projects. Certificates are backed by the full faith and credit of the governmental entity and are fully payable from a property tax levy. They differ from general obligation debt in that they are approved by the City Council and are not voter approved.

BOND, GENERAL OBLIGATION - A bond secured by the "full faith and credit" of a governmental entity and is fully payable from a property tax levy. This type of debt requires approval by voters in a special election.

BOND PROCEEDS - Funds derived from the sale of bonds for the acquisition of capital equipment and the construction of capital facilities.

BONDS, REVENUE - A type of debt issued for the construction of major capital facilities, where principal and interest on that debt are paid from revenue generated by earnings of a specific entity or program.

BUDGET - A financial plan consisting of an estimate of proposed expenditures and their purpose for a given period and the proposed means of financing them.

BUDGET MESSAGE - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body and the general public.

CAMINO REAL REGIONAL MOBILITY AUTHORITY (CRRMA) - Created in 2007, the CRRMA is a local transportation agency tasked with the development of mobility solutions in the El Paso region.

CAPITAL ASSET - Any purchase that has a value of $5,000 or above and an original useful life of more than one year. Examples include tangible assets such as land, buildings, and equipment and intangible assets such as easements and software.

CAPITAL EXPENDITURE - Any purchase of an asset with a value less than $5,000 and whose useful life is less than one year.

CAPITAL BUDGET - A financial plan of proposed capital expenditures and the means of financing them for a specific fiscal period.

CAPITAL IMPROVEMENT PROGRAM (CIP) - A multi-year planning instrument separate from the Annual Budget that identifies: (a) all capital improvements that are proposed to be undertaken during a future five-year fiscal period; (b) the cost estimate for each improvement; (c) the method of financing each improvement; and (d) the recommended time schedule for each project.

CAPITAL IMPROVEMENT PROJECT - Any project which has a value exceeding $50,000 included within a Capital Improvement Program. These projects typically include the purchase of land, design, engineering and construction of building infrastructure items such as streets, bridges, drainage, street lighting, libraries, recreation facilities, bus transfer centers, etc.

CAPITAL OUTLAY - Expenditures for the acquisition of equipment (including heavy equipment, machinery, and rolling stock) using capital funding sources.

CHARACTER - Appropriation classified by type (e.g. personal services, contractual services, materials and supplies, and capital).

CITIZEN COLLECTION STATION (CCS) - El Paso residents can take trash, household hazardous waste, and bulky items to one of four public drop-off locations, known as Citizen Collection Stations, within the city

CLASS C MISDEMEANORS - A relatively minor criminal act in the U.S. It is generally punishable by a fine only, ranging from $0 up to $500.

CLASSIFICATION - Categorization of the City's staffing positions.

CO - Bonds, Certificate of Obligation – See definition of "Certificate of Obligation".

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) - Funds provided to the City of El Paso by the United States Department of Housing and Urban Development (HUD) to develop viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income.

COMMUNITY POLICING - Philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem-solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) - A report that provides detailed information on the financial position and results of operations of the City as measured and reported by the financial activity of its various funds. The CAFR is divided into an introductory section, financial section, and a statistical section.

CONGESTION MITIGATION & AIR QUALITY (CMAQ) IMPROVEMENT PROGRAM - Federal-Aid program for approved State improvements in transportation, traffic control, alternative vehicle fuels, and other air quality improvement measures.

CONSUMER PRICE INDEX - Measures changes in price level of consumer goods and services purchased by households.

CONTRACTUAL SERVICES - Services normally acquired through a 3rd-party contract for professional services such as consulting, outside counsel, billing and collections, plus others such as janitorial, security, etc.

COOLING, HEATING, AND PLUMBING (CHP) PERMITS - Permits issued by Planning & Inspections to contractors who are licensed in the State of Texas.

CORE SERVICES - The City departments' key lines of business. Core services produce the primary deliverables of a department.

CORRIDORS - Texas Department of Transportation rights-of-way. Sun Metro has developed four corridors to meet mobility needs and encourage transit supportive land use. They are located on Mesa, Alameda, Dyer, and Montana.

COST - The monetary value of effort, material, resources, time and utilities consumed, risks incurred, and missed opportunity in the production and delivery of a good or service.

COST OF LIVING INDEX - An index that measures the change in the minimum expenditures that would be incurred by a utility maximizing consumer, whose preferences or tastes remain unchanged, in order to maintaining a given level of utility (or standard of living or welfare).

CUSTOMER FACILITY CHARGE (CFC) - Fees levied on all rental car contracts issued by car rental operators at the airport.

DEBT SERVICE - Sometimes referred to as the Sinking Fund, it is a payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFICIT - The amount by which a government's spending exceeds its income over a particular period of time.

DELINQUENT TAXES - Taxes remaining unpaid on and after the date on which a penalty for non-payment is attached.

DEPARTMENT OF STATE HEALTH SERVICES (DSHS) - Current name for what was formerly called TDH – Texas Department of Health.

DIVISION - An organizational unit within a department's structure representing the major functional divisions of work.

EASEMENT - A right given to another person or entity to trespass upon land that person or entity does not own.

EFFECTIVE TAX RATE - Tax rate that when applied to the current year taxable assessed valuation would produce the same total tax revenue as the previous year, after adjustments required by state law.

EL PASO EMPOWERMENT ZONE (EZ) - A federally recognized, distressed geographic area in need of sustainable community development as defined by the U.S. Department of Housing and Urban Development (HUD) for economic development activities which assist EZ residents to obtain or retain a job and to help businesses establish or expand into the Empowerment Zone.

ENCUMBRANCES - Obligations, in the form of purchase orders, that are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise extinguished. Requisitions are considered pre-encumbrances.

ENPLANEMENT - Occurs when a passenger boards a commercial aircraft.

ENTERPRISE FUNDS - To account for operations financed and operated in a manner similar to private business enterprises; where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public be financed or recovered primarily through user charges.

EL PASO INDEPENDENT SCHOOL DISTRICT (EPISD) - The El Paso Independent School District is the largest district in the Texas Education Agency's Educational Service Center - Region 19. EPISD serves over 64,000 students across 94 campuses, and is the tenth largest district in Texas.

EPIDEMIOLOGY - Branch of medicine that deals with the study of the causes, distribution, and control of disease in populations.

EXPENDITURE - The act of spending cash for goods and services in a governmental fund; money paid out.

FEDERAL AVIATION ADMINISTRATION (FAA) -This is an agency of the United States Department of Transportation that has authority to regulate and oversee all aspects of civil aviation in the U.S.

FEDERAL HIGHWAY ADMINISTRATION (FHWA) - Carries out the Federal highway programs in partnership with the State and local agencies to meet the Nation's transportation needs.

FEDERAL TRANSIT ADMINISTRATION (FTA) - An agency within the United States Department of Transportation (DOT) that provides financial and technical assistance to local public transit systems.

FIDUCIARY FUND - Any fund held by a governmental unit in a fiduciary capacity, such as agent or trustee.

FIRST-TIME HOMEBYUER ASSISTANCE PROGRAM - A federally funded program to assist low- to moderate-income individuals and families in achieving their goal of homeownership, as well as to promote affordability. Assistance is provided in the form of a Principal Reduction Program and/or a Down Payment and Closing Cost Program. Each program consists of a loan and/or deferred payment "silent" second priority loans known as "gap" financing, toward the purchase price, down payment, and closing costs of affordable housing units that will be occupied by the homebuyers.

FISCAL YEAR (FY) - A fiscal year is a twelve-month period of time to which the Annual Budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The City of El Paso's fiscal year begins on September 1 and ends on August 31.

FIXED ASSETS - Assets that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

FOSTER GRANDPARENT PROGRAM (FGP) - A federally funded program that provides stipend volunteer opportunities to low- and moderate-income adults, 55 years of age or older. The program provides recruitment, training, and placement for volunteers to work with special or exceptional needs children in schools or non-profit agencies or organizations.

FRANCHISE FEES - User fees charged by the City for use of public rights-of-way by utility companies. The fee is typically a percentage of the gross revenues of a utility company.

FOREIGN TRADE ZONE (FTZ) - An isolated, enclosed and policed area operated as a public utility, in or adjacent to a port of entry, furnished with facilities for loading, unloading, handling, storing, manipulating, manufacturing, and exhibiting goods and for reshipping them by land, water, or air.

FULL-TIME EQUIVALENT (FTE) POSITION(S) - A staff position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 624 hours, would be equivalent to 0.3 of a full-time position.

FUNCTION - A classification of appropriations or expenditures on the basis of the principal purpose for which they are programmed, e.g., street sweeping, building maintenance, etc.

FUND - An independent fiscal and accounting entity with a self-balancing set of trial balance accounts recording cash and/or other assets, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.

FUND BALANCE - The net worth of a fund, measured by total assets minus total liabilities.
Non spendable fund balance—amounts that are not in a spendable form (such as inventory) or are required to be maintained intact (such as the corpus of an endowment fund);
Restricted fund balance—amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation;
Committed fund balance—amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts
cannot be used for any other purpose unless the government takes the same highest-level action to remove or change the constraint; *Assigned fund balance*—amounts a government *intends* to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority; and
Unassigned fund balance—amounts that are available for any purpose; these amounts are reported only in the general fund.

FUND TYPE - All funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, and Enterprise, Internal Service, and Agency funds.

GENERAL FUND - The primary government fund which accounts for all general purpose transactions of the city that do not require a special type of fund.

GENERAL GOVERNMENT - Refers to a group of activities associated with the administrative functions of the city such as: Finance, Budget and Management, Planning, Legal, City Clerk, Municipal Court, Personnel, and Purchasing.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) - Uniform minimum set of standards of and guidelines used for financial accounting and reporting. Adherence to GAAP assures that financial reports of all state and local governments, regardless of jurisdictional legal provisions and customs, contain the same types of financial statements and disclosures, for the same categories and types of funds and account groups, based on the same measurement and classification criteria.

GO - General Obligation (Bonds) - See BOND, GENERAL OBLIGATION.

GOVERNMENTAL FUND - A classification used by the Governmental Accounting Standards Board (GASB) to refer to all funds other than Proprietary and Fiduciary funds. The General Fund, Special Revenue, Capital Project, and Debt Service are the types of funds referred to as "governmental funds."

GQ MEXICO – Mexico's publication of Gentleman's Quarterly magazine

GRANT - A grant is an award of funding or materials or equipment by the federal government, social organizations, etc., with no expectation of reimbursement. The contribution is usually made to aid in the support of a specified function but can also be for general purposes and typically requires a matching contribution from the recipient.

GRANT MATCH - City costs or in-kind services required to match federal or state grants.

GROSS METROPOLITAN PRODUCT (GMP) - The market value of all final goods and services produced within a metropolitan area in a given period of time.

HOTEL/MOTEL TAX - Tax imposed on a person who pays for a room or space in a hotel costing $15 or more each day. Local hotel taxes apply to sleeping rooms costing $2 or more each day. The tax covers hotels, motels and bed and breakfasts, as well as condominiums, apartments and houses rented for less than 30 consecutive days.

HEATING, VENTILATION AND AIR CONDITIONING (HVAC) - is indoor and vehicular environmental and air quality control providing thermal and cooling comfort.

INFRASTRUCTURE - The basic installations and facilities upon which the continuance and growth of a community rely, such as roads, schools, power plants, and transportation and communication systems.

INTERNAL SERVICE FUND - A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments and agencies within a single governmental unit, or to other governmental units. Amounts expended by the fund are restored either from operating earnings or by transfers from other funds, so that the original fund capital is kept intact.

JOB CODE/GRADE - Code number and salary grade assigned to positions within the City's Classification and Compensation Plan.

LIVING INDEPENDENTLY FACILITATED BY TRANSPORTATION (LIFT) - Sun Metro's paratransit service for ADA paratransit-eligible clients, providing origin to destination (curb to curb), on-demand transportation using small buses equipped with hydraulic mobility device lifts and tie downs; as well as contracting with private operators using regular passenger vehicles.

LP GAS - Liquefied Petroleum (LP) Gas.

MAINTENANCE AND OPERATIONS (M&O) - The revenue generated by the portion of the tax rate that is applied to fund operations and maintenance. (See Tax Rate).

MAJOR FUND - A fund whose revenues, expenditures, assets, or liabilities are at least ten percent of the corresponding totals for all governmental or enterprise funds and at least five percent of the aggregate amount for all governmental and enterprise funds.

MAQUILADORA (OR MAQUILA) - A factory that imports materials and equipment on a duty-free and tariff-free basis for assembly or manufacturing and then re-exports the assembled product usually back to the originating country.

MATERIALS & SUPPLIES - Expendable items consumed by operating activities. Examples include office supplies, repair and replacement parts for equipment, books, and gasoline.

METROPOLITAN PLANNING ORGANIZATION (MPO) - A federally mandated policy-making organization of local government representatives and government transportation authorities created to ensure government-funded transportation projects and programs are based on continuing, cooperative, and comprehensive planning. An MPO is required for urbanized areas with a population greater than 50,000.

METROPOLITAIN STATISTICAL AREA (MSA) - An MSA is a U.S. Government classification for a free-standing urban population center with a population in the urban center of at least 50,000 residents and a total MSA population of 100,000 or more. The El Paso MSA includes El Paso County and the City of El Paso.

METROPOLITAN TRANSPORTATION PLAN (MTP) - A product of the regional transportation planning process spearheaded by the Metropolitan Planning Organization (MPO). It guides the improvement of the regional transportation system, identifies and addresses regional transportation issues.

MODIFIED ACCRUAL BASIS - An accounting method whereby revenue is recognized when it becomes available and measurable and expenditures are recognized when the liability is incurred.

MUNICIPAL SERVICES CENTER (MSC) – Headquarters of the Streets and Maintenance Department.

NEIGHBORHOOD ASSOCIATION - A group of residents or property owners who advocate for or organize activities within a neighborhood.

NEIGHBORHOOD LEADERSHIP ACADEMY - A sixteen week program designed to provide residents with knowledge on how the City government operates. The program also offers participants practical skills to become effective neighborhood advocates and community leaders.

NEIGHBORHOOD TRAFFIC MANAGEMENT PROGRAM (NTMP) - A city program used to evaluate traffic in residential streets to determine the need for the installation of traffic calming devices to slow down traffic.

NEIGHBORHOOD WATCH PROGRAM - An organized group of citizens devoted to crime and vandalism prevention within a neighborhood.

NON-DEPARTMENTAL - Activities that are not associated with or allocated to any particular department. These activities include: outside agency contributions; boards, committees, and commissions; inter-governmental contracts; general government contingency and liability expenses.

NON-OPERATING - Appropriations/expenditures that are not directly related to a fund or program's primary service activities.

NON-RECURRING REVENUE - Proceeds of general obligation and revenue bonds and other one-time revenues restricted to capital improvement projects.

OBJECT - Appropriation/revenue classification by major category within an expenditure character (e.g. contractual services include such objects as professional services, communications, utilities, outside contract services, etc.).

OBJECTIVE - Desired output-oriented accomplishments that can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

ONE-STOP-SHOP - A company or a location that offers a multitude of services to a client or a customer. The idea is to provide convenient and efficient service and also to create the opportunity for the company to sell more products to clients and customers. The City of El Paso's One-Stop-Shop provides services that include…

OPERATING BUDGET - A budget that applies to all outlay of expenditures other than capital improvements.

OPERATING EXPENDITURES - Department expenditures such as janitorial services, office supplies, and travel as a result of daily operations.

OPERATING FUNDS - Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures specific to a fiscal year.

ORDINANCE - A formal legislative enactment by the City Council of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PASSENGER FACILITY CHARGE (PFC) - Charge imposed by a public agency on passengers enplaned at a commercial service airport it controls. The revenue generated by PFC revenue, including any interest earned after such revenue has been remitted to a public agency, may be used only to finance the allowable costs of approved projects at any airport the public agency controls.

PEOPLESOFT - An integrated software package that provides a wide variety of business applications to assist in the day-to-day execution and operation of business processes. Each individual application, such as Financials, Customer Relationship Management and Human Resources, interacts with others to offer an effective and efficient means of working and reporting in an integrated fashion across the enterprise.

KEY PERFORMANCE INDICATORS - Statistical or workload data that quantify or qualify the results of programs, activities, and expenditures plus provide target goals for the upcoming year. Measures typically fall into one of the following categories: outputs, effectiveness, and efficiency.

PERSONAL SERVICES - All costs related to compensating employees of the city including employee benefit costs such as city contributions for retirement, social security, and health and industrial insurance.

PROPERTY TAXES - All ad valorem taxes on real or personal property.

PROPRIETARY FUND - Income-determination or commercial-type funds of a state or local governmental unit. Examples are enterprise funds and internal service funds.

PUBLIC, EDUATIONAL, AND GOVERNMENT ACCESS TELEVISION (PEG) - Cable channel capacity for local government bodies and other legislative entities to access the cable systems to televise public affairs meetings. Government channels are generally reserved for government purposes and not for Education-access or Public-access television. Governmental entities in El Paso use Channel 15 for this purpose. Money for broadcasting on Channel 15 is captured and reported in a separate fund.

QUALITY OF LIFE - The notion of human welfare (well-being) measured by social indicators rather than by "quantitative" measures of income and production.

RADIO FREQUENCY IDENTIFICATION (RFID) - The use of a wireless non-contact system that uses radio-frequency electromagnetic fields to transfer data from a tag attached to an object, for the purposes of automatic identification and tracking.

RAPID TRANSIT SYSTEM (RTS) - A transportation system that includes the use of dedicated running ways, attractive and accessible stations such as enhanced shelters and transit centers, quiet high capacity clean fuel vehicles, high frequency all day services with integrated local and express service with direct rides, an efficient fare collection system, and advanced digital technologies that improve customer convenience, speed, reliability, and operations safety in order to improve customer convenience and system performance.

RECURRING REVENUES - Revenue sources available on a constant basis to support operating and capital budgetary needs.

RESTRICTED FUNDS - Accounting entities used to account for monies held by the City, in a restricted capacity, for organizations, programs, or other funds.

RETIRED SENIOR VOLUNTEER PROGRAM (RSVP) - A federally funded program that provides volunteer opportunities for both retired and working individuals 55 years of age and older. RSVP is part of the Corporation for National and Community Service. The dual purpose is to engage people in volunteer service to meet critical community needs; and to provide a high quality experience that will enrich the lives of volunteers.

REVENUE SOURCE - Classification of revenues by character indicating the major type of revenue such as: taxes, licenses & permits, user fees, fines, etc.

REVENUES - Amounts estimated to be received from taxes and other sources during the fiscal year to support all operations.

REVENUES, SPECIAL - Revenues that are legally restricted to expenditures for limited purposes. State and federal grant aid programs are appropriated and expended from special revenue funds.

RIDERSHIP - The sum of unlinked passenger trips during a given period represents transit ridership. See definition of "Unlinked Passenger Trips".

RIGHT OF WAY (ROW) - A pathway or road with a specific legal description (e.g. "right to access and egress 20 feet wide along the northern line of Lot 7") or the right to cross property to go to and from another parcel.

ROLLBACK TAX RATE - The percentage rate of increase above the previous year's effective tax rate at which citizens can petition for a rollback (8% in Texas).

The State Energy Conservation Office (SECO) - provides funding to state and local governments to reduce energy costs, minimize emissions and maximize efficiency through various technology programs.

STATE INFRASTRUCTURE BANK (SIB) LOAN - A loan agreement between the State of Texas, acting by and through the Texas Department of Transportation, and the City of El Paso; the loan is authorized by law to construct, maintain, or finance a highway improvement project, including the international bridges.

SINKING FUND - See DEBT SERVICE.

SMALL HUB AIRPORTS – Publicly owned airports that process between 0.05 and 0.25 percent of revenue passenger boarding's annually.

SMART GROWTH - General design principles created to achieve a development that is designed to promote a pedestrian-friendly environment through connected sidewalks, pathways, parks, trails, greenbelts, plazas, open areas, or other walkable features, while accommodating a range of transportation choices where possible, including a network of transit, pedestrian, and bicycle systems that provide alternatives to the automobile.

SPECIAL REVENUE FUND - A fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

STRATEGIC PLAN - The process of developing a vision for a desired future and translating that vision into defined goals or objectives including the steps to achieve them.

SURPLUS - The excess of an entity's or fund's assets over its liabilities (See Fund Balance); the accumulation of excess revenues over expenditures or expenses during a single budget year.

SUSTAINABLE GROWTH - Development that meets the needs of the present without compromising the ability of future generations to meet their own needs.

TAX INCREMENT FINANCING (TIF) - A method of funding public investments in an area slated for redevelopment by recapturing, for a time, all or a portion of the increased tax revenue that may result if the redevelopment stimulates private investment.

TAX INCREMENT REINVESTMENT ZONE (TIRZ) - An area where the City has utilized tax increment financing for redevelopment or community improvement projects.

TAX ABATEMENT - Reduction of or exemption from taxes granted by the government for a specific period of time; tax decrease.

TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

TAX RATE - The amount of tax levied for each $100 of assessed valuation. The tax rate is comprised of two components: the debt service rate and the operations and maintenance rate.

TAX SUPPORTED DEBT - Bonds and other obligations whose principal and interest are payable exclusively from a particular governmental tax.

TEXAS LOCAL GOVERNMENT RECORDS LAW - State law that includes, but is not limited to, addressing the management and preservation of local government records and the establishment of uniform standards and procedures for the maintenance, preservation, microfilming, or other disposition of local government records.

TEXAS DEPARTMENT OF TRANSPORTATION (TXDOT) - TXDOT is a state department responsible for planning, designing, building, operating, and maintaining the state's transportation system.

TEXAS STATE OPEN RECORDS ACT - Chapter 552 of the Texas Government Code provides a mechanism for citizens to inspect or copy government records.

THIRD PARTY ADMINISTRATORS (TPA) - Third party inspectors hired by Development Services to perform all the necessary inspections on buildings assigned to them as a contractor for the City. The costs of these contractors' services to the City comprise 25% of the permit fee.

TRANSIT CORRIDOR - A broad geographical band that follow a general directional flow connecting major sources of trips that may contain a number of streets, highways, and transit route alignments. The most desirable corridors are designed with an abundance of walkable areas.

TRANSIT-ORIENTED DEVELOPMENT - A mixed-use residential or commercial area designed to maximize access to public transportation and often incorporates features to encourage transit ridership.

TRANSPORTATION POLICY BOARD - A Metropolitan Planning Organization board consisting of (1) elected officials; (2) officials of public agencies that administer or operate major modes of transportation in the metropolitan planning area; and (3) appropriate state transportation officials as a means for encouraging greater involvement in the metropolitan transportation planning process.

TRANSPORTATION REINVESTMENT ZONE (TRZ) - An area identified by the City Council within which a portion of tax revenue generated after the creation of the TRZ is segregated and used for identified transportation projects within the area. In 2010, Council created two TRZs to assist in the funding of various major transportation projects.

TRANSPORTATION SECURITY ADMINISTRATION (TSA) - Federal agency that provides security grants to help protect the public and the nation's critical transportation infrastructure against acts of terrorism and other large-scale events.

VARIANCE - Amount of difference or change**.**

Vehicle Image and Vehicle Detection System (VIVDS) – Is a traffic camera and computer system used to determine the presence of vehicles at an intersection so signal lights may change accordingly.

WIC - A federal assistance program called, "The Special Supplemental Nutrition Program for Women, Infants and Children" that provides healthcare and nutrition for low-income pregnant women, breast-feeding women, and infants and children under the age of five.

YSLETA DEL SUR PUEBLO - A United States federally recognized tribal entity just outside El Paso, Texas, comprising members of the Tigua Indian tribe who were displaced from New Mexico in 1680 during the Pueblo Revolt.